

Vote: 169 Masaka Referral Hospital

QUARTER 1: Highlights of Vote Performance

V1: Summary of Issues in Budget Execution

This section provides an overview of Vote expenditure

(i) Snapshot of Vote Releases and Expenditures

Table V1.1 below summarises cumulative releases and expenditures by the end of the quarter:

Table V1.1: Overview of Vote Expenditures (US\$ Billion)

(i) Excluding Arrears, Taxes	Approved Budget	Cashlimits by End	Released by End	Spent by End Sep	% Budget Released	% Budget Spent	% Releases Spent
Recurrent Wage	2.694	0.000	0.674	0.581	25.0%	21.6%	86.3%
Recurrent Non Wage	1.998	0.000	0.501	0.294	25.1%	14.7%	58.7%
Development GoU	1.200	0.000	0.300	0.400	25.0%	33.4%	133.5%
Development Donor*	0.000	N/A	0.000	0.000	N/A	N/A	N/A
GoU Total	5.892	0.000	1.474	1.275	25.0%	21.6%	86.5%
Total GoU+Donor (MTEF)	5.892	N/A	1.474	1.275	25.0%	21.6%	86.5%
(ii) Arrears	0.132	N/A	0.000	0.000	0.0%	0.0%	N/A
(ii) Taxes**	0.000	N/A	0.000	0.000	N/A	N/A	N/A
Total Budget	6.024	0.000	1.474	1.275	24.5%	21.2%	86.5%
(iii) Non Tax Revenue	0.387	N/A	0.087	0.083	22.4%	21.3%	95.0%
Grand Total	6.411	0.000	1.561	1.358	24.3%	21.2%	87.0%
Excluding Taxes, Arrears	6.279	0.000	1.561	1.358	24.9%	21.6%	87.0%

* Donor expenditure information available

** Non VAT on capital expenditure

The table below shows cumulative releases and expenditures to the Vote by Vote Function :

Table V1.2: Releases and Expenditure by Vote Function*

Billion Uganda Shillings	Approved Budget	Released	Spent	% Budget Released	% Budget Spent	% Releases Spent
VF:0856 Regional Referral Hospital Services	6.28	1.56	1.36	24.9%	21.6%	87.0%
Total For Vote	6.28	1.56	1.36	24.9%	21.6%	87.0%

* Excluding Taxes and Arrears

(ii) Matters to note in budget execution

The introduction and utilisation of new IFMS system caused challenges in executing the budget because of the following reasons:

- The staff did not quickly grasp and learn IFMS
- Delayed start to use the IFMS because it was connected in July and we became live in September
- Internet fluctuation is very common
- Preparing the Contractors opening up Tax identification Numbers, and registering them on the stem has caused a delayed payments for suppliers and contractors

But the MOFPED support team has been very useful and understanding.

Therefore am hopeful that performance in Q2 will be better.

Table V1.3: High Unspent Balances and Over-Expenditure in the Domestic Budget (Ushs Bn)

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(i) Major unspent balances

(ii) Expenditures in excess of the original approved budget

* Excluding Taxes and Arrears

V2: Performance Highlights

This section provides highlights of output performance, focusing on key outputs and actions implemented to improve section performance.

Table V2.1: Key Vote Output Indicators and Expenditures*

Vote, Vote Function Key Output	Approved Budget and Planned outputs	Cumulative Expenditure and Performance	Status and Reasons for any Variation from Plans
Vote Function: 0856 Regional Referral Hospital Services			
Output: 085601	Inpatient services		
<i>Description of Performance:</i>	42,000 admissions	9,495 admissions	The Hospital has improved the Care and treatment at Accident and Emergency nad OPD which has resulted into reduced admissions
	120,000 patient days	27,135 patient days	
	10,000 deliveries	2,867 deliveries	
	5,000 major surgical operations	953 major surgical operations	
	85 % Bed occupancy rate	89 % Bed occupancy rate	
	5 days ALOS	3 days ALOS	
<i>Performance Indicators:</i>			
No. of in-patients (Admissions)	42,000	9495	
<i>Output Cost:</i>	UShs Bn: 3.196	UShs Bn: 0.701	% Budget Spent: 21.9%
Output: 085602	Outpatient services		
<i>Description of Performance:</i>	130,000 General outpatient contacts	17,841 General outpatient contacts	Intermittent stocks outs of EMHS
	15,000 Surgical patient contacts	2,726 mental health patient contacts	
	5,000 Paediatric patient contacts	1,327 Private patient contacts	
	10,000 Ear, Nose and Throat patient contacts	4,059 Specialized Outpatient contacts	
	25,500 Specialized Medical Outpatient contacts	5,313 Surgical patient contacts	
	70,000 HIV/AIDS patient contacts	1,369 Pediatric patient contacts	
		2,041 Ear, Nose and Throat patient contacts	
		18,024 HIV/AIDS patient contacts	
		808 Obs/ Gynea patient contacts	
		3,837 Eye Contacts	

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<i>Vote, Vote Function Key Output</i>	Approved Budget and Planned outputs	Cumulative Expenditure and Performance	Status and Reasons for any Variation from Plans
320 Skin Contacts			
<i>Performance Indicators:</i>			
No. of specialised outpatients attended to	100,000	20443	
No. of general outpatients attended to	130,000	17814	
<i>Output Cost:</i>	UShs Bn: 0.201	UShs Bn: 0.033	% Budget Spent: 16.3%
Output: 085603	Medicines and health supplies procured and dispensed		
<i>Description of Performance:</i>	Annual EMHS procurement plan prepared and submitted timely to NMS and PPS suppliers	Bimonthly EMHS orders prepared and submitted timely to NMS/PPS suppliers	Constant stock outs of EMHS caused by cutting of the Budget for Medicines.
	•Bimonthly EMHS orders prepared and submitted timely to NMS/PPS suppliers	•EMHS received, stored and dispensed to patients •EMHS consumption reports compiled both general and PPS •Quarterly medicines stores stock taken •EMHS financial reports compiled and reconciled with NMS/suppliers for PPS Procure and install a mini oxygen plant	
<i>Performance Indicators:</i>			
Value of medicines received/dispensed (Ush bn)	1.6	0600	
<i>Output Cost:</i>	UShs Bn: 0.596	UShs Bn: 0.039	% Budget Spent: 6.6%
Output: 085604	Diagnostic services		
<i>Description of Performance:</i>	19,000 Imaging examinations (Ultra sound 9,000 and X-ray 10,000)	2,055 ultra sound examinations 131,455 laboratory tests 1,037 x-ray examinations 0 specialized imaging investigations 81Post mortem 30 Histological examinations	The entity has overperformed in Diagnostics because of support from Partners like SUSTAIN
	200,000 laboratory tests		
	100 Post mortem		
	2200 Histological examinations (Biopsy specimens)		
	15,000 Blood transfusions	1,128 Blood transfusions	
		220 Forensic clinic examinations	
<i>Performance Indicators:</i>			
No. of patient xrays (imaging) taken	19000	1037	

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<i>Vote, Vote Function Key Output</i>	Approved Budget and Planned outputs	Cumulative Expenditure and Performance	Status and Reasons for any Variation from Plans
No. of laboratory tests carried out	200,000	131455	
<i>Output Cost:</i>	UShs Bn: 0.107	UShs Bn: 0.012	% Budget Spent: 11.5%
Output: 085605	Hospital Management and support services		
<i>Description of Performance:</i>	<p>Carry out Continuous supervision and appraising staffs</p> <p>3 payments of Monthly Staff salaries effected</p> <p>All payments of employee expenses and benefits effected</p> <p>All payments for Goods, works and services effected</p> <p>3 monthly payments for interns and other Staffs undertaking professional development effected</p> <p>1 Hospital Board meeting held</p> <p>Hospital plants, vehicles, buildings, fittings and furniture maintained</p> <p>1 hospital Quarterly performance review held</p> <p>3 Financial reconciliation statements compiled</p> <p>1 Quarterly performance report compiled and submitted</p> <p>Official meetings attended</p> <p>1 Administrative support supervision to hospitals and health centre Ivs in Masaka Region carried out</p> <p>Public relations activities performed</p> <p>Hold Annual Planning meeting</p> <p>Annual performance reports compiled and submitted</p>		
<i>Output Cost:</i>	UShs Bn: 0.874	UShs Bn: 0.165	% Budget Spent: 18.8%
Output: 085606	Prevention and rehabilitation services		
<i>Description of Performance:</i>	3,000 Physiotherapy client sessions held	403 Physiotherapy client sessions held	Lack of staff in Pysuotherapy and Occupational therapist

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<i>Vote, Vote Function Key Output</i>	Approved Budget and Planned outputs	Cumulative Expenditure and Performance	Status and Reasons for any Variation from Plans
	500 occupational therapy sessions held	93 occupational therapy sessions held	
	1,000 orthopaedic appliances formulated	84 orthopedic appliances formulated	
	3,000 family planning contacts	481 family planning contacts	
	10,000 PMTCT contacts	2090 PMTCT contacts	
	15,000 ANC contacts	4,029 ANC contacts	
	12 specialists' outreaches to hospitals and HC IVs in Masaka Region done	21,996 VCT/ RCT tests carried out.	
	15,000 persons immunised	1 specialists' outreaches to hospitals and HC Ivs in Masaka Region done	
<i>Performance Indicators:</i>			
No. of family planning users attended to (New and Old)	3,000	481	
No. of childred immunised (All immunizations)	15,000	5657	
No. of antenatal cases (All attendances)	15,000	4029	
<i>Output Cost:</i>	UShs Bn: 0.081	UShs Bn: 0.008	% Budget Spent: 9.6%
Output:085680	Hospital Construction/rehabilitation		
<i>Description of Performance:</i>	Procure card printing machine	Procure an ID card Printing machine	IFMS ststem delays affected this output
	Procurement and installation of electronic security system	CCTV system procured and Installed in Stores, Theatre and Phamacy	
	Procure clock in machine		
	Complete alternate source of power	Clock-in and Clock out machine procured and installed at Administration Building	
<i>Performance Indicators:</i>			
No. reconstructed/rehabilitated general wards	0	0	
No. of hospitals benefiting from the rennovation of existing facilities.	0	0	
<i>Output Cost:</i>	UShs Bn: 0.045	UShs Bn: 0.015	% Budget Spent: 33.4%
Output:085681	Staff houses construction and rehabilitation		
<i>Description of Performance:</i>	A 30 unit staff hostel construction at 30 % completion	Construction of 40 unit Senior staff hostel started	on track
		Continuous Supervision and monitoring carried out	
		Monthly Site meetings held	

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Vote, Vote Function Key Output	Approved Budget and Planned outputs	Cumulative Expenditure and Performance	Status and Reasons for any Variation from Plans
<i>Performance Indicators:</i> No. of staff houses constructed/rehabilitated			
	1	1	
<i>Output Cost:</i>	UShs Bn: 0.300	UShs Bn: 0.075	% Budget Spent: 25.0%
Output: 085682	Maternity ward construction and rehabilitation		
<i>Description of Performance:</i>	30 % completion of maternity and Children's Complex complete	Super-structure of the Maternity and Children's Complex 100% completed overall completion is 30%	on schedule
Monthly progress reports compiled and submitted			
Continuous Supervision and monitoring carried out			
Monthly Site meetings held			
Payments for works done effected			
<i>Performance Indicators:</i>			
No. of maternity wards rehabilitated	0	0	
No. of maternity wards constructed	1	1	
<i>Output Cost:</i>	UShs Bn: 0.877	UShs Bn: 0.060	% Budget Spent: 6.9%
Vote Function Cost	UShs Bn: 6.279	UShs Bn: 1.358	% Budget Spent: 21.6%
Cost of Vote Services:	UShs Bn: 6.279	UShs Bn: 1.358	% Budget Spent: 21.6%

* Excluding Taxes and Arrears

We have introduced Kaizen to improve patients care services delivery and improved on reporting by capturing in patients as they come in.

However, we also need to carry out research to find out customer care issues satisfaction, areas that require improvement and way forward.

Table V2.2: Implementing Actions to Improve Vote Performance

V3: Details of Releases and Expenditure

This section provides a comprehensive summary of the outputs delivered by the Vote and further details of Vote expenditures by Vote Function and Expenditure Item.

Table V3.1: GoU Releases and Expenditure by Output*

Billion Uganda Shillings	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
VF:0856 Regional Referral Hospital Services	5.89	1.47	1.28	25.0%	21.6%	86.5%
<i>Class: Outputs Provided</i>	4.69	1.17	0.87	25.0%	18.7%	74.5%
085601 Inpatient services	3.08	0.77	0.68	24.9%	22.0%	88.4%

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085602	Outpatient services	0.19	0.04	0.03	21.8%	16.1%	73.8%
085603	Medicines and health supplies procured and dispensed	0.44	0.11	0.00	24.5%	1.0%	4.1%
085604	Diagnostic services	0.10	0.02	0.01	24.3%	10.9%	44.8%
085605	Hospital Management and support services	0.80	0.21	0.14	26.7%	18.1%	67.7%
085606	Prevention and rehabilitation services	0.08	0.02	0.01	23.8%	9.6%	40.6%
085607	Immunisation Services	0.00	0.00	0.00	88.6%	4.9%	5.5%
<i>Class: Capital Purchases</i>		<i>1.20</i>	<i>0.30</i>	<i>0.40</i>	<i>25.0%</i>	<i>33.4%</i>	<i>133.5%</i>
085680	Hospital Construction/rehabilitation	0.02	0.01	0.02	25.0%	65.5%	262.1%
085681	Staff houses construction and rehabilitation	0.30	0.08	0.13	25.0%	41.7%	166.6%
085682	Maternity ward construction and rehabilitation	0.88	0.22	0.26	25.0%	29.7%	118.8%
Total For Vote		5.89	1.47	1.28	25.0%	21.6%	86.5%

* Excluding Taxes and Arrears

Table V3.2: 2015/16 GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Releases	Expend-iture	% Budget Released	% Budget Spent	% Releases Spent
<i>Output Class: Outputs Provided</i>	4.69	1.17	0.87	25.0%	18.7%	74.5%
211101 General Staff Salaries	2.69	0.67	0.58	25.0%	21.6%	86.3%
211103 Allowances	0.09	0.04	0.04	51.2%	41.4%	80.8%
212102 Pension for General Civil Service	0.05	0.01	0.02	25.0%	47.8%	191.0%
213001 Medical expenses (To employees)	0.00	0.00	0.00	25.0%	0.0%	0.0%
213002 Incapacity, death benefits and funeral expenses	0.01	0.00	0.00	25.0%	2.9%	11.6%
213004 Gratuity Expenses	0.49	0.12	0.06	25.0%	11.9%	47.7%
221001 Advertising and Public Relations	0.01	0.00	0.00	25.0%	2.7%	10.7%
221002 Workshops and Seminars	0.01	0.00	0.00	25.0%	26.9%	107.5%
221007 Books, Periodicals & Newspapers	0.01	0.00	0.00	25.0%	16.3%	65.3%
221008 Computer supplies and Information Technology (IT)	0.01	0.00	0.00	25.0%	0.0%	0.0%
221009 Welfare and Entertainment	0.03	0.01	0.00	21.9%	14.2%	64.5%
221010 Special Meals and Drinks	0.14	0.03	0.03	23.6%	22.0%	93.5%
221011 Printing, Stationery, Photocopying and Binding	0.05	0.01	0.01	24.3%	19.6%	80.6%
221012 Small Office Equipment	0.00	0.00	0.00	25.0%	0.0%	0.0%
221014 Bank Charges and other Bank related costs	0.00	0.00	0.00	0.0%	0.0%	N/A
222001 Telecommunications	0.01	0.00	0.00	17.8%	17.4%	98.0%
222002 Postage and Courier	0.00	0.00	0.00	25.0%	0.0%	0.0%
222003 Information and communications technology (ICT)	0.01	0.00	0.00	25.0%	10.6%	42.4%
223001 Property Expenses	0.01	0.00	0.00	20.3%	1.6%	7.7%
223005 Electricity	0.14	0.04	0.04	25.0%	25.0%	100.0%
223006 Water	0.09	0.02	0.02	25.0%	25.0%	100.0%
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.03	0.00	0.00	7.6%	0.3%	4.6%
224001 Medical and Agricultural supplies	0.39	0.10	0.00	25.0%	0.0%	0.0%
224004 Cleaning and Sanitation	0.13	0.03	0.01	25.0%	9.9%	39.5%
224005 Uniforms, Beddings and Protective Gear	0.01	0.00	0.00	11.2%	0.0%	0.0%
227001 Travel inland	0.06	0.01	0.01	22.2%	16.1%	72.5%
227002 Travel abroad	0.01	0.00	0.00	25.0%	25.0%	100.0%
227004 Fuel, Lubricants and Oils	0.11	0.03	0.03	24.1%	26.3%	109.1%
228001 Maintenance - Civil	0.02	0.01	0.00	25.4%	13.3%	52.4%
228002 Maintenance - Vehicles	0.05	0.01	0.01	15.1%	11.3%	74.7%
228003 Maintenance – Machinery, Equipment & Furniture	0.03	0.01	0.00	24.9%	16.6%	66.6%
<i>Output Class: Capital Purchases</i>	1.20	0.30	0.40	25.0%	33.4%	133.5%
231001 Non Residential buildings (Depreciation)	0.00	0.00	0.20	N/A	N/A	N/A
231002 Residential buildings (Depreciation)	0.00	0.00	0.05	N/A	N/A	N/A
281504 Monitoring, Supervision & Appraisal of capital wor	0.18	0.00	0.09	0.0%	48.4%	N/A
312101 Non-Residential Buildings	0.80	0.22	0.00	27.4%	0.0%	0.0%

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<i>Billion Uganda Shillings</i>	Approved Budget	Releases	Expend-iture	% Budget Released	% Budget Spent	% Releases Spent
312102 Residential Buildings	0.20	0.08	0.05	37.5%	25.0%	66.7%
312104 Other Structures	0.02	0.01	0.02	25.0%	65.5%	262.1%
Output Class: Arrears	0.13	0.00	0.00	0.0%	0.0%	N/A
321614 Electricity arrears (Budgeting)	0.13	0.00	0.00	0.0%	0.0%	N/A
Grand Total:	6.02	1.47	1.28	24.5%	21.2%	86.5%
Total Excluding Taxes and Arrears:	5.89	1.47	1.28	25.0%	21.6%	86.5%

Table V3.3: GoU Releases and Expenditure by Project and Programme*

<i>Billion Uganda Shillings</i>	Approved Budget	Released	Spent	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
VF:0856 Regional Referral Hospital Services	5.89	1.47	1.28	25.0%	21.6%	86.5%
<i>Recurrent Programmes</i>						
01 Masaka Referral Hospital Services	4.68	1.17	0.87	25.1%	18.7%	74.6%
02 Masaka Referral Hospital Internal Audit	0.01	0.00	0.00	11.9%	0.0%	0.0%
03 Masaka Regional Maintenance	0.00	0.00	0.00	N/A	N/A	N/A
<i>Development Projects</i>						
1004 Masaka Rehabilitation Referral Hospital	1.20	0.30	0.40	25.0%	33.4%	133.5%
Total For Vote	5.89	1.47	1.28	25.0%	21.6%	86.5%

* Excluding Taxes and Arrears

Table V3.4: Donor Releases and Expenditure by Project and Programme*