

VOTE: 005

Ministry of Public Service

V1: VOTE OVERVIEW

i) Vote Strategic Objectives

1. To foster accountability for results across Government and responsiveness to citizens needs in the public service performance management system.
2. To streamline Government structures and systems for efficient and effective service delivery to facilitate attainment of the national development agenda.
3. To strengthen the Human Resource Management Function across Government institutions for improved talent management in the Public Service.
4. To improve operational efficiency and effectiveness of the Ministry of Public Service.

ii) Snapshot of Medium Term Budget Allocations

Table V1.1 Overview of Vote Medium Term Allocations (Ush Billion)

Billion Uganda Shillings	FY2022/23		FY2023/24	MTEF Budget Projections			
	Approved Budget	Spent by End Sep	Proposed Budget	2024/25	2025/26	2026/27	2027/28
Recurrent Wage	4.361	0.811	4.361	4.579	5.037	5.541	5.541
Non Wage	22.331	1.651	25.499	26.009	31.210	42.134	42.134
Dev. GoU	2.948	0.000	3.200	3.200	3.840	5.376	5.376
ExtFin	0.000	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	29.640	2.461	33.060	33.788	40.088	53.051	53.051
Total GoU+Ext Fin (MTEF)	29.640	2.461	33.060	33.788	40.088	53.051	53.051
A.I.A Total	0.000	0	0	0.000	0.000	0.000	0.000
Grand Total	29.640	2.461	33.060	33.788	40.088	53.051	53.051

Table V1.2: Medium Term Projections by Programme and Sub-Subprogramme

Billion Uganda Shillings	FY2022/23		2023/24	MTEF Budget Projection			
	Approved Budget	Spent by End Sep	Proposed Budget	2024/25	2025/26	2026/27	2027/28
08 SUSTAINABLE ENERGY DEVELOPMENT							
01 Human Resources	0.000	0.000	0.500	0.510	0.612	0.826	0.826
Total for the Programme	0.000	0.000	0.500	0.510	0.612	0.826	0.826

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14 PUBLIC SECTOR TRANSFORMATION							
01 Human Resource	6.081	0.300	7.509	7.509	7.424	7.509	7.509
02 Inspection and Quality	1.182	0.126	1.580	1.580	1.480	1.480	1.480
03 Management Services	4.478	0.250	4.642	4.642	4.642	4.642	4.642
04 Policy, Planning and Support	17.900	1.785	18.829	19.547	25.930	38.594	38.594
Total for the Programme	29.640	2.461	32.560	33.278	39.476	52.225	52.225
Total for the Vote: 005	29.640	2.461	33.060	33.788	40.088	53.051	53.051

V2: MEDIUM TERM BUDGET ALLOCATIONS BY DEPARTMENT AND PROJECT

Table V2.1: Medium Term Projections by Department and Project

Billion Uganda Shillings	FY2022/23		2023/24	MTEF Budget Projection			
	Approved Budget	Spent by End Sep	Proposed Budget	2024/25	2025/26	2026/27	2027/28
Programme: 08 SUSTAINABLE ENERGY DEVELOPMENT							
Sub-SubProgramme: 01 Human Resources Management							
Recurrent							
002 Human Resource Development	0.000	0.000	0.500	0.510	0.612	0.826	0.826
Total for the Sub-SubProgramme	0.000	0.000	0.500	0.510	0.612	0.826	0.826
Total for the Programme	0.000	0.000	0.500	0.510	0.612	0.826	0.826
Programme: 14 PUBLIC SECTOR TRANSFORMATION							
Sub-SubProgramme: 01 Human Resource Management							
Recurrent							
001 Compensation	0.677	0.056	1.773	0.000	0.000	0.000	0.000
002 Human Resource Development	0.430	0.041	0.481	6.970	7.509	7.509	7.509
003 Human Resource Management Systems	3.687	0.089	3.718	0.000	0.000	0.000	0.000
004 Human Resource Policies and Procedures	0.705	0.067	0.864	0.000	0.000	0.000	0.000
005 Performance Management	0.583	0.047	0.674	0.539	0.000	0.000	0.000
Total for the Sub-SubProgramme	6.081	0.300	7.509	7.509	7.509	7.509	7.509
Total for the Programme	6.081	0.300	7.509	7.509	7.509	7.509	7.509

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Total for the Sub-SubProgramme	6.081	0.300	7.509	7.509	7.509	7.509	7.509
Sub-SubProgramme: 02 Inspection and Quality Assurance							
Recurrent							
001 Public Service Inspection	0.643	0.065	0.825	0.825	0.725	0.725	0.725
002 Records and Information Management	0.539	0.061	0.755	0.755	0.755	0.755	0.755
Total for the Sub-SubProgramme	1.182	0.126	1.580	1.580	1.480	1.480	1.480
Sub-SubProgramme: 03 Management Services							
Recurrent							
001 Institutional Assessment	4.118	0.209	4.235	4.642	4.642	4.642	4.642
002 Research and Standards	0.360	0.041	0.407	0.000	0.000	0.000	0.000
Total for the Sub-SubProgramme	4.478	0.250	4.642	4.642	4.642	4.642	4.642
Sub-SubProgramme: 04 Policy, Planning and Support Services							
Recurrent							
001 Civil Service College	1.443	0.129	1.634	0.000	0.000	0.000	0.000
002 Finance and administration	12.449	1.613	12.480	13.463	27.689	33.218	33.218
003 Policy and Planning	1.060	0.044	1.515	0.000	0.000	0.000	0.000
Development							
1682 Retooling of Public Service	2.948	0.000	3.200	3.200	3.840	5.376	5.376
Total for the Sub-SubProgramme	17.900	1.785	18.829	16.663	31.529	38.594	38.594
Total for the Programme	32.907	2.461	32.560	30.395	45.161	52.225	52.225
Total for the Vote: 005	29.640	2.461	33.060	30.905	45.773	53.051	53.051

V3: VOTE MEDIUM TERM PLANS

Planned Outputs for FY2023/24 and Medium Term Plans

FY2022/23	FY2023/24		
Plan	BFP Performance	Plan	MEDIUM TERM PLANS

Programme Intervention: 080302 Seek approvals for construction of a nuclear power generation plant

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		1.Bench marking tours to best practices in development of nuclear power plants undertaken  2.Capacity building for staff in nuclear power energy	Capacity building for the staff in ministry of energy nuclear energy department in development of nuclear power plants
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**Programme Intervention: 140202 Improve access to timely, accurate and comprehensible public information**

Records management systems set up in 5 MDAs and 35 LGs where they are lacking  EDRMS rolled out to 8 MDAs and 2 LGs  Two (2) Model Registries and Records Centres set up for hands-on training in RIM  Valuable archival records acquired from 14 MDAs and 6 LGs and preserved at NRCA for effective knowledge management.		60 Government Ministries Departments engaged and sensitized on Establishment of Service Uganda Centers	120 Government Ministries Departments engaged and sensitized on Establishment of Service Uganda Centers
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**Programme Intervention: 140203 Reengineer public service delivery business processes**

1. 5 Government business processes Systems reengineered  2. 4 reviewed systems performance monitored  3. 8 Mini SUCs established and Technical support provided to establish Regional Service Uganda Centers		1. 4 Government business processes Re-engineered. I.e. Management and Supply of Drugs System under MoH, Land Registration System under MoLHUD, Civil Marriages and Management System and Supply and Distribution of Agricultural inputs system under Agriculture 2. Stakeholders sensitized on business process improvement 3. Technical support to 1 system provided	1. 8 Government business processes Re-engineered 2. Stakeholders sensitized on business process improvement 3. Technical support to 3 systems provided
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**Programme Intervention: 140301 Rationalize and harmonize policies to support public service delivery**

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3 HR policies formulated, evaluated or reviewed		Public Service Act Reviewed	Public Service Act Reviewed
Research on Impact of two Public Service Initiatives conducted and recommendations made for further improvement			
Curriculum for pre and post retirement reviewed			

Programme Intervention: 140303 Review and develop management and operational structures, systems and standards

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Comprehensive Restructuring of 18 Ministries 28 Agencies and 11 LGs undertaken	1. Structural recommendations for 16 affected agencies prepared, presented and approved by the Cabinet Committee of RAPEX.	1. A Transitional Framework/Plan for the implementation of the recommended structures under Rationalization developed and Implemented	1. A Transitional Framework/Plan for the implementation of the recommended structures under Rationalization developed and Implemented
Technical support provided to 15 MDAs and 30LGs in implementing of approved structures.	2.Establishment data for 10 Cities uploaded on IPPS 2. Structures for 3 MDAs (MoTWA – Uganda Wildlife Research and Training Institute Kasese, Mulago National Referral Hospital and PPDA reviewed, approved and submitted for Implementation.	2. Review and amendments of the legal framework to give effect to the implementation of Rationalisation of Government Agencies and Public Expenditure coordinated.	2. Review and amendments of the legal framework to give effect to the implementation of Rationalisation of Government Agencies and Public Expenditure coordinated.
Approved Structures and staff establishment data for MDAs and LGs updated and controlled on IPPS and HCM	3.Structures for 3 remaining MDAs (MoGLSD NARO, and UNBS) is on going  4. Draft for JDs for Nyabyeya Forestry College under MoW&E developed.  5. Final JDs for Cities finalised and issued to MoLG and Cities.  6. Technical Support provided to 12 LGs and 9 MDAs on JDs (Amolator, Moyo, Katakwi, Kiriuhura, Mubende, Kitagwenda, Rwampara, Kumi, Nansana MC, Kabarole and Rukungiri, Kyotera and MDAs of PSC, UBOS, IGG, Soroti University, MoE&MD, Uganda Veterinary Association, Uganda Nurses & Mi- Wives Union, Uganda Vector Control Officers Association, Animal Production Society of Uganda  7. Policy paper on the creation and abolition of Government Institutions (Regulatory Impact Assessment) on going  8. RIM systems streamlined in 9 LGs: Kiruhura, Iganga, Buyende, Bugweri, Namisindwa, Budunda , Ntoroko & Bunyangabu; & Iganga MCs.  9. Streamlining in Butabika Hospital commenced	3. Service Commissions sensitized on the implementation of Structures for the Rationalized Government Agencies. 4. Comprehensive restructuring of 2 Ministries 4 Agencies and 11 LGs under taken and report produced 5. Job Descriptions and Person Specifications of LGs and MDAs arising out of Rationalization reviewed and Developed; 6. Schemes of Service for 16 Cadres in Public Service Developed. 7. Comprehensive Job Evaluation in the public service as a result of Rationalization of government undertaken 8. Records management systems set up in 5 MDAs and 35 LGs where they are lacking.	3. Service Commissions sensitized on the implementation of Structures for the Rationalized Government Agencies. 4. Comprehensive restructuring of 2 Ministries 4 Agencies and 11 LGs under taken and report produced 5. Job Descriptions and Person Specifications of LGs and MDAs arising out of Rationalization reviewed and Developed; 6. Schemes of Service for 25 Cadres in Public Service Developed. 7. Comprehensive Job Evaluation in the public service as a result of Rationalization of government undertaken 8. Records management systems set up in 15 MDAs and 100 LGs where they are lacking.

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Hospital commenced.
10. Scheme of Service for Anaesthesia cadre finalised and issued to MoH

**Programme Intervention: 140401 Develop and enforce service and service delivery standards**

Service Delivery Standards developed and monitored in 4 MDAs and 12LGs across the four regions	1. Technical support provided to eight (8) Ministries and agencies to develop Service Delivery Standards i.e Ministry of Tourism, Wild life Antiquities, Ministry of Local Government, Ministry of Public Service, Ministry of Trade, Cooperative and Industry, Public Service Commission, OPM, OP, PPDA and a draft compendium of Service delivery Standards for the 8 MDAs prepared.	1. Service Delivery Standards developed and disseminated in 8 MDAs and 24 LGs 2. Compliance inspections undertaken in 16 MDAs and 40 LGs for Compliance to Service Delivery Standards 3. Investigative inspections undertaken in 4 public institutions 4. National service Delivery Survey Disseminated to 5 DLGs 5. 4 Quarterly forum for key inspectorate agencies organized (1) 6. E-inspection tool piloted in 8MDAs and 10 LGs 7. Investigative inspections undertaken in 4 public institutions 8. Pearl of Africa Institutional Performance Assessment Scorecard (PAIPAS) administered in 16 MDAs and 40 LGs	1. Service Delivery Standards developed and disseminated in 24 MDAs and 72 LGs 2. Compliance inspections undertaken in 20 MDAs and 120 LGs for Compliance to Service Delivery Standards 3. Investigative inspections undertaken in 4 public institutions 4. National service Delivery Survey Disseminated to 30 DLGs 5. 4 Quarterly forum for key inspectorate agencies organized 6. E-inspection tool rolled out to 24MDAs and 30 LGs 7. Investigative inspections undertaken in 8 public institutions 8. Pearl of Africa Institutional Performance Assessment Scorecard (PAIPAS) administered in 32 MDAs and 100 LGs
Compliance inspection conducted in 10 MDAs and 20 LGs inspected			
PAIPAS applied in 10 MDAs and 20 LGs			
Findings of the NSDS 2021 disseminated			
Investigative inspections undertaken in 4 public institutions	2. National Service Delivery Survey results for 2021 launched and disseminated on 4th /Oct/2022		
E-inspection rolled out to 4 MDAs and 12 LGs			

**Programme Intervention: 140402 Enforce compliance to the rules and regulations**

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Compliance to RIM standards in 20 MDAs and 40 LGs assessed and technical support provided to address the identified gaps.	<p>103 complaints were resolved in MDALGs out of a quarterly target of 140 hence achieving 74% of the quarterly target. 40 (39%) of those were related to non-payment, 32 (31%) were employment disputes, 8 (8%) were related to abuse of authority, 6(6%) were related to mismanagement, 6(6%) were due to delayed service, 3(3%) were about victimization while 8 cases were categorized as others. The above ombudsman investigations resulted into payments amounting to UGX 205,192,320 to various citizens in delayed pensions, salaries and gratuity settlements</p> <p>Concluded 15 (10%) verifications out of a quarterly target of 150 and found that declarations for 14 of those were commensurate with known incomes while one (01) official was recommended for prosecution</p> <p>Concluded 36 investigation into breaches out of a targeted 25 and of which 27 were about non-declaration while nine (09) were about wrong declarations.</p>	<p>1. RIM Policy and regulatory framework developed</p> <p>2. Compliance to RIM standards in 20 MDAs and 40 LGs assessed and technical support provided to address the identified gaps.</p> <p>3. Capacity of 250 Records Officers built in records and information management.</p> <p>4. Partnership in designing of training programmes established with 10 training institutions.</p>	<p>1. RIM Policy and regulatory framework developed</p> <p>2. Compliance to RIM standards in 30 MDAs and 120 LGs assessed and technical support provided to address the identified gaps.</p> <p>3. Capacity of 500 Records Officers built in records and information management.</p> <p>4. Partnership in designing of training programmes established with 15 training institutions.</p>
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<p>Client Charters developed and implemented 15 MDAs and LGs</p> <p>Performance Budgeting integrated into the individual performance management framework 40 MDAs and LGs</p> <p>28 MDAs and LGs supported and monitored on implementation of Performance management initiatives</p> <p>25 MDAs &amp; LGs supported to link their Performance Management Plans to the National Plans in all the 4 regions</p> <p>Performance Improvement based approach to Capacity Building institutionalized in 75 LGs and MDAs in all the 4 regions</p> <p>Rewards and Sanctions Committees oriented in 66 MDAs and LGs</p> <p>Implementation of the Rewards and Sanctions Framework Monitored in 25LGs and MDAs</p> <p>The Annual League Table on Compliance with Performance Management policy Framework in the Public Service produced</p>	<p>CAOs, DCAOs, Town Clerks, Secretaries DSCs and Planners trained in operationalization of BSC ( Support from MoLG)</p> <p>587 Public officers trained (135 Uganda Prisons Uganda Prisons Service, 43 Ministry of Internal Affairs, 72 OPM, 106 Uganda Allied Institute of Health Management Science, 15 Ministry of Justice and Constitutional Affairs, 10 Auditor General, 50 Ministry of Agriculture, Animal Industry and Fisheries, 156 Public service,</p>	<p>1. Performance Contracts for Senior Officers and Implementation guidelines Developed, approved and disseminated as per the policy</p> <p>2. Refresher training in performance Management conducted in10 MDAs and 40 LGs</p> <p>3. BSC implemented in 5 MDs and 10 LGs</p> <p>4. Rewards and Sanctions Committees oriented in 10 MDAs and 40LGs in all regions</p> <p>5. Refresher Training on the development of Client Charters and feedback mechanisms in 5 MDAs and 40 LGs carried out</p>	<p>1. Performance Contracts for Senior Officers and Implementation guidelines Developed, approved and disseminated as per the policy</p> <p>2. Refresher training in performance Management conducted in 15 MDAs and 120 LGs</p> <p>3. BSC implemented in 15 MDs and 30 LGs</p> <p>4. Rewards and Sanctions Committees oriented in 30 MDAs and 100LGs in all regions</p> <p>5. Refresher Training on the development of Client Charters and feedback mechanisms in 15 MDAs and 100 LGs carried out</p>
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**VOTE: 005****Ministry of Public Service****Programme Intervention: 140503 Empower MDAs to customize talent management (Attract, retain and motivate public servants)**

<p>Framework for Talent Management finalised and operationalised</p> <p>Knowledge Management Policy and strategy for the Uganda Public Service finalised and operationalised</p> <p>Comprehensive Job Evaluation in the public service undertaken</p> <p>Technical Support provided to all MDAs and LGs in managing decentralized wage, pension and gratuity management</p> <p>Guidelines on Management of Salary, Wage, Pension and gratuity developed and issued to the entire public service.</p> <p>Recruitment plans, Wage, Pension and gratuity budget prepared for the whole Service</p> <p>Management of wage, Payroll, pension gratuity by MDA/LGs monitored for all votes</p> <p>HR analytics conducted for selected 80 HR officers across the service</p> <p>Implementation of recruitment plans and cleared recruitments monitored in LGs</p> <p>Job Descriptions and Person Specifications arising out of Rationalization of Ministries and Government Agencies reviewed and Developed</p>	<p>1. Regulatory Impact Assessment on the Adhoc National Salaries and Remuneration Board prepared</p> <p>2. Draft policy on the Adhoc National Salaries and Remuneration Board prepared</p> <p>2. Payroll desk review of the Implementation of the Pay Enhancement conducted.</p> <p>3.A circular letter on strengthening recruitment, wage, pension and gratuity management issued</p> <p>4. Annual Public Service Capacity Building Plan Produced and disseminated to all MDAs and LGs</p>	<p>1. Talent Management Frame work disseminated and technical support provided to 40 MDAs and 60 LGs on the implementation.</p> <p>2. Guidelines on professionalization of all cadres in Public Service disseminated to 24 MDAs</p> <p>3. A champion team on professionalization of all cadres in Public Service trained.</p> <p>4. Payroll Mangers trained in Wage &amp; Payroll Analysis in 100 LGS &amp; 10 MDAs</p> <p>5. Guidelines on Management of Salary, Wage, Pension and gratuity developed and issued to the entire service.</p> <p>6. Recruitment Plans from MDAs &amp; LGs consolidated and staffing levels tracked 80 Votes</p> <p>7. Salaries Review Body established and operationalized</p> <p>8. Wage, pension and gratuity estimates from all MDAs and LGs prepared and submitted to MoFPED</p> <p>9. Curriculum on Pre &amp; Post Retirement reviewed</p> <p>10. ToTs on survival skills after retirement to ensure descent life provided to 30 HR Officers</p> <p>11. Technical &amp; Functional Support to 10 MDAs and 100 LGs on Wage, Pension &amp; Gratuity provided</p>	<p>1. Talent Management Framework disseminated and technical support provided to 40 MDAs and 100 LGs on the implementation.</p> <p>2. Guidelines on professionalization of all cadres in Public Service disseminated to 60 MDAs</p> <p>3. A champion team on professionalization of all cadres in Public Service trained.</p> <p>4. Payroll Mangers trained in Wage &amp; Payroll Analysis in 100 LGS &amp; 20 MDAs</p> <p>5. Guidelines on Management of Salary, Wage, Pension and gratuity developed and issued to the entire service.</p> <p>6. Recruitment Plans from MDAs &amp; LGs consolidated and staffing levels tracked 100 Votes</p> <p>7. Salaries Review Body established and operationalized</p> <p>8. Wage, pension and gratuity estimates from all MDAs and LGs prepared and submitted to MoFPED</p> <p>9. Curriculum on Pre &amp; Post Retirement reviewed</p> <p>10. ToTs on survival skills after retirement to ensure descent life provided to 30 HR Officers</p> <p>11. Technical &amp; Functional Support to 20 MDAs and 120 LGs on Wage, Pension &amp; Gratuity provided</p>
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Schemes of Service for 16  
Cadres in Public Service  
Developed

Consultative Committees  
established and supported in  
80 LGs and 20 MDAs

100% of decisions of  
Appointing Authorities  
implemented

100% of Grievances and  
complaints from Public  
Service Labor Unions and  
individuals handled

Programme Intervention: 140504 Review the existing legal, policy, regulatory and institutional frameworks to standardise regulation and benefits in the public service

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Formulate, evaluate, review and disseminate Human Resource policies to the service e.g Framework for Collaboration and Partnership with Training Institutions and guidelines on Management of Salary, Wage, Pension and gratuity to the entire public service	1.Framework for Collaboration and Partnership with Training Institutions has been approved and its set for roll out. 2.Draft Framework for Talent Management for the Public Service prepared 3.Final Guidelines on professionalization of the public service developed and disseminated 4.Draft RIA for the human resource management bill in place pending discussion with relevant authorities	1. Support Supervision on implementation of HR Policies and Procedures in 10 MDAs and 45 LGs provided 2. Technical guidance on HR Policies and Procedures provided to 20 MDAs and 40 LGs 3. Consultative Committees established and supported in 40 LGs 4. 100% of decisions of Appointing Authorities implemented 5. 100% of Grievances and complaints from Public Service Labour Unions and individuals handled 6. Four Public Service Negotiating and Consultative 7. Council meetings held and Council activities coordinated	1. Support Supervision on implementation of HR Policies and Procedures in 20 MDAs and 100 LGs provided 2. Technical guidance on HR Policies and Procedures provided to 30 MDAs and 100 LGs 3. Consultative Committees established and supported in 80 LGs 4. 100% of decisions of Appointing Authorities implemented 5. 100% of Grievances and complaints from Public Service Labour Unions and individuals handled 6. Four Public Service Negotiating and Consultative 7. Council meetings held and Council activities coordinated
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**Programme Intervention: 140505 Roll out the Human Resource Management System (Payroll management, productivity management, work leave, e-inspection)**

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HCM rolled out to 100 MDAs & LGs	1.Early Life Support to 160 HCM sites undertaken.	1. HCM rolled out to 88 MDAs & LGs	1. HCM rolled out to all MDAs & LGs
Early Life Support to 160 HCM sites provided	2.Data Cleaning for 34,000 records in 25 MDAs & LGs carried out,	2. Early Life Support to 160 HCM sites	2. Early Life Support to all HCM sites
Employee master data, establishment and transaction data for 88 votes cleaned		3. IPPS Recurrent Costs sustained	3. IPPS Recurrent Costs sustained
Stakeholder Engagement and Change Management conducted		4. Functional and technical Support provided to 30 problematic Votes	4. Functional and technical Support provided to all problematic Votes
Targeted HCM users in 100 votes trained & HRs certified		5. Alignment of MDA establishment carried out	5. Alignment of MDA establishment carried out
Functional and Technical Support provided on HRM systems at Regional Centres		6. Targeted HCM users in 100 votes trained & HRs certified	6. Targeted HCM users in 100 votes trained & HRs certified
		7. Stakeholder Engagement and Change Management conducted	7. Stakeholder Engagement and Change Management conducted
		8. Employee master data, establishment and transaction data for 88 votes cleaned	8. Employee master data, establishment and transaction data for all votes cleaned

Programme Intervention: 140506 Undertake nurturing of civil servants through patriotic and long-term national service training

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Build capacity of 1,800 public officers in different discipline areas across all regions e.g 300-Strategic Human Resource Planning, 400-Mind Set Change, 400-Leadership and Strategic Management, 200-Practical Orientated Policy Formulation and Analysis, 250 -Learning and development, 250 -Officers in RIM.	1.Trained 133 Local Government staff (Technical Planning Committee) and Police (Child and Family Protection Unit) on Gender Responsive Planning and Budgeting.  2.Inducted 129 newly recruited staff of Pakwach District Local Government as a carried forward from last financial year.  3.Tailored hands-on support to 20 Local Governments with low staffing numbers and poor wage usage; (Terego DLG, Madi-Okollo, Obongi DLG, Arua DLG, Koboko MC, Bugweri DLG, Kumi MC, Mbale DLG, Bukwo DLG, Lugazi MC, Mityana MC, Mubende MC, Kasanda DLG, Rakai DLG, Kyotera DLG, Kabarole DLG, Kikube DLG, Bunyangabo, Rukungiri MC and Kazo DLG	1. Capacity of 150 Human Resource Managers in the Public Service built in Strategic Human Resource Management 2. Mind Set Change Program developed and 70 public officers trained in mindset change 3. The Uganda Public Service Capacity Building Plan disseminated 4. Technical support to 20 MDAs and 48 LGs to develop and implement Capacity building institutional plans provided 5. Guidelines on professionalization of all cadres in Public Service disseminated to 24 MDAs 6. Mandatory capacity building conducted for 533 officers	1. Capacity of 450 Human Resource Managers in the Public Service built in Strategic Human Resource Management 2. Mind Set Change Program developed and 210 public officers trained in mindset change 3. The Uganda Public Service Capacity Building Plan disseminated 4. Technical support to 30 MDAs and 100 LGs to develop and implement Capacity building institutional plans provided 5. Guidelines on professionalization of all cadres in Public Service disseminated to 100 LGs 6. Mandatory capacity building conducted for 1500 officers
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**V4: Highlights of Vote Projected Performance**

**Table V4.1: Budget Outputs and Indicators**

<b>Programme:</b>	08 SUSTAINABLE ENERGY DEVELOPMENT
<b>Sub SubProgramme:</b>	01 Human Resources Management
<b>Department:</b>	002 Human Resource Development
<b>Budget Output:</b>	000005 Human Resource Management
<b>PIAP Output:</b>	Approvals for construction of a nuclear power plant finalized
<b>Programme Intervention:</b>	080302 Seek approvals for construction of a nuclear power generation plant

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Sub SubProgramme:	01 Human Resources Management					
PIAP Output:	Approvals for construction of a nuclear power plant finalized					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of approvals finalized	Number	2022	0			40%
Programme:	14 PUBLIC SECTOR TRANSFORMATION					
Sub SubProgramme:	01 Human Resource Management					
Department:	001 Compensation					
Budget Output:	000085 Management of the Public Service Wage Bill, Pension and Gratuity					
PIAP Output:	Decentralized management of salary, pension and gratuity strengthened to promote efficiency and transparency and eliminate graft					
Programme Intervention:	140503 Empower MDAs to customize talent management (Attract, retain and motivate public servants)					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
% of MDAs & LGs supported on payroll management.	Percentage	2021	75%	100%	20%	90%
Guidelines on Management of Wage, Pension and gratuity and issued to the public service	Text	2022	1	1	1	1
Number of Payroll managers in MDA/LGs trained in wage performance analysis	Number	2022	70	20	0	110
Proportion of MDAs supported in the programme alignment	Percentage	2021	60%			85%
Quarterly Wage Bill performance for the whole of Government analysed and Reports produced	Text	2021	1	4	1	4
Budget Output:	390012 Implementation of Pension Reforms					
PIAP Output:	The Public Service Pension Fund/ Scheme established and operationalized					
Programme Intervention:	140503 Empower MDAs to customize talent management (Attract, retain and motivate public servants)					

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Sub SubProgramme:		01 Human Resource Management					
PIAP Output:		The Public Service Pension Fund/ Scheme established and operationalized					
Indicator Name		Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
					Target	Q1 Performance	Proposed
% of MD/LGs trained on their roles under the PSPF		Percentage	2022	50%			50%
Actuarial report in place		Number	2022	1			1
Number of stakeholders trained to manage a funded Public Service Pension Fund		Number	2022	0			25
Public Service Pension Fund in place		Percentage	2021	0			25%
Public Service Pension Fund Legislations in place		Number	2022	0			1
Department:		002 Human Resource Development					
Budget Output:		000005 Human Resource Management					
PIAP Output:		Human Resource Planning and Development Framework for the Public Service finalized and disseminated					
Programme Intervention:		140503 Empower MDAs to customize talent management (Attract, retain and motivate public servants)					
Indicator Name		Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
					Target	Q1 Performance	Proposed
Human Resource Planning and Development Framework for the Public Service in place		Percentage	2022	80%			100%
number of staff reained in human resource planning and development		Number	2022	300	240	0	500
Department:		003 Human Resource Management Systems					
Budget Output:		390014 Development and Operationalion of Human Resource System					
PIAP Output:		Human Capital Management (HCM) System Rolled out					
Programme Intervention:		140505 Roll out the Human Resource Management System (Payroll management, productivity management, work leave, e-inspection)					



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<b>Sub SubProgramme:</b>	01 Human Resource Management					
<b>PIAP Output:</b>	Human Capital Management (HCM) System Rolled out					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
% of Public Officers managing HR functions trained in use of the human resource information management systems ( ( Certification))	Percentage	2021	45%	100%	25%	60%
<b>Department:</b>	004 Human Resource Policies and Procedures					
<b>Budget Output:</b>	390015 Development and Implementation of Human Resource Policies					
<b>PIAP Output:</b>	( The Constitution, Public Service Act, Public Service Commission Act, Public Service Commission Regulations, Local Government Act on establishment of service commissions for local governments)					
<b>Programme Intervention:</b>	140504 Review the existing legal, policy, regulatory and institutional frameworks to standardise regulation and benefits in the public service					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of legal and institutional frameworks standardized	Number	2021	1			2
Number of legal and institutional frameworks standardized.	Number	2021	1	2	0	2
<b>Budget Output:</b>	390016 Negotiation and Dispute Settlement					
<b>PIAP Output:</b>	Institutional framework for implementation of “The Public Service (Negotiating, Consultative And Disputes Settlement Machinery) Act, 2008 established and operationalized					
<b>Programme Intervention:</b>	140504 Review the existing legal, policy, regulatory and institutional frameworks to standardise regulation and benefits in the public service					

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<b>Sub SubProgramme:</b>	01 Human Resource Management					
<b>PIAP Output:</b>	Institutional framework for implementation of “The Public Service (Negotiating, Consultative And Disputes Settlement Machinery) Act, 2008 established and operationalized					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
% of employee grievances cases received and disposed off by the Public Service Tribunal	Percentage	2021	100%			100%
% of employee grievances received and disposed off by the dispute settlement council	Percentage	2021	100%			100%
Number of Institutional consultative Committees established and supported	Number	2021	154	60	0	40
<b>Department:</b>	005 Performance Management					
<b>Budget Output:</b>	390017 Public Service Performance management					
<b>PIAP Output:</b>	Programme /Performance Budgeting integrated into the individual performance management framework					
<b>Programme Intervention:</b>	140404 Strengthening public sector performance management					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of Performance management tools in place	Number	2021	1	1	1	1
Number of MDAs and LGs implementing the Balanced scorecard Framework	Number	2021	3	15	2	15
Performance targets relating to teacher presence, time-on-task and teacher effectiveness and learners achievement developed.	Percentage	2020	55%			70%
Revised Performance management tools in place	Number	2021	1	1	0	1
<b>Sub SubProgramme:</b>	02 Inspection and Quality Assurance					
<b>Department:</b>	001 Public Service Inspection					
<b>Budget Output:</b>	000024 Compliance and Enforcement Services					

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<b>Sub SubProgramme:</b>	02 Inspection and Quality Assurance					
<b>PIAP Output:</b>	Compliance Inspection undertaken in MDAs and LGs					
<b>Programme Intervention:</b>	140401 Develop and enforce service and service delivery standards					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of MDAs and LGs inspected for compliance with SDS per annum	Number	2021	35	56	0	56
<b>Budget Output:</b>	390005 Utilisation of National Service Delivery Survey Results					
<b>PIAP Output:</b>	National Service Delivery Surveys 2020 and 2024 undertaken and reports disseminated					
<b>Programme Intervention:</b>	140401 Develop and enforce service and service delivery standards					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Service Delivery Survey Report 2021 in Place	Text	2015	1			1
<b>Budget Output:</b>	390021 Service Delivery Standards					
<b>PIAP Output:</b>	Service Delivery Standards developed and implemented.					
<b>Programme Intervention:</b>	140401 Develop and enforce service and service delivery standards					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
No of outreach programs undertaken to disseminate SDS to the citizens	Number	2020	2			8
No. of MDAs and LGs with Service Delivery Standards	Number	2021	0	32	0	56
<b>Department:</b>	002 Records and Information Management					
<b>Budget Output:</b>	390007 National Records and Archives					
<b>PIAP Output:</b>	Records Management Systems set up in MDAs and LGs where they are lacking					
<b>Programme Intervention:</b>	140303 Review and develop management and operational structures, systems and standards					

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Sub SubProgramme:		02 Inspection and Quality Assurance				
PIAP Output:		Records Management Systems set up in MDAs and LGs where they are lacking				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of MDAs and LGs supported to set up RIM Systems	Number	2021	3	40	0	40
Sub SubProgramme:		03 Management Services				
Department:		001 Institutional Assessment				
Budget Output:		390008 Integrated Public Services Delivery Model				
PIAP Output:		Compressive Restructuring of MDAs and LGs undertaken and Reports produced				
Programme Intervention:		140303 Review and develop management and operational structures, systems and standards				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
%MDAs and LGs restructured and reports produced	Percentage	2021	75%			85%
Budget Output:		390009 Development and Review of Organizational structures				
PIAP Output:		Compressive Restructuring of MDAs and LGs undertaken and Reports produced				
Programme Intervention:		140303 Review and develop management and operational structures, systems and standards				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
%MDAs and LGs restructured and reports produced	Percentage	2021	75%	90%	23%	85%
Budget Output:		390010 Re-engineering of Management Systems				
PIAP Output:		Structures for government institutions reviewed, customized and implemented				
Programme Intervention:		140303 Review and develop management and operational structures, systems and standards				

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Sub SubProgramme:		03 Management Services				
PIAP Output:		Structures for government institutions reviewed, customized and implemented				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of MDAs and LGs supported to implement the revised structures	Number	2021	71			69
Department:		002 Research and Standards				
Budget Output:		390011 Development and Review of Management and Operational Standards				
PIAP Output:		Job description and person specifications reviewed and developed				
Programme Intervention:		140301 Rationalize and harmonize policies to support public service delivery				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
% of Jobs in the Public Service with valid Job descriptions and Person Specifications	Percentage	2022	60%	90%	18%	95%
Sub SubProgramme:		04 Policy, Planning and Support Services				
Department:		001 Civil Service College				
Budget Output:		000014 Administrative and Support Services				
PIAP Output:		Phase II of the Civil Service College constructed				
Programme Intervention:		140506 Undertake nurturing of civil servants through patriotic and long-term national service training				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
% completion of Phase II of the CSCU	Percentage	2021	0			10%
Department:		002 Finance and administration				
Budget Output:		000001 Audit and Risk Management				
PIAP Output:		Compliance to the Rules and Regulations Enforced				
Programme Intervention:		140202 Improve access to timely, accurate and comprehensible public information				

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Sub SubProgramme:	04 Policy, Planning and Support Services					
PIAP Output:	Compliance to the Rules and Regulations Enforced					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
A leadership Competency Framework developed and implemented	List	2021	No			Yes
Budget Output:	000003 Facilities and Equipment Management					
PIAP Output:	Programme plans aligned to budget priorities and National planning framework					
Programme Intervention:	140404 Strengthening public sector performance management					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Proportion of MDAs supported in the programme alignment	Percentage	2021	59%			85%
Budget Output:	000004 Finance and Accounting					
PIAP Output:	Compliance to the Rules and Regulations Enforced					
Programme Intervention:	140202 Improve access to timely, accurate and comprehensible public information					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
A leadership Competency Framework developed and implemented	List	2021	No			Yes
PIAP Output:	Decentralized management of salary, pension and gratuity strengthened to promote efficiency and transparency and eliminate graft					
Programme Intervention:	140503 Empower MDAs to customize talent management (Attract, retain and motivate public servants)					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Proportion of MDAs supported in the programme alignment	Percentage	2021	59%			85%

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<b>Sub SubProgramme:</b>	04 Policy, Planning and Support Services					
<b>Budget Output:</b>	000007 Procurement and Disposal Services					
<b>PIAP Output:</b>	Compliance to the Rules and Regulations Enforced					
<b>Programme Intervention:</b>	140202 Improve access to timely, accurate and comprehensible public information					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
A leadership Competency Framework developed and implemented	List	2021	No			Yes
<b>Budget Output:</b>	000008 Records Management					
<b>PIAP Output:</b>	Capacity of staff built in records and Information Management					
<b>Programme Intervention:</b>	140402 Enforce compliance to the rules and regulations					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of staff trained in RIM	Number	2021	30			120
<b>Budget Output:</b>	000010 Leadership and Management					
<b>PIAP Output:</b>	Evaluation of Government programmes, projects and policies conducted					
<b>Programme Intervention:</b>	140404 Strengthening public sector performance management					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of evaluation conducted	Number	2021	21			36
Public sector evaluation guidelines finalized and disseminated	List	2021	No			Yes
<b>Budget Output:</b>	000011 Communication and Public Relations					
<b>PIAP Output:</b>	Evaluation of Government programmes, projects and policies conducted					
<b>Programme Intervention:</b>	140402 Enforce compliance to the rules and regulations					

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Sub SubProgramme:		04 Policy, Planning and Support Services				
PIAP Output:		Evaluation of Government programmes, projects and policies conducted				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of evaluation conducted	Number	2021	0			6
Public sector evaluation guidelines finalized and disseminated	List	2022	0			Yes
Budget Output:		000013 HIV/AIDS Mainstreaming				
PIAP Output:		Programme plans aligned to budget priorities and National planning framework				
Programme Intervention:		140404 Strengthening public sector performance management				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Proportion of MDAs supported in the programme alignment	Percentage	2021	59%	80%	80%	85%
Budget Output:		390018 Statutory Services				
PIAP Output:		Decentralized management of salary, pension and gratuity strengthened to promote efficiency and transparency and eliminate graft				
Programme Intervention:		140503 Empower MDAs to customize talent management (Attract, retain and motivate public servants)				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
% of MDAs & LGs supported on payroll management.	Percentage	2021	59%			85%
Department:		003 Policy and Planning				
Budget Output:		000006 Planning and Budgeting Services				
PIAP Output:		Programme plans aligned to budget priorities and National planning framework				
Programme Intervention:		140404 Strengthening public sector performance management				



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Sub SubProgramme:	04 Policy, Planning and Support Services					
PIAP Output:	Programme plans aligned to budget priorities and National planning framework					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Proportion of MDAs supported in the programme alignment	Percentage	2021	59%			85%
Budget Output:	000015 Monitoring and Evaluation					
PIAP Output:	Programme plans aligned to budget priorities and National planning framework					
Programme Intervention:	140404 Strengthening public sector performance management					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Proportion of MDAs supported in the programme alignment	Percentage	2021	59%			85%
Budget Output:	390019 Policy Analysis					
PIAP Output:	Existing legal, policy, regulatory and institutional frameworks which require standardization reviewed					
Programme Intervention:	140504 Review the existing legal, policy, regulatory and institutional frameworks to standardise regulation and benefits in the public service					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of existing legal, policy, regulatory and institutional frameworks which require standardization reviewed	Number	2021	4	9	3	4
Project:	1682 Retooling of Public Service					
Budget Output:	000003 Facilities and Equipment Management					
PIAP Output:	Decentralized management of salary, pension and gratuity strengthened to promote efficiency and transparency and eliminate graft					
Programme Intervention:	140503 Empower MDAs to customize talent management (Attract, retain and motivate public servants)					

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<b>Sub SubProgramme:</b>	04 Policy, Planning and Support Services					
<b>PIAP Output:</b>	Decentralized management of salary, pension and gratuity strengthened to promote efficiency and transparency and eliminate graft					
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2022/23</b>		<b>FY2023/24</b>
				<b>Target</b>	<b>Q1 Performance</b>	<b>Proposed</b>
Guidelines on Management of Wage, Pension and gratuity and issued to the public service	Text	2021	0			1
Proportion of MDAs supported in the programme alignment	Percentage	2021	59%			85%

**V5: VOTE CROSS CUTTING ISSUES**

**i)      Gender and Equity**

<b>OBJECTIVE</b>	To strengthen the institutional framework for mainstreaming gender and equity in Ministry initiatives
<b>Issue of Concern</b>	1. Access to Pension and related information by public officers and pensioners in LGs 2. Gender and equity mainstreaming in HR policies and guidelines 3. GBV in performance measurement
<b>Planned Interventions</b>	1. Review Curriculum for pre and post retirement for staff 2. Provide Support Supervision on mainstreaming G&E in HR Policies and Procedures in 20MDAs and 24LGs 3. Integration of GBV concerns in Performance Management 4. Training TOTs in survival skills
<b>Budget Allocation (Billion)</b>	0.198
<b>Performance Indicators</b>	1. Number of staff trained on Pre & Post Retirement 2. Number of MDAs and LGS supported in mainstreaming G&E in HR Policies and Procedures 3. Number of votes trained in GBV integration in performance management 4. Number of HR officers trained

**ii)      HIV/AIDS**

<b>OBJECTIVE</b>	To increase awareness in HIV&AIDS concerns
<b>Issue of Concern</b>	Increased burden and impact of HIV and AIDS on the Public service workforce
<b>Planned Interventions</b>	1.Provide routine counselling and HIV /AIDS awareness training of the staff 2. Encourage members to go for testing to know their status 3.Create awareness on HIV/AIDS prevention measures
<b>Budget Allocation (Billion)</b>	0.05

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Performance Indicators	1.Number of HIV/AIDS awareness trainings undertaken 2.Number of MDAs supported to integrate HIV/AIDS strategies and concerns in performance management 3.Number of meetings held to create HIV/AIDS awareness
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iii) Environment

OBJECTIVE	To Strengthen the institutional framework for mainstreaming environmental and climate change concerns in the Ministry .
Issue of Concern	Environment: Increase in stock and and e-waste
Planned Interventions	Records management systems set up in 43 MDAs and LGs where they are lacking
Budget Allocation (Billion)	0.3
Performance Indicators	1. Number of MDAs with fully installed records management systems 2.Number of staff at MDAs trained on records management systems

iv) Covid

OBJECTIVE	To reduce the spread of COVID -19 among staff
Issue of Concern	Persistent spread of COVID-19 among staff members.
Planned Interventions	1. Sensitize and encourage staff members to undertake COVID-19 vaccination 2. Promote and strengthen the COVID-19 SOPs at Public Service. 3.Ensuring employ wellness through fitness exercises
Budget Allocation (Billion)	0.01
Performance Indicators	1. Number of staff members at the Ministry that are vaccinated against COVID-19.  2. Number of SOP measures in place at the Ministry.  3. Number of staff attending routine wellness activities