### I. VOTE MISSION STATEMENT

The core mission is to foster the integrity of the financial system through effective detection and prevention of financial crimes.

### **II. STRATEGIC OBJECTIVE**

- 1. Enhancing the identification of proceeds of crime.
- 2. Increasing compliance with the AML/CFT laws.
- 3. Improving collection and dissemination of information to competent Authorities.
- 4. Strengthening international cooperation.
- 5. Increasing public awareness and understanding of matters related to money laundering and terrorism financing.
- 6. Strengthening the capacity of FIA to conduct financial due diligence.
- 7. Enhancing the efficiency and effectiveness of FIA to execute its mandate.

### **III. MAJOR ACHIEVEMENTS IN 2021/22**

1. Enhancing the identification of proceeds of crime Ugx 0.18 billion. 6242 reports were received via the goAML platform from various accountable persons relating to different transaction reports. Several risk assessments with an objective of understanding money laundering and terrorism financing related risks emerging vulnerabilities and trends and methods used by criminals to launder proceeds of crime were undertaken. The National ML and or TF Risk Assessment draft report was completed by the NRA Assessment Team. The draft report was shared with FIA Top Management NRA Working Groups and the World Bank for their comments. 2. Increasing compliance with the AML and or CFT laws Ugx 0.57 million. 4 onsite inspections and 10 compliance spot checks were carried out on accountable persons to assess their compliance i.e. 6 in the Western 1 in Eastern and 3 in Northern regions. In the same period 6 followup and thematic inspection reports were prepared and shared with the respective accountable persons. 321 accountable persons were also registered 360 certificates of registration issued and 175 accountable persons requested for their certificates to be certified during the period under review. This brings the total number of accountable persons registered to 1801 and certificates issued to 1651. 3. Improving collection and dissemination of information to Competent Authorities Ugx 3.17 billion. During the period under review FIA received 1266 suspicious transaction reports 182 suspicious activity reports and 2040 large cash transaction reports. The reports were analyzed and 33 of them materialized into generation of 33 intelligence reports that were disseminated to law enforcement agencies and competent authorities for further management. In addition during the period under review FIA received 54 requests for information from different LEAs and competent authorities and responded to 53 of them by the end of half year. 4. Strengthening international cooperation Ugx 70 million. Request for Re rating. Uganda submitted its 7th Followup Report together with a request for technical compliance rerating on Recommendations 2 and 14 to the Financial Action Task Force. Based on the information provided the Task Force upgraded the ratings of Recommendations 2 and 14 to Largely Compliant. 5. Increasing public awareness and understanding of matters related to money laundering and terrorism financing Ugx 5 million. In order to increase public awareness and understanding of ML and or TF matters FIA participated in 6 awareness engagements with the aim of improving public awareness and understanding of ML and or TF matters across all categories of the population that include men women youth and elder persons. 6. Conducting financial due diligence Ugx 180 million. FIA received 5 requests for conducting financial and integrity due diligence from MoFPED on companies that wished to partner with Government of Uganda on certain projects. The requests were completed and the respective reports produced. 7. Enhancing the efficiency and effectiveness of FIA to execute its mandate Ugx 4 billion. During the period under review the FIA received a total of Ugx 10.121 Billion which accounts for 59.1 percent of the approved Annual Budget of Ugx 17.133 Billion. By the end of half year Ugx 8.65 billion was spent representing 85.5 percent of the total release. During the same period 4 Members of the new and 3rd FIA Board that included 3 men and 1 woman were swornin and 2 new staff i.e 1 male and 1 female were recruited.

### **IV. MEDIUM TERM BUDGET ALLOCATIONS**

### Table 4.1: Overview of Vote Expenditure (Ushs Billion)

		MTEF Budget Projections				
		2022/23 Proposed Budget	2023/24	2024/25	2025/26	2026/27
Durant	Wage	4.574	4.574	4.574	4.574	4.574
Recurrent	Non-Wage	10.698	10.698	10.698	10.698	10.698
D. (	GoU	0.129	0.129	0.129	0.129	0.129
Devt.	Ext Fin.	0.000	0.000	0.000	0.000	0.000
	GoU Total	15.402	15.402	15.402	15.402	15.402
Total GoU+Ext Fin (MTEF)		15.402	15.402	15.402	15.402	15.402
Arrears		0.000	0.000	0.000	0.000	0.000
Total Budget		15.402	15.402	15.402	15.402	15.402
Total Vote Budget Excluding		15.402	15.402	15.402	15.402	15.402

	Draft Budget Estimates FY 2022/23			
Billion Uganda Shillings	Recurrent	Development		
Programme:16 GOVERNANCE AND SECURITY	15.273	0.129		
SubProgramme:01 Institutional Coordination	6.404	0.000		
Sub SubProgramme:01 Directorate of Finance and Administration	6.404	0.000		
002 Human resource registry and security	6.404	0.000		
SubProgramme:02 Security	0.868	0.000		
Sub SubProgramme:03 Directorate of Systems Administration and Security	0.868	0.000		
001 Systems Administration and Security	0.868	0.000		
SubProgramme:03 Policy and Legislation Processes	0.191	0.000		
Sub SubProgramme:06 Directorate of Legal, Corporate Services and International Relations	0.191	0.000		
001 Legal and Corporate Affairs	0.191	0.000		
SubProgramme:05 Anti-Corruption and Accountability	7.810	0.129		
Sub SubProgramme:01 Directorate of Finance and Administration	3.074	0.129		
001 Accounts	3.074	0.000		
003 Procurement	0.000	0.129		
Sub SubProgramme:02 Directorate of Internal Audit	0.064	0.000		
001 Internal Audit	0.064	0.000		
Sub SubProgramme:04 Directorate of Analysis and Monitoring	3.874	0.000		
001 Strategic Analysis and Statistics	0.661	0.000		
002 Operational analysis	3.213	0.000		
Sub SubProgramme:05 Directorate of Compliance and Training	0.798	0.000		
001 Compliance and Inspection	0.798	0.000		
Total for the Vote	15.273	0.129		

### V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

### **Table 5.1: Performance Indicators**

riogramme. To GOVERIARICE TRUE D	Leenari				
SubProgramme: 01 Institutional Coordin	ation				
Sub SubProgramme: 01 Directorate of F	inance and Administrati	on			
Department: 002 Human resource registr	y and security				
Budget Output: 000005 Human Resource	e Management				
PIAP Output: Human Resources Manage	ement Services provided				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets	
				2022/23	
No of Staff receiving their salaries by 28th of each month	Number	2017/18	22	41	
No of staff trained	Number	2017/18	16	20	
SubProgramme: 03 Policy and Legislatio	n Processes				
Sub SubProgramme: 06 Directorate of L	egal, Corporate Services	and International Rela	tions		
Department: 001 Legal and Corporate A	ffairs				
Budget Output: 460103 Legal Representa	ntion and Litigation serv	ices			
PIAP Output: Appropriate international	and regional laws harm	onized and domesticated	d.		
Indicator Name	Indicator Measure	Base Year	Base Level	<b>Performance Targets</b>	
				2022/23	
No of policies developed and/or reviewed	Number	2017/18	0	1	
PIAP Output: AML/CFT International s	tandards implemented				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets	
				2022/23	
Number of FATF Technical Compliance recommendations re-rated	Number	2017/18	8	6	
SubProgramme: 05 Anti-Corruption and	Accountability				
Sub SubProgramme: 04 Directorate of A	nalysis and Monitoring				
Department: 001 Strategic Analysis and S	Statistics				
Budget Output: 000001 Audit and Risk M	lanagement				
PIAP Output: Typology studies/risk asses	ssment undertaken to ide	entify trends and metho	ds of Money laundering and '	Terrorism financing	

Sub SubProgramme: 04 Directorate of A	nalysis and Monitoring			
Department: 001 Strategic Analysis and S	Statistics			
Budget Output: 000001 Audit and Risk M	lanagement			
Indicator Name	Indicator Measure	Base Year	<b>Base Level</b>	<b>Performance Targets</b>
				2022/23
Number of studies under taken per year and results disseminated to stakeholders	Number	2017/18	1	2
PIAP Output: Improve public awareness	l of the dangers of financ	ial crimes		
Indicator Name	Indicator Measure	Base Year	Base Level	<b>Performance Targets</b>
				2022/23
Number of engagements with the public on matters related to ML/TF/PF	Number	2017/18	8	8
PIAP Output: Financial due diligence und	dertaken on investors			
Indicator Name	Indicator Measure	Base Year	Base Level	<b>Performance Targets</b>
				2022/23
No . of financial due diligence reports produced	Number	2017/18	0	30
Department: 002 Operational analysis				
Budget Output: 560019 Data Managemen	t and Dissemination			
PIAP Output: Financial Intelligence prov	ided to competent autho	orities to investigate an	nd prosecute Money Launderin	g.
Indicator Name	Indicator Measure	Base Year	Base Level	<b>Performance Targets</b>
				2022/23
No. of reports disseminated	Number	2017/18	75	80
Sub SubProgramme: 05 Directorate of Co	ompliance and Training	1	l	
Department: 001 Compliance and Inspect	tion			
Budget Output: 000023 Inspection and M	onitoring			
PIAP Output: AML/CFT/CPF complianc	e enforced in accordanc	e to the relevant laws		

Sub SubProgramme: 05 Directorate of Compliance and Training							
Department: 001 Compliance and Inspection							
Budget Output: 000023 Inspection and Monitoring							
Indicator Name Indicator Measure Base Year Base Level Perform							
				2022/23			
Number of sanctions issued for non compliance with the AML/CFT/CPF standard	Number	2017/18	0	1			

#### **VI. VOTE NARRATIVE**

#### **Vote Challenges**

1. Insufficient budgetary allocations to recruit staff which has created significant performance gaps of FIA. The current staff capacity stands at 49 percent of the approved staff structure. 2. Existence of unregulated sectors i.e. real estate that are attractive to money launderers. 3. Ugandas economy is predominantly cash based with a large informal sector. This leads to several transactions not being captured in the formal financial system and cannot be traced or analyzed for AML and or CFT. Therefore criminals exploit such channels. 4. The emergence of new technological innovations like virtual assets that are not yet regulated in many jurisdictions creating significant challenges when enforcing compliance with the AML and or CFT requirements. 5. Significant problems in the implementation of declarations of currency and bearer negotiable instruments at the border points of entry due to inadequate capacity and IT infrastructure to protect the identity of travelers who make declarations 6. Existence of long porous borders has enabled the crossborder movement of criminals especially smugglers to flourish. In addition some limitations in the formal border crossing points has delayed the implementation of the cross border declaration of currency and BNIs. 7. Insufficient budgetary allocation to cater for cross cutting issues.

#### Plans to improve Vote Performance

1. The continuous automation of FIA core processes will improve service delivery by reducing the turnaround time of service provision and increase accountability. 2. Alignment of strategies and annual work plans to available planning frameworks that include NDP III PIAPs NRM manifesto and the parish development model pillars. 3. Subject to adequate budgetary allocations the authority intends to continue implementing a phased recruitment of staff that are well trained and competent to enhance efficiency in executing the mandate. This takes into consideration gender and equity issues to ensure adequate numbers of male female youth and elder persons are recruited.

#### VII. Off Budget Support

#### Table 7.1: Off Budget Support by Project and Department

N / A

### VIII. VOTE CROSS CUTTING POLICY AND OTHER BUDGETARY ISSUES

### Table 8.1: Cross- Cutting Policy Issues

### i) Gender and Equity

OBJECTIVE	Gender and equity mainstreaming in FIA operations
Issue of Concern	Marginalization of vulnerable groups nationally
Planned Interventions	Mainstreaming gender and equity issues in planning and budgeting instruments. Provide appropriate facilities for PWDs. Mainstream gender and equity issues in departmental reporting. Conducting public awareness campaigns in all regions of Uganda.
Budget Allocation (Billion)	0.040
Performance Indicators	Level of compliance of FIA to gender and equity budgeting
ii) HIV/AIDS	
OBJECTIVE	Reduce the spread of HIV/AIDS among FIA staff
Issue of Concern	The government target of eradicating HIV/AIDS in the population is not yet met.
Planned Interventions	Rolling out of the implementation of the approved HIV/AIDS policy. Conducting HIV/AIDS Sensitization sessions for all staff. Providing staff with protective gear such as condoms (male/female).
Budget Allocation (Billion)	0.010
Performance Indicators	Number of HIV/AIDS sensitisation sessions for all staff conducted.
iii) Environment	
OBJECTIVE	To mainstream environmental concerns during office operations
Issue of Concern	Environmental degradation
Planned Interventions	Proper waste disposal in office. Promotion of energy use efficiency through use of renewable energy like natural lighting and air conditioning. Embracing the use of digital communication and workflows to reduce paper trail & paper waste management.
Budget Allocation (Billion)	0.010
Performance Indicators	Number of offices using renewable energy
iv) Covid	
OBJECTIVE	To reduce the spread of COVID 19 among staff
Issue of Concern	New COVID 19 variants are coming up
Planned Interventions	Develop and update Standard Operating Procedures to safe guard staff against the spread of COVID-19. Ensure a safe work environment by provision of COVID-19 essentials such as office sanitizers, disinfectants, masks for guards and visual information.
Budget Allocation (Billion)	0.010
Performance Indicators	No of staff sensitised on measures and prevention of spread of COVID 19

### **IX. PERSONNEL INFORMATION**

## Table 9.1: Staff Establishment Analysis

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Senior International Relations Officer	FIA 5	1	0
Accountant	FIA 6	2	1
Assistant Inventory Management Officer	FIA 7	1	1
Compliance and Inspection Officer	FIA 6	5	4
Database Administrator	FIA 6	1	1
Deputy Executive Director	FIA 2	1	1
Director Analysis and Monitoring	FIA 3	1	1
Director Compliance and Training	FIA 3	1	1
Director Finance and Administration	FIA 3	1	0
Director ICT Systems and Security	FIA 3	1	1
Director Internal Audit	FIA 3	1	0
Director Legal, corporate services & international relations	FIA 3	1	0
Driver	FIA 8	10	5
Executive Director	FIA 1	1	1
Human Resource officer	FIA 6	1	0
information Security Officer	FIA 6	1	1
Internal Auditor	FIA 6	1	0
International relations officer	FIA 6	1	0
Law Clerk	FIA 7	1	1
Legal and corporate affairs Officer	FIA 6	2	2
Manager Accounts & Inventory	FIA 4	1	1
Manager Compliance and Inspection	FIA 4	1	1
Manager E-services	FIA 4	1	0
Manager Human Resource ,Registry & Security	FIA 4	1	1
Manager Information systems	FIA 4	1	0
Manager Internal Audit	FIA 4	1	1
Manager International Relations	FIA 4	1	0
Manager Legal and corporate affairs	FIA 4	1	1
Manager Monitoring and Intelligence	FIA 4	1	0

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Manager Operational Analysis	FIA 4	1	0
Manager Planning and Budgeting	FIA 4	1	0
Manager Procurement	FIA 4	1	1
Manager Strategic Analysis and Statistics	FIA 4	1	1
Manager Training and Outreach	FIA 4	1	0
Monitoring and Intelligence officer	FIA 6	2	0
Network Administrator	FIA 6	1	1
Office Attendant	FIA 9	1	0
Operational Analysis officer	FIA 6	5	4
Personal Assistant	FIA 6	1	1
Planning and budgeting officer	FIA 6	1	1
Procurement Officer	FIA 6	1	1
Receptionist	FIA 8	1	1
Records Officer	FIA 6	1	0
secretary	FIA 6	1	0
Security Officer	FIA 6	1	0
Senior Accountant	FIA 5	1	0
Senior Compliance and Inspection	FIA 5	1	1
Senior Human Resource Officer	FIA 5	1	0
Senior Information Security Officer	FIA 5	1	0
Senior Information systems Officer	FIA 5	1	1
Senior Internal Auditor	FIA 5	1	0
Senior Legal and corporate affairs Officer	FIA 5	2	0
Senior Monitoring and Intelligence officer	FIA 5	1	0
Senior operational analysis officer	FIA 5	1	1
Senior Planning and budgeting officer	FIA 5	1	0
Senior Procurement Officer	FIA 5	1	0
Senior Strategic Analysis and Statistics officer	FIA 5	1	0
Senior Training and Outreach Officer	FIA 5	1	0
Strategic Analysis and Statistics officer	FIA 6	2	2
Training and Outreach Officer	FIA 6	3	0

## Table 9.2: Staff Recruitment Plan

Post Title	Salary Scale	No. Of Approved Posts	No. Of Filled Posts	Vacant Posts	Cleared for	Per Month	Total Annual Salary (UGX)
Office Attendant	FIA 9	1	0	1	1	2,200,000	26,400,000
Fotal					1	2,200,000	26,400,000