

# **VOTE: 101 Judiciary (Courts of Judicature)**

## **I. VOTE MISSION STATEMENT**

To efficiently and effectively administer justice.

This mission resonates with Uganda Vision 2040 and Sustainable Development Goal (SDG) 16, which emphasize strong institutions, the rule of law, and access to justice as foundations for peace, stability, and development.

## **II. STRATEGIC OBJECTIVE**

To improve business processes for improved efficiency and effectiveness in the Administration of Justice

## **III. MAJOR ACHIEVEMENTS IN 2025/26**

Strategic objective To improve Case management and Case processes

### 1) Case Management

- a) In the half year FY 2025/26, Courts completed 124,824 cases out of the targeted 146,270 cases, thus performing at 85%.
- b) Courts registered a caseload of 260,189 cases, comprising 194,660 cases brought forward from Q1 for FY 2025/26 and 65,529 cases freshly registered during quarter 2. Overall, as at half year, the Courts registered a total clearance rate of 94%.

### 2) ICT

- a) Court Case Administration System (CCAS) installed in 10 Courts Butaleja CM, Malaba G.1, Kaliro G.1, Buyende G.1, Bukwo G.1, Lyantonde, Nakaseke, Paidha, Pakwach and Maracha.
- b) ECCMIS rolledout to 11 Court Stations Mukono High Court, Mukono CM Court, Lugazi CM Court, Kayunga CM Court, Nakifuma G1 Court, Kiboga High Court, Kiboga CM Court, Kyankwanzi CM Court, Ntwetwe G1 Court, Bukomero G1 Court & Busunju G1 Court.
- c) LAN/WAN infrastructure (including Internet) installed in 10 Courts Patongo CM, Sembabule CM, Bukedea G.1, Nakifuma G.1, Kyankwanzi G.1, Rakai, Nwoya, Lamwo, Pader & Sheema.

Strategic objective To enhance equitable access to judiciary services

### 3) Construction of Courts & Institutional houses

- a) Mbarara and Gulu regional Court of Appeal buildings was at substructure (20%)
- b) Construction of Soroti High Court building was at 90% completion with plumbing and electrical fitting works ongoing while Tororo High Court was at 70% completion with tiling and facing bricks works ongoing
- c) Construction of Institutional Houses at Karenga and Buhweju was completed, Moyo was at perimeter wall construction (90%), Bukwo at tiling and plastering stage (90%) and Rubuguri at foundation stage (20%)
- d) Construction of Rukungiri High Court building, Chief Magistrate Court building at Budaka, Magistrate Court building at Karenga and Sheema Justice Centre were completed. Lyantonde was at 80% completion
- e) Construction of Chief Magistrates Court buildings at Amolator was at superstructure walling (30%), Bubulo at substructure (20%), Katine at superstructure walling (20%) and Rakai at superstructure walling (40%)
- f) Construction of Mpigi High Court Circuit building was at substructure (20%)
- g) Construction of Mukono High Court Annex building at substructure (20%)
- h) Construction of perimeter wall at Nakasongola completed

### 4. National Court Open day conducted

Strategic objective To strengthen Policy, Legal and Institutional capacity in the Judiciary

- a) 100 nonjudicial staff inducted (46 Male & 54 Female)

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- b) 141 mediators trained and accredited in all High Courts circuits
  - c) 100 Judicial officers trained on Judgement writing
  - d) 45 staff living with HIV/AIDS (24 males and 21 females) supported
  - e) 2 HIV/AIDS awareness campaigns conducted at Bushenyi High Court Circuit
- Professional counselling services provided to 14 staff

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## IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections				
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31	
<b>Recurrent</b>	Wage	109.086	49.131	109.599	115.079	120.833	126.875	133.219
	Non-Wage	270.044	132.158	299.717	344.674	413.609	496.331	595.597
<b>Devt.</b>	GoU	56.010	18.330	56.010	61.610	73.933	88.719	106.463
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>GoU Total</b>	<b>435.140</b>	<b>199.619</b>	<b>465.325</b>	<b>521.364</b>	<b>608.375</b>	<b>711.925</b>	<b>835.278</b>	
<b>Total GoU+Ext Fin (MTEF)</b>	<b>435.140</b>	<b>199.619</b>	<b>465.325</b>	<b>521.364</b>	<b>608.375</b>	<b>711.925</b>	<b>835.278</b>	
<b>Arrears</b>	6.083	0.000	0.120	0.000	0.000	0.000	0.000	
<b>Total Budget</b>	<b>441.223</b>	<b>199.619</b>	<b>465.445</b>	<b>521.364</b>	<b>608.375</b>	<b>711.925</b>	<b>835.278</b>	
<b>Total Vote Budget Excluding Arrears</b>	<b>435.140</b>	<b>199.619</b>	<b>465.325</b>	<b>521.364</b>	<b>608.375</b>	<b>711.925</b>	<b>835.278</b>	

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
<b>Programme:19 Administration of Justice</b>	<b>409.316</b>	<b>56.010</b>
<b>Vote Function:01 Case Management</b>	<b>177.862</b>	<b>0.000</b>
001 Supreme Court	7.382	0.000
002 Court of Appeal	14.725	0.000
003 High Court	84.453	0.000
004 Magistrates Courts	71.303	0.000
<b>Vote Function:02 Judiciary General Administration</b>	<b>224.019</b>	<b>56.010</b>
001 Chambers of the Chief Justice	1.747	0.000
002 Chambers of the Deputy Chief Justice	1.465	0.000
003 Chambers of the Principal Judge	2.150	0.000
004 Office of the Secretary to the Judiciary	1.260	0.000
005 Chambers of the Chief Registrar	6.061	0.000
006 Inspectorate of Courts	2.530	0.000
007 Registry at the High Court	2.578	0.000
008 Registry for Alternative Dispute Resolution	9.495	0.000
009 Registry of Planning, Research and Development	2.823	0.000
010 Registry for Public Relations and Communication	4.044	0.000
011 Finance and Administration	73.481	27.712
012 Human Resource Management Department	76.659	0.000
013 Information and Communication Technology	21.981	0.000
015 Policy and Planning	8.029	0.000
016 Engineering and Technical Services	6.938	28.298
019 Registry of Magistrates Affairs and Data Management	2.776	0.000
<b>Vote Function:03 Capacity Building</b>	<b>7.435</b>	<b>0.000</b>
001 Judicial Training Institute (JTI)	7.435	0.000
<b>Total for the Vote</b>	<b>409.316</b>	<b>56.010</b>

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## V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 19 Administration of Justice

Vote Function: 01 Case Management

Department: 001 Supreme Court

Key Service Area: 610016 Disposal of cases at Supreme Court

PIAP Output: Cases disposed of

Programme Intervention: 191121 Strengthen case management

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Civil cases disposed of - Judiciary	Number	2023/24	48104	61
Constitutional related cases disposed of	Number	2023/24	69	18
Criminal cases (general casework) disposed of	Number	2023/24	128080	52

Department: 002 Court of Appeal

Key Service Area: 610006 Disposal of cases at Court of Appeal

PIAP Output: Cases disposed of

Programme Intervention: 191121 Strengthen case management

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Civil cases disposed of - Judiciary	Number	2023/24	48104	602
Constitutional related cases disposed of	Number	2023/24	69	66
Criminal cases (general casework) disposed of	Number	2023/24	128080	460
Tax disputes cases disposed of	Number	2023/24	45	60

Department: 003 High Court

Key Service Area: 610007 Disposal of cases at Anti-corruption Division

PIAP Output: Cases disposed of

Programme Intervention: 191121 Strengthen case management

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Corruption related cases disposed of	Number	2023/24	179	292

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 01 Case Management****Department: 003 High Court****Key Service Area: 610008 Disposal of cases at Civil Division****PIAP Output: Use of mediation for dispute settlement promoted****Programme Intervention: 191111 Promote use of ADR in justice delivery processes**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of cases disposed of through mediation (Judiciary)	Number	2023/24	1500	900

**PIAP Output: Cases disposed of****Programme Intervention: 191121 Strengthen case management**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Civil cases disposed of - Judiciary	Number	2023/24	48104	2701

**PIAP Output: Programme coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of Programme coordination meetings held	Number	2023/24	10	4

**Key Service Area: 610012 Disposal of cases at High Court Circuits****PIAP Output: Cases disposed of****Programme Intervention: 191121 Strengthen case management**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Civil cases disposed of - Judiciary	Number	2023/24	48104	11790
Commercial cases disposed of	Number	2023/24	3953	12
Criminal cases (general casework) disposed of	Number	2023/24	128080	10465
Family cases disposed of	Number	2023/24	20854	2000
Land cases disposed of	Number	2023/24	22330	9668

# VOTE: 101 Judiciary (Courts of Judicature)

Vote Function: 01 Case Management

Department: 003 High Court

Key Service Area: 610013 Disposal of cases at International Crimes Divisions

PIAP Output: Cases disposed of

Programme Intervention: 191121 Strengthen case management

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
International crimes cases disposed of	Number	2023/24	90	64

Department: 004 Magistrates Courts

Key Service Area: 000089 Climate Change Mitigation

PIAP Output: Cases disposed of

Programme Intervention: 191121 Strengthen case management

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Environmental and climate related cases disposed of	Number	2023/24	422	240
Number of cases disposed of	Number	2023/24	239431	223398

Key Service Area: 610015 Disposal of cases at Magistrates Courts

PIAP Output: Use of mediation for dispute settlement promoted

Programme Intervention: 191111 Promote use of ADR in justice delivery processes

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of cases disposed of through mediation (Judiciary)	Number	2023/24	1500	1126

PIAP Output: Cases disposed of

Programme Intervention: 191121 Strengthen case management

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Criminal cases (general casework) disposed of	Number	2023/24	128080	191500

# VOTE: 101 Judiciary (Courts of Judicature)

**Vote Function: 02 Judiciary General Administration**

**Department: 001 Chambers of the Chief Justice**

**Key Service Area: 000010 Leadership and Management**

**PIAP Output: Justice service delivery inspection enhanced**

**Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of inspections conducted (Judiciary)	Number	2023/24	300	4

**PIAP Output: Complaints on maladministration handled**

**Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of registered complaints/cases against duty bearers concluded	Number	2023/24	900	100

**PIAP Output: Leadership and Management coordinated**

**Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of leadership engagements undertaken	Number	2023/24	0	4

**Department: 002 Chambers of the Deputy Chief Justice**

**Key Service Area: 000010 Leadership and Management**

**PIAP Output: Justice service delivery inspection enhanced**

**Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of inspections conducted (Judiciary)	Number	2023/24	300	4

**PIAP Output: Complaints on maladministration handled**

**Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 002 Chambers of the Deputy Chief Justice****Key Service Area: 000010 Leadership and Management****PIAP Output: Complaints on maladministration handled**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of registered complaints/cases against duty bearers concluded	Number	2023/24	900	100

**PIAP Output: Leadership and Management coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of leadership engagements undertaken	Number	2023/24	0	12

**Department: 003 Chambers of the Principal Judge****Key Service Area: 000010 Leadership and Management****PIAP Output: Justice service delivery inspection enhanced****Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of inspections conducted (Judiciary)	Number	2023/24	300	27

**PIAP Output: Complaints on maladministration handled****Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of registered complaints/cases against duty bearers concluded	Number	2023/24	900	1000

**PIAP Output: Leadership and Management coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of leadership engagements undertaken	Number	2023/24	0	4

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 004 Office of the Secretary to the Judiciary****Key Service Area: 000010 Leadership and Management****PIAP Output: Justice service delivery inspection enhanced****Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of inspections conducted (Judiciary)	Number	2023/24	300	4

**PIAP Output: Leadership and Management coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of leadership engagements undertaken	Number	2023/24	0	48

**Department: 005 Chambers of the Chief Registrar****Key Service Area: 000010 Leadership and Management****PIAP Output: Justice service delivery inspection enhanced****Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of inspections conducted (Judiciary)	Number	2023/24	300	4

**PIAP Output: Leadership and Management coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of leadership engagements undertaken	Number	2023/24	0	5

**Department: 006 Inspectorate of Courts****Key Service Area: 000023 Inspection and Monitoring****PIAP Output: Justice service delivery inspection enhanced****Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 006 Inspectorate of Courts****Key Service Area: 000023 Inspection and Monitoring****PIAP Output: Justice service delivery inspection enhanced**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of inspections conducted (Judiciary)	Number	2023/24	300	300

**PIAP Output: Complaints on maladministration handled****Programme Intervention: 193113 Strengthen inspection and quality assurance in justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of registered complaints/cases against duty bearers concluded	Number	2023/24	900	900

**Department: 007 Registry at the High Court****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Case Records management improved****Programme Intervention: 192112 Strengthen case records management systems**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of registries re-organised (Judiciary)	Number	2023/24	0	12

**PIAP Output: Programme coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of Programme coordination meetings held	Number	2023/24	10	87

**Department: 008 Registry for Alternative Dispute Resolution****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Use of mediation for dispute settlement promoted****Programme Intervention: 191111 Promote use of ADR in justice delivery processes**

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 008 Registry for Alternative Dispute Resolution****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Use of mediation for dispute settlement promoted**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of cases disposed of through mediation (Judiciary)	Number	2023/24	1500	2246

**Key Service Area: 610036 Mediation****PIAP Output: Use of mediation for dispute settlement promoted****Programme Intervention: 191111 Promote use of ADR in justice delivery processes**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of cases disposed of through mediation (Judiciary)	Number	2023/24	1500	4904

**Key Service Area: 610037 Plea Bargaining****PIAP Output: Use of Plea Bargaining promoted****Programme Intervention: 191111 Promote use of ADR in justice delivery processes**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of cases disposed of through plea bargain	Number	2023/24	3414	2920

**Key Service Area: 610038 Small Claims Procedure****PIAP Output: Use of Small Claims Procedure mechanisms for dispute settlement promoted****Programme Intervention: 191111 Promote use of ADR in justice delivery processes**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of cases disposed of through Small Claims Procedure	Number	2023/24	15786	25924

**Department: 009 Registry of Planning, Research and Development****Key Service Area: 000006 Planning and Budgeting Services****PIAP Output: Planning and Budgeting coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 009 Registry of Planning, Research and Development****Key Service Area: 000006 Planning and Budgeting Services****PIAP Output: Planning and Budgeting coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of statutory reports produced and submitted (Judiciary)	Number	2023/24	0	1

**PIAP Output: Monitoring and Evaluation coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of M&E reports produced	Number	2023/24	20	4

**Key Service Area: 610002 Research and Information****PIAP Output: Research on Administration of Justice Service delivery conducted****Programme Intervention: 192115 Strengthen research and innovation in administration of justice**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Research studies conducted	Number	2023/24	0	2

**Department: 010 Registry for Public Relations and Communication****Key Service Area: 000011 Communication and Public Relations****PIAP Output: Advocacy and Public awareness campaigns conducted****Programme Intervention: 191311 Increase public awareness and advocacy for Justice services.**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of administration of justice open days held	Number	2023/24	12	20
Number of Annual Forums held	Number	2023/24	6	5
Number of IEC materials disseminated	Number	2023/24	86004	20000
Number of outreaches and barazas conducted	Number	2023/24	1712	15
Number of radio/Tv talk shows conducted on administration of Justice and laws of Uganda	Number	2023/24	297	45

# VOTE: 101 Judiciary (Courts of Judicature)

Vote Function: 02 Judiciary General Administration

Department: 011 Finance and Administration

Key Service Area: 000001 Audit and Risk Management

PIAP Output: Finance and Administration services provided

Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of audit reports produce (Judiciary)	Number	2023/24	4	4

Key Service Area: 000004 Finance and Accounting

PIAP Output: Finance and Administration services provided

Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of financial reports produced (Judiciary)	Number	2023/24	4	4

Key Service Area: 000007 Procurement and Disposal Services

PIAP Output: Finance and Administration services provided

Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of procurement reports produced (Judiciary)	Number	2023/24	12	4

Key Service Area: 000014 Administrative and Support Services

PIAP Output: Facilities and equipment managed

Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of facilities and equipment maintained	Percentage	2023/24	100%	100%

Key Service Area: 000035 Library Services

PIAP Output: Legal reference materials provided

Programme Intervention: 192114 Provide legal reference materials

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 011 Finance and Administration****Key Service Area: 000035 Library Services****PIAP Output: Legal reference materials provided**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of legal databases subscribed to	Number	2023/24	4	2
Number of Courts equipped with sets of legal reference materials	Number	2023/24	20	20

**Department: 012 Human Resource Management Department****Key Service Area: 000005 Human Resource Management****PIAP Output: Counselling and Psychosocial support provided****Programme Intervention: 191214 Implement special programmes that promote equal opportunities to reduce vulnerability**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of eligible personnel/clients accessing psychosocial support (Judiciary)	Percentage	2023/24	100%	100%

**PIAP Output: Staff Salaries and related benefits paid****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
All staff salary and related benefits paid (%) (Judiciary)	Percentage	2023/24	100%	100%

**PIAP Output: Capacity of justice service delivery duty bearers strengthened****Programme Intervention: 193212 Strengthen human resources in the justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of duty bearers trained (Judiciary)	Number	2023/24	387	400

**Key Service Area: 000008 Records Management****PIAP Output: Case Records management improved****Programme Intervention: 192112 Strengthen case records management systems**

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 012 Human Resource Management Department****Key Service Area: 000008 Records Management****PIAP Output: Case Records management improved**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of registries re-organised (Judiciary)	Number	2023/24	0	1

**Key Service Area: 000013 HIV/AIDS Mainstreaming****PIAP Output: Crosscutting areas mainstreamed****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of HIV/AIDS & TB workplace activities implemented (Judiciary)	Number	2023/24	4	4
Proportion of staff accessing health insurance	Percentage	2023/24	100%	100%

**Department: 013 Information and Communication Technology****Key Service Area: 000019 ICT Services****PIAP Output: ICT uptake enhanced****Programme Intervention: 191213 Retool Justice service delivery points**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage utilisation of ICT systems	Percentage	2023/24	50%	60%
Proportion of ICT equipment in good condition (Judiciary)	Percentage	2023/24	100%	100%

**PIAP Output: Justice delivery systems automated and integrated****Programme Intervention: 192111 Increase efficiency and effectiveness of justice delivery processes**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Court Stations with ECCMIS	Number	2023/24	8	20

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 013 Information and Communication Technology****Key Service Area: 000019 ICT Services****PIAP Output: Justice delivery systems automated and integrated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Status of development of the Integrated Justice Management Information System (IJMIS)	Percentage	2023/24	0%	5%

**Department: 015 Policy and Planning****Key Service Area: 000006 Planning and Budgeting services****PIAP Output: Planning and Budgeting coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of statutory reports produced and submitted (Judiciary)	Number	2023/24	0	6

**PIAP Output: Policy Analysis coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Policy analysis reports produced (Judiciary)	Number	2023/24	4	4

**PIAP Output: Monitoring and Evaluation coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Functional M&E system in place	Number	2023/24	0	1
Number of M&E reports produced	Number	2023/24	20	4

**PIAP Output: Projects coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 015 Policy and Planning****Key Service Area: 000006 Planning and Budgeting services****PIAP Output: Projects coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of feasibility studies - Judiciary	Number	2023/24	0	1

**PIAP Output: Programme coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of Programme coordination meetings held	Number	2023/24	10	4

**Key Service Area: 610019 Statistical Development****PIAP Output: Statistics services coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of statistics reports produced (Judiciary)	Number	2023/24	20	12

**Department: 016 Engineering and Technical Services****Key Service Area: 000017 Infrastructure Development and Management****PIAP Output: Presence of Justice service delivery points enhanced****Programme Intervention: 191211 Increase the coverage of justice service delivery points**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of institutional houses constructed	Number	2023/24	0	5
Number of justice service delivery centres constructed (Judiciary)	Number	2023/24	4	13

**PIAP Output: Justice service delivery points rehabilitated****Programme Intervention: 191212 Rehabilitate Justice service delivery points**

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Department: 016 Engineering and Technical Services****Key Service Area: 000017 Infrastructure Development and Management****PIAP Output: Justice service delivery points rehabilitated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of justice delivery centres rehabilitated (Judiciary)	Number	2023/24	10	11

**Department: 019 Registry of Magistrates Affairs and Data Management****Key Service Area: 610017 Case Data Management****PIAP Output: Statistics services coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of statistics reports produced (Judiciary)	Number	2023/24	20	12

**Key Service Area: 610018 Coordination of Magistrates Courts****PIAP Output: Statistics services coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of statistics reports produced (ODPP)	Number	2023/24	1	20

**PIAP Output: Programme coordinated****Programme Intervention: 193211 Strengthen government institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of Programme coordination meetings held	Number	2023/24	10	12

**Project: 1556 Construction of the Supreme Court and Court of Appeal Buildings****Key Service Area: 000017 Infrastructure Development and Management****PIAP Output: Presence of Justice service delivery points enhanced****Programme Intervention: 191211 Increase the coverage of justice service delivery points**

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Project: 1556 Construction of the Supreme Court and Court of Appeal Buildings****Key Service Area: 000017 Infrastructure Development and Management****PIAP Output: Presence of Justice service delivery points enhanced**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of justice service delivery centres constructed (Judiciary)	Number	2023/24	4	4

**Project: 1897 Institutional Development for Judiciary****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Justice service delivery points equipped****Programme Intervention: 191213 Retool Justice service delivery points**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of justice delivery points equipped (Judiciary )	Number	2023/24	25	35

**PIAP Output: Alternative power sources acquired and installed****Programme Intervention: 191213 Retool Justice service delivery points**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Courts equipped with generators	Number	2023/24	0	5
Number of Courts equipped with Solar systems	Number	2023/24	6	10

**PIAP Output: ICT uptake enhanced****Programme Intervention: 191213 Retool Justice service delivery points**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of ICT equipment in good condition (Judiciary)	Percentage	2023/24	100%	100%

**PIAP Output: Facilities responsive to persons with special needs established.****Programme Intervention: 191214 Implement special programmes that promote equal opportunities to reduce vulnerability**

**VOTE: 101 Judiciary (Courts of Judicature)****Vote Function: 02 Judiciary General Administration****Project: 1897 Institutional Development for Judiciary****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Facilities responsive to persons with special needs established.**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Child friendly rooms established.	Number	2023/24	3	4

**Vote Function: 03 Capacity Building****Department: 001 Judicial Training Institute (JTI)****Key Service Area: 000034 Education and Skills Development****PIAP Output: Law reports produced****Programme Intervention: 192115 Strengthen research and innovation in administration of justice**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of case reports uploaded onto ULII	Number	2023/24	828	6900

**PIAP Output: Capacity of justice service delivery duty bearers strengthened****Programme Intervention: 193212 Strengthen human resources in the justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of duty bearers trained (Judiciary)	Number	2023/24	387	1100

# VOTE: 101 Judiciary (Courts of Judicature)

## VI. VOTE NARRATIVE

### Vote Challenges

#### 1. Case backlog

The case backlog remains a challenge in the Judiciary despite ongoing efforts to address it. It has contributed to prison congestion, increased litigation costs, and severe delays in delivering justice, which undermines public confidence. By the end of FY 2024/25, the backlog accounted for 24.20% of all cases, with 190,793 pending cases, including 46,181 classified as backlog. This situation results from high caseloads, a limited number of judicial officers, inadequate infrastructure, understaffing of the ODPP, and insufficient evidence, leading to frequent adjournments. We are therefore continuing to enhance our efforts to strengthen and expand the use of ADR and other mechanisms to reduce the case backlog.

#### 2. Sluggish automation and integration of business processes.

Despite the rollout of the Electronic Court Case Management Information System (ECCMIS) at different courts, many courts still rely on manual systems due to slow automation. Only 31 courts are on ECCMIS and 104 courts are on the Court Case Administration System (CCAS) out of a total of 273 operational courts. This is mainly due to budget constraints that prevent full automation and the lack of the National Backbone Infrastructure (NBI) in some priority areas of the country, which hinders connectivity in those regions.

Additionally, there is limited integration of internal data management systems such as CCAS, Judiciary Data Management System, and Performance Enhancement Tool, and a lack of integration between Judiciary data management systems and key stakeholder institutions like Prisons, Police, ODPP, NIRA, and the Ministry of Lands, Housing, and Urban Development. This hampers the ability to generate real time analytics, reduces information accuracy and sharing among institutions, and negatively impacts the speed of court business processes, case disposal, and overall productivity.

#### 3. Human Resource Constraints

Following the restructuring of the Judiciary staff structure, the Judiciary has been gradually filling the positions. However, by the end of FY 2024/25, only 37% of the approved staff positions are filled. Given the increasing caseload, this staffing level significantly hampers performance and contributes to a rise in case backlog, a problem the Judiciary continually tries to address.

#### 4. Infrastructure Gaps

Various efforts have been made to increase access to judiciary services, including issuing gazettes, operationalizing more courts at different levels, constructing new courts, and recruiting additional judicial officers. However, these efforts face obstacles due to limited resources that cannot keep pace with the growing demands of the justice system. Many courts are still in rented premises, and their buildings do not meet standard court designs. This ultimately restricts access to justice, especially for vulnerable groups, and hampers operational efficiency.

#### 5. Salary disparities

While judicial officers salaries were increased, administrative staff salaries stayed at the same very low level, causing significant disparities. These disparities contribute to low morale, diminish trust in management, and weaken team cohesion and productivity.

### Plans to improve Vote Performance

## **VOTE: 101 Judiciary (Courts of Judicature)**

1. Operationalization of all High Court Circuits
2. Decentralization of the Court of Appeal
3. Strengthening case management systems
4. Rollout of Alternative Dispute Resolution (ADR)
5. Expansion of ICT initiatives including Electronic Court Case Management Information System (ECCMIS), automation, AI assisted transcription and virtual hearings
6. Establishment of a Delivery Unit and real time performance monitoring mechanisms
7. Prioritization of high value cases
8. Enforcement of zero tolerance to corruption
9. Expanding judicial staffing to optimal levels
10. Modernizing procedural laws, and institutionalizing data driven performance management.

### **VII. Off Budget Support and NTR Projections**

#### **Table 7.1: Off Budget Support by Project and Department**

N/A

**VOTE: 101 Judiciary (Courts of Judicature)****Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
142219	Court Filing Fees	3.714	3.733
142221	Other Court Fees	0.131	0.132
143101	Court fines and Penalties – private	10.919	10.974
144149	Miscellaneous receipts/income	0.132	0.132
<b>Total</b>		<b>14.897</b>	<b>14.971</b>

# VOTE: 101 Judiciary (Courts of Judicature)

## VIII. PERSONNEL INFORMATION

**Table 8.1: Staff Establishment Analysis**

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Justice of the Supreme Court	SPECIFIED OFFICERS	11	10
Accountant	JSS4	5	2
Archivist	JSS4	2	0
Assistant Accountant	JSS6	148	54
Assistant Commissioner Accounts	JSS1-E	1	1
Assistant Commissioner ETS (Civil Works)	JSS1-E	1	0
Assistant Commissioner ETS (Quality Assurance)	JSS1-E	1	0
Assistant Commissioner ICT	JSS1-E	2	0
Assistant Commissioner Internal Audit	JSS1-E	1	1
Assistant Commissioner Procurement & Disposal	JSS1-E	1	1
Assistant Engineering Officer	JSS5	12	2
Assistant Inventory Management Officer	JSS5	3	1
Assistant Librarian	JSS6	148	0
Assistant Records Officer	JSS5	636	89
Assistant Registrar	JSS1-SE	40	24
Assistant Secretary	JSS4	3	1
Assistant System Administrator	JSS5	416	11
Chief Magistrate	JSS1-SE	160	100
CHIEF REGISTRAR	JSS-S	1	0
Civil Engineer	JSS4	8	1
Client Service Officer	JSS4	6	3
Commissioner Engineering/Technical Services	U1SE	1	0
Commissioner Human Resource Management	JSS1-SE	1	1

**VOTE: 101 Judiciary (Courts of Judicature)**

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Commissioner ICT	JSS1-SE	1	1
Commissioner Policy and Planning Department	JSS1-SE	1	1
Communication Officer	JSS4	14	2
Computer Programmer	JSS4	1	1
Court Clerk/Court Interpreter	JSS5	532	432
Court Transcriber	JSS4	600	32
Data Assistant	JSS5	4	0
Deputy Registrar	JSS1-SE	80	44
Drivers	JSS8	432	219
Economist	JSS4	5	4
Electrical Engineer	JSS4	2	1
Front Desk Officer	JSS7	192	0
Human Resource Officer	JSS4	7	4
ICT Officer	JSS4	6	1
Internal Auditor	JSS4	6	1
Inventory Management Officer	JSS4	2	1
Judge of the High Court	JSS-S	150	90
Justice of Court of Appeal	JSS-S	35	19
Librarian	JSS4	41	10
MAGISTRATE GR.II	U6	18	11
Magistrate Grade I	JSS4	514	334
Mechanical Engineer	JSS4	2	0
Monitoring and Evaluation Officer	JSS4	3	0
Multimedia Officer	JSS4	5	0
Office attendant	JSS8	640	309
Office Supervisor	JSS4	200	87
Personal Secretary	JSS4	294	64
Policy Analyst	JSS4	1	1
Principal Accountant	JSS2	1	1
Principal Assistant Secretary	JSS2	1	1
Principal Civil Engineer	JSS2	4	1

**VOTE: 101 Judiciary (Courts of Judicature)**

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Principal Communication Officer	JSS2	1	0
Principal Economist	U2	1	0
Principal Electrical Engineer	JSS2	1	0
Principal Human Resource Officer	JSS2	2	2
Principal ICT Officer	JSS2	4	2
Principal Internal Auditor	JSS2	1	1
Principal Librarian	JSS2	1	1
Principal Magistrate Grade I	JSS2	50	21
Principal Mechanical Engineer	JSS2	1	0
Principal Monitoring and Evaluation Officer	JSS2	1	1
Principal Personal Secretary	JSS2	5	4
Principal Policy Analyst	JSS2	1	1
Principal Procurement & Disposal Officer	JSS2	1	0
Principal Records Officer	JSS2	1	1
Principal Statistician	JSS2	1	0
Process Servers	JSS8	642	372
Procurement & Disposal Officer	JSS4	4	1
Protocol Officer	JSS4	4	0
Quantity Surveyor	JSS4	1	0
Records Officer	JSS4	199	14
Registrar	JSS1-SE	12	12
Secretary to the Judiciary	JSS-S	1	1
Senior Accountant	JSS3	2	2
Senior Architect	JSS3	1	0
Senior Art/Graphic Designer	JSS3	1	0
Senior Assistant Accountant	JSS5	50	10
Senior Assistant Secretary	JSS3	3	3
Senior Civil Engineer	JSS3	8	4
Senior Client Service Officer	JSS3	1	0
Senior Communication Officer	JSS3	1	1

**VOTE: 101 Judiciary (Courts of Judicature)**

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Senior Court Clerk/Court Interpreter	JSS4	225	0
Senior Economist	JSS3	3	2
Senior Electrical Engineer	JSS3	1	0
Senior Human Resource Officer	JSS3	4	1
Senior ICT Officer	JSS3	8	4
Senior Internal Auditor	JSS3	4	2
Senior Librarian	JSS3	4	0
Senior Magistrate Grade I	JSS3	70	32
Senior Mechanical Engineer	JSS3	1	0
Senior Monitoring and Evaluation Officer	JSS3	2	0
Senior Personal Secretary	JSS3	156	41
Senior Policy Analyst	JSS3	1	0
Senior Principal Magistrate Grade I	JSS1-E	40	11
Senior Procurement & Disposal Officer	JSS3	1	1
Senior Protocol Officer	JSS3	1	0
Senior Quantity Surveyor	JSS3	1	0
Senior Statistician	JSS3	3	1
Statistician	JSS4	7	6
Stenographer Secretary	JSS5	296	214
System Administrator	JSS4	193	62
The Hon. The Chief Justice	JSS-S	1	1
The Hon. The Deputy Chief Justice	JSS-S	2	0
The Hon. The Principal Judge	JSS-S	1	1
Under Secretary	JSS1-SE	1	1
Web site/Digital Editor	JSS4	1	0

# VOTE: 101 Judiciary (Courts of Judicature)

**Table 8.2: Staff Recruitment Plan**

Post Title	Salary Scale	No. Of Approved Posts	No. Of Filled Posts	No. Of Vacant Posts	No. Of Posts Cleared for Filling FY2026/27	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
Assistant Accountant	JSS6	148	54	94	40	436,677	209,604,960
Assistant Engineering Officer	JSS5	12	2	10	2	2,200,000	52,800,000
Assistant Records Officer	JSS5	636	89	547	8	598,822	57,486,912
Assistant System Administrator	JSS5	416	11	405	10	2,200,000	264,000,000
Court Clerk/Court Interpreter	JSS5	532	432	100	50	598,822	359,293,200
Court Transcriber	JSS4	600	32	568	10	798,535	95,824,200
Drivers	JSS8	432	219	213	20	237,069	56,896,560
Human Resource Officer	JSS4	7	4	3	1	798,535	9,582,420
Internal Auditor	JSS4	6	1	5	1	940,366	11,284,392
Librarian	JSS4	41	10	31	4	798,535	38,329,680
Monitoring and Evaluation Officer	JSS4	3	0	3	3	940,366	33,853,176
Office attendant	JSS8	640	309	331	30	237,069	85,344,840
Personal Secretary	JSS4	177	32	145	25	798,535	239,560,500
Principal Civil Engineer	JSS2	4	1	3	1	4,500,000	54,000,000
Principal ICT Officer	JSS2	4	2	2	1	4,500,000	54,000,000
Process Servers	JSS8	642	372	270	34	237,069	96,724,152
Procurement & Disposal Officer	JSS4	4	1	3	2	940,366	22,568,784
Records Officer	JSS4	199	14	185	19	798,535	182,065,980
Senior Art/Graphic Designer	JSS3	1	0	1	1	990,859	11,890,308
Senior Assistant Accountant	JSS5	50	10	40	5	598,822	35,929,320
Senior Economist	JSS3	3	2	1	1	1,131,209	13,574,508
Senior Human Resource Officer	JSS3	4	1	3	1	990,859	11,890,308
Senior ICT Officer	JSS3	8	4	4	4	4,250,000	204,000,000
Senior Personal Secretary	JSS3	78	21	57	1	990,859	11,890,308
Senior Statistician	JSS3	3	1	2	1	4,250,000	51,000,000
Stenographer Secretary	JSS5	148	106	42	15	598,822	107,787,960
System Administrator	JSS4	193	62	131	25	4,000,000	1,200,000,000
<b>Total</b>					<b>315</b>	<b>40,360,731</b>	<b>3,571,182,468</b>