

VOTE: 158 Internal Security Organization (ISO)

I. VOTE MISSION STATEMENT

To Generate and Provide Intelligence for pre-emption of Internal threats to Uganda.

II. STRATEGIC OBJECTIVE

I. To strengthen the capacity of ISO, to address internal Security threats.

II. Strengthen the administrative, legal, institutional, and coordination capacity for national security.

III. MAJOR ACHIEVEMENTS IN 2025/26

Enhanced early warning response mechanisms, through expanding intelligence networks country-wide, strengthening cross-border security and control, and supporting intelligence-led operations.

The Organisation successfully purchased 17 acres of land for the construction of ISO headquarters.

Enhanced the capacity to handle emerging and prevailing sophisticated crimes, through the improved cyber-Intelligence capabilities.

Carried out preliminaries for the construction of field offices.

Enhanced the capacity and capability of employees through the procurement of classified assets, new transport equipment, assorted furniture and fittings, and conducted trainings in advanced, specialized courses, and continuous capacity building educating and retooling officers.

ISO continues to play a key role in monitoring the implementation of the Parish Development Model PDM, through its field structures country wide.

Strengthened the legal and regulatory framework by reviewing the Intelligence services Human Resource policies and procedures manual, 2025.

Enhanced the PDM monitoring tool Zaidi infrastructure, through a systems upgrade. With this 80 percent of PDM beneficiaries can be traced, with verified identities, locations and status.

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IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections				
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31	
Recurrent	Wage	82.002	41.001	99.604	104.584	109.813	115.304	121.069
	Non-Wage	156.756	109.037	180.293	207.338	248.805	298.566	358.279
Devt.	GoU	10.241	1.430	55.241	60.765	72.918	87.502	105.002
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	248.999	151.468	335.138	372.687	431.536	501.372	584.350	
Total GoU+Ext Fin (MTEF)	248.999	151.468	335.138	372.687	431.536	501.372	584.350	
Arrears	7.835	0.000	1.532	0.000	0.000	0.000	0.000	
Total Budget	256.834	151.468	336.671	372.687	431.536	501.372	584.350	
Total Vote Budget Excluding Arrears	248.999	151.468	335.138	372.687	431.536	501.372	584.350	

VOTE: 158 Internal Security Organization (ISO)**Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)**

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:16 Governance and Security	279.897	55.241
Vote Function:01 Strengthening Internal security	279.897	55.241
001 General Administration and Support services	24.757	25.241
002 Intelligence Management	255.140	30.000
Total for the Vote	279.897	55.241

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 16 Governance and Security

Vote Function: 01 Strengthening Internal security

Department: 001 General Administration and Support services

Key Service Area: 000013 HIV/AIDS Mainstreaming

PIAP Output: Management and Administrative Services coordinated

Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of HIV/AIDS mainstreaming interventions undertaken	Number	2023/24	4	12

Key Service Area: 000089 Climate Change Mitigation

PIAP Output: Management and Administrative Services coordinated

Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Climate Change mitigation/adaptation interventions undertaken	Number	2023/24	1	4

Key Service Area: 460005 Timely response to Internal threats

PIAP Output: Capacity of Security Personnel Enhanced

Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of personnel recruited	Percentage	2023/24	50%	100%
Proportion of personnel trained	Percentage	2023/24	55%	25.3%

PIAP Output: Healthcare services of Security personnel enhanced

Programme Intervention: 161112 Enhance the welfare of security personnel and veterans

VOTE: 158 Internal Security Organization (ISO)**Vote Function: 01 Strengthening Internal security****Department: 001 General Administration and Support services****Key Service Area: 460005 Timely response to Internal threats****PIAP Output: Healthcare services of Security personnel enhanced**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of security personnel and families accessing medical care.	Percentage	2023/24	67%	10%

PIAP Output: Economic empowerment for security personnel and their spouses Enhanced**Programme Intervention: 161112 Enhance the welfare of security personnel and veterans**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage value of Support given to welfare schemes	Percentage	2023/24	0%	15%

PIAP Output: Management and Administrative Services coordinated**Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of HIV/AIDS mainstreaming interventions undertaken	Number	2023/24	4	12

Department: 002 Intelligence Management**Key Service Area: 460002 Enhanced Intelligence coverage****PIAP Output: Increased innovation, Research & Development (IR&D)****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of R&D products developed	Number	2023/24	0	2

PIAP Output: Early warning and response mechanisms enhanced**Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of early warning and response mechanisms established.	Percentage	2023/24	50%	70%

VOTE: 158 Internal Security Organization (ISO)**Vote Function: 01 Strengthening Internal security****Department: 002 Intelligence Management****Key Service Area: 460002 Enhanced Intelligence coverage****PIAP Output: Veterans seamlessly transitioned, resettled and reintegrated into productive civilian livelihoods****Programme Intervention: 161112 Enhance the welfare of security personnel and veterans**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage of veterans mobilized and skilled	Percentage	2023/24	1%	100%

PIAP Output: Border Security and Control Strengthened**Programme Intervention: 161115 Enhance regional and continental security**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage of Border points covered	Percentage	2023/24	28%	35%

Project: 1784 Construction of the Institute for Security and Strategic Studies - Uganda Infrastructure Development Project**Key Service Area: 000017 Infrastructure Development and Management****PIAP Output: Modern security infrastructure developed****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of Strategic Security Institute (ISS-U) developed	Percentage	2023/24	0%	31.3%

Project: 1866 Institutional Development for Internal Security Organization**Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Technical Capability enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of logistical and technical equipment acquired for communication, transport, specialized training, medical and strategic facilities.	Percentage	2023/24	8.5%	45%

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VI. VOTE NARRATIVE

Vote Challenges

Inadequate funding to handle operational demands/ emergencies, which are usually met through extra budget support.

Unfunded / underfunded arrears which has led to accumulation of domestic arrears both trade creditors and statutory, thus pressures from unpaid beneficiaries.

Inadequate office accommodation, for headquarters and field operating stations remains a constraint.

The collection of Intelligence continues to be undermined, due to lack of vital technical infrastructure, this has been due to inadequate budgetary provision for the acquisition and maintenance of modern technical equipment.

Failure to secure necessary funding for construction of the transport equipment workshop as directed by H.E the President. This was to protect security equipment being compromised.

Plans to improve Vote Performance

Regular engagements with the various stakeholder e.g Ministry of Finance and Economic for funding.

Construction of the ISO Headquarters and field offices to facilitate a conducive working environment for employee's and to save on rent expenses.

Conduct specialized trainings and equip employees with the necessary skills.

Continuous recruitments to address human resources' gaps.

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

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Table 7.2: NTR Projections(Uganda Shillings Billions)

N/A

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VIII. PERSONNEL INFORMATION

Table 8.1: Staff Establishment Analysis

N / A

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Table 8.2: Staff Recruitment Plan

N/A