V1: Vote Overview

I. Vote Mission Statement

The Mission of the Health Service Commission is:

To build a fundamentally strong and competent human resource base for efficient and effective health services delivery.

II. Strategic Objective

1. To provide advice to H.E the President of Uganda and Government in respect to HRH for timely and strategic decision making

- 2. To recruit qualified and competent human resources for health for efficient and effective health service delivery
- 3. To Enhance the Efficiency in Recruitment Systems and Processes
- 4. To carry out advocacy and make recommendations to improve the terms and conditions of service of the health workers
- 5. To enhance the institutional capacity of the Health Service Commission to deliver on its mandate.

III. Major Achievements in 2020/21

1. Quarterly Administrative Support Services provided (Salaries for Members and staff, rent, utilities and supplies, statutory allowances for Members and entitled officers, vehicles and Equipment Maintained)

- 2. Recommended five (5) Health Specialists to H.E. the President for appointment.
- 3. Two hundred and three (203) health workers appointed.

4. Support supervision provided to 37 District Local Governments of Abim, Kotido, Napak, Nakapiripirit, Moroto,

Mukono, Ruburizi, Bushenyi, Ntungamo, Mbarara, Agago, Pader, Omoro, Gulu, Amuru, Nwoya, Bigiri, Bugweri, Iganga,

Mayuge, Jinja, Kalangala, Mpigi, Masaka, Wakiso, Kayunga, Kiryandongo, Kiboga, Masindi, Buliisa, Kikube, Mubende, Kiboga, Kasardi, Kabarda, Kuagagua and Miturna and 6 Pagional Pafarral Hagaitals of Morata, Jinia Masaka, Mharara, G

Kibaale, Kagadi, Kabarole, Kyegegwa and Mityana and 6 Regional Referral Hospitals of Moroto, Jinja, Masaka, Mbarara, Gulu and Hoima.

5. Recruitment needs based on clearances received, draft advert developed.

- 6. Two hundred and thirty four (234) Human Resources for Health decisions made.
- 7. Commissions Systems of Internal controls examine and evaluated.
- 8. E-recruitment user requirements developed.
- 9. Recruitment guidelines to Districts/DSCs finalized and Disseminated
- 10. Registry and Resource center/Library reorganized
- 11. Files updated, documents received and dispatched

IV. Medium Term Plans

1. Health workers of all categories for Ministry of Health (MoH) Headquarters, Mulago National Referral Hospital, Butabika National Referral Mental (BNRMH) Hospital, Kampala Capital City Authority (KCCA), Regional Referral Hospitals (RRHs), Specialized Health Institutions, namely: Uganda Cancer Institute (UCI), Uganda Blood Transfusion Services (UBTS) and Uganda Prisons Health Services recruited.

2. Human Resource for Health decisions on confirmation, corrigenda, redesignation, study leave, interdictions, abscondments and retirements made.

3. The upgrade e-Recruitment System implemented.

4. Support Supervision to Districts, Regional Referral Hospitals and National Health Institutions and Kampala Capital City Authority (KCCA) Health Units undertaken.

5. Technical Support to DSCs, Central Government Health Institutions and Departments under the jurisdiction of HSC on Human Resource for Health (HRH) issues provided.

6. Performance career enhancement training for Members and staff of the Health Service Commission undertaken.

7. Monitoring and tracking implementation of the HSC decisions, deployment, reporting and retention of health workers undertaken.

8. The HSC HIV/AIDS workplace policy implemented.

V. Snapshot Of Medium Term Budget Allocations

Table 5.1: Overview of Vote Expenditures (UShs Billion)

		2019/20		20/21 Expenditure	2021/22	N 2022/23	1TEF Budg 2023/24	et Projection 2024/25	us 2025/26
		Outturn	Budget	by End Dec					
Recurrent	Wage	2.231	2.403	0.305	2.403	2.523	2.523	2.523	2.523
	Non Wage	4.451	4.595	1.513	5.645	5.645	5.645	5.645	5.645
Devt.	GoU	0.080	0.080	0.035	0.080	0.080	0.080	0.080	0.080
	Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	GoU Total	6.762	7.078	1.853	8.128	8.248	8.248	8.248	8.248
Total GoU+E	xt Fin (MTEF)	6.762	7.078	1.853	8.128	8.248	8.248	8.248	8.248
	Arrears	0.000	0.041	0.041	0.000	0.000	0.000	0.000	0.000
	Total Budget	6.762	7.119	1.894	8.128	8.248	8.248	8.248	8.248
	A.I.A Total	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Grand Total	6.762	7.119	1.894	8.128	8.248	8.248	8.248	8.248
	Vote Budget ding Arrears	6.762	7.078	1.853	8.128	8.248	8.248	8.248	8.248

Table 5.2: Budget Allocation by Programme (UShs Billion)

	2021/22 Draft Estimates						
Billion Uganda Shillings	GoU	Ext. Fin	Total				
Human Capital Development	8.128	0.000	8.128				
Grand Total :	8.128	0.000	8.128				
Total excluding Arrears	8.128	0.000	8.128				

VI. Budget By Economic Clasification

Table V6.1 2020/21 and 2021/22 Budget Allocations by Item

	0/21 Appro	Approved Budget			2021/22 Draft Est		
Billion Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	Total
Output Class : Outputs Provided	6.998	0.000	0.000	6.998	8.048	0.000	8.048
211 Wages and Salaries	3.001	0.000	0.000	3.001	3.073	0.000	3.073
212 Social Contributions	0.150	0.000	0.000	0.150	0.150	0.000	0.150
213 Other Employee Costs	0.912	0.000	0.000	0.912	0.992	0.000	0.992
221 General Expenses	1.326	0.000	0.000	1.326	1.818	0.000	1.818
222 Communications	0.036	0.000	0.000	0.036	0.121	0.000	0.121
223 Utility and Property Expenses	0.777	0.000	0.000	0.777	0.777	0.000	0.777
224 Supplies and Services	0.039	0.000	0.000	0.039	0.049	0.000	0.049

225 Professional Services	0.045	0.000	0.000	0.045	0.045	0.000	0.045
227 Travel and Transport	0.533	0.000	0.000	0.533	0.814	0.000	0.814
228 Maintenance	0.179	0.000	0.000	0.179	0.209	0.000	0.209
Output Class : Capital Purchases	0.080	0.000	0.000	0.080	0.080	0.000	0.080
312 FIXED ASSETS	0.080	0.000	0.000	0.080	0.080	0.000	0.080
Output Class : Arrears	0.041	0.000	0.000	0.041	0.000	0.000	0.000
321 DOMESTIC	0.041	0.000	0.000	0.041	0.000	0.000	0.000
Grand Total :	7.119	0.000	0.000	7.119	8.128	0.000	8.128
Total excluding Arrears	7.078	0.000	0.000	7.078	8.128	0.000	8.128

VII. Budget By Sub-Subprogramme, Department And Project

Table V7.1: Past Expenditure Outturns and Medium Term Projections by Sub-SubProgramme, Department and Project

Billion Uganda shillings		FY 2020/21			Med	lium Term	n Projectio	ns
	FY 2019/20 Outturn	Approved Budget	Spent By End Dec	2021-22 Proposed Budget	2022-23	2023-24	2024-25	2025-26
52 Human Resource Management for Health	6.762	7.119	1.894	8.128	8.248	8.248	8.248	8.248
01 Finance and Administration	5.087	5.286	1.397	5.675	5.776	5.776	5.776	5.776
02 Human Resource Management	1.332	1.285	0.390	1.663	1.673	1.673	1.673	1.673
03 Internal Audit	0.029	0.036	0.017	0.045	0.046	0.046	0.046	0.046
0365 Health Service Commision	0.080	0.000	0.000	0.000	0.000	0.000	0.000	0.000
04 Recruitment and selection systems	0.233	0.432	0.055	0.664	0.673	0.673	0.673	0.673
1635 Retooling of Health Service Commission	0.000	0.080	0.035	0.080	0.080	0.080	0.080	0.080
Total for the Vote	6.762	7.119	1.894	8.128	8.248	8.248	8.248	8.248
Total Excluding Arrears	6.762	7.078	1.853	8.128	8.248	8.248	8.248	8.248

VIII. Sub-SubProgramme Performance and Medium Term Plans

Table V8.1: Sub-SubProgramme Outcome and Outcome Indicators

Sub-SubProgramme :	52 Human Resource Management for Health
Objective :	 To provide advice to H.E the President of Uganda and Government in respect to HRH for timely and strategic decision making; To recruit qualified and competent human resources for health for efficient and effective health service delivery; To Enhance the Efficiency in Recruitment Systems and Processes; To carry out advocacy and make recommendations to improve the terms and conditions of service of the health workers; and To enhance the institutional capacity of the Health Service Commission to deliver on its mandate.
Responsible Officer:	MARY THEOPISTA WENENE (Dr)
Outcome:	Improved status of human resources for health in the health service

1. Improved quality of life at all levels

	Performance Targets										
		2021/22	2022/23	2023/24							
Baseline	Base year	Target	Projection	Projection							
75%	2020	100%	100%	100%							
		84	84	84							
Budget Output: 06 Health Workers Recruitment and Human Resource for Health Management Services											
		1,200	1,200	1,200							
	75%	BaselineBase year75%2020	Image: Second system Image: Second system Baseline Base year Target 75% 2020 100% 75% 2020 100% 84 6or Health Management Services	Image: Stress of the stres of the stress of the stress of the stress of the s							

IX. Major Capital Investments And Changes In Resource Allocation

Table 9.1: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

N/A

X. Vote Challenges and Plans To Improve Performance

Vote Challenges

- 1. Inadequate office space.
- 2. Inadequate resources to automate e-Recruitment system.
- 3. Poor transport equipment for Members and Secretariat staff.
- 4. Submission of clearances to recruit from health Institutions.

Plans to improve Vote Performance

- 1. Fully operationalize all the modules of the e-recruitment system for handling HRH activities.
- 2. Recommendations for the review of terms and conditions of service for health workers to enhance attraction and retention.
- 3. Expedite the recruitment process through timely processing of recruitment requests.

4. Enhance the retooling budget of the Commission to enable construction of offices in Butabika and purchase of transport for its Members and staff

5. Support implementation of reviewed structures of health facilities in Local Governments and Regional Referral Hospitals.

XI Off Budget Support

Table 11.1 Off-Budget Support by Department and Project

N/A

XII. Vote Cross Cutting Policy And Other Budgetary Issues

 Table 12.1: Cross- Cutting Policy Issues

Issue Type: HIV/AIDS

Objective :

Issue of Concern :	HIV/AIDs at work place
Planned Interventions :	Support to the HIV/AIDS affected and infected staff
Budget Allocation (Billion) :	0.005
Performance Indicators:	Number of Health talks conducted Number of staff supported
Issue Type:	Gender
Objective :	Order of merit in recruitment process
Issue of Concern :	Gender and Equity
Planned Interventions :	Order of merit in recruitment process
Budget Allocation (Billion) :	0.005
Performance Indicators:	Number of Health Workers recruited on merit
Issue Type:	Enviroment
Objective :	Provision of disposable bins and shredder for waste management
Issue of Concern :	Environment
Planned Interventions :	Provision of is disposable bins and shredder for waste management
Budget Allocation (Billion) :	0.005
Performance Indicators:	Number of waste disposable bins

XIII. Personnel Information

Table 13.1 Staff Establishment Analysis

Title	Salary Scale	Number Of Approved Positions	Number Of Filled Positions
ASSISTANT COMMISSION HUMAN RESOURCE MANAGEMENT	U1 E	3	1
SECRETARY	U1S	1	1
Commissioner Human Resource Advisory Services	U1SE	1	1
Commissioner Recruitment and selection systems	U1SE	1	0
UNDER SECRETARY	U1SE	1	1
Principal Assistant Secretary	U2	1	1
PRINCIPAL HUMAN RESOURCE OFFICER	U2	8	6
SENIOR ACCOUNTANT	U3	1	1
SENIOR ASSISTANT SECRETARY	U3	1	1
SENIOR ECONOMIST	U3	1	1
SENIOR HUMAN RESOURCE OFFICER	U3	8	4

		1	1
SENIOR PERSONAL SECRETARY	U3	3	0
Senior Procurement Officer	U3	1	0
Senior Records Officer	U3	1	0
Senior Systems Administrator	U3	1	1
ACCOUNTANT	U4	1	1
AUDITOR	U4	1	0
Information Scientist	U4	1	1
INVENTORY MANAGEMENT OFFICER	U4	1	0
PERSONAL SECRETARY	U4	4	2
PROCUREMENT OFFICER	U4	1	1
Records Officer	U4	1	1
ASSISTANT RECORDS OFFICER	U5	2	2
SENIOR ACCOUNTS ASSISTANT	U5	1	0
SENIOR OFFICE SUPERVISOR	U5	1	0
ACCOUNTS ASSISTANT	U7	1	1
RECEPTIONIST	U7	2	2
RECORDS ASSISTANT	U7	2	0
DRIVER	U8	18	8
OFFICE ATTENDANT	U8	6	5
PRINCIPAL PERSONAL SECRETARY	US	1	1

Table 13.2 Staff Recruitment Plan

Post Title	Salalry Scale	No. Of Approved Posts	No Of Filled Posts	Vacant Posts	No. of Posts Cleared for Filling FY2021/22	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
ASSISTANT COMMISSION HUMAN RESOURCE MANAGEMENT	U1 E	2	0	2	1	1,690,780	20,289,360
DRIVER	U8	18	8	10	4	879,636	10,555,632
INVENTORY MANAGEMENT OFFICER	U4	1	0	1	1	846,042	10,152,504
OFFICE ATTENDANT	U8	6	5	1	1	219,909	2,638,908
PERSONAL SECRETARY	U4	4	2	2	2	1,202,682	14,432,184
PRINCIPAL HUMAN RESOURCE OFFICER	U2	7	5	2	2	2,425,240	29,102,880
RECORDS ASSISTANT	U7	2	0	2	2	578,722	6,944,664
SENIOR ACCOUNTS ASSISTANT	U5	1	0	1	1	555,564	6,666,768
SENIOR PERSONAL SECRETARY	U3	3	0	3	3	2,831,970	33,983,640

Senior Records Officer	U3	1	0	1	1	933,461	11,201,532
Total		45	20	25	18	12,164,006	145,968,072

Table 14.1 NTR Forecast