I. VOTE MISSION STATEMENT

A Centre providing high quality patient focused Health care, Burns and Plastic Surgical services, Research and Training that is readily accessible, cost effective and meets the expectations of the communities we serve.

II. STRATEGIC OBJECTIVE

To contribute to improved Human Capital Development through increased access to a higher -Level specialized health care services, Burns and Plastic Surgery, Research and Training for improved quality of life of Ugandans.,

III. MAJOR ACHIEVEMENTS IN 2022/23

7,912 (74%) patients admitted

1,037 Major surgical procedures conducted

25,755(121%) specialist OPD attendances

8,423 dialysis sessions carried out

487(118%) culture and sensitivity tests carried out

4,771(392%) TB investigations carried out

27,755 (250%) Renal Function tests

29,904 (134%) Liver Function tests

61297(306%) lab investigations

1,825(91%) x-rays done

740(148%)CT scans made

1,837 Ultrasound scans made

Dialysis services introduced at Mbarara and Lira Regional Referral Hospitals with support from Kiruddu National Referral Hospital. Dialysis consumables provided and staff trained

2 Hospital Board meetings held

Waste Plant construction technically completed and operational

Civil Works started connecting all effluent from staff quarters and other hospital tanks at 60%

Renovation works and repairs of Hospital wards, toilets and offices for Consultants at 75%

Retention for completed civil works paid

Contract for Procurement of medical equipment cleared by the Solicitor General.

IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

		2022	2/23	2023/24		MTEF Budge	et Projections	
		Approved	Spent by End	Budget	2024/25	2025/26	2026/27	2027/28
		Budget	Dec	Estimates				
Recurrent	Wage	10.176	4.987	11.091	11.646	12.810	14.092	15.501
Recurrent	Non-Wage	14.688	5.438	14.813	23.588	28.306	33.967	40.421
Devt.	GoU	1.500	0.129	1.530	1.530	1.836	2.111	2.323
Devi.	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	GoU Total	26.364	10.554	27.435	36.764	42.952	50.170	58.244
Total GoU+E	xt Fin (MTEF)	26.364	10.554	27.435	36.764	42.952	50.170	58.244
	Arrears	0.000	0.000	0.007	0.000	0.000	0.000	0.000
	Total Budget	26.364	10.554	27.441	36.764	42.952	50.170	58.244
Total Vote Bud	dget Excluding	26.364	10.554	27.435	36.764	42.952	50.170	58.244
	Arrears							

Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

Billion Uganda Shillings	Draft Budget Estimates FY 2023/24			
Buton Ogunda Shutings	Recurrent	Development		
Programme:12 Human Capital Development	25.905	1.530		
SubProgramme:02 Population Health, Safety and Management	25.905	1.530		
Sub SubProgramme:01 Regional Referral Hospital Services	25.905	1.530		
001 Medical Services	13.288	0.000		
002 Support Services	12.617	1.530		
Total for the Vote	25.905	1.530		

V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 12 Human Capital Development

SubProgramme: 02 Population Health, Safety and Management

Sub SubProgramme: 01 Regional Referral Hospital Services

Department: 001 Medical Services

Budget Output: 320009 Diagnostic services

PIAP Output: Laboratory quality management system in place

Programme Intervention: 12030105 Improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services focusing on:

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
					Q2 Performance	2023/24
Percentage of targeted laboratories accredited	Percentage	2020/21	50%	75%	50%	100%

PIAP Output: Laboratory quality management system in place

Programme Intervention: 12030105 Improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services focusing on:

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Percentage of targeted laboratories accredited	Percentage	50%				100%

Budget Output: 320022 Immunisation services

PIAP Output: Target population fully immunized

Programme Intervention: 12020106 Increase access to immunization against childhood diseases

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
% Availability of vaccines (zero stock outs)	Percentage	2020/21	100			100%

Sub SubProgramme: 01 Regional Referral Hospital Services

Department: 001 Medical Services

Budget Output: 320022 Immunisation services

PIAP Output: Target population fully immunized

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
% of Children Under One Year Fully	Percentage	2020/21	90%	98%	94%	98%
Immunized						

PIAP Output: Target population fully immunized

Programme Intervention: 12030105 Improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services focusing on:

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
% Availability of vaccines (zero stock outs)	Percentage	2020/21	100%	100 %	98%	100%
% of Children Under One Year Fully	Percentage	2020/21	90%	95 %	94%	98%
Immunized						
% of functional EPI fridges	Percentage	2020/21	100%	70%	100%	100%

Budget Output: 320023 Inpatient services

PIAP Output: Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases

Programme Intervention: 12030105 Improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services focusing on:

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				_	Q2 Performance	2023/24
% of HIV positive pregnant women initiated on ARVs for EMTCT	Percentage	2020/21	100%			100%

PIAP Output: Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases.

Sub SubProgramme: 01 Regional Referral Hospital Services

Department: 001 Medical Services

Budget Output: 320023 Inpatient services

PIAP Output: Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
% of HIV positive pregnant women initiated on ARVs for EMTCT	Percentage	2020/21	100%			100%
% of Hospitals, HC IVs and IIIs conducting routine HIV counseling and testing	Percentage	2020/21	25%			25%
% of key populations accessing HIV prevention interventions	Percentage	2020/21	58%	55%	58%	72%
No. of condoms procured and distributed (Millions)	Number	2020/21	59328			207600
No. of CSOs and service providers trained	Number	2020/21	6			20
No. of health workers trained to deliver KP friendly services	Number	2020-21	6			20
No. of HIV test kits procured and distributed	Number	2020/21	9600			15600
No. of stakeholder engagements in the HIV prevention effort to address the socio-cultural, gender and other structural factors that drive the HIV epidemic	Number	2020/21	4	4	2	6
No. of workplaces with male-friendly interventions to attract men to use HIV prevention and care services	Number	2020/21	7	1	1	7
No. of youth-led HIV prevention programs designed and implemented	Number	2020/21	7	1	1	7

PIAP Output: Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases.

Programme Intervention: 12030114 Reduce the burden of communicable diseases with focus on high burden diseases (Malaria, HIV/AIDS, TB, Neglected Tropical Diseases, Hepatitis), epidemic prone diseases and malnutrition across all age groups emphasizing Primary Health Care Approach

Sub SubProgramme: 01 Regional Referral Hospital Services

Department: 001 Medical Services

Budget Output: 320023 Inpatient services

PIAP Output: Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
% of key populations accessing HIV prevention interventions	Percentage	2020/21	58%			72%
% of referred in patients who receive specialised health care services	Percentage	2020/21	50%			100%
Average Length of Stay	Number	2020/21	6			5
Bed Occupancy Rate	Rate	2020/21	100%			85%
No. of CSOs and service providers trained	Number	2020/21	6			20
No. of CSOs and service providers trained	Number	2020/21	6			20
No. of HIV test kits procured and distributed	Number	2020/21	59328			207600
No. of Patients diagnosed for TB/Malaria/ HIV	Number	2020/21	2806			3087
Proportion of key functional diagnostic equipment	Proportion	2020/21	70%			100%

Budget Output: 320027 Medical and Health Supplies

PIAP Output: Basket of 41 essential medicines availed.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
% of health facilities utilizing the e-LIMIS (LICS)	Percentage	2020/21	50%	80%	100%	100%
Average % availability of a basket of 41 commodities at all reporting facilities	Percentage	2020/21	85%	100%	100%	100%

Sub SubProgramme: 01 Regional Referral Hospital Services

Department: 001 Medical Services

Budget Output: 320027 Medical and Health Supplies

PIAP Output: Basket of 41 essential medicines availed.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
No. of health workers trained in Supply	Number	2020/21	10%	50%	23	50%
Chain Management						

Budget Output: 320033 Outpatient services

PIAP Output: Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases

Programme Intervention: 12030105 Improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services focusing on:

Indicator Name	Indicator Measure	Base Year	Base Level	2022	2/23	Performance Targets
					Q2 Performance	2023/24
% of HIV positive pregnant women initiated on ARVs for EMTCT	Percentage	2020/21	100%			100%

PIAP Output: Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases.

Programme Intervention: 12030114 Reduce the burden of communicable diseases with focus on high burden diseases (Malaria, HIV/AIDS, TB, Neglected Tropical Diseases, Hepatitis), epidemic prone diseases and malnutrition across all age groups emphasizing Primary Health Care Approach

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
% of positive pregnant mothers initiated on ARVs for EMTCT	Percentage	2020/21	100%			100%
Average Length of Stay	Number	2020/21	4			5
No. of health workers trained to deliver KP friendly services	Number	2020/21	7			20

Sub SubProgramme: 01 Regional Referral Hospital Services

Department: 001 Medical Services

Budget Output: 320113 Prevention and rehabilitation services

PIAP Output: Reduced morbidity and mortality due to HIV/AIDS, TB and malaria and other communicable diseases

Programme Intervention: 12030105 Improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services focusing on:

Indicator Name	Indicator Measure	Base Year	Base Level	2022	2/23	Performance Targets
				Target	Q2 Performance	2023/24
% of HIV positive pregnant women initiated on ARVs for EMTCT	Percentage	2020/21	100%			100%

Department: 002 Support Services

Budget Output: 000001 Audit and Risk Management

PIAP Output: Service delivery monitored

Programme Intervention: 12030102 Establish and operationalize mechanisms for effective collaboration and partnership for UHC at all levels

Indicator Name	Indicator Measure	Base Year	Base Level	202	2/23	Performance Targets
				Target	Q2 Performance	2023/24
Approved Hospital Strategic Plan in place	Yes/No	2020/21	No	Yes	Yes	Yes
Audit workplan in place	Yes/No	2020/21	Yes	Yes	Yes	Yes
No. of performance reviews conducted	Number	2020/21	2	4	2	4
Number of technical support supervisions conducted	Number	2020/21	2			4
Number of audit reports produced	Number	2020/21	3	4	2	4
Number of audits conducted	Number	2020/21	4	2	1	5
Number of Health Facilities Monitored	Number	2020/21	2	1	1	4
Number of monitoring and evaluation visits conducted	Number	2020/21	0			1
Number of quarterly Audit reports submitted	Number	2020/21	4	4	2	4
Proportion of clients who are satisfied with services	Proportion	2020/21	70%			80%

Sub SubProgramme: 01 Regional Referral Hospital Services

Department: 002 Support Services

Budget Output: 000001 Audit and Risk Management

PIAP Output: Service delivery monitored

Indicator Name	Indicator Measure	Base Year	Base Level	2022	2/23	Performance Targets
					Q2 Performance	2023/24
Proportion of patients who are appropriately referred in	Proportion	2020/21	40%	65%	40%	50%
Proportion of quarterly facility supervisions conducted	Proportion	2020/21	50%			60%
Risk mitigation plan in place	Yes/No	2020/21	No	Yes	No	Yes

Budget Output: 000005 Human resource management

PIAP Output: Human resource recruited to fill the vacant posts

Programme Intervention: 12030105 Improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services focusing on:

Indicator Name	Indicator Measure	Base Year	Base Level	2022	2/23	Performance Targets
					Q2 Performance	2023/24
Staffing levels, %	Percentage	2020/21	35%			65 %

PIAP Output: Human resources recruited to fill vacant posts

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
% Increase in staff productivity	Percentage	2020/21	70%	75%	50%	85%
% of staff with performance plan	Percentage	2020/21	75%	85%	70%	100%
Proportion of established positions filled	Proportion	2020/21	35%	45%	35%	65%
Staffing levels, %	Percentage	2020/21	35%			65%

Sub SubProgramme: 01 Regional Referral Hospital Services

Department: 002 Support Services

Budget Output: 320021 Hospital management and support services

PIAP Output: Governance and management structures reformed and functional

Programme Intervention: 12030105 Improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services focusing on:

Indicator Name	Indicator Measure	Base Year	Base Level	202	2/23	Performance Targets
				Target	Q2 Performance	2023/24
Approved strategic plan in place	Number	2020/21	0			1
Hospital Board in place and functional	Number	2020/21	1			1
No. of functional Quality Improvement committees	Number	2020/21	1			2
Risk mitigation plan in place	Number	2020/21	0			1

PIAP Output: Service Delivery Standards disseminated and implemented.

Programme Intervention: 12030105 Improve the functionality of the health system to deliver quality and affordable preventive, promotive, curative and palliative health care services focusing on:

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Number of Performance Reviews conducted	Number	2020/21	2	4	2	4
Number of Support supervision visits conducted	Number	2020/21	2	4	2	4
Service standards and service delivery standards for health reviewed and disseminated	Percentage	2020/21	60%	65%	0	75 %

Project: 1574 Retooling of Kiruddu National Referral Hospital

Budget Output: 000002 Construction Management

PIAP Output: Hospitals and HCs rehabilitated/expanded

Sub SubProgramme: 01 Regional Referral Hospital Services

Project: 1574 Retooling of Kiruddu National Referral Hospital

Budget Output: 000002 Construction Management

PIAP Output: Hospitals and HCs rehabilitated/expanded

Indicator Name	Indicator Measure	Base Year	Base Level	202	2/23	Performance Targets
				Target	Q2	2023/24
					Performance	
No. of Health Center Rehabilitated and	Number	2021/22	1	1	1	1
Expanded						

Budget Output: 000003 Facilities and Equipment Management

PIAP Output: Hospitals and HCs rehabilitated/expanded

Indicator Name	Indicator Measure	Base Year	Base Level	2022	2/23	Performance Targets
					Q2 Performance	2023/24
No. of Health Center Rehabilitated and	Number	2021/22	1	1	1	1
Expanded Expanded			_	_		

VI. VOTE NARRATIVE

Vote Challenges

Understaffing The hospital is understaffed at 35 percent. The most affected are the Consultants are 2 out of 29 Senior Consultants, Consultants 4 out of 43 representing 9 percent. Medical officer Special Grade 9 out of 51 representing 15 percent. Nursing staff 138 out of 223 representing 38 percent. The existing workforce is burn out, too few to manage the shifts efficiently and effectively. Therefore, there is serious need to recruit staff p to at least 60% of our establishment.

Electricity. High utility costs affecting the performance of the budget especially Electricity, the bill is 45Million per month. It is envisaged that when we install Solar power will reduce the cost of electricity by 40 percent.

Constrained operating space due to lack of land for expansion. The Hospital is sitting on 0.792hectares of land. In order to expand the services provided and increase the population being served, the Hospital management has requested for support from Uganda Land Commission to procure additional 5 acres of land

Digitalization of patient data management. Kiruddu National Referral Hospital is migrating from Paper medical records to digital. However, this requires more resources in computers and other accessories, change mind set of staff and increased costs of internet. The hospital has increased the budget line for computers for that purpose.

Plans to improve Vote Performance

Improved support supervision

Recruit key staff to improve staffing levels

Completed computerization of the hospital operations and patient care management

Improved availability of medicines to patients

Improved pharmacovigilance of the use of the drugs

Improved functionality of the hospital committees

Functional systems of controls and measures to improve performance

Improved monitoring of staff attendance to duty

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

Billion Uganda Shillings	2023/24 Draft Etimates
Programme : 12 Human Capital Development	142,000
SubProgramme: 02 Population Health, Safety and Management	142,000
Sub SubProgramme : 01 Regional Referral Hospital Services	142,000
Department: 001 Medical Services	142,000
Total For The Vote	142,000

Table 7.2: NTR Collections (Uganda Shillings Billions)

Revenue Code	Revenue Name	FY2022/23	Projection FY2023/24
142122	Sale of Medical Services-From Private Entities	0.000	0.530
142162	Sale of Medical Services-From Government Units	0.800	0.000
Total		0.800	0.530

VIII. VOTE CROSS CUTTING POLICY AND OTHER BUDGETARY ISSUES

Table 8.1: Cross- Cutting Policy Issues

i) Gender and Equity

OBJECTIVE	To increase access to health services to all clients who are disabled,, children, women, orphans and all other vulnerable patients.				
Issue of Concern	Unequitable use of health services by both men, women, children, people with disabilities, and other vulnerable				
	groups				
Planned Interventions	Procure wheel chairs for patients				
	Increasing health education sessions to all patients				
	Infrastructural modifications made to increase access				
	Strengthen Referral system for gender based violence victims				
	Train 20 Health workers in sign language				
Budget Allocation (Billion)	0.050				
Performance Indicators	10 wheel chairs for people with disabilities procured				
	52 health education sessions carried out				
	Percentage increase in facility use				
	95% of children under 1 year immunized				
	100 Gender Based Victims referred				
	20 Health workers trained in sign language				

ii) HIV/AIDS

for Services at Kiruddu NRH				
for Services at Kirudui (NKI)				
1. Over 90% of patients admitted infectious diseases ward are HIV/AIDS positive.				
2. Turnaround of laboratory results is longer				
3. Many patients are not linked to social support systems				
4. Increasing mortalities arising from opportunistic infections				
1. Strengthening HIV and AIDS treatment care and support				
2. Improve the laboratory turnaround time for results				
3. Strengthening Social support services				
4. Continuous supply of medicines and therapeutics for HIV and comorbidities				
0.500				
1. 95 % clients in the catchment area tested and counselled				
2. 95% of the clients access care and treatment in the catchment area				
3. 95% of patients Viral load monitored				

iii) Environment

OBJECTIVE	To improve hygiene and sanitation standards at the hospital and the surrounding neighbour hood				
Issue of Concern	Strengthen infection, prevention and control measures among health workers and patients.				
Planned Interventions	Establish an infection , Prevention and Control System				
	Strengthen supervision for waste management				
	Contract out Cleaning and waste management services				
	Improve the management of flower gardens				
	Operationalize waste treatment plant				
Budget Allocation (Billion)	0.450				
Performance Indicators	An infection , Prevention and Control System established				
	Supervision for waste management strengthened				
	Cleaning services management strengthened				
	Management of flower gardens and compound				
	100% effluent from hospital is taken to Waste treatment plant				

iv) Covid

OBJECTIVE	To improve safety of heath workers and patients through provision of protective gears and equipment				
Issue of Concern	Repeated outbreaks of epidemics				
Planned Interventions	Establishing an effective Infection, Prevention and Control system.				
	Procuring personal protective gear for staff				
	Quarterly fumigation and disinfection carried out				
Budget Allocation (Billion)	0.200				
Performance Indicators	Infection, Prevention and Control committee established.				
	Quantity of personal protective gear for staff procured				
	4 fumigation and disinfection exercises				

IX. PERSONNEL INFORMATION

Table 9.1: Staff Establishment Analysis

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Consultant (Medicine)	U1SE	43	4
Medical Officer (Special Grade)	U2 (Med-1)	102	16
NURSING OFFICER (NURSING)	U5(SC)	120	52
Pharmacists	U4 (Med-1)	2	1
PRINCIPAL NURSING OFFICER	U3(Med-2)	8	0
SEN PRINCIPAL NURSING OFFICER	U2(Med-2)	1	0
Senior Consultant	U1SE	25	2
SENIOR.PHARMACIST	U3(Med-2)	2	0

Table 9.2: Staff Recruitment Plan

Post Title	Salary Scale	No. Of		No. Of	No. Of Posts	Gross Salary	Total Annual
		Approved	Filled	Vacant Posts	Cleared for	Per Month	Salary
		Posts	Posts		Filling	(UGX)	(UGX)
					FY2023/24		
Consultant (Medicine)	U1SE	43	4	39	7	4,200,000	352,800,000
Medical Officer (Special Grade)	U2 (Med-1)	102	16	86	6	9,001,924	324,069,264
NURSING OFFICER (NURSING)	U5(SC)	120	52	68	18	1,200,000	259,200,000
Pharmacists	U4 (Med-1)	2	1	1	1	3,000,000	36,000,000
PRINCIPAL NURSING OFFICER	U3(Med-2)	8	0	8	2	6,200,000	74,400,000
SEN PRINCIPAL NURSING	U2(Med-2)	1	0	1	1	3,500,000	42,000,000
OFFICER							
Senior Consultant	U1SE	25	2	23	1	7,307,602	87,691,224
SENIOR.PHARMACIST	U3(Med-2)	2	0	2	1	3,300,000	39,600,000
Total				37	37,709,526	1,215,760,488	