I. VOTE MISSION STATEMENT

To formulate sound economic policies, maximize revenue mobilization, ensure efficient allocation and accountability for public resources so as to foster sustainable economic growth and development

II. STRATEGIC OBJECTIVE

1. To achieve rapid and inclusive economic growth, consistent with macroeconomic stability.

2. To generate and sustain optimal employment of all factors of production (land, labour, capital & entrepreneurship)

3. To optimize domestic and external resource mobilization, including the promotion and use of public private partnerships (PPPs) and other alternative financing to complement domestic revenues.

4. To expand market access and presence for Ugandan Exports

5. To ensure transparency & accountability for public resources.

III. MAJOR ACHIEVEMENTS IN 2022/23

1. The Ministry rolled out and capitalized the Parish Development Model SACCOs through conducting quarterly visits in October 2022 to the 18 sub regions to ascertain the readiness of PDM SACCOs to receive funds. As of January 2023, over 8,000 PDM SACCOs had been capitalized with UGX. 50,000,000 each, including 3,033 district officials from 175 Local Governments trained in PDM SACCO formation and capacity building for PDM SACCO leadership to manage the Parish Revolving Funds

2. Successfully rolled out Navision system upgrade and alignment of the COA to NDPIII to 15 Missions bringing the total to 33 out of 36. These included, Kuala Lumpur, Tokyo, Moscow, Ottawa, Rome, Geneva, Canberra, New Delhi, Juba, Khartoum, Ankara, Abu Dhabi, Algiers, Addis Ababa and Cairo

3. Headline inflation in the first half of FY2022/23 increased to 9.7 percent from an average of 4.6 percent in the previous half (second half of FY 2021/22). Core inflation increased to a six-month average of 8.0 percent in first half of the financial year from 4.0 percent in the previous half.

4. The stock of international reserves held by the Central Bank stood at USD 3,562.95 million as at the end of December 2022. This was equivalent to 3.5 months of imports of goods and services

5. Budget Transparency and accountability initiatives have been promoted, as by the law, various reports were published and produced. They include National Budget Framework Paper for FY 2023/24, 1st and 2nd Budget Call Circular, Annual Budget Performance Reports Central and Local Governments for FY 2021/22, Budget Strategy for FY2023/2024, conducted the National Budget Conference and Local Government Consultative workshops to inform the budget for FY2023/2024 and finalised enhancements on the Programme Budgeting System on reporting modules and interface with other systems

6. Creation of the Climate Finance Unit during the first half of FY 2022/23 with support from the United Kingdom Government. This spearheads the mobilisation of climate finances for Uganda from both National and International sources

7. UNOC Environment, Social and Governance (ESG) Policy Statement approved by the Board Directors; Updated the Environmental and Social requirements for Joint Venture Partners (JVP) Applicants for oil & gas exploration projects with UNOC to align with the approved UNOC ESG Policy.

7. UNOC Environment, Social and Governance (ESG) Policy Statement approved by the Board Directors; Updated the Environmental and Social requirements for Joint Venture Partners (JVP) Applicants for oil and gas exploration projects with UNOC to align with the approved UNOC ESG Policy

8. To support financial inclusion, the Ministry implemented a number of initiatives throughout the country including supporting 173 projects with a total of UGX 6.61Bn. 145 projects worth 5.655Bn were supported under conventional financing and 28 sharia compliant projects worth UGX 955M under Islamic financing. 79percent of the financing was to the agriculture sector implying continued support to the backbone sector of the Ugandan economy. The total beneficiary reach was 2,762,342 including women, men, youth and PWDs. In addition, the Ministry implemented the Emyooga programme has so far disbursed seed capital worth UGX 258.24 Billion benefiting over 6,714 Emyooga SACCOs with over 1.9 Million people and 118,504 member Associations. The implementation has been monitored in Rwenzori and Busoga regions

9. Extended the Agriculture Insurance scheme for more 4 years under the second phase from FY 2021/22 to FY 2024/25 to consolidate efforts made under phase 1 with inclusion of crops under PDM. So far, 375,640 farmers have benefited from the scheme since its incorporation.

10. Launched the National Business Development Services Strategy which seeks to strengthen the organizational and institutional capacity of the Private Sector and enable mass access to BDS across the country. Additionally, the Ministry supported 8,535 MSMEs (51percent Female) through provision of business development services including Entrepreneurship, Business Skills, Agribusiness and Business Management Training in areas of Buvuma, Jinja, Mayuge, Luuka, Namutumba, Bugiri, Ntungamo and Ruhama district

IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

		202	2/23	2023/24	MTEF Budget Projections			
		Approved	Spent by End	Budget	2024/25	2025/26	2026/27	2027/28
		Budget	Dec	Estimates				
Recurrent	Wage	9.296	3.179	9.491	9.965	10.962	12.058	13.264
Recurrent	Non-Wage	2,310.558	1,039.710	1,887.538	1,981.914	2,378.297	2,853.957	3,396.208
Devt.	GoU	187.644	43.884	189.755	189.755	227.706	261.862	288.048
Deve.	Ext Fin.	99.317	20.210	314.309	361.811	180.787	36.150	0.000
	GoU Total	2,507.497	1,086.773	2,086.783	2,181.635	2,616.965	3,127.876	3,697.520
Total GoU+E	xt Fin (MTEF)	2,606.814	1,106.983	2,401.092	2,543.446	2,797.752	3,164.026	3,697.520
	Arrears	10.706	4.064	14.184	0.000	0.000	0.000	0.000
	Total Budget	2,617.520	1,111.047	2,415.276	2,543.446	2,797.752	3,164.026	3,697.520
Total Vote Bud	dget Excluding	2,606.814	1,106.983	2,401.092	2,543.446	2,797.752	3,164.026	3,697.520
	Arrears							

Dillion Voor de Skillinge	Draft Budget Estin	mates FY 2023/24
Billion Uganda Shillings	Recurrent	Development
Programme:03 Sustainable Petroleum Development	281.350	0.000
SubProgramme:01 Upstream	0.500	0.000
Sub SubProgramme:06 Macroeconomic Policy and Management	0.500	0.000
002 Tax Policy	0.500	0.000
SubProgramme:02 Midstream	280.850	0.000
Sub SubProgramme:08 Public Financial Management	280.850	0.000
005 Treasury Services	280.850	0.000
Programme:07 Private Sector Development	1,422.247	302.985
SubProgramme:01 Enabling Environment	1,261.965	302.985
Sub SubProgramme:03 Development Policy and Investment Promotion	25.352	302.985
001 Economic Development Policy and Research	25.352	302.985
Sub SubProgramme:04 Financial Sector Development	1,236.613	0.000
002 Financial Services	1,236.613	0.000
SubProgramme:02 Strengthening Private Sector Institutional and Organizational Capacity	160.282	0.000
Sub SubProgramme:04 Financial Sector Development	159.962	0.000
002 Financial Services	159.962	0.000
Sub SubProgramme:08 Public Financial Management	0.320	0.000
007 Procurement Policy and Management	0.320	0.000
Programme:08 Sustainable Energy Development	1.790	0.000
SubProgramme:02 Transmission and Distribution	1.790	0.000
Sub SubProgramme:02 Deficit Financing and Cash Management	1.000	0.000
003 Development Assistance and Regional Cooperation	1.000	0.000
Sub SubProgramme:06 Macroeconomic Policy and Management	0.790	0.000
002 Tax Policy	0.790	0.000
Programme:16 Governance And Security	2.020	0.000
SubProgramme:05 Anti-Corruption and Accountability	2.020	0.000
Sub SubProgramme:05 Internal Oversight and Advisory Services	0.500	0.000
001 Forensic and Risk Management	0.200	0.000
002 Information and communications Technology and Performance audit	0.100	0.000

Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

	Draft Budget Estin	nates FY 2023/24
Billion Uganda Shillings	Recurrent	Development
Programme:16 Governance And Security	2.020	0.000
SubProgramme:05 Anti-Corruption and Accountability	2.020	0.000
Sub SubProgramme:05 Internal Oversight and Advisory Services	0.500	0.000
003 Internal Audit Management	0.200	0.000
Sub SubProgramme:08 Public Financial Management	1.520	0.000
001 Financial Management Services	0.420	0.000
002 Public Sector Accounts	0.600	0.000
003 Treasury Inspectorate and Policy	0.500	0.000
Programme:18 Development Plan Implementation	189.621	201.079
SubProgramme:01 Development Planning, Research, Evaluation and Statistics	34.404	3.113
Sub SubProgramme:01 Budget Preparation, Execution and Monitoring	24.617	0.000
001 Budget Policy and Evaluation	15.346	0.000
003 Projects Analysis and PPPs	9.270	0.000
Sub SubProgramme:03 Development Policy and Investment Promotion	6.159	0.000
001 Economic Development Policy and Research	6.159	0.000
Sub SubProgramme:06 Macroeconomic Policy and Management	3.628	3.113
001 Macroeconomic Policy	3.628	3.113
SubProgramme:02 Resource Mobilization and Budgeting	38.805	112.929
Sub SubProgramme:01 Budget Preparation, Execution and Monitoring	15.005	108.091
001 Budget Policy and Evaluation	5.647	108.091
002 Infrastructure and Social Services	5.993	0.000
004 Public Administration	3.365	0.000
Sub SubProgramme:02 Deficit Financing and Cash Management	8.459	4.838
001 Cash Policy and Management	1.822	0.000
002 Debt Policy and Management	4.134	3.298
003 Development Assistance and Regional Cooperation	2.503	1.540
Sub SubProgramme:06 Macroeconomic Policy and Management	15.341	0.000
001 Macroeconomic Policy	2.001	0.000
002 Tax Policy	13.340	0.000

Dillion Hounda Shillings	Draft Budget Estin	mates FY 2023/24
Billion Uganda Shillings	Recurrent	Development
Programme:18 Development Plan Implementation	189.621	201.079
SubProgramme:03 Oversight, Implementation, Coordination and Monitoring	6.788	0.000
Sub SubProgramme:07 Policy, Planning and Support Services	3.287	0.000
001 Finance and administration	1.787	0.000
002 Planning and Budgeting	1.500	0.000
Sub SubProgramme:08 Public Financial Management	3.502	0.000
003 Treasury Inspectorate and Policy	3.502	0.000
SubProgramme:04 Accountability Systems and Service Delivery	109.625	85.036
Sub SubProgramme:05 Internal Oversight and Advisory Services	7.847	0.000
001 Forensic and Risk Management	2.140	0.000
002 Information and communications Technology and Performance audit	2.612	0.000
003 Internal Audit Management	3.095	0.000
Sub SubProgramme:07 Policy, Planning and Support Services	50.907	36.175
001 Finance and administration	48.723	36.175
003 Treasury Directorate Services	2.184	0.000
Sub SubProgramme:08 Public Financial Management	50.871	48.861
001 Financial Management Services	16.395	48.861
002 Public Sector Accounts	4.327	0.000
003 Treasury Inspectorate and Policy	4.595	0.000
004 Management Information Systems	8.509	0.000
005 Treasury Services	4.616	0.000
006 Assets Management Department	3.642	0.000
007 Procurement Policy and Management	8.786	0.000
Total for the Vote	1,897.028	504.064

V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 03 Sustainable Petroleum Development

SubProgramme: 01 Upstream

Sub SubProgramme: 06 Macroeconomic Policy and Management

Department: 002 Tax Policy

Budget Output: 080006 Oil and Gas Stakeholder Management

PIAP Output: EITI Medium term workplan implemented

Programme Intervention: 030606 Strengthen governance and transparency in the oil and gas Sector.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
%age progress of implementation	Percentage	2022-23	25%			75%

SubProgramme: 02 Midstream

Sub SubProgramme: 08 Public Financial Management

Department: 005 Treasury Services

Budget Output: 080007 Capitalisation of Uganda National Oil Company (UNOC)

PIAP Output: UNOC Capitalized

Programme Intervention: 030105 Capitalize UNOC to execute its mandate as an investment arm of government in oil and gas industry.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Proportion of funds provided as a %age of the required financing.		FY 2017/18	0			36%

Programme: 07 Private Sector Development

SubProgramme: 01 Enabling Environment

Sub SubProgramme: 03 Development Policy and Investment Promotion

Department: 001 Economic Development Policy and Research

Budget Output: 190011 Investment climate advisory

PIAP Output: Incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED in place

Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Value of green finance resources financing NDPIII priorities (USD Million)	Value	FY 2020-21	5000			11000
Value of green growth projects of the private sector (USD Million)	Value	FY 2020-21	822.6			1,800

Budget Output: 190015 Private Sector Development Services

PIAP Output: Clients' Business continuity and sustainability Strengthened

Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
No. of Regional Business Development Service Centres established	Number	FY 2021-22	1628			3628
Number of clients served by the Regional Business Development Service Centres	Number	FY2021-22	1			4
Number of functional BDS centres	Number	FY 2021-22	172016			192016
Number of SMEs facilitated in BDS	Number	FY 2021-22	0			4000

Budget Output: 190016 Public Enterprises Restructuring Services

PIAP Output: Clients' Business continuity and sustainability Strengthened

Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED

Sub SubProgramme: 03 Development Policy and Investment Promotion

Department: 001 Economic Development Policy and Research

Budget Output: 190016 Public Enterprises Restructuring Services

PIAP Output: Clients' Business continuity and sustainability Strengthened

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of SMEs facilitated in BDS	Number	2019/20				141

Budget Output: 190023 Business Development Services (Enterprise Uganda)

PIAP Output: Clients' Business continuity and sustainability Strengthened

Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
No. of Regional Business Development	Number	FY 2021-22	1	11	0	4
Service Centres established						
Number of clients served by the Regional	Number	FY 2021-22	0	110000	0	4000
Business Development Service Centres						
Number of SMEs facilitated in BDS	Number	FY 2021-22	172,016	8000	141	192016
Number of Youth served through the	Number	FY 2021-22	1,628	1000	2201	3628
Interactive SME Web-based System						

Budget Output: 190033 Business Development Services (USADF)

PIAP Output: Clients' Business continuity and sustainability Strengthened

Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
No. of Regional Business Development Service Centres established	Number	FY 2021-22	0			4

Sub SubProgramme: 03 Development Policy and Investment Promotion

Department: 001 Economic Development Policy and Research

Budget Output: 190033 Business Development Services (USADF)

PIAP Output: Clients' Business continuity and sustainability Strengthened

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
Number of clients served by the Regional	Number	FY 2021-22	172,016			192016
Business Development Service Centres						
Number of functional BDS centres	Number	FY 2021-22	1			4
Number of Youth served through the	Number	FY 2021-22	1,628	0	0	3628
Interactive SME Web-based System						

Project: 1289 Competitiveness and Enterprise Development Project-CEDP

Budget Output: 190006 Business Development Services (CEDP)

PIAP Output: Regional network of OSCs for business processes and licensing implemented

Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number & functionality of One-Stop Centers	Number	2020-2021	1	1	0	1

PIAP Output: Regional network of OSCs for business processes and licensing implemented

Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
Number & functionality of One-Stop	Number	2020/21	1	1	0	1
Centers						

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: Regional network of OSCs for business processes and licensing implemented

Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities

Sub SubProgramme: 03 Development Policy and Investment Promotion

Project: 1289 Competitiveness and Enterprise Development Project-CEDP

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: Regional network of OSCs for business processes and licensing implemented

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number & functionality of One-Stop Centers	Number	FY2020/2021				1

PIAP Output: Regional network of OSCs for business processes and licensing implemented

Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2	2023/24
					Performance	
Number & functionality of One-Stop	Number	2020/21	1	1	0	1
Centers						

Project: 1706 Investment for Industrial Transformation and Employment Project (INVITE)

Budget Output: 190011 Investment climate advisory

PIAP Output: A short term development credit window for MSMEs set up

Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of MSME beneficiaries under the	Number	FY 2021-22	20			100
INVITE project	Number	1 1 2021-22	20	41000		100

Project: 1778 Enhancing Growth and Productivity Opportunities for Women Enterprises

Budget Output: 190015 Private Sector Development Services

PIAP Output: A short term development credit window for MSMEs set up

Programme Intervention: 070502 Increase access to affordable credit largely targeting MSMEs

Sub SubProgramme: 03 Development Policy and Investment Promotion

Project: 1778 Enhancing Growth and Productivity Opportunities for Women Enterprises

Budget Output: 190015 Private Sector Development Services

PIAP Output: A short term development credit window for MSMEs set up

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Proportion of MSMES accessing credit from government owned commercial banks	Percentage	2019/20	0			20%

Sub SubProgramme: 04 Financial Sector Development

Department: 002 Financial Services

Budget Output: 190005 PDM Financial Inclusion Pillar

PIAP Output: A short term development credit window for MSMEs set up

Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
No of registered institutions sensitized on compliance regulations.	Number	2022	20%			75%

Budget Output: 190009 Cordination and Oversight of Microfinance Services

PIAP Output: Increased availability of borrower information

Programme Intervention: 070502 Increase access to affordable credit largely targeting MSMEs

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
No. of new measures put in place to increase availability of borrower information	Number	2020	2	1	1	3

Budget Output: 190010 Financial Sector Policy and Oversight

PIAP Output: Development Finance Institutions Policy in place

Programme Intervention: 070503 Increase access to long-term finance

Sub SubProgramme: 04 Financial Sector Development

Department: 002 Financial Services

Budget Output: 190010 Financial Sector Policy and Oversight

PIAP Output: Development Finance Institutions Policy in place

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
A developed DFI policy	Yes/No	2020	No	1	1	Yes

Budget Output: 190012 Microfinance support centre services

PIAP Output: A short term development credit window for MSMEs set up

Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
					Performance	
Number of skilled enterprise groups	Number	2019/20				6000
accessing EMYOOGA fund						

PIAP Output: A short term development credit window for MSMEs set up

Programme Intervention: 070502 Increase access to affordable credit largely targeting MSMEs

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Number of skilled enterprise groups	Number	1		11000	100	1
accessing EMYOOGA fund						

Budget Output: 190013 Oversight and Coordination of Non-Banking Sector

PIAP Output: Credit guarantee scheme in place

Programme Intervention: 070502 Increase access to affordable credit largely targeting MSMEs

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of MSME credit lines/ loans guaranteed	Number	2020	13	200	200	14

Sub SubProgramme: 04 Financial Sector Development

Department: 002 Financial Services

Budget Output: 190040 Support to Financial Inclusion

PIAP Output: A short term development credit window for MSMEs set up

Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
No of registered institutions sensitized on compliance regulations.	Number	2021	50			70

SubProgramme: 02 Strengthening Private Sector Institutional and Organizational Capacity

Sub SubProgramme: 04 Financial Sector Development

Department: 002 Financial Services

Budget Output: 190007 Capitalization of Institutions and Financing Schemes

PIAP Output: Government owned financial institutions capitalized

Programme Intervention: 070502 Increase access to affordable credit largely targeting MSMEs

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Amount of funds for recapitalizing 4	Number	2020	100b	152	120	100
Government-owned banks per year (UGX						
Bn)						

Sub SubProgramme: 08 Public Financial Management

Department: 007 Procurement Policy and Management

Budget Output: 000007 Procurement and Disposal Services

PIAP Output: Measures undertaken to increase the capacity of the local contractors to participation in public procurement

Programme Intervention: 070102 Develop and implement a holistic local content policy, legal and institutional framework

	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
No of local contractors traine	Number	2019-2020	1			150

Programme: 08 Sustainable Energy Development

SubProgramme: 02 Transmission and Distribution

Sub SubProgramme: 02 Deficit Financing and Cash Management

Department: 003 Development Assistance and Regional Cooperation

Budget Output: 240012 Transmission Network Development and rehabilitation

PIAP Output: Expanded transmission network

Programme Intervention: 080107 Expand the transmission network to key growth economic zones (industrial and science parks, mining areas and free zones, etc.)

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Transformation Capacity (MVA)	Percentage	2019/2020				30%
Value of development assistance attracted for expansion of transmission network (USD Millions)	Value	2019/2020	0			800.5

Sub SubProgramme: 06 Macroeconomic Policy and Management

Department: 002 Tax Policy

Budget Output: 000039 Policies, Regulations and Standards

PIAP Output: Energy Efficiency and Conservation Legislation developed

Programme Intervention: 080109 Review the existing Acts Electricity Act 1999 and Atomic Energy Act 2008 and develop legislation for

geothermal to promote exploration development and utilization of Ugandas geothermal resources for social and economic transformation and energy efficiency

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Energy Efficiency and Conservation Act Enacted	Number	2017/18	0			1

Programme: 16 Governance And Security

SubProgramme: 05 Anti-Corruption and Accountability

Sub SubProgramme: 05 Internal Oversight and Advisory Services

Department: 001 Forensic and Risk Management

Budget Output: 460144 Forensic and risk services

PIAP Output: "1. Internal Audit Capacity to Prevent and Detect fraud built across government

Programme Intervention: 160808 Strengthen the prevention, detection and elimination of corruption

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of Internal Auditors trained in Fraud Risk assessment	Number	2019/20	0	10	5	20

Department: 002 Information and communications Technology and Performance audit

Budget Output: 000019 ICT Services

PIAP Output: Internal audits undertaken

Programme Intervention: 160805 Strengthen and enforce Compliance to accountability rules and regulations

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
No of internal audit reports prepared	Number	2019/20	0	8	5	10
Number of reports	Number	2019/20	0			10

Department: 003 Internal Audit Management

Budget Output: 560022 Internal Audit and Policy management

PIAP Output: Effective Audit Committees Operationalized

Programme Intervention: 160808 Strengthen the prevention, detection and elimination of corruption

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
18 programme audit committee operationalized	Text	2019/20	0			18
Number of audit committee meetings conducted	Number	2019/20	0	189	94	140
Number of audit committee performance assessments	Number	2019/20	0			14

Sub SubProgramme: 08 Public Financial Management

Department: 001 Financial Management Services

Budget Output: 000061 Management of Government Accounts

PIAP Output: Governance Risk and Compliance (GRC) requirements on IFMS identified and implemented

Programme Intervention: 160805 Strengthen and enforce Compliance to accountability rules and regulations

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
%ge of implementation of SoDs on IFMS	Percentage	2022-2023	75%	60%		75%

Department: 002 Public Sector Accounts

Budget Output: 560010 Accounting and Financial Management Policy

PIAP Output: Compliance to International Public Sector Accounting Standards enforced

Programme Intervention: 160805 Strengthen and enforce Compliance to accountability rules and regulations

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Proportion of MALGs adopting the IPSAS Accrual Accounting	Percentage	2019/20	0	25%		100%
Proportion of MALGs with quality and complete financial reports	Percentage		70	85%		%

Department: 003 Treasury Inspectorate and Policy

Budget Output: 560010 Accounting and Financial Management Policy

PIAP Output: Treasury Memoranda prepared and submitted to parliament

Programme Intervention: 160805 Strengthen and enforce Compliance to accountability rules and regulations

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Number of Treasury Memoranda printed and submitted to Parliament.	Number	2022	12	1		2023

Programme: 18 Development Plan Implementation

SubProgramme: 01 Development Planning, Research, Evaluation and Statistics

Sub SubProgramme: 01 Budget Preparation, Execution and Monitoring

Department: 001 Budget Policy and Evaluation

Budget Output: 000039 Policies, Regulations and Standards

PIAP Output: Aligned MALGs budgets to the NDP priorities

Programme Intervention: 180204 Strengthen the planning and development function at the parish level to bring delivery of services closer to the people;

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Level of alignment /Compliance of the LGs	Level			100%	54	100
Budget to NDP						

Budget Output: 560013 Budget execution and implementation

PIAP Output: Joint quarterly supportive supervision field visits conducted

Programme Intervention: 180201 Strengthen capacity for development planning at the sector, MDAs and local government levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of Joint quarterly supportive supervision field conducted	Number			4	2	4

Budget Output: 560018 Coordination of the Budget Cycle

PIAP Output: Aligned MALGs budgets to the NDP priorities

Programme Intervention: 180204 Strengthen the planning and development function at the parish level to bring delivery of services closer to the people;

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Level of budget transparency index	Level			100%	70	70

Sub SubProgramme: 01 Budget Preparation, Execution and Monitoring

Department: 003 Projects Analysis and PPPs

Budget Output: 560031 Project Preparation and appraisal

PIAP Output: Development Committee Guidelines reviewed and updated to include gender equity, green growth principles and other emerging issues.

Programme Intervention: 180203 Strengthen Public Investment Management across the entire government to be able to develop bankable projects on time

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
Reviewed and updated Development	Percentage	2019/20				100%
Committee guidelines in place by 2021.						

Sub SubProgramme: 03 Development Policy and Investment Promotion

Department: 001 Economic Development Policy and Research

Budget Output: 190014 Policy Advisory, Information and Communication

PIAP Output: Research and Evaluation Capacity built

Programme Intervention: 180204 Strengthen the planning and development function at the parish level to bring delivery of services closer to the people;

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Number of staff trained in Research and Evaluation	Number	FY 2020-21	2	5	6	2

Budget Output: 560028 Policy Research and Analytical Studies

PIAP Output: Research and Evaluation Capacity built

Programme Intervention: 180204 Strengthen the planning and development function at the parish level to bring delivery of services closer to the people;

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Number of staff trained in Research and Evaluation	Number	FY 2021-22	2	5	6	2

Sub SubProgramme: 03 Development Policy and Investment Promotion

Department: 001 Economic Development Policy and Research

Budget Output: 560074 Economic Policy and strategies Development

PIAP Output: Capacity for research and development strengthened to support private and public investment

Programme Intervention: 180204 Strengthen the planning and development function at the parish level to bring delivery of services closer to the people;

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
No. of new Products developed through	Number	FY 2021-22	12	2	1	12
Research Partnerships						
No. of outcomes and recommendations	Number	FY 2021-22	2			2
from research studies on private sector						
issues adopted in Government Policy eg.						
Annual Budgets						
Number of Research projects undertaken to	Number	FY 2021-22	2			2
support private sector development						

Sub SubProgramme: 06 Macroeconomic Policy and Management

Department: 001 Macroeconomic Policy

Budget Output: 560068 Domestic Revenue and Foreign Aid Policy

PIAP Output: Capacity built to undertake economic monitoring and surveillance, and East African Monetary Union Medium Term Convergence Program produced

Programme Intervention: 180201 Strengthen capacity for development planning at the sector, MDAs and local government levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Medium term convergence program in place by 2024/25	Number	2019/20	yes	Yes	1	yes
No. of trainings conducted	Number	2019/20	4			5

Budget Output: 560071 Macro Fiscal Reporting

PIAP Output: Government Finance Statistics produced to guide Policy analysis

Programme Intervention: 180505 Enhance the compilation, management and use of Administrative data among the MDAs and LGs;

Sub SubProgramme: 06 Macroeconomic Policy and Management

Department: 001 Macroeconomic Policy

Budget Output: 560071 Macro Fiscal Reporting

PIAP Output: Government Finance Statistics produced to guide Policy analysis

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Government Finance Statistics in Place and used to guide Policy analysis	Number	2019/20	YES	Yes	1	YES

Budget Output: 560077 Economic Modeling and Macro-Econometric Forecasting

PIAP Output: Evidence based research using modelling techniques done.

Programme Intervention: 180604 Develop the National Development Planning Research Agenda

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
No. of Evidence based research using modelling techniques done	Number	2019/20	1			2

PIAP Output: National Development Planning Research Agenda

Programme Intervention: 180604 Develop the National Development Planning Research Agenda

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
No. of Evidence based research using modelling techniques done.	Number	2019/20	1	5	2	2

Project: 1521 Resource Enhancement and Accountability Programme (REAP)

Budget Output: 560068 Domestic Revenue and Foreign Aid Policy

PIAP Output: Capacity built to undertake economic monitoring and surveillance, and East African Monetary Union Medium Term Convergence Program produced

Programme Intervention: 180201 Strengthen capacity for development planning at the sector, MDAs and local government levels

Sub SubProgramme: 06 Macroeconomic Policy and Management

Project: 1521 Resource Enhancement and Accountability Programme (REAP)

Budget Output: 560068 Domestic Revenue and Foreign Aid Policy

PIAP Output: Capacity built to undertake economic monitoring and surveillance, and East African Monetary Union Medium Term Convergence Program produced

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
Medium term convergence program in place	Number	2021	70	yes	1	80
by 2024/25						
No. of trainings conducted	Number	2022	100			300

SubProgramme: 02 Resource Mobilization and Budgeting

Sub SubProgramme: 01 Budget Preparation, Execution and Monitoring

Department: 001 Budget Policy and Evaluation

Budget Output: 560073 BMAU Services

PIAP Output: Revenue monitoring unit under BMAU

Programme Intervention: 180108 Establish an appropriate, evidence-based tax expenditure "governance framework" to limit leakages and improve transparency

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Functional revenue monitoring unit under BMAU	Number	2019*20		YES	1	yes

Department: 002 Infrastructure and Social Services

Budget Output: 560018 Coordination of the Budget Cycle

PIAP Output: Aligned MALGs budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the LGs Budget to NDP	Level	2020	75%	100%	100%	85%

Sub SubProgramme: 01 Budget Preparation, Execution and Monitoring

Department: 002 Infrastructure and Social Services

Budget Output: 560018 Coordination of the Budget Cycle

PIAP Output: Aligned MALGs budgets to the NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Level	2020	70%	100%		85%
Level of alignment /Compliance of the National Budget to NDP	Level	2020	70%	100%	100%	85%
Level of budget transparency index	Level	2020	7	95%	95%	10
Proportion (%) of Parliamentary Sessional (programme) Committees trained in alignment of Plans, Budgets to NDP III priorities	Percentage	2020	70%	80%	80%	85%

PIAP Output: Joint quarterly supportive supervision field visits conducted

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Number of Joint quarterly supportive	Number	2020	4	4	2	8
supervision field conducted						

PIAP Output: Capacity built in multi program planning and implementation of interventions along the value chain

Programme Intervention: 180204 Strengthen the planning and development function at the parish level to bring delivery of services closer to the people;

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
Number of pre-feasibility and feasibility	Number	2021	6	6	2	12
studies in priority NDP III projects/areas						
supported						

Sub SubProgramme: 01 Budget Preparation, Execution and Monitoring

Department: 002 Infrastructure and Social Services

Budget Output: 560018 Coordination of the Budget Cycle

PIAP Output: Capacity built in multi program planning and implementation of interventions along the value chain

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Percentage of Projects with Inter ministerial planning/implementing committees	Percentage	2020	25			50%

Budget Output: 560032 Economic and Social Infrastructure Monitoring

PIAP Output: Aligned MALGs budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Level of alignment /Compliance of the	Level	2020	70%	100%	64	85%
MDA Budget to NDP						

Budget Output: 560074 Economic Policy and strategies Development

PIAP Output: Medium Term Budget Framework report produced

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Medium Term Budget Framework report in place	Number	2020	Yes	1	1	Yes

Department: 004 Public Administration

Budget Output: 560016 Coordination of Planning, Monitoring & Reporting

PIAP Output: Joint quarterly supportive supervision field visits conducted

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Sub SubProgramme: 01 Budget Preparation, Execution and Monitoring

Department: 004 Public Administration

Budget Output: 560016 Coordination of Planning, Monitoring & Reporting

PIAP Output: Joint quarterly supportive supervision field visits conducted

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of Joint quarterly supportive supervision field conducted	Number	2019/20	8	8	2	8

Budget Output: 560018 Coordination of the Budget Cycle

PIAP Output: Aligned MALGs budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Level of alignment /Compliance of the	Level	2019/20	very Good	100%	64	very Good
MDA Budget to NDP						
Proportion (%) of Parliamentary Sessional	Percentage	2019/20	60%	100%	57	%
(programme) Committees trained in						
alignment of Plans, Budgets to NDP III						
priorities						

PIAP Output: Joint quarterly supportive supervision field visits conducted

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of Joint quarterly supportive supervision field conducted	Number	2018-19	8	5	1	8

Project: 1521 Resource Enhancement and Accountability Programme (REAP)

Budget Output: 560018 Coordination of the Budget Cycle

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Project: 1521 Resource Enhancement and Accountability Programme (REAP)

Budget Output: 560018 Coordination of the Budget Cycle

PIAP Output: Aligned budgets to the NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Level	2022	70			80

Budget Output: 560021 Inter-Governmental Fiscal Transfer Reform Programme

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Level	2022				80

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Level	2022	78			80

Sub SubProgramme: 02 Deficit Financing and Cash Management

Department: 001 Cash Policy and Management

Budget Output: 560012 Cash Policy and Coordination

PIAP Output: Resource mobilization and Budget execution legal framework developed and amended

Programme Intervention: 180103 Amend and develop relevant legal frameworks to facilitate resource mobilisation and budget execution.

Sub SubProgramme: 02 Deficit Financing and Cash Management

Department: 001 Cash Policy and Management

Budget Output: 560012 Cash Policy and Coordination

PIAP Output: Resource mobilization and Budget execution legal framework developed and amended

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Cash management policy in place	Text	2021-2022	Draft of Cash	Cash	A meeting	Cash
			Management	Management	between AGO	management
			Policy prepared	Policy finalized	and DDCP was	Policy approved
				and	been scheduled	and in place
				disseminated	to harmonise	
					positions and	
					mandates	
No. of legal frameworks amended	Number	2020-2021	0			1

Budget Output: 560019 Data Management and Dissemination

PIAP Output: Strategy for investment of short-term cash surpluses prepared and implemented

Programme Intervention: 180109 Expand financing beyond the traditional sources

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Strategy for investment of short-term cash surpluses in place.	Number	2021-2022	0	YES	0	1

Department: 002 Debt Policy and Management

Budget Output: 560075 Debt Policy and Coordination

PIAP Output: Monitoring and evaluation framework for Debt management strengthened

Programme Intervention: 180109 Expand financing beyond the traditional sources

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Monitoring and evaluation framework for the Debt management in Place	Number	19/20	0	2	1	1

Sub SubProgramme: 02 Deficit Financing and Cash Management

Department: 002 Debt Policy and Management

Budget Output: 560076 Debt Financing Mobilization

PIAP Output: Government borrowing aligned to NDP priorities

Programme Intervention: 180101 Align government borrowing with NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Annual cash flow plan in place	Number	19/20		Yes		1
No. of DSA reports produced	Number	19/20		1	1	1
Number of trainings for MPs and Staff	Number	19/20		20	0	1
conducted to effectively scrutinize						
government loans.						
Proportion of the Government borrowing	Percentage	19/20		100%	100	80%
aligned to the priorities in the NDP						

PIAP Output: Non-traditional financing sources developed to finance the budget (e.g. diaspora bonds, blended financing, infrastructure bonds, pension funds, a fund of funds, and sovereign wealth funds, among others)

Programme Intervention: 180109 Expand financing beyond the traditional sources

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Development Cooperation Policy (DCP) developed and disseminated	Number	19/20		1		1
No of alternative financing instruments introduced to increase domestic financing	Number	19/20		1	1	3
No. of Non-traditional financing sources developed to finance the budget	Number	19/20		4	2	7
Proportion of budget financed by non- traditional sources	Percentage	19/20		20%	10	0.05%
Study report on debt instruments to support effective cash management and budget financing	Number	19/20		1		1

Sub SubProgramme: 02 Deficit Financing	and Cash Man	agement				
Department: 003 Development Assistance	and Regional (Cooperation				
Budget Output: 560015 Coordination of C	limate Change	Financing				
PIAP Output: Government borrowing alig	gned to NDP pr	iorities				
Programme Intervention: 180101 Align go	overnment borr	owing with NDP p	riorities			
Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Proportion of the Government borrowing aligned to the priorities in the NDP	Percentage	19/20	0	100%	46	1009
Budget Output: 560017 Coordination of R	egional Cooper	ration	•			
PIAP Output: Government borrowing alig	gned to NDP pr	iorities				
Programme Intervention: 180101 Align go	vernment borr	owing with NDP p	riorities			
Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Proportion of the Government borrowing aligned to the priorities in the NDP	Percentage	2019/20				1009
PIAP Output: Capacity built in Governme	ent agencies to	negotiate better te	rms of borrowing a	nd PPPs		
Programme Intervention: 180104 Build ca	pacity in gover	nment agencies to	negotiate better ter	ms of borrowing	and PPPs	
Indicator Name	Indicator Measure	Base Year	Base Level	202	2/23	Performance Targets
				Target	Q2 Performance	2023/24
Proportion of Government Agencies trained to negotiate better terms of borrowing and PPPs.	Percentage	19/20	0	10%	0	100'
Budget Output: 560019 Data Managemen						

Programme Intervention: 180101 Align government borrowing with NDP priorities

Sub SubProgramme: 02 Deficit Financing and Cash Management

Department: 003 Development Assistance and Regional Cooperation

Budget Output: 560019 Data Management and Dissemination

PIAP Output: Government borrowing aligned to NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of trainings for MPs and Staff conducted to effectively scrutinize government loans.	Number	2019/2020		4	1	4
Proportion of the Government borrowing aligned to the priorities in the NDP	Percentage	19/20	0	100%	100%	100%

PIAP Output: Capacity built in Government agencies to negotiate better terms of borrowing and PPPs

Programme Intervention: 180104 Build capacity in government agencies to negotiate better terms of borrowing and PPPs

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Proportion of Government Agencies trained to negotiate better terms of borrowing and PPPs.	Percentage	2019/20				1%

Budget Output: 560076 Debt Financing Mobilization

PIAP Output: Government borrowing aligned to NDP priorities

Programme Intervention: 180101 Align government borrowing with NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Proportion of the Government borrowing aligned to the priorities in the NDP	Percentage	19/20	0	15%	0	100%

PIAP Output: Non-traditional financing sources developed to finance the budget (e.g. diaspora bonds, blended financing, infrastructure bonds, pension funds, a fund of funds, and sovereign wealth funds, among others)

Programme Intervention: 180109 Expand financing beyond the traditional sources

Sub SubProgramme: 02 Deficit Financing and Cash Management

Department: 003 Development Assistance and Regional Cooperation

Budget Output: 560076 Debt Financing Mobilization

PIAP Output: Non-traditional financing sources developed to finance the budget (e.g. diaspora bonds, blended financing, infrastructure bonds, pension funds, a fund of funds, and sovereign wealth funds, among others)

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Proportion of budget financed by non- traditional sources	Percentage	2019/2020	2022			15%

Project: 1208 Support to National Authorising Officer

Budget Output: 560076 Debt Financing Mobilization

PIAP Output: Government borrowing aligned to NDP priorities

Programme Intervention: 180101 Align government borrowing with NDP priorities

Measure		Base Level	2022/23		Performance Targets
			-	-	2023/24
Number	2019-2020				100
Number	2019-2020				100
Number	2019-2020				100
Percentage	2019-2020		20%	0%	%
	Number Number Percentage	Number2019-2020Number2019-2020Percentage2019-2020	Number 2019-2020 Number 2019-2020	Number 2019-2020 Image: Constraint of the second s	Image: series of the series

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: Government borrowing aligned to NDP priorities

Programme Intervention: 180101 Align government borrowing with NDP priorities

Sub SubProgramme: 02 Deficit Financing and Cash Management

Project: 1521 Resource Enhancement and Accountability Programme (REAP)

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: Government borrowing aligned to NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Proportion of the Government borrowing aligned to the priorities in the NDP	Percentage	2022	70%			75%

Sub SubProgramme: 06 Macroeconomic Policy and Management

Department: 001 Macroeconomic Policy

Budget Output: 560072 Macroeconomic Policy and Monitoring

PIAP Output: Medium Term Budget Framework report produced, Fiscal Risks Statement produced and Debt Sustainability Analysis undertaken

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Medium Term Budget Framework reports in place	Number	2019/20	2	4	2	3

Department: 002 Tax Policy

Budget Output: 560014 Coordination of the Extractive Industry Transperency Initiative

PIAP Output: Tax policy and legislative framework reviewed in line with priorities in DRM strategy

Programme Intervention: 180108 Establish an appropriate, evidence-based tax expenditure "governance framework" to limit leakages and improve transparency

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Reviewed Tax policy and legislative framework	Number	2020/21	1	1	1	1

Sub SubProgramme: 06 Macroeconomic Policy and Management

Department: 002 Tax Policy

Budget Output: 560034 Tax Appeals Tribunal Services

PIAP Output: Resource mobilization and Budget execution legal framework developed and amended

Programme Intervention: 180103 Amend and develop relevant legal frameworks to facilitate resource mobilisation and budget execution.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
No. of legal frameworks amended	Number	2020/21	1	1		1

Budget Output: 560068 Domestic Revenue and Foreign Aid Policy

PIAP Output: Tax policy and legislative framework reviewed in line with priorities in DRM strategy

Programme Intervention: 180108 Establish an appropriate, evidence-based tax expenditure "governance framework" to limit leakages and improve transparency

Indicator Name Indicator **Base Year Base Level** 2022/23 Performance Measure Targets Target 02 2023/24 Performance Reviewed Tax policy and legislative Number 2020/21 Yes 1 Yes framework

Budget Output: 560072 Macroeconomic Policy and Monitoring

PIAP Output: Analytical report on the Cost benefit analysis for Gov't tax exemptions and Subsidies.

Programme Intervention: 180105 Conduct a cost-benefit analysis of current tax exemptions and government subsidies

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
An analytical report on Government tax	Number	2020/21	1	yes	0	1
exemptions and Subsidies in place						

SubProgramme: 03 Oversight, Implementation, Coordination and Monitoring

Sub SubProgramme: 07 Policy, Planning and Support Services

Department: 001 Finance and administration

Budget Output: 000001 Audit and Risk Management

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Percentage	2021-2022	100	100%	50	%

Department: 002 Planning and Budgeting

Budget Output: 000015 Monitoring and Evaluation

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
Level of alignment /Compliance of the	Percentage	2019/20				100%
MDA Budget to NDP						

Budget Output: 560016 Coordination of Planning, Monitoring & Reporting

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Percentage	2019/20				100%

Sub SubProgramme: 08 Public Financial Management

Department: 003 Treasury Inspectorate and Policy

Budget Output: 000027 Programme Working Group Secretariat Services

PIAP Output: Effective DPI Programme Secretariat

Programme Intervention: 180403 Develop integrated M&E framework and system for the NDP;

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Proportion of programme outcome indicator	Percentage	2022	0	100%		%
targets achieved						
Proportion of the programme Outputs	Percentage	2022	1	100%		75%
implemented.						

SubProgramme: 04 Accountability Systems and Service Delivery

Sub SubProgramme: 05 Internal Oversight and Advisory Services

Department: 001 Forensic and Risk Management

Budget Output: 560006 Advisory Services

PIAP Output: Increased Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken.

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Proportion of Forensic/Special audit investigations undertaken	Percentage	2019/20	0			12%

PIAP Output: Capacity built to conduct high quality and impact - driven performance Audits

Programme Intervention: 180407 Strengthen expenditure tracking, inspection and accountability on green growth

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
% of planned training activities undertaken	Percentage	2019/20				20%

Sub SubProgramme: 05 Internal Oversight and Advisory Services

Department: 002 Information and communications Technology and Performance audit

Budget Output: 560006 Advisory Services

PIAP Output: Big data analysis techniques incorporated in Audit and Investigations promoted

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of audits undertaken using big data analytics	Number	2019/20	0	8	6	10

PIAP Output: Capacity built to conduct high quality and impact - driven performance Audits

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
% of planned training activities undertaken	Percentage	2019/20	0			30%
IT and PA manuals, standards and	Number	2019/20	0	Yes	1	2
guidelines in place.						
Percentage increase in Audits undertaken.	Percentage	2019/20	0			20%
Proportion of MDA/LG internal audit staff	Percentage	2019/20	0			20%
trained to conduct high quality impact						
driven performance audits.						

PIAP Output: Increased Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken.

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Number of Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken.	Number	2019/20	0			2
Proportion of Forensic/Special audit investigations undertaken	Percentage	2019/20	0			30%

Sub SubProgramme: 05 Internal Oversight and Advisory Services

Department: 002 Information and communications Technology and Performance audit

Budget Output: 560006 Advisory Services

PIAP Output: Capacity built to conduct high quality and impact - driven performance Audits

Programme Intervention: 180407 Strengthen expenditure tracking, inspection and accountability on green growth

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
IT and PA manuals, standards and guidelines in place.	Number	2019-2020		Yes	1	2
Percentage increase in Audits undertaken.	Percentage	2019-2020				10%
Proportion of MDA/LG internal audit staff trained to conduct high quality impact driven performance audits.	Percentage	2019-2020				26%

Budget Output: 560082 ICT & performance audit assurance services

PIAP Output: Increased Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken.

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Number of Performance / Value for Money	Number	2019-2020		8	3	2
Audits, Specialized Audits and Forensics						
investigations undertaken.						

Department: 003 Internal Audit Management

Budget Output: 000001 Audit and Risk Management

PIAP Output: Audit committee manuals developed and updated.

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				-	Q2	2023/24
					Performance	
Updated Audit committee manuals in place	Number	2019/20	0			1

Sub SubProgramme: 05 Internal Oversight and Advisory Services

Department: 003 Internal Audit Management

Budget Output: 560006 Advisory Services

PIAP Output: Big data analysis techniques incorporated in Audit and Investigations promoted

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Number of audits undertaken using big data analytics	Number	2019/20	0			4

PIAP Output: Capacity built to conduct high quality and impact - driven performance Audits

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Proportion of MDA/LG internal audit staff trained to conduct high quality impact	Percentage	2019/20	0			40%
driven performance audits.						

PIAP Output: Increased Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken.

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Number of Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken.	Number	2019/20	0			4

Budget Output: 560022 Internal Audit and Policy Management

PIAP Output: Audit committee manuals developed and updated.

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Sub SubProgramme: 05 Internal Oversight and Advisory Services

Department: 003 Internal Audit Management

Budget Output: 560022 Internal Audit and Policy Management

PIAP Output: Audit committee manuals developed and updated.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Updated Audit committee manuals in place	Number	2019/20	0	yes	1	1

PIAP Output: Internal Audit strategy developed and implemented

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				U	Q2 Performance	2023/24
Approved Internal Audit strategy	Number	2019/20	0	1	1	Yes

Budget Output: 560066 Internal Audit Oversight services

PIAP Output: Audit committee manuals developed and updated.

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				U	Q2 Performance	2023/24
Updated Audit committee manuals in place	Number	2019/20	0			yes

PIAP Output: Internal Audit strategy developed and implemented

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Approved Internal Audit strategy	Number	2019/20	0			yes

Sub SubProgramme: 07 Policy, Planning and Support Services

Department: 001 Finance and administration

Budget Output: 000005 Human Resource Management

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
Level of alignment /Compliance of the	Percentage	2019/20	70%	100%	52	100%
MDA Budget to NDP						

Budget Output: 000006 Planning and Budgeting services

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Percentage	2019/20	70%	100%	52	100%

Budget Output: 000007 Procurement and disposal

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Percentage	2019/20	70%	100%	51	100%

Budget Output: 000011 Communication and Public Relations

PIAP Output: Aligned budgets to the NDP priorities

Sub SubProgramme: 07 Policy, Planning and Support Services

Department: 001 Finance and administration

Budget Output: 000011 Communication and Public Relations

PIAP Output: Aligned budgets to the NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Percentage	2019/20	70%	%%	45	100%

Budget Output: 000012 Legal and Advisory Services

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Level of alignment /Compliance of the	Percentage	2019-2020	70%	100%	49	100%
MDA Budget to NDP						

Budget Output: 000013 HIV/AIDS Mainstreaming

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Percentage	2019/20				100%

Budget Output: 000014 Administrative and Support Services

PIAP Output: Aligned budgets to the NDP priorities

Sub SubProgramme: 07 Policy, Planning and Support Services

Department: 001 Finance and administration

Budget Output: 000014 Administrative and Support Services

PIAP Output: Aligned budgets to the NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
					remormance	
Level of alignment /Compliance of the	Percentage	2019/20	70%	100%	50	100%
MDA Budget to NDP						

Budget Output: 000021 Gender Mainstreaming services

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
	Wieasure					Targets
				Target	Q2	2023/24
					Performance	
Level of alignment /Compliance of the	Percentage	2019/20	70%	100%	75	100%
MDA Budget to NDP						

Budget Output: 460024 Ministerial and Top Management Services

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP Budget Output: 560011 Cobinet and Parli		2019/20	70%	100%	52	100%

Budget Output: 560011 Cabinet and Parliamentary Affairs

PIAP Output: Aligned budgets to the NDP priorities

Sub SubProgramme: 07 Policy, Planning and Support Services

Department: 001 Finance and administration

Budget Output: 560011 Cabinet and Parliamentary Affairs

PIAP Output: Aligned budgets to the NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Percentage	2019/20	70%	100%	50	100%

Department: 003 Treasury Directorate Services

Budget Output: 000005 Human Resource Management

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
					1 er tor mance	
Level of alignment /Compliance of the	Percentage	2022	1	100%	80	%
MDA Budget to NDP						

Project: 1521 Resource Enhancement and Accountability Programme (REAP)

Budget Output: 560016 Coordination of Planning, Monitoring and Reporting

PIAP Output: Aligned budgets to the NDP priorities

Programme Intervention: 180102 Alignment of budgets to development plans at national and sub-national levels

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
Level of alignment /Compliance of the	Percentage	2022	70	100%	100%	80%
MDA Budget to NDP						

Project: 1625 Retooling of Ministry of Finance, Planning and Economic Development

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: Aligned budgets to the NDP priorities

Sub SubProgramme: 07 Policy, Planning and Support Services

Project: 1625 Retooling of Ministry of Finance, Planning and Economic Development

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: Aligned budgets to the NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Level of alignment /Compliance of the MDA Budget to NDP	Percentage	2019/20	77%	100%	30	100%

Sub SubProgramme: 08 Public Financial Management

Department: 001 Financial Management Services

Budget Output: 560010 Accounting and Financial Management Policy

PIAP Output: GoU Public Financial Management (PFM) systems integrated into one PFM system i.e HCM ,e-GP ,e-tax

Programme Intervention: 180116 Integrate GoU Public Financial Management (PFM) Systems for integrated PFM systems.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
No of new sites rolled out on IFMS	Number		300	13	13	300

Department: 003 Treasury Inspectorate and Policy

Budget Output: 560010 Accounting and Financial Management Policy

PIAP Output: GoU Public Financial Management (PFM) systems integrated into one PFM system i.e HCM ,e-GP ,e-tax

Programme Intervention: 180116 Integrate GoU Public Financial Management (PFM) Systems for integrated PFM systems.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				8	Q2 Performance	2023/24
Capacity building programme for AGO	Number	2022	0	1		2
PIAP Output: Coll Public Financial Man	agement (PFM) su	stoms integrated i	into one PFM syst	tom i o HCM o C	P a-tay	

PIAP Output: GoU Public Financial Management (PFM) systems integrated into one PFM system i.e HCM ,e-GP ,e-tax

Sub SubProgramme: 08 Public Financial Management

Department: 003 Treasury Inspectorate and Policy

Budget Output: 560010 Accounting and Financial Management Policy

PIAP Output: GoU Public Financial Management (PFM) systems integrated into one PFM system i.e HCM ,e-GP ,e-tax

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Capacity building programme for AGO	Number	1				2

Department: 004 Management Information Systems

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: Robust, secure and integrated PFM systems in all MDAs and LGs

Programme Intervention: 180116 Integrate GoU Public Financial Management (PFM) Systems for integrated PFM systems.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Number of institutions support	Number	2019/20				316

PIAP Output: GoU Public Financial Management (PFM) systems integrated into one PFM system i.e HCM ,e-GP ,e-tax

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Accounting and Financial reports generated through IFMS	Number	2019-2020	100			120
Attain at least 75% of PFM systems interoperability	Percentage	2022-23	75			%
Capacity building programme for AGO	Number	2019-2020	10			12
No of new sites rolled out on IFMS	Number	2019-2020	15	15	15	15
No of PFM Systems integrated for ease of information sharing	Number	2019-2020	10	7	7	12
Percentage of MDALGs using PFM system	Percentage	2019-2020	90%	98%	98%	%

Sub SubProgramme: 08 Public Financial Management

Department: 005 Treasury Services

Budget Output: 000061 Management of Government Accounts

PIAP Output: Integrated debt management strengthened

Programme Intervention: 180101 Align government borrowing with NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
An updated debt management system in place	Percentage	2022	0	1	1	100%
Integrated debt management strategy developed	Number	2022	0	1	1	1

Budget Output: 560010 Accounting and Financial Management Policy

PIAP Output: Integrated debt management strengthened

Programme Intervention: 180101 Align government borrowing with NDP priorities

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
An updated debt management system in	Percentage	2022	0	1	1	100%
place						
Integrated debt management strategy	Number	2022	0	1	1	YES
developed						

PIAP Output: GoU Public Financial Management (PFM) systems integrated into one PFM system i.e HCM ,e-GP ,e-tax

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Accounting and Financial reports generated through IFMS	Number	2022	6			6
Attain at least 75% of PFM systems interoperability	Percentage	2022	54			75%
Capacity building programme for AGO	Number	2022	4			6

Sub SubProgramme: 08 Public Financial Management

Department: 005 Treasury Services

Budget Output: 560010 Accounting and Financial Management Policy

PIAP Output: GoU Public Financial Management (PFM) systems integrated into one PFM system i.e HCM ,e-GP ,e-tax

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
No of new sites rolled out on IFMS	Number	2022	215			227
No of PFM Systems integrated for ease of information sharing	Number	2022	2			4
Percentage of MDALGs using PFM system	Percentage	2022				100%

Department: 006 Assets Management Department

Budget Output: 560010 Accounting and Financial Management Policy

PIAP Output: "1. Asset management policy developed and implemented

Programme Intervention: 180107 Develop a Comprehensive Asset Management Policy

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2 Performance	2023/24
Asset management policy in place	Number	2019/20	0	1	1	1
Proportion of the Asset management policy implemented	Proportion	2019/20	0			50

Department: 007 Procurement Policy and Management

Budget Output: 000007 Procurement and Disposal Services

PIAP Output: Procurement laws, policies and regulations reviewed

Programme Intervention: 180110 Fast track the implementation of the integrated identification solution linking taxation and service delivery (ecitizen).

Indicator Name	Indicator	Base Year	Base Level	2022/23		Performance
	Measure					Targets
				Target	Q2	2023/24
					Performance	
Proportion of NPSPP implemented	Percentage	2020-2021	1			60%
Reviewed Procurement PPDA laws, policies and regulations in place	Number	2020-2021	1	yes	1	1

Sub SubProgramme: 08 Public Financial Management

Department: 007 Procurement Policy and Management

Budget Output: 560030 Procurement Appeals Tribunal Services

PIAP Output: Procurement laws, policies and regulations reviewed

Programme Intervention: 180110 Fast track the implementation of the integrated identification solution linking taxation and service delivery (ecitizen).

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Reviewed Procurement PPDA laws, policies and regulations in place	Number	2020-2021	1	Yes	1	YES

Budget Output: 560069 E-Government Procurement Policy

PIAP Output: Automated Procurement Systems (e-GP) rolled out to all MDAs and LGs

Programme Intervention: 180118 Roll out Automated Procurement systems to all MDAs and LGs (e-GP).

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
Proportion of MDAs linked to the	Percentage	2020-2021	1	50%	10%	24%
Automated Procurement Systems (e-GP)						
Share of public government procurement	Number	2020-2021	1			YES
expenditure Transacted through EGP.						

Project: 1521 Resource Enhancement and Accountability Programme (REAP)

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: GoU Public Financial Management (PFM) systems integrated into one PFM system i.e HCM ,e-GP ,e-tax

Programme Intervention: 180116 Integrate GoU Public Financial Management (PFM) Systems for integrated PFM systems.

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				Target	Q2	2023/24
					Performance	
No of new sites rolled out on IFMS	Number	2022	12	15	13	16
No of PFM Systems integrated for ease of information sharing	Number	2022				б
Percentage of MDALGs using PFM system	Percentage	2022				90%

Sub SubProgramme: 08 Public Financial Management

Project: 1521 Resource Enhancement and Accountability Programme (REAP)

Budget Output: 560024 Management of ICT systems and infrastructure

PIAP Output: GoU Public Financial Management (PFM) systems integrated into one PFM system i.e HCM ,e-GP ,e-tax

Indicator Name	Indicator Measure	Base Year	Base Level	2022/23		Performance Targets
				-	Q2 Performance	2023/24
Percentage of MDALGs using PFM system	Percentage	2022	95			%

VI. VOTE NARRATIVE

Vote Challenges

1.1. Public debt servicing continues to exert pressure on domestic revenues.

- 2. Decline in levels of economic activity affected revenue performance
- 3. Domestic and external economic shocks

4. Suppression of the approved budget thus leading to budget cuts and distortions which have affected implementation of outputs from Ministries, Departments and Agencies

5. Lack of a clear framework to smooth the cash flow profile of Government by investment of temporary surplus cash and borrowing at a minimal cost in periods of cash flow shortfalls using short term instruments

6. The economic impact of the Ebola crisis includes loss of gross domestic output, threat to food security, fall in employment and livelihoods, and a decline in foreign exchange due to a decline in tourists and foreign investment.

7. Pending approval and finalization of the cash Management Policy. The Policy is aimed at streamlining cash management with a greater focus on Accurate Cash Flow Forecasting and Planning and institutionalization of cash management while engaging all stake holders in the cash management value chain including Votes.

Plans to improve Vote Performance

1. To maintain debt sustainability, external financing will be obtained on largely concessional terms and on non-concessional terms to finance projects which are critical for reducing the cost of doing business and therefore enhance competitiveness, enhanced exports and import replacement, and facilitate regional trade

2. Enhancing access to regional and global markets is a key element in our strategy to build resilience of the economy

3. Continue the implementation of the DRMS, mainly focusing on improvements in efficiency in tax collection and enforcement of compliance by supporting Uganda Revenue Authority (URA) to enhance their capacities, in human resources, equipment and Information and Communications Technology.

4. Develop the Financial Management Information System to track work plan activities and their related progress during the FY2022/23

5. Continuously support the implementation of PFM systems including ECMS, ISN, IPPS and IFMS and progress the work towards achieving of PFM systems interfacing all the aforementioned systems

6. Implement the Tax Expenditures Governance Framework to improve transparency, minimize revenue leakage and improve fairness of the tax system.

7. Robust performance of PAYE, Import Duty, VAT on imports and NTR which are expected to register significant surpluses in revenue collections.

8. No new taxes although there are proposed amendments aimed at, among others, reducing cost of doing business, encourage voluntary compliance, support to URA to enforce compliance.

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

Revenue Code	Revenue Name	FY2022/23	Projection FY2023/24
141501	Rent & Rates - Non-Produced Assets – from private entities	0.000	0.029
142159	Sale of bid documents-From Government Units	0.000	0.100
142302	Sale of non-produced Government Properties/assets	0.000	0.100
Total		0.000	0.229

Table 7.2: NTR Collections (Uganda Shillings Billions)

VIII. VOTE CROSS CUTTING POLICY AND OTHER BUDGETARY ISSUES

Table 8.1: Cross- Cutting Policy Issues

i) Gender and Equity

OBJECTIVE	To institutionalize gender and equity mainstreaming in program, projects and activities
Issue of Concern	Limited prioritization of Gender and Equity issues during planning and budgeting. Limited knowledge and skills for mainstreaming Gender and Equity into departmental work plans Limited availability of Gender and Equity dis-aggregated data for planning
Planned Interventions	Develop and operationalize the MFPED institutional manual for mainstreaming G&E issues. Conduct hands-on training for the staff on Gender and Equity budgeting. Develop, review and update data collection tools to incorporate G&E dis-aggregated data.
Budget Allocation (Billion)	0.500
Performance Indicators	MFPED manual for mainstreaming G&E issues developed and operationalized. The number of staff trained in Gender and Equity budgeting. The number of data collection tools developed, reviewed and updated. The number of trainings held on the use of G&E data

ii) HIV/AIDS

OBJECTIVE	To provide Health services and to promote a healthy lifestyle among all employees					
Issue of Concern	Lack of HIV/AIDS awareness and prevention programs in the Ministry.					
	Poor Employee lifestyles in relation to healthy living.					
	Fear of disclosure due to stigmatization by affected persons.					
	Limited access to HIV/AIDS universal infection control measures					
Planned Interventions	Conduct quarterly HIV/AIDS awareness camps in relation to behaviour change.					
	Frequent sensitization and peer education programmes on HIV/AIDS.					
	Create an environment that is conducive to disclosure, openness and acceptance among all staff.					
Budget Allocation (Billion)	0.400					
Performance Indicators	Number of health camps conducted					
	Increased number of staff involved in the health programs					
	Number of trusted disclosure Center Points created in the Ministry.					
	Availabity of a health seeking STDs center point.					
	Number of staff tested					

iii) Environment

OBJECTIVE	To build capacity of staff on mainstreaming environment in selected programs and projects					
Issue of Concern	High rate of Carbon footprint in the Ministry.					
	High consumption of electricity by many lights and air conditioners which emit large amounts of pollutants that harm					
	the environment.					
	Climate change and mitigation of pollution.					
Planned Interventions	Create campaigns to adopt paperless environment.i.e reduce number of printers, papers used, carbon toner cartridges					
	used.					
	Develop and adopt measures to use more natural light as opposed to using electricity					
	Plant more vegetation around the Ministry					
Budget Allocation (Billion)	0.500					
Performance Indicators	Paperless environment campaigns created					
	Mitigant measures developed and adopted.					
	Number of trees and flowers planted to increase vegetation.					
	Number of projects evaluated to emphasis the aspect of greening the country.					
iv) Covid						
OBJECTIVE	To spread awareness about the COVID-19 pandemic and how to prevent employees and the public from being affected					
Issue of Concern	Despite of COVID-19 interventions; there are many who are still reporting infections and others are battling with Post					
	COVID-19 effects.					
	Limited uptake of COVID-19 booster dose as recommended by MOH.					
Planned Interventions	Continued sensitization and awareness of COVID-19 mitgation and post COVID-19 effects.					
	Creation of centers to handle post COVID-19 trauma counselling and care services.					
	Identify and provide support to staff who are still sick as aresult of COVID-19					
Budget Allocation (Billion)	0.050					
Performance Indicators	Number of sensitization and awareness programs conducted.					
	Number of post COVID-19 counselling centers created.					
	Number of staff identified and supported.					
	Increased number of staff adhering to booster dose.					

IX. PERSONNEL INFORMATION

Table 9.1: Staff Establishment Analysis

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
ASSIST. COMM. /Finance & Planning	U1E (Upper)	2	0
ASSIST. COMM. /Procurement	U1E (Upper)	1	0
ASSIST. COMM. /Statistician	U1E (Sc)	1	0
ASSIST. COMM./Accounts	U1E (Upper)	1	0
ASSIST. COMM./Internal Audit	U1E (Upper)	2	0
ASSIST. COMM./IT	U1E (Sc)	2	1
ASST COMMISSIONER	U1E(Upper)	2	1
Commissioner	U1SE	1	0
COMMISSIONER/Finance & Planning	U1SE (Fixed)	3	0
COMMISSIONER/IT	U1SE (Fixed)	1	0
ECONOMETRICIAN	U4 (Upper)	1	0
ECONOMIST	U4 (Upper)	33	26
ECONOMIST	U4(Upper)	8	7
HUMAN RESOURCE OFFICER	U4 (Lower)	3	2
IT OFFICER	U4 (Sc)	1	0
M&E OFFICER	U4 (Upper)	1	0
NETWORK SUPPORT OFFICER	U4 (Sc)	2	0
PERSONAL SECRETARY	U4 (Lower)	10	3
PERSONAL SECRETARY	U4	1	0
PRINCIPAL ACCOUNTANT	U2(Upper)	7	3
PRINCIPAL FINANCE OFFICER / LEGAL	U2 (Upper)	1	0
PRINCIPAL INFORMATION SCIENTIST	U2 (Lower)	1	0
PRINCIPAL INTERNAL AUDITOR	U2 (Upper)	2	1
PRINCIPAL POLICY ANALYST	U2(Upper)	1	0
PRINCIPAL RECORDS OFFICER	U2 (Lower)	1	0
PRINCIPAL SYSTEMS OFFICER	U2 (Sc)	5	3
PROCUREMENT OFFICER	U4 (Upper)	7	6

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
RECEPTIONIST	U7 (Lower)	2	1
SENIOR ACCOUNTANT	U3 (Upper)	14	9
SENIOR ASSISTANT SECRETARY	U3 (Lower)	6	4
SENIOR EMBOSSING OFFICER	U3 (Lower)	1	0
SENIOR FINANCIAL ANALYST	U3 (Upper)	5	2
SENIOR INTERNAL AUDITOR	U3 (Upper)	4	1
SENIOR M&E OFFICER	U3 (Upper)	1	0
SENIOR OFFICE SUPERVISOR	U5 (Lower)	2	0
SENIOR PERSONAL SECRETARY	U3 (Lower)	7	3
SENIOR PROCUREMENT OFFICER	U3 (Upper)	3	2
SENIOR TELEPHONE OPERATOR	U5 (Lower)	1	0
SERVICE DESK OFFICER	U4 (Sc)	2	0
STATISTITIAN	U4 (Sc)	3	2
STENOGRAPHER SECRETARY	U5 (Lower)	2	0

Table 9.2: Staff Recruitment Plan

Post Title	Salary Scale	No. Of Approved Posts	No. Of Filled Posts	No. Of Vacant Posts	No. Of Posts Cleared for Filling FY2023/24	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
ASSIST. COMM. /Finance & Planning	U1E (Upper)	2	0	2	2	3,456,014	41,472,168
ASSIST. COMM. /Procurement	U1E (Upper)	1	0	1	1	1,728,007	20,736,084
ASSIST. COMM. /Statistician	U1E (Sc)	1	0	1	1	6,500,000	78,000,000
ASSIST. COMM./Accounts	U1E (Upper)	1	0	1	1	1,728,007	20,736,084
ASSIST. COMM./Internal Audit	U1E (Upper)	2	0	2	2	3,456,014	41,472,168
ASSIST. COMM./IT	U1E (Sc)	2	1	1	1	6,500,000	78,000,000
ASST COMMISSIONER	U1E(Upper)	2	1	1	1	1,728,007	20,736,084
Commissioner	U1SE	1	0	1	1	1,859,451	22,313,412
COMMISSIONER/Finance & Planning	U1SE (Fixed)	3	0	3	3	5,578,353	66,940,236
COMMISSIONER/IT	U1SE (Fixed)	1	0	1	1	10,622,398	127,468,776
ECONOMETRICIAN	U4 (Upper)	1	0	1	1	940,366	11,284,392
ECONOMIST	U4 (Upper)	33	26	7	7	3,761,464	78,990,744
ECONOMIST	U4(Upper)	8	7	1	1	876,222	10,514,664
HUMAN RESOURCE OFFICER	U4 (Lower)	3	2	1	1	798,535	9,582,420
IT OFFICER	U4 (Sc)	1	0	1	1	4,000,000	48,000,000
M&E OFFICER	U4 (Upper)	1	0	1	1	940,366	11,284,392
NETWORK SUPPORT OFFICER	U4 (Sc)	2	0	2	2	4,000,000	96,000,000
PERSONAL SECRETARY	U4 (Lower)	10	3	7	7	5,589,745	67,076,940
PERSONAL SECRETARY	U4	1	0	1	1	794,074	9,528,888
PRINCIPAL ACCOUNTANT	U2(Upper)	7	3	4	4	4,581,723	73,307,568
PRINCIPAL FINANCE OFFICER / LEGAL	U2 (Upper)	1	0	1	1	1,527,241	18,326,892
PRINCIPAL INFORMATION SCIENTIST	U2 (Lower)	1	0	1	1	1,291,880	15,502,560
PRINCIPAL INTERNAL AUDITOR	U2 (Upper)	2	1	1	1	1,527,241	18,326,892
PRINCIPAL POLICY ANALYST	U2(Upper)	1	0	1	1	1,527,241	18,326,892

Post Title	Salary Scale	No. Of Approved Posts	No. Of Filled Posts	No. Of Vacant Posts	No. Of Posts Cleared for Filling FY2023/24	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
PRINCIPAL RECORDS OFFICER	U2 (Lower)	1	0	1	1	1,291,880	15,502,560
PRINCIPAL SYSTEMS OFFICER	U2 (Sc)	5	3	2	2	4,500,000	108,000,000
PROCUREMENT OFFICER	U4 (Upper)	7	6	1	1	940,366	11,284,392
RECEPTIONIST	U7 (Lower)	2	1	1	1	289,361	3,472,332
SENIOR ACCOUNTANT	U3 (Upper)	14	9	5	5	3,393,627	67,872,540
SENIOR ASSISTANT SECRETARY	U3 (Lower)	6	4	2	2	990,589	23,774,136
SENIOR EMBOSSING OFFICER	U3 (Lower)	1	0	1	1	990,589	11,887,068
SENIOR FINANCIAL ANALYST	U3 (Upper)	5	2	3	3	1,131,209	40,723,524
SENIOR INTERNAL AUDITOR	U3 (Upper)	4	1	3	3	2,262,418	40,723,524
SENIOR M&E OFFICER	U3 (Upper)	1	0	1	1	1,131,209	13,574,508
SENIOR OFFICE SUPERVISOR	U5 (Lower)	2	0	2	2	479,759	11,514,216
SENIOR PERSONAL SECRETARY	U3 (Lower)	7	3	4	4	990,589	47,548,272
SENIOR PROCUREMENT OFFICER	U3 (Upper)	3	2	1	1	1,131,209	13,574,508
SENIOR TELEPHONE OPERATOR	U5 (Lower)	1	0	1	1	479,759	5,757,108
SERVICE DESK OFFICER	U4 (Sc)	2	0	2	2	4,000,000	96,000,000
STATISTITIAN	U4 (Sc)	3	2	1	1	4,000,000	48,000,000
STENOGRAPHER SECRETARY	U5 (Lower)	2	0	2	2	959,518	11,514,216
Total	•				77	104,274,431	1,574,651,160