

VOTE: 307 Kabale University

I. VOTE MISSION STATEMENT

To be an efficient and effective University that excels in teaching, learning, research, innovation and community engagement.

II. STRATEGIC OBJECTIVE

- a) To strengthen governance, management and support systems and services
- b) To attract, develop and retain competent and motivated human resources
- c) To ensure accessible adequate infrastructure and facilities.
- d) To produce knowledgeable, skilled graduates with strong emphasis on STEM/STEI programs that answers the needs of the labour sector.
- e) To generate, strengthen and disseminate relevant knowledge and information to the community.
- f) To diversify and improve financial resource mobilization and resource management systems for sustainability of university programs.

III. MAJOR ACHIEVEMENTS IN 2021/22

- i) A total of 361 staff monthly salaries paid of whom 36 percent are female and statutory deduction made and remitted
- ii) A total of 14 staff (M 8 and F 6) recruited and accessed the university payroll
- iii) Three (1 female and 2 males) staff supported to pursue further studies ie 2 on PhD and 1 one Masters Programmes
- iv) A total of 3737 students (M 2410 and F 1327) registered, enrolled and examined to complete the academic year 2020/2021 of whom 4 are PWDs. A total of 1739 new students (F 626 and M 1113) enrolled for 2021/2022 academic year
- v) A total of 29 Publications uploaded into University Digital Repository and accessed by 22530 users from 455 countries
- vi) A total of 594 book titles (1259 copies) purchased delivered and accessible to all users
- vii) Assorted Visual impaired reading aids procured and delivered to support 5 PWDs students (3 M and 2 F)
- viii) A total of 25 academic staff (F 12 and M 13) trained on the use of assistive devices to support PWD (blind) students to access higher education
- ix) A total of 88 needy, vulnerable and science qualified students (38 F and 50 M) under Districts of Kigezi region sponsorship scheme supported to attain university education
- x) Thirty one (M 16 and F 15) needy, vulnerable and qualified students under Rev Canon Karibwije Work Study Program supported to attain university education
- xi) Two (2) vulnerable families in Rutooma, Nyakihar and Nyakambu provided with 4000 litre capacity rainwater harvesting tanks to mitigate the Covid 19 pandemic
- xii) The department of Obstetrics and Gynecology held a training in cancer screening involving 17 females and 1 male health practitioners from the districts of Rubanda, Rukiga, Kabale and Tororo districts. The School of Medicine in partnership with Health-Professional Education Partnership Initiative (HEPI) trained health practitioners of Rubanda District on COVID-19. A total of 23 Bachelor of Nursing Sciences (14 females, 9 males) students underwent domiciliary and teaching practice.
- xiii) A total of 51 students trained in yogurt production (33 M and 18 F) in which a total of 150 litres of yoghurt were produced
- xiv) Field monitoring capacity of 104 Kitumba farmers (M 22 and F 82) built using Farmer Field School on Agro ecosystem Analysis to increase agricultural production
- xv) A total of 57 tourism students (M 44 and F 13) trained in a study tour at Queen Elizabeth National Park
- xvi) A total of 40 French students (F 12 and M 28) held competitions in French Debate, Songs, Poems, Speech and Tongue Twisters
- xvii) Publicity activities on marketing French language conducted in media houses (5 radio and 1 TV)
- xviii) Kabale university women of influence conducted health public talks on cervical, breast cancer and stress at work and home on 8th March, 2022 attracting 40 women at Jophan hotel. The same group conducted an outreach visit to 60 female inmates of Ndorwa prisons and gave them basic life items on 11th December 2021
- xix) Quarterly KAB mirror published for assess to all students, staff and general public
- xx) A total of 1927 students (F 786 and M 1141) visited the university clinic for diagnosis.
- xxi) Assorted items ie workshop equipment and machinery, Laboratory reagents, chemicals and consumables purchased and delivered to the university.
- xxii) A total of 8 staff(Male 7 & Female 1) and 5 students(Male 3 & Female 2) conducted an outreach on production and distribution of over 7,000 litres of KABS SAFE liquid soap detergent to districts of Kabale, Rubanda, Rukiga, Kisoro, Rukungiri, Kanungu and Ntungamo as a community intervention against Covid-19.
- xxiii) A total 48 publications produced in peer reviewed Journals and books for reference to support knowledge generation.
- xxiv) Construction of Science Lecture Halls (Phase III) is ongoing.
- xxv) Ten desktop computers, a projector and one laptop purchased and delivered.
- xxvi) Assorted furniture and fixtures purchased and delivered to lecture rooms, library offices and laboratories

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307/1 Assorted furniture and fixtures purchased and delivered to lecture rooms, library, offices and laboratories.

VOTE: 307 Kabale University**IV. MEDIUM TERM BUDGET ALLOCATIONS****Table 4.1: Overview of Vote Expenditure (Ushs Billion)**

		MTEF Budget Projections				
		2022/23 Proposed Budget	2023/24	2024/25	2025/26	2026/27
Recurrent	Wage	40.386	40.386	40.386	40.386	40.386
	Non-Wage	10.853	10.853	12.534	12.534	12.534
Devt.	GoU	1.631	1.631	1.631	1.631	1.631
	Ext Fin.	0.000	0.000	0.000	0.000	0.000
GoU Total		52.871	52.871	54.551	54.551	54.551
Total GoU+Ext Fin (MTEF)		52.871	52.871	54.551	54.551	54.551
Arrears		0.094	0.000	0.000	0.000	0.000
Total Budget		52.964	52.871	54.551	54.551	54.551
Total Vote Budget Excluding		52.871	52.871	54.551	54.551	54.551

VOTE: 307 Kabale University**Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)**

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2022/23	
	Recurrent	Development
Programme:12 HUMAN CAPITAL DEVELOPMENT	51.240	1.631
SubProgramme:01 Education,Sports and skills	51.240	1.631
Sub SubProgramme:01 Delivery of Tertiary Education	1.611	0.000
001 Directorate of Post Graduate Training	0.061	0.000
002 Directorate of Research and Publication	0.147	0.000
003 Faculty of Agriculture and Environmental Sciences	0.143	0.000
004 Faculty of Arts and Social Sciences	0.098	0.000
005 Faculty of Computing, Library and Information Science	0.110	0.000
006 Faculty of Economics and Management Science	0.147	0.000
007 Faculty of Education	0.153	0.000
008 Faculty of Engineering, Technology, Applied Design & Fine Art	0.260	0.000
009 Faculty of Science	0.107	0.000
010 Institute of Language Studies	0.044	0.000
011 School of Medicine	0.340	0.000
Sub SubProgramme:02 General Administration and Support Services	49.628	1.631
001 Academic Affairs	1.552	0.000
002 Central Administration	46.464	1.631
003 Finance and administration	0.343	0.000
004 Library Affairs	0.303	0.000
005 Student Affairs	0.966	0.000
Total for the Vote	51.240	1.631

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 12 HUMAN CAPITAL DEVELOPMENT				
SubProgramme: 01 Education,Sports and skills				
Sub SubProgramme: 01 Delivery of Tertiary Education				
Department: 002 Directorate of Research and Publication				
Budget Output: 320002 Administrative and Support Services				
PIAP Output: Research and Innovation fund established in public universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No. of public universities with a Research and Innovation Fund	Number	2020/2021	1	1
Department: 003 Faculty of Agriculture and Environmental Sciences				
Budget Output: 320008 Community Outreach services				
PIAP Output: Research and Innovation fund established in public universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No. of public universities with a Research and Innovation Fund	Number	2020/2021	1	1
Budget Output: 320036 Research, Innovation and Technology Transfer				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320043 Teaching and Training				
PIAP Output: Students admitted in STEM/STEI in HEI				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No. of more scholarships and bursaries that target STEM/STEI provided	Number	2020/2021	8	8
Ratio of STEI/STEM students to Arts students	Ratio	2020/2021	166:0	270:0

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Sub SubProgramme: 01 Delivery of Tertiary Education				
Department: 004 Faculty of Arts and Social Sciences				
Budget Output: 320036 Research, Innovation and Technology Transfer				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320043 Teaching and Training				
PIAP Output: Basic Requirements and Minimum standards met by schools and training institutions				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Open, Distance and eLearning (ODEL) mainstreamed	Text	2020/2021	1	1
Department: 005 Faculty of Computing, Library and Information Science				
Budget Output: 320008 Community Outreach services				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320036 Research, Innovation and Technology Transfer				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320043 Teaching and Training				
PIAP Output: Students admitted in STEM/STEI in HEI				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No. of more scholarships and bursaries that target STEM/STEI provided	Number	2020/2021	7	7
Ratio of STEI/STEM students to Arts students	Ratio	2020/2021	367:0	400:0

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Sub SubProgramme: 01 Delivery of Tertiary Education				
Department: 006 Faculty of Economics and Management Science				
Budget Output: 320036 Research, Innovation and Technology Transfer				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Department: 007 Faculty of Education				
Budget Output: 320008 Community Outreach services				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320043 Teaching and Training				
PIAP Output: Students admitted in STEM/STEI in HEI				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No. of more scholarships and bursaries that target STEM/STEI provided	Number	2020/2021	108	125
Ratio of STEI/STEM students to Arts students	Ratio	2020/2021	488:731	591:837
Department: 008 Faculty of Engineering, Technology, Applied Design & Fine Art				
Budget Output: 320008 Community Outreach services				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320036 Research, Innovation and Technology Transfer				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1

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Sub SubProgramme: 01 Delivery of Tertiary Education				
Department: 008 Faculty of Engineering, Technology, Applied Design & Fine Art				
Budget Output: 320043 Teaching and Training				
PIAP Output: Students admitted in STEM/STEI in HEI				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No. of more scholarships and bursaries that target STEM/STEI provided	Number	2020/2021	10	10
Ratio of STEI/STEM students to Arts students	Ratio	2020/2021	557:0	1001:0
Department: 009 Faculty of Science				
Budget Output: 320008 Community Outreach services				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320036 Research, Innovation and Technology Transfer				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320043 Teaching and Training				
PIAP Output: Students admitted in STEM/STEI in HEI				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No. of more scholarships and bursaries that target STEM/STEI provided	Number	2020/2021	2	2
Ratio of STEI/STEM students to Arts students	Ratio	2020/2021	74:0	90:0
Department: 010 Institute of Language Studies				
Budget Output: 320043 Teaching and Training				
PIAP Output: Framework for talent identification in performing and creative arts developed				

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Sub SubProgramme: 01 Delivery of Tertiary Education				
Department: 010 Institute of Language Studies				
Budget Output: 320043 Teaching and Training				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No. of Govt performing and creative art academies	Number	2020/2021	1	2
Department: 011 School of Medicine				
Budget Output: 320008 Community Outreach services				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320036 Research, Innovation and Technology Transfer				
PIAP Output: STEM/STEI Incubation Centres established in universities				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of STEM/STEI incubation centres	Number	2020/2021	0	1
Budget Output: 320043 Teaching and Training				
PIAP Output: Students admitted in STEM/STEI in HEI				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No. of more scholarships and bursaries that target STEM/STEI provided	Number	2020/2021	10	10
Ratio of STEI/STEM students to Arts students	Ratio	2020/2021	210:0	584:0
Sub SubProgramme: 02 General Administration and Support Services				
Department: 001 Academic Affairs				
Budget Output: 320001 Academic Affairs				
PIAP Output: Increased number of STEM/STEI programmes accredited				

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Sub SubProgramme: 02 General Administration and Support Services				
Department: 001 Academic Affairs				
Budget Output: 320001 Academic Affairs				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Proportion of the programmes accredited that are STEM/STEI (%)	Proportion	2020/2021	45%	50%
Department: 002 Central Administration				
Budget Output: 320002 Administrative and Support Services				
PIAP Output: Reviewed institutional and programmes accreditation criterion				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Reviewed institutional and programmes accreditation criterion	Text	2020/2021	1	1
Budget Output: 320016 Leadership and Management				
PIAP Output: Budget for STEI/STEM programmes				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
% increase in budget for STEM/STEI programmes	Percentage	2020/2021	2%	5%
Department: 005 Student Affairs				
Budget Output: 320002 Administrative and Support Services				
PIAP Output: Framework for institutionalizing talent identification and nurturing				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Framework for institutionalizing talent identification and professionalization in place	Text	2020/2021	1	1
Budget Output: 320040 Student Affairs (Sports affairs, guild affairs, chapel)				
PIAP Output: Framework for institutionalizing talent identification and nurturing				

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Sub SubProgramme: 02 General Administration and Support Services				
Department: 005 Student Affairs				
Budget Output: 320040 Student Affairs (Sports affairs, guild affairs, chapel)				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Framework for institutionalizing talent identification and professionalization in place	Text	2020/2021	1	1
Project: 1418 Support to Kabale University Infrastructure Development				
Budget Output: 000002 Construction Management				
PIAP Output: Science laboratories constructed				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Science laboratories constructed	Text	2020/2021	9	4
Project: 1605 Retooling of Kabale University				
Budget Output: 000003 Facilities and Equipment Management				
PIAP Output: ICT enabled teaching undertaken				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
55% of all teachers, tutors, instructors and lecturers trained in ICT skills	Percentage	2020/2021	90%	95%

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VI. VOTE NARRATIVE

Vote Challenges

- i) The University did not strictly follow the laid out work plans due to the staggered academic calendars brought about by the Covid 19 Pandemic.
- ii) The late release funds by MoFPED has greatly affected the implementation of the University work plans. The release is at 68.5 percent instead of 75 percent to finance its budget for quality services to the population.
- iii) University students settle their fees obligations towards and during examination periods, and with staggered academic calendars, students fees collection is therefore extended to the proceeding financial year.
- iv) The University has inadequate learning space despite improvising with tents, hiring from the neighborhood and conversion of hostels into lecture rooms.
- v) Staffing level is still a challenge. The University is operating at less than 19% of the staff establishment.
- vi) The tuition and functional fees charges for higher education at Kabale University are far below the average training costs.
- vii) The University is inadequately funded. This is majorly attributable to increase in Government sponsored students without proportionate increase in funding to cater for increased demand from students.
- viii) A number of staff we unable to access payroll on the introduction of the Human Capital Development system due to stringent requirements for individual staff NIN and established structure.
- ix) There was a delay in implementation of community outreach services and engagement activities especially for the finalist students such as stakeholder consultations, internship, school practice, field trips study tour and psycho social due to COVID 19 restrictions.
- x) Guild sports and games activities were not implemented due to observance of SOPs attributed to COVID 19 restrictions.
- xi) Gratuity budget is small. This has affected staff from 55 to 60 years not subscribing to NSSF and those above 60 years who are on contract terms.
- xii) A number of staff we unable to access payroll on the introduction of the Human Capital Development system due to stringent requirements for individual staff NIN numbers and established structure. Besides the late payment of January 2022 staff salaries.

Plans to improve Vote Performance

- i) Continuous supporting needy, vulnerable and science qualified students under Districts of Kigezi region and Rev Canon Karibwije Work Study Program sponsorship scheme to completion and attain university education
- ii) Support and invest virtual infrastructure such as ICT equipment, software and internet data bundles so that the ODeL online teaching and training is more effective and efficient
- iii) Enhance the University development and non wage budget allocations for effective quality education delivery particularly in Science Technology Engineering Innovations and Mathematics(STEM) This enhance universitys commitment to excellence in teaching and learning, research and scholarships, innovation and entrepreneurship, and public service and engagement
- iv) The capital development budget allocation should be protected from budget cuts and released timely so that the university is able to pay contractors as certificates are raised
- v) The University Council should consider increasing students fees to a level where average training costs can be covered
- vi) Enhance student internship, outreach and community engagement activities in all programs This will support in producing highly skilled, innovative, employable, ethical and civic minded graduates, informed and engaged citizens
- vii) Provision of accessible instructional education materials to enable 4541 learners (2861 males and 1680 Females) complete university education with adequate skills
- viii) Construction of accessible and inclusive Infrastructure to aid teaching and learning services to all learners
- vi) Investment in Research to enable the University transform the urban and rural communities through research, science, technology and innovation that provide solutions for the Ugandas and global development challenges and visions
- ix) Completion of a structure to accommodate babies of staff and students below 2 years
- x) Staff recruitment to close the exiting gaps
- xi) Rehabilitate main access roads within the University for students and staff to access offices and lecture rooms.
- xii) Implementation and continuous review of Covid 19 SoPS to mitigate the spread of the pandemic in the university community

VII. Off Budget Support

Table 7.1: Off Budget Support by Project and Department

N / A

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VIII. VOTE CROSS CUTTING POLICY AND OTHER BUDGETARY ISSUES

Table 8.1: Cross- Cutting Policy Issues

i) Gender and Equity

OBJECTIVE	To ensure gender and equity is mainstreamed in planning, budgeting and reporting
Issue of Concern	Limited Gender and equity mainstreaming in planning, budgeting and reporting
Planned Interventions	i) Implement an equal access to education by supporting Rev. Canon James Karibwije work & study program ii) Implementation of affirmative action of 1.5 points to female students. iii) Consideration of talented sports persons & PWDS under government sports
Budget Allocation (Billion)	0.084
Performance Indicators	i) 86 needy, vulnerable & science qualified students (37 male & 49 female) under Districts of Kigezi supported to completion. ii) 20 needy, vulnerable & qualified students (10 male & 10 female) under Rev. Canon. Karibwije program supported to completion

ii) HIV/AIDS

OBJECTIVE	To intensify awareness and attitude on perception of staff and students on HIV/AIDS
Issue of Concern	Perception of staff and students on HIV/AIDS
Planned Interventions	i) Conduct sensitization and public talk shows targeting both staff and students. ii) Conduct peer counseling of students on behavior change, reproductive health and academic growth. iii) Conduct voluntary counseling and testing of staff and students
Budget Allocation (Billion)	0.151
Performance Indicators	i) Three(3) public talk shows on HIV/AIDS conducted. ii) 1,500 students counseled on behavior change. iii) World AIDS day celebrated on 2nd December 2022

iii) Environment

OBJECTIVE	Improve on implementation of environmental mitigation measures
Issue of Concern	Inadequate implementation of environmental mitigation measures
Planned Interventions	1. Safe disposal of non-bio degradable wastes at Cost Centre level. 2. Incorporation of environmental mitigation measures into construction bid documents. 3. Establishment of tree planting demonstration sites in Kisoro & Kabale districts.
Budget Allocation (Billion)	0.064
Performance Indicators	1. Five(5) collection centers of non-biodegradable emptied and wastes taken to incinerator. 2. One(1) construction bid document incorporated environmental mitigation measures. 3. Two(2) demonstration sites on tree planting established.

iv) Covid

OBJECTIVE	To mitigate the spread of the pandemic within the university community
Issue of Concern	Preventing the spread of covid-19

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Planned Interventions	i) Strengthening Covid-19 University task force in implementation of SOPs ii) Formation and operationalization of Covid-19 task-force structures at Cost Centre level iii) Support and embrace the implementation of e-learning across all academic units
Budget Allocation (Billion)	0.062
Performance Indicators	i) Covid -19 SOPs enforced and implemented ii) 16 Cost Centre covid-19 task-force structures formed and operationalised. iii) E-learning implemented in all academic units.

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IX. PERSONNEL INFORMATION

Table 9.1: Staff Establishment Analysis

N / A

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Table 9.2: Staff Recruitment Plan

N/A

