

VOTE: 004 Ministry of Defence

I. VOTE MISSION STATEMENT

To Defend and Protect the People and their property, sovereignty and territorial integrity of Uganda, ensure the inviolability of peoples rights, rule of Law, and good governance.

II. STRATEGIC OBJECTIVE

To maintain modern and formidable UPDF, for security and emergencies.

To build and maintain strategic sustainable defence infrastructure.

To enhance the welfare of UPDF personnel.

To build a vibrant and productive military veterans society.

To strengthen the capacity of UPDF to engage in productive activities for the development of Uganda.

To strengthen policy, legal and regulatory framework to enhance defence operations, governance, accountability and compliance.

III. MAJOR ACHIEVEMENTS IN 2025/26

1. Military Capability Generation and Consolidation. Significant efforts to strengthen UPDF military capabilities was done to ensure the Force is able to respond promptly to security threats amidst the dynamic technological trends in weaponry. As at half year, the Ministry acquired and maintained its strategic equipment at cost of Ushs 1.467trn.

2. UPDF Personnel Recruited and Trained.

a) Recruitment. 10,400 able bodied Ugandans were recruited bolstering the capacity and operational readiness of UPDF to respond to prevailing and emerging threats.

b) Training. 34,197 personnel enrolled for training locally and abroad of which 28.4% completed training while 71.6% personnel are still undergoing training. The courses included Basic, Senior Command and Staff Course, Professional Cadet course, Instructors course, leadership courses, specialized courses, Mountain Warfare Course among others.

3. Provision of Logistical Items.

a) Foodstuff. Ushs 117.338bn was spent on foodstuff to feed the whole Force in operations, training schools and UPDF health facilities. Food Items were Posho, beans, rice, sugar, fruits, dry ration among others.

b) Uniforms and Accommodation items worth Ushs 38.084bn were procured and included 10,000pcs of Camo desert ponchos against the required 25,000pcs, 28,881prs of Service socks against the planned 20,000prs, 44,000prs of ranger boots against 20,000prs, 20,500pcs of berets against the targeted 50,000pcs, 46,416prs of gumboots against the planned 20,000prs, 23,459pcs of tents and assorted accommodation items among others.

c) Petroleum, Oil and Lubricants products worth Ushs 70.823bn representing a percentage of 58 of total annual allocation to ease troop operations, mobility, trainings, logistics distribution and maintenance of equipment.

d) Maintenance of Equipment

i) Air Force Fleet which included aircraft and ground based air Defence assets was repaired, overhauled and maintained at a cost of Ushs 5.967bn.

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ii) Maintenance of Equipment. the Ministry refurbished and maintained its Land force equipment at the cost of Ushs 13.700bn.

4. Improved Staff Welfare

a) Salaries and emoluments. A total of Ushs 672.642bn was spent. This included payment of enhanced salaries and professional allowances.

b) Health Services of UPDF personnel and their families, veterans and neighboring communities were provided through preventive, curative, rehabilitative, palliative and psychosocial care.

They include

i) UPDF National Referral Hospital is offering general and specialised outpatient services e.g. antenatal, dental, ENT, ophthalmology, physiotherapy, and dialysis. Full operationalisation of the hospital will facilitate the inhouse provision of specialised medical services hence reduced referral expenditures.

ii) Accessibility to Health facilities stands at percentage of 80 due to presence of health facilities within a 5 km radius in the Units and Formations.

iii) 12,750 UPDF Personnel Vaccinated against yellow fever, Hepatitis B, tetanus, pneumonia and rabies. This is a routine measure undertaken by the Ministry for UPDF personnel who are selected and deployed to mission and operational areas.

c) Formal Education provided formal education in 37 primary schools, 11 secondary schools and 04 tertiary institutions.

General enrolment. 52,648 learners were enrolled in UPDF educational Institutions. Of these 37,865 learners were civilians children while 14,783 were soldiers children.

Gender Enrolment Disaggregation of 26,673 boys and 24,842 were girls.

d) Defence Forces Shop. A total of 10,942 clients were served with construction materials and consumables at subsidised prices in 15 outlets across UPDF services, formations and units so as to improve welfare of Soldiers and Ministry personnel.

e) Key infrastructure projects were implemented as follows Construction of JSHQs twin towers office blocks is at 70, construction of the new Admin block at Air Force Headquarters works is at 50%, construction of SFC Airborne Admin block works is at 75, construction of Admin block at Marine Bde HQs works is at 92, completed construction of Admin block for Combat Eng Bde at MagaMaga, 234 housing units constructed of which 21 were fully completed at selected formations and units, completed renovation of students dormitory at UMEC among others.

f) Integration of Veterans and Retirees. Paid

i. 1,901 retirees for Batch 15

ii. 172 files for Survivors Benefits

iii. 1,469 cases for accumulated leave

iv. 2,518 files of UNRF Excombatants of WNBF

v. Monthly pension of 27,713 cases

g) Resettlement, Reintegration and Psychosocial support provided

Medicare assistance, psychotherapy and assistive devices to 62 indigent military veterans, widows and orphans.

Counselling and guidance to 98 walk in clients.

Legal aid services to military veterans across the Country.

Conducted 5 major operations and provided critical assistive devices of 2 wheelchairs and 4 prosthetic limbs

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IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections				
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31	
Recurrent	Wage	1,391.505	672.641	1,525.520	1,601.796	1,681.886	1,765.980	1,854.279
	Non-Wage	1,509.263	1,136.802	1,739.585	2,146.788	2,942.572	3,531.086	4,237.304
Devt.	GoU	1,773.086	966.378	1,773.086	1,950.394	2,340.473	2,808.568	3,370.281
	Ext Fin.	255.976	0.000	348.700	0.000	0.000	0.000	0.000
	GoU Total	4,673.854	2,775.821	5,038.190	5,698.978	6,964.931	8,105.634	9,461.864
	Total GoU+Ext Fin (MTEF)	4,929.831	2,775.821	5,386.890	5,698.978	6,964.931	8,105.634	9,461.864
	Arrears	168.235	65.616	13.177	0.000	0.000	0.000	0.000
	Total Budget	5,098.066	2,841.437	5,400.067	5,698.978	6,964.931	8,105.634	9,461.864
	Total Vote Budget Excluding Arrears	4,929.831	2,775.821	5,386.890	5,698.978	6,964.931	8,105.634	9,461.864

VOTE: 004 Ministry of Defence**Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)**

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:16 Governance and Security	3,265.104	2,121.786
Vote Function:01 National Defence (UPDF)	2,812.288	348.700
002 UPDF Airforce	54.283	0.000
003 UPDF Land forces	2,758.005	0.000
004 Finance and Administration	0.000	348.700
Vote Function:02 Policy, Planning and Support Services	452.817	1,773.086
001 Finance and Administration	452.817	1,773.086
Total for the Vote	3,265.104	2,121.786

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 16 Governance and Security				
Vote Function: 01 National Defence (UPDF)				
Department: 002 UPDF Airforce				
Key Service Area: 460137 Air Defence Capability services				
PIAP Output: Technical Capability enhanced				
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Level of pacification in Somalia	Rate	2023/24	Medium	High
Proportion of security equipment acquired	Percentage	2023/24	40%	44%
PIAP Output: Capacity of Security Personnel Enhanced				
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of personnel trained	Number	2023/24	43890	3500
PIAP Output: Healthcare services of Security personnel enhanced				
Programme Intervention: 161112 Enhance the welfare of security personnel and veterans				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage of UPDF health facilities compliant to health service standards	Percentage	2023/24	50%	80%
Ratio of civilian to UPDF personnel accessing health services in the UPDF health facilities	Percentage	2023/24	80%	85%
Department: 003 UPDF Land forces				
Key Service Area: 460138 Land Forces capability services				
PIAP Output: Technical Capability enhanced				
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies				

VOTE: 004 Ministry of Defence**Vote Function: 01 National Defence (UPDF)****Department: 003 UPDF Land forces****Key Service Area: 460138 Land Forces capability services****PIAP Output: Technical Capability enhanced**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Level of pacification in Somalia	Rate	2023/24	Medium	High
Proportion of security equipment acquired	Percentage	2023/24	40%	44%

PIAP Output: Capacity of Security Personnel Enhanced**Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of personnel recruited	Number	2023/24	8000	11500
Number of personnel trained	Number	2023/24	43890	52833

PIAP Output: Healthcare services of Security personnel enhanced**Programme Intervention: 161112 Enhance the welfare of security personnel and veterans**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
%Access to Medicare by personnel and families.	Percentage	2023/24	5%	55%
Percentage of UPDF health facilities compliant to health service standards	Percentage	2023/24	50%	65%
Ratio of civilian to UPDF personnel accessing health services in the UPDF health facilities	Percentage	2023/24	80%	80%

PIAP Output: Formal education to the children of security personnel enhanced**Programme Intervention: 161112 Enhance the welfare of security personnel and veterans**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of children enrolled in UPDF schools	Number	2023/24	45301	60000

PIAP Output: Economic empowerment for security personnel and their spouses Enhanced**Programme Intervention: 161112 Enhance the welfare of security personnel and veterans**

VOTE: 004 Ministry of Defence**Vote Function: 01 National Defence (UPDF)****Department: 003 UPDF Land forces****Key Service Area: 460138 Land Forces capability services****PIAP Output: Economic empowerment for security personnel and their spouses Enhanced**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of security personnel spouses benefiting from the welfare initiatives	Number	2023/24	0.31	4000
Number of customers served by duty free shops	Number	2023/24	10855	13000

Project: 1178 UPDF Peace Keeping Mission in Somalia**Key Service Area: 460139 AMISOM Operational services****PIAP Output: Technical Capability enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of logistical and technical equipment acquired for communication, transport, specialized training, medical and strategic facilities.	Percentage	2023/24	8.5%	96%
Proportion of security equipment acquired	Percentage	2023/24	40%	95%

Vote Function: 02 Policy, Planning and Support Services**Department: 001 Finance and Administration****Key Service Area: 000014 Administrative and support services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of filled positions in the approved structure	Percentage	2023/24	94%	90%
% of staff appraised on performance	Percentage	2023/24	1%	100%

VOTE: 004 Ministry of Defence**Vote Function: 02 Policy, Planning and Support Services****Department: 001 Finance and Administration****Key Service Area: 000014 Administrative and support services****PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of public relations engagements conducted	Number	2023/24	25	24
No. of performance reports submitted	Number	2023/24	4	5
No. of statistical abstracts produced	Number	2023/24	1	1
Number of cabinet submissions prepared	Number	2023/24	4	4
Number of Climate Change mitigation/adaptation interventions undertaken	Number	2023/24	1	4
Number of HIV/AIDS mainstreaming interventions undertaken	Number	2023/24	4	4
Number of performance reviews conducted	Number	2023/24	4	4
Proportion of institutional processes automated(%)	Percentage	2023/24	30%	65%
Value of salaries paid	Value	2023/24	1052.24	1391.5

Project: 1867 Institutional Development for Ministry of Defense and Veteran Affairs**Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Technical Capability enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Level of pacification in Somalia	Number	2023/24	Medium	High
Proportion of security equipment acquired	Percentage	2023/24	40%	60%

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VI. VOTE NARRATIVE

Vote Challenges

1. Inadequate budget. The Ministry is unable to address a number of priorities in the areas of wage, pension, logistics, medical, classified equipment, land acquisition, among others.
2. Macro-economic challenges such as inflation and depreciation of UGX against major currencies.
3. Rapid Technological Advancement which requires regular upgrading and purchase of ICT equipment, regular training for the personnel.
4. Land encumbrances in form of encroachment.
5. Changing security environment resulting into reallocation of resources based on developing threats both internal and external
6. Accommodation deficit for UPDF Officers and Militants.
7. Global security challenges such as current security developments in Middle East which resulted in inflated equipment prices and affected delivery timelines.
8. Delays in release of funds for AUSSOM and Capital budgets

Plans to improve Vote Performance

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1. Continuously train and retrain personnel
 2. Recruit professionals
 3. Retire personnel
 4. Seek Government to increase the Ministry budget so as to address the unfunded and underfunded priorities
 5. Strengthen efficiency measures in implementing Ministry activities in some of the following areas
 - a) For utilities go prepaid where possible to ensure efficient use of utilities
 - b) Use simulators for training so as to reduce on use of fuel and wear and tear of equipment
 - c) Use charcoal saving stoves for cooking
 6. Continue using UPDF land for food production
 7. Continue implementing the BUBU Policy
 8. Procure items in bulk to benefit from economies of scale
 9. Strengthen the Monitoring and Evaluation function
- Tap into synergies with other MDAs

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

VOTE: 004 Ministry of Defence**Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
113101	Land Fees	0.000	0.430
141211	Dividends-From non-residents	0.000	0.000
141501	Rent & Rates - Non-Produced Assets – from private entities	0.000	1.400
142119	Sale of bid documents-From Private Entities	0.000	0.030
142302	Sale of non-produced Government Properties/assets	0.000	0.380
Total		0.000	2.240

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VIII. PERSONNEL INFORMATION

Table 8.1: Staff Establishment Analysis

N / A

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Table 8.2: Staff Recruitment Plan

N/A