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# Vote:215 Mission in Japan

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## V1: Vote Overview

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### I. Vote Mission Statement

To promote and protect the interest of Uganda and all its citizens, in Japan and in the Republic of Korea (South Korea)

### II. Strategic Objective

To promote and protect Uganda's interest in Japan and in The republic of Korea

### III. Major Achievements in 2020/21

- Showcased Uganda's tourism products during the Tourism Expo Japan (TEJ) 2020 at the Convention Center in Okinawa. TEJ, one of the largest tourism trade events in the world, was held from 29th October to 1st November 2020 under the theme "Overcoming the COVID-19 Crisis: Building the foundations for future resilience and sustainable tourism growth". The Government of Japan used TEJ 2020 Business Meetings and Exhibition as an opportunity for maximizing tourism demand recovery and energizing both Japan and the world as a whole through the power of travel. Visiting the Team Uganda Booth gave an exhilarating experience of the allure and ambience from the Pearl of Africa. Cross-selling of Uganda's investment potential was also realized.
- On 8th November 2020, coordinated the Uganda Diaspora Japan 1st Virtual Convention with the theme, "Service Delivery for the Diaspora". The convention was graced by officials from MOFA, MIA, NIRA, BOU, URA and other guest speakers on topics such as East African E-passport and Passport Renewal; Acquisition of Uganda National ID; Banking Services for the Diaspora; and the Role of Diaspora in Taxation and Development.
- The Mission through meetings held with officials from the International Legal Affairs Bureau of the Ministry of Foreign Affairs of Japan, lobbied and secured the support of the Government of Japan to support Uganda's successful bid for Judge Dr. Julia Sebutinde for re-election as Judge of the International Court of Justice at elections held at the United Nations General Assembly in New York in November 2020.
- In August 2020, organized the repatriation of 17 stranded Ugandans and legal residents in Japan and South Korea, whose movement had been affected by international travel restrictions imposed due to the COVID-19 pandemic. The Embassy also coordinated the repatriation of the remains of a Ugandan citizen who passed away in Nagoya in June 2020 on request of the deceased family to receive a decent burial back home.
- In October 2020, published the National Day supplement in two major Japanese daily newspapers which was supported by the Japanese business community. The Mission used this opportunity to promote Uganda's image, its tourism and investment potential as well as communicating to the world that Uganda's international borders had been opened after over six months of restricted international travel and that the Pearl of Africa was ready to resume normal business previously halted by the COVID-19 pandemic.
- Prepared and published an article in the quarterly magazine of the Japan Association of Travel Agents (JATA) to promote Uganda tourism and to communicate that Uganda has proved herself as a safe destination following her fight on COVID-19 through her robust health system and protocols that ensure the safety of her citizens and any visiting tourists.
- Participated in the 75th Anniversary of the Hiroshima and Nagasaki Peace Memorial Ceremonies remembering the devastation and loss aimed at having a peaceful and nuclear-free world, reiterating Uganda's position on the signing and ratification of the Treaty on the prohibition of nuclear weapons which was adopted in 2017 aimed at banning nuclear weapons and nuclear disarmament.
- Participated in the annual Commonwealth Remembrance Day celebration hosted by the Embassy of India in Tokyo at the Commonwealth War Cemetery in Hodogaya, Yokohama, where the remains of over 1,700 service men and women and several hundreds more were buried during World War I and II. This significant ceremony brings together former allies and adversaries, now friends, as they lay wreaths together in remembrance of the departed service men and women.
- From 15th-18th October 2020, participated in the Kimono Project Opening Ceremony and Viewing in Kyoto which showcased the traditional Japanese dresses made for the Tokyo 2020 Olympics. The Project focused on promoting the cultures of countries with diplomatic relations with Japan of which Uganda is one of them. The Uganda Kimono reflected Uganda's culture and tourism potential as gifted by nature. NHK, one of the biggest media houses in Japan interviewed the Embassy team at the Uganda booth.
- In September 2020, held discussions with the leadership of the African Chamber of Commerce in Japan (AfCCJ) online platform project designed to help African countries and companies further promote themselves in Japan and Japanese companies find companies and projects in Africa. The project, introduced to Uganda via the Ministry of Trade, Industry and Cooperatives is also intended to effectively boost partnerships, private sector trade and investments and create a vibrant and much needed Japan – Africa business community amidst the COVID-19 pandemic.
- The Mission participated in Kokuren Forum study program, a network of individuals who are interested in the UN global issues

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which contribute to development. Kokuren Forum annually conducts study programs in developing countries to allow its participants gain insights into development issues. This year Uganda was chosen as the destination for this program.

- In October 2020, the Embassy organized and participated in two online capacity building programs delivered by: Uganda Tourism Board Marketing and Product Development Executives aimed at enhancing the Mission's capacity to promote Uganda as Africa's destination of choice; and National Planning Authority regarding preparation of the Mission's Strategic Plan for 2021/22-2024/25 in line with NDP III.
- In October 2020, the Embassy organized and participated in an online capacity building program delivered by Uganda Investment Authority aimed at enhancing the Mission's capacity to promote Uganda as an investment destination in Africa.
- Generated Non-Tax Revenue amounting to UGX 4,498,502 from issuance of 22 visas (since Entebbe Airport opened on 1st October 2020), 5 emergency travel documents and notary certification during the period 1st July to date.
- Handled 69 consular cases in Japan and South Korea: East Africa e-passport/Passport renewal certification (37) and other certifications for marriage, singleness, driving license and fingerprint.

### IV. Medium Term Plans

- Engage Japan and South Korea to be supportive of various peace building initiatives / processes of interest to Uganda, the Great Lakes Region and Africa.
- Lobby Japan and South Korea's understanding and appreciation of Uganda's position on various issues i.e. socially, politically, legally and culturally.
- To promote the image of Uganda as "Gifted by Nature", through PR campaigns, writing of articles and staging exhibitions of Ugandan-made products.
- Lobby Japan and South Korea for investment transfers of at least US \$ 1 billion especially in agro-processing, oil and gas infrastructure development, and ICT.
- Promote at least a 10% increase of Uganda exports to Japan and South Korea.
- Match make at least 5 Japanese SMEs with Ugandan SMEs annually.
- Organize at least one investment forum annually in Japan and South Korea respectively.
- Lobby the Governments of Japan and South Korea to provide at least US\$ 50 million of budget support annually.
- Facilitate attraction of at least 10,000 tourists per-annum from Japan and South Korea.
- Work with other Governmental agencies, such as UTB to facilitate at least one tour of Traditional / Cultural dancing troupes into Japan and South Korea.
- Work together with the concerned Governmental agencies such as UTB, to organize at least one Tourism familiarization tour annually for Japan and South Korea.
- Identify and facilitate acquisition, development and maintenance of at least two Government properties in Tokyo.
- Lobby to increase offers of scholarships from Japan and South Korea for Ugandan students per year.
- Successfully resolve at least 90% requests for consular services annually.
- Meet with the Uganda Community in Japan and South Korea at least once a year, to discuss better means of meeting their needs and enhancing developmental cooperation.
- Contribute towards the activities of forums of the Ugandans in Japan and Ugandans in South Korea, annually.
- Engage Ugandans in Japan and South Korea to actively contribute to development at home i.e. through remittances, direct investments, partnerships building, skills transfer etc.

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### V. Snapshot Of Medium Term Budget Allocations

Table 5.1: Overview of Vote Expenditures (US\$ Billion)

		2019/20 Outturn	2020/21		2021/22	MTEF Budget Projections			
			Approved Budget	Expenditure by End Dec		2022/23	2023/24	2024/25	2025/26
<b>Recurrent</b>	Wage	1.099	1.099	0.483	1.416	1.416	1.416	1.416	1.416
	Non Wage	4.595	4.622	1.647	4.622	4.622	4.622	4.622	4.622
<b>Devt.</b>	GoU	0.074	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>GoU Total</b>		<b>5.767</b>	<b>5.720</b>	<b>2.130</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>
<b>Total GoU+Ext Fin (MTEF)</b>		<b>5.767</b>	<b>5.720</b>	<b>2.130</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>
Arrears		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Budget</b>		<b>5.767</b>	<b>5.720</b>	<b>2.130</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>
<b>A.I.A Total</b>		<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
<b>Grand Total</b>		<b>5.767</b>	<b>5.720</b>	<b>2.130</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>
<b>Total Vote Budget Excluding Arrears</b>		<b>5.767</b>	<b>5.720</b>	<b>2.130</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>

Table 5.2: Budget Allocation by Programme (US\$ Billion)

<i>Billion Uganda Shillings</i>	2021/22 Draft Estimates		
	GoU	Ext. Fin	Total
Governance and Security	6.038	0.000	6.038
<b>Grand Total :</b>	<b>6.038</b>	<b>0.000</b>	<b>6.038</b>
<b>Total excluding Arrears</b>	<b>6.038</b>	<b>0.000</b>	<b>6.038</b>

### VI. Budget By Economic Classification

Table V6.1 2020/21 and 2021/22 Budget Allocations by Item

<i>Billion Uganda Shillings</i>	2020/21 Approved Budget				2021/22 Draft Estimates		
	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	Total
<b>Output Class : Outputs Provided</b>	<b>5.720</b>	<b>0.000</b>	<b>0.000</b>	<b>5.720</b>	<b>6.038</b>	<b>0.000</b>	<b>6.038</b>
211 Wages and Salaries	2.546	0.000	0.000	2.546	2.864	0.000	2.864
213 Other Employee Costs	0.221	0.000	0.000	0.221	0.238	0.000	0.238
221 General Expenses	0.426	0.000	0.000	0.426	0.383	0.000	0.383
222 Communications	0.091	0.000	0.000	0.091	0.096	0.000	0.096
223 Utility and Property Expenses	1.898	0.000	0.000	1.898	1.895	0.000	1.895
226 Insurances and Licenses	0.018	0.000	0.000	0.018	0.018	0.000	0.018
227 Travel and Transport	0.484	0.000	0.000	0.484	0.509	0.000	0.509

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228 Maintenance	0.036	0.000	0.000	0.036	0.035	0.000	0.035
<b>Grand Total :</b>	<b>5.720</b>	<b>0.000</b>	<b>0.000</b>	<b>5.720</b>	<b>6.038</b>	<b>0.000</b>	<b>6.038</b>
<b>Total excluding Arrears</b>	<b>5.720</b>	<b>0.000</b>	<b>0.000</b>	<b>5.720</b>	<b>6.038</b>	<b>0.000</b>	<b>6.038</b>

## VII. Budget By Sub-Subprogramme , Department And Project

Table V7.1: Past Expenditure Outturns and Medium Term Projections by Sub-SubProgramme,Department and Project

Billion Uganda shillings	FY 2019/20 Outturn	FY 2020/21		2021-22 Proposed Budget	Medium Term Projections			
		Approved Budget	Spent By End Dec		2022-23	2023-24	2024-25	2025-26
<b>52 Overseas Mission Services</b>	<b>5.767</b>	<b>5.720</b>	<b>2.130</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>
01 Headquarters Tokyo	5.693	5.720	2.130	6.038	6.038	6.038	6.038	6.038
1254 Strengthening Mission in Japan	0.074	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total for the Vote</b>	<b>5.767</b>	<b>5.720</b>	<b>2.130</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>
<b>Total Excluding Arrears</b>	<b>5.767</b>	<b>5.720</b>	<b>2.130</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>	<b>6.038</b>

## VIII. Sub-SubProgramme Performance and Medium Term Plans

Table V8.1: Sub-SubProgramme Outcome and Outcome Indicators

<b>Sub-SubProgramme :</b> 52 Overseas Mission Services						
<b>Objective :</b>	<ol style="list-style-type: none"> <li>Promote Regional and Internal Peace and Security for the protection of all Ugandans especially the women and children.</li> <li>Promote Commercial/Economic Diplomacy .</li> <li>Provide Protocol and Consular Services to all Ugandans in the areas of accreditation.</li> <li>Mobilize and empower Diaspora for national development.</li> <li>Promote Uganda's public diplomacy and enhance her Image abroad.</li> <li>Strengthen the Institutional capacity of the Embassy and the Ministry.</li> </ol>					
<b>Responsible Officer:</b>	ACCOUNTING OFFICER - MULIJO WASIKE SHADRAQUE					
<b>Outcome:</b>	Improved Diplomatic and Trade Relation					
N/A						
<b>Outcome Indicators</b>		<b>Performance Targets</b>				
				<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
		<b>Baseline</b>	<b>Base year</b>	<b>Target</b>	<b>Projection</b>	<b>Projection</b>

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• Percentage growth in volume of Trade between Uganda and accredited countries	0%	2018	3%	3%	3%
• State of Diplomatic relations and cooperation between Uganda and accredited States	Good	2018	Good	Good	Good
<b>Department: 01 Headquarters Tokyo</b>					
<b>Budget Output: 01 Cooperation frameworks</b>					
No. of Multilateral cooperation frameworks negotiated or signed			1	1	1
No. of Bilateral cooperation frameworks negotiated or signed.			2	2	2
<b>Budget Output: 02 Consulars services</b>					
No. of official visits facilitated			3	3	3
Number of Visas issued to foreigners travelling to Uganda.			1,400	1,400	1,400
<b>Budget Output: 04 Promotion of trade, tourism, education, and investment</b>					
No. of foreign Tourism promotion engagements.			5	5	5
No. of scholarships secured.			8	8	10
No. of export markets accessed.			2	2	2

## IX. Major Capital Investments And Changes In Resource Allocation

Table 9.1: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

N/A

## X. Vote Challenges and Plans To Improve Performance

### Vote Challenges

-No funding has been allocated to the Mission to carry out Commercial Diplomacy activities in both Japan, South Korea and Timor Leste as the Mission is not among the piloted Embassies.

Despite this challenge, the Mission has achieved considerable progress in the promotion of Uganda's Commercial and Economic Diplomacy due to the existing potential in Japan, South Korea and Timor Leste through prioritization of these activities in the Mission's budget; walk-in business and investment opportunities; and cross-selling during other activities.

-Lack of a property owned by the Mission hence spending on high rental expenses that absorb more than 30% of the budget. The Mission is developing a five-year property development plan with estimates for acquisition of a Chancery Building and Official Residence already communicated to the Ministry of Finance.

### Plans to improve Vote Performance

- 1) Request to be facilitated with the special fund allocation for the purpose of effectively performing in the field of Commercial Diplomacy activities.
- 2) Sensitize Ugandan MDAs on timely responses and other regulations.
- 3) Continue to press onto the Ministry of Foreign Affairs to include the Mission's request to acquire a property for the Government in Tokyo in fulfillment of its mandate stated in the Mission Charter addressed to the Head of Mission by the Minister of Foreign Affairs on 16th April 2014.
- 4) Request for the increase in the budget ceiling for the Mission to facilitate:
  - 4-1 Diplomatic activities in Japan, South Korea and Timor-Leste;
  - 4-2 Home-based staff training on Continuous Program Development (CPD) on several newly developed laws, regulations and practices.
  - 4-3 Familiarisation tour for the local staff to Uganda for increased knowledge in tourism promotion;
  - 4-4 Training on computer systems for the Missions (ie. Programme Budgeting System);
  - 4-5 Training on procurement procedures;

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- 5) Law seminars for Ugandan Diaspora in both Japan and Republic of Korea to address drug trafficking issues.
- 6) Request to waive off some PPDA's and other Ugandan regulations to suit the working environment of the Mission in the host country.
- 7) Advocate for the Government to improve on its infrastructure (road and railway system) in both Mombasa and Dar-es-salaam as well as between the two ports to export and import of commodities.
- 8) Advocate for the ratification of essential International Conventions/Protocols.
- 9) Request for a development funding to install security devices (ie. fingerprint or code doors) at the Chancery, Official and Officers residences.
- 10) Work hand in hand with the Health Sector in ensuring that there is a timely and sufficient publicity of information (in the Mission's website and social media accounts) on measures taken to address epidemic breakouts in Africa, if any.
- 11) Continue to initiate and conclude on the trade, investment, tourism and education MoUs between Uganda and the countries of accreditation to address the unstable performance of the Ugandan economy which consequently affects the Uganda shilling.
- 12) Monitor the loss on poundage regularly and request for additional funding if necessary.

### XI Off Budget Support

#### Table 11.1 Off-Budget Support by Project

N/A

### XII. Vote Cross Cutting Policy And Other Budgetary Issues

#### Table 12.1: Cross- Cutting Policy Issues

##### Issue Type:

##### HIV/AIDS

<b>Objective :</b>	To implement activities aimed at promotion of prevention, transmission and treatment of HIV/AIDS.
<b>Issue of Concern :</b>	Curbing the rate of new HIV/AIDS infections, securing external cooperation on health for already infected people.
<b>Planned Interventions :</b>	1.Develop and implement HIV/AIDS strategy in line with the Embassy's workplace Policy. 2.Empower the staff and Ugandans in the Diaspora to appreciate access, participate in, manage and demand accountability on HIV/AIDS-based initiatives.
<b>Budget Allocation (Billion) :</b>	0.035
<b>Performance Indicators:</b>	1.At least 01 NGO involved in the fight against spread of HIV engaged 2.At least 1 activity promoting the fight against the spread of HIV participated

##### Issue Type:

##### Gender

<b>Objective :</b>	To implement activities geared towards creating equal opportunities.
<b>Issue of Concern :</b>	Youth unemployment, single mothers, girl child education & promoting equality for the disabled.
<b>Planned Interventions :</b>	1.Mobilize resources under the TICAD Framework towards support of the youth, disabled, children and women. 2.Build the capacity of its staff in Gender analysis, planning and budgeting.
<b>Budget Allocation (Billion) :</b>	0.035
<b>Performance Indicators:</b>	1.At least 04 scholarships sourced aimed at uplifting marginalized groups in Uganda 2.At least 02 NGOs involved in girl child education, single mothers and the disabled engaged 3.At least 01 activity promoting gender equality participated

##### Issue Type:

##### Environment

<b>Objective :</b>	1.Deteriorating environment i.e forest, poaching, depletion of mineral resources. 2.Environmental degradation by waste disposal, desertification.
<b>Issue of Concern :</b>	1.Deteriorating environment i.e forest, poaching, depletion of mineral resources. 2.Environmental degradation by waste disposal, desertification.

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<b>Planned Interventions :</b>	1.Encourage Japanese and Koreans MDAs and NGOs in environment protection 2.Work with Japanese Clean Cities Platform (TICAD) to develop strategies / capacity for clean cities in Uganda.
<b>Budget Allocation (Billion) :</b>	0.035
<b>Performance Indicators:</b>	1.At least 01 stakeholder involved in environmental conservation engaged 2.At least 01 activity promoting environmental conservation participated

## XIII. Personnel Information

### Table 13.1 Staff Establishment Analysis

N/A

### Table 13.2 Staff Recruitment Plan

N/A