#### **Vote Summary**

#### V1: Vote Overview

This section sets out the Vote Mission, Strategic Objectives, and provides a description of the vote's services (i) Snapshot of Medium Term Budget Allocations

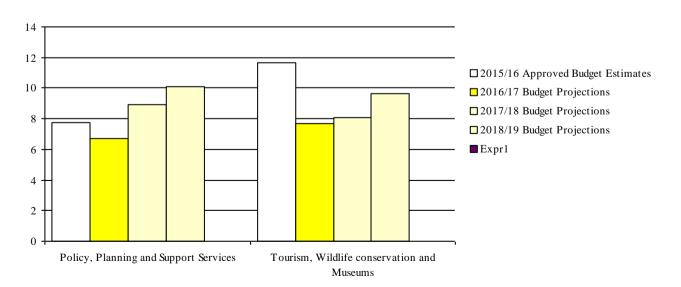
Table V1 below summarises the Medium Term Budget allocations for the Vote:

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		2014/15	2015	/16 Spent by	MTEF 1	Budget Proje	ctions
(i) Excluding Arrears, Taxes		2014/15 Outturn	Approved Budget	End Sept	2016/17	2017/18	2018/19
	Wage	1.119	1.332	0.333	1.332	1.399	1.469
Recurrent	Non Wage	8.184	9.294	1.814	9.287	11.051	13.040
D 1	GoU	3.362	8.774	5.302	3.774	4.529	5.208
Developmen	nt Ext.Fin	0.000	0.000	0.000	0.000	0.000	0.000
	GoU Total	12.415	19.401	7.449	14.393	16.979	19.718
Total GoU+D	Oonor (MTEF)	12.415	19.401	7.449	14.393	16.979	19.718
(ii) Arrears	Arrears	0.000	0.000	0.000	0.000	N/A	N/A
and Taxes	Taxes**	0.250	0.000	0.000	0.000	N/A	N/A
	<b>Total Budget</b>	12.665	19.401	7.449	14.393	N/A	N/A
(iii) Non Tax	Revenue	0.000	68.158	15.804	55.079	55.450	56.500
	<b>Grand Total</b>	12.665	87.559	23.252	69.472	N/A	N/A
Excluding	Taxes, Arrears	12.415	87.559	23.252	69.472	72.429	76.218

<sup>\*</sup> Donor expenditure data unavailable

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: Chart V1.1: Medium Term Budget Projections by Vote Function (UShs Bn, Excluding Taxes, Arrears



<sup>\*\*</sup> Non VAT taxes on capital expenditure

### Vote Summary

#### (ii) Vote Mission Statement

The Vote's Mission Statement is:

To develop and promote tourism, conserve and preserve natural resources and cultural heritage for enhancement of Uganda as a competitive and prefered tourism destination, with accelerated sector contribution to the national ecomony.

#### (iii) Vote Outputs which Contribute to Priority Sector Outcomes

The table below sets out the vote functions and outputs delivered by the vote which the sector considers as contributing most to priority sector outcomes.

Table V1.2: Sector Outcomes, Vote Functions and Key Outputs

Sector Outcome 1:	Sector Outcome 2:	Sector Outcome 3:				
A Competitive and Export-oriented Industrial Sector	Improved Heritage Conservation and Increased Tourism Earnings	Improved Competitiveness and Market Access of Uganda's Goods and Services				
Vote Function: 06 03 Tourism, Wildl	ife conservation and Museums					
Outputs Contributing to Outcome 1:	Outputs Contributing to Outcome 2:	Outputs Contributing to Outcome 3:				
None	Outputs Provided	None				
	060301 Policies, strategies and monitoring services					
	060302 Accommodation and Hospitality Registration, Grading and Capacity building					
	060303 Support to Tourism and Wildlife Associations					
	060304 Museums Services					
	060305 Capacity Building, Research and Coordination					
	060306 Tourism Investment, Promotion and Marketing					
	Outputs Funded					
	060351 Management of National Parks and Game Reserves(UWA)					
	060352 Wildlife Conservation and Education Services(UWEC)					
	060353 Support to Uganda Wildlife Training Institute					
	060354 Tourism and Hotel Training(HTTI)					
	Capital Purchases					
	060382 Tourism Infrastructure and Construction					

#### V2: Past Vote Performance and Medium Term Plans

This section describes past and future vote performance, in terms of key vote outputs and plans to address sector policy implementation issues.

#### (i) Past and Future Planned Vote Outputs

2014/15 Performance

#### POLICIES, REGULATIONS AND GOVERNANCE

Under Policies, regulations and governance, two policies of Tourism and that of Museums and Monuments are still with Cabinet for consideration. Regarding the Bills, the one establishing the Hotel and Tourism Training Institute (HTTI) was passed by Parliament on 26th March 2015 awaiting the Presidential assent

#### **Vote Summary**

while those of Uganda Wildlife Research and Training Institute (UWRTI) and that of Uganda Wildlife Education Centre (UWEC) were debated before House of Parliament awaiting passing. The Amendment Bill of Uganda Wildlife Act is in the final stages with the First Parliamentary Council. The sector also concluded the development of the Tourism Master Plan 2014-24 and the 5 year Sector Development Plan is in its final draft.

#### CONSERVATION AND SUSTAINABLE UTILIZATION OF WILDLIFE RESOURCES

In the FY 2014/15, 30 wildlife clubs were revived, celebrated the World Wildlife Day; inspected 10 wildlife protected areas, disseminated the wildlife policy and developing the national action plan for shoe bill. The Male Lion that was donated to UWEC from Lion Park, South Africa; UWEC received two cheetah cubs from PianUpe Wildlife reserve which were rescued by the Uganda Wildlife Authority.

In Lake Mburo National Park, 305ha of habitat were restored from evasive species. Of the 305ha, 240ha were harvested using the community outreach programmes. Two new associations were brought on board i.e. RUCOTA (Rubaare Fishing Community Tourism Association) and Lake Mburo Community conservation Tourism Association (LMCCTA) to get involved in habitat restoration.

UWA fully compensated and resettled all land title holders in Katonga wildlife reserve. They all finally vacated the reserve and it is now free and secure for conservation UWA finalised the General Management Plans for Lake Mburo National and Kibale National Park and these were approved by the Board of Trustees.

UWA set up wildlife centres in Rakai (Masaka) and Kyankwanzi (Kiboga) where we do have protected areas or ranger outposts. These wildlife centres will carry out anti-poaching operations in these areas to ensure survival of the wildlife

A total of 1,293 suspects were arrested for committing wildlife related crimes. 96 convicted, 60 prosecuted, 28 cautioned and released. 27 civil and human rights matters were handled. The sentencing for the convicts ranged from a fine of 150,000 - 2,000,000 or a jail term ranging from 3 months - 40 months and community servicing for a month. 34 security meetings were held with other security agencies to ensure security in and around the CAs and address cases of illegal guns within the communities. 6 coordinated border patrols were conducted in PAs that border other countries. Due to intensified operations, poaching has reduced compared to how it was in the past.

A total of 10,700 patrols were conducted inclusive of 530 extended, 147 overnight ambushes, 224 round patrols and 34 marine operation and 4 aerial surveillance patrols within the CAs. Four guns were recovered, 12 Bore with 4 rds, 131 spears, 1,415 wire snares, 84 metal traps, 81 panga /knives, 56 fishnets, 53 canoes, 84 Oars, 32 lines of hooks and many other poaching equipments. As a result cases of Elephant poaching reduced from 25 in FY 2013/14 to 18 in 2014/15 in all PAs.

A total of 2,452kgs of raw ivory, 2177.5 kg of Pangolin scales and over 200 pieces of worked ivory comprising of chop sticks and bungles were confiscated. The intercepted consignment is held at Aviation Police as exhibits and awaiting conclusion of investigations and court verdicts for those that are already before court.

To enhance staff performance, 485 ranger staff were imparted with skills in Wildlife Conservation at Uganda Wildlife training Institute in Katwe.

90 problem animal cases were reported to UWA during the year out of which, 83 (92%) cases were attended/responded to while seven 7 were not attended to. There is prompt responses to problem animal

#### **Vote Summary**

cases which has resulted into improved community PA relations.

A total of 26.5km of new trenches were excavated in areas of QENP, KNP and MFNP and 16km were maintained. Trenches were maintained as per need and some weak areas were reinforced with barbed wires. These measures significantly reduced elephant crop raiding in areas where the trenches have been established.

170 youth were trained and equipped as community wildlife scouts in 12 Districts. These were also trained in chilli growing and chilli nurseries established to aid in the future supplies and motivate the scouts with Income activity in PAs. There was increased awareness on wildlife conservation strategies with the community demonstrating best practices. As a result, the level of damages has reduced and there is improved community response.

7km of the buffalo wall was reconstructed in Mgahinga Gorilla National Park to prevent buffaloes and other antelopes from leaving the park to destroy community crops. In addition 5km of Mauritius thorn hedge were planted in five parishes around Bwindi Impenetrable National Park (BINP) to control problem animals.

A total of 6 problem crocodiles were captured and translocated from Mayuge, Sese Islands and Lake Katwe to Karuma.

The political leaders' dialogue organized by UWA on Human –Wildlife Conflicts around MFCA was held at Bomah Hotel in Gulu Town and Presided over by the Hon. Minister for Tourism, Wildlife and Antiquities. UWA and the Ministry led by the Hon. Minister held a meeting with Rakai District leaders to discuss management of problem animals especially elephants from Tanzania that destroy people's crops. Arrangements to establish a wildlife centre in Rakai manned by six rangers to assist the communities in managing problem animals are underway.

#### PROMOTION AND MARKETING

Uganda was well represented in 4 international Tourism fairs of Berlin and North American road show, World Travel Market (WTM) London and Guanzhou China. Due to increased funding of UTB, the stands are now bigger with better visibility accommodating more visitors. 16 Private sector companies participated in the expos.

Regional Tourism Clusters which were formed in Buganda, Busoga, Kigezi, Bugisu, Bunyoro, Toro, Northern Uganda and Western Nile continue to identify, develop and market their tourism products with close support from the ministry and Uganda Tourism Board. The Alur Kingdom was supported as part of west Nile tourism cluster to organise the Alur convention, Kigezi Tourism Cluster was supported with technical advice. Media and public sensitization campaigns were intensively done and the sector organised and celebrated World Tourism Day, world wildlife day, International Museum Day and Miss Tourism Competitions 2014. All these initiatives are aimed at boosting domestic tourism and eventually promote community inclusiveness and increase revenues for the local population and the economy at large. Twenty (20) hotel enterprises in 4 districts of Kabale, Kisoro, Mbarara and Kanungu were inspected and given business support services.

Uganda Tourism sector participated in a number of international events which include EAC sectoral meetings in Arusha, IGAD meeting in Addis Ababa Ethiopia; Tourism fair in London where at least 120 potential tourists visited the Ugandan tent, World Travel Market Expo in London, Northern Corridor meetings in Nairobi Kenya & Kigali, Rwanda. A market survey was conducted in Sweden during the Swedish International Travel and Tourism Trade fair 2015. Road shows and other ATA pre-event activities were conducted in the USA in preparation of the ATA international conference. Uganda hosted the ATA congress successfully and this provided publicity for the country especially in the North American market.

#### **Vote Summary**

Organised a Ugandan night in Rwanda to provide a platform for private sector players on both sides to exchange ideas at increasing visitor inflow in the partner states.

#### Tourism Infrastructure and product development

Bird watching is fully developed as a new product and a National bird watching day was celebrated in attendance of international birders. Other new products that were developed during the year include;. Hot air balloon in QENP and MFNP, Bicycle safaris in BINP and MENP, sport fishing and night game drives in LMNP. A concept for canopy walks in KNP is still under development

Under Tourism Infrastructure, the objective is to widen tourism products, improve tourist experience and tourism infrastructure for the tourists. Achievements for FY 2014/15 as of March 2015 include; the contract for the construction of Regional Museum in Soroti is yet to be awarded awaiting the approval of the Solicitor General; Namugongo martyrs shrine was given funds to construct a toilet facility as part of improving hygiene at the site. Site visits were undertaken in Fort Portal and Mayuge as part of carrying out feasibility Studies for the establishment of Satellite Wildlife Education Centres in Western and Eastern Uganda; 5 projects were developed and approved by the Development Committee of Ministry of Finance Planning and Economic Development (MFPED) for financing starting with FY 2015/16.

Public areas of the hotel at Hotel and Tourism Training Institute are under refurbishment and the refurbishment of the multipurpose hall at Uganda Wildlife Training Institute was also completed. UWA completed the construction of the new Mechanical workshop at Geremech Park headquarters, a flush toilet at Nagusokopire campsite, two roomed staff accommodation at Katurum gate and renovated Kanantaruk outpost within Kidepo valley conservation area.

14 Ranger outposts were constructed in various PAs; QENP 1, KCA 3, Mt. Elgon NP 1, BMCA 3, MFNP4 and Lake Mburo NP.

The construction of the multi-storied building at Kanjokya plot was started and the project is likely to be completed within 18 months.

UWA completed the renovation of 5 blocks in Mweya into self-contained tourist accommodation. This is going to address the shortage tourist accommodation in Queen Elizabeth National Park.

UWA currently has the smartcard system rolled out in five National parks. These include: Bwindi Impenetrable, Lake Mburo, Queen Elizabeth, Kibale and Murchison Falls National Park. These have fully functional and operating smartcard system with POIPOS Gates. This has improved on the revenue collection in PAs and the system has made it easier for the accountants to reconcile and analyse daily collections. During FY2015/2016, with financial aid from World Bank, UWA plans to roll out the system to the remaining five National parks.

UWA completed construction of staff accommodation of one block of 4 rooms in Katengyeto, one senior staff block, and extension of the water supply from the fishing village to Minekye proposed Lake Mburo National park headquarters was accomplished.

In Murchison falls national park over 300 km of access road and tourism tracks that were impassable have been graded to improve visitor access to the park and enhance visitor satisfaction while in the Park. UWA constructed a six unit ranger accommodation with kitchen, water harvesting system at WaisokeBugungu wildlife reserve. With funding from UCF, MFCA constructed a six unit ranger outpost at PunuRii. UWA completed construction of a six unit ranger staff accommodation

## CAPACITY BUILDING, ACCOMMODATION AND HOSPITALITY REGISTRATION AND COORDINATION

Two associations out of four were facilitated to train their members in tourism related issues; 2 museum training kits were loaned out to schools. These are lesson plans to guide the contents of the kits and design of contents; 275 artefacts were collected; 2 out 4 tourism studies were undertaken; 130 students got

#### **Vote Summary**

enrolled at UWTI; 131 out of the planned 260 students were enrolled at HTTI. Three staff from HTTI were admitted to Oslo and Akershus University College of applied sciences for Master's Degree programme in Vocational Pedagony.

140 tourism enterprises (tour operators, tour guides and accommodation facilities) were sensitized on standards, grading, registration, inspection and classification around different divisions of Kampala, Jinja and Entebbe. After the sensitization, the exercises were carried out in these areas too. 300 tour guides were certified in skills assessment.

Preliminary 2015/16 Performance

#### POLICIES, REGULATIONS AND GOVERNANCE

Draft implementation plan for the Wildlife Policy 2014 developed; Draft Uganda Wildlife Bill 2015 submitted to Cabinet; Inspection reports of Queen Elizabeth NP, Kyambura WR and Kigezi WR, Rwenzori Mountains National Park, Kibale NP, Katonga WR, Semliki NP and Toro-Semliki WR, Inspection Report produced; Three tourism projects monitored in 5 regions; principles for the draft Heritage Bill developed and draft bill consulted on; Views from stakeholders gathered through the annual Tourism Wildlife and Heritage sector review held in September 2015.

The ministry together with UBOS, and MoIA are in discussions to decentralize migration data for availability of timely data.

#### TOURISM INVESTMENT, PROMOTION AND MARKETING

The ministry supported the organization of Miss Tourism 2015 events; The Ministry has supported regional clusters in identifying, developing and marketing their tourism products. Attended Tourism fairs organized by the clusters; World tourism day organized and celebrated in Lira District in September 2015;

Uganda was represented in EAC sectoral meetings in Mombasa; Northern corridor integration project meetings attended; 10th Annual presentation forum on Tourism attended in New York; Participated in the UN exhibition, the UNAA trade expo in New york, United Nations world Tourism organization Medellin Columbia and Milan expo in Italy. Subscription to UNWTO and ATA paid;

UWEC Redesigned and produced 10,000 new brochures and 10,000 fliers for marketing and promotion purposes. Published UWEC's services and facilities in the following media houses; The Centenary Voice by the Scouts Association of Uganda, making 100 years of scouts. Kabojja and Mugwanya Primary school magazine Kiwa Mirembe catholic magazine The New Vision (featuring the Behind the Scene and Keeper for a day Program) The Daily Monitor featuring the medicinal garden and use of plants to prevent snake bites. Continued with weekly 3 minutes segment on Bukedde Television, Uganda Ekkula program

#### **MUSEUMS SERVICES**

Treatment of materials/ exhibits and maintenance of Kabale museums done; Excavations conducted to understand the history of Komuge; Cultural tourism and visitor management plan drafted; Initial consultations done on the Opening of boundaries at Ntuusi; Reconnaissance in Busia done;

#### CONSERVATION AND SUSTAINABLE UTILIZATION OF WILDLIFE RESOURCES

National Parks (NP) and Wildlife Reserves effectively managed.: Murchison falls NP, Queen Elizabeth NP, Kidepo Valley NP, Mgahinga NP, Bwindi NP, Lake Mburo NP, Mount Elgon NP, Kibale NP, Rwenzori NP, Semliki NP, Semliki WR, Ajai WR, East Madi WR, Kabwoya, Pian Upe, Matheniko Bokora, Katonga WR;

#### **Vote Summary**

Progressing on the construction works of the veterinary bio safety laboratory in Queen Elizabeth National park;

80% of construction of a modern gate at Kichumbanyobo gate completed; Staff accommodation in Matheniko Bokora Wildlife Reserve nearly complete; Queen Elizabeth National Park and Rwenzori Mountains National Park disbursed revenue sharing funds worthy shs.513,773,705 and shs.166,624,250 respectively;

The recruitment of 223 rangers to enhance field patrols to control illegal activities was flagged off with recruitment exercise of rangers at all the protected area levels. Other joiners were Accounts Clerks, Drivers and Administrative Assistants, Internal Auditors, M&E officers. The ranger recruits are undergoing military training in Murchison falls National Park.

Murchison falls National Park opened up the Honey moon truck which is about 24 kilometres from the Top of falls road to Rubongo road. This road existed in the 1960s but had degenerated. The road is rich in diversity of both animal and plant species and is being promoted as a game truck road. The objective of opening this road is to promote tourism in the southern sector of Murchison falls National Park.

UWEC housed a total of 248 captive animals of 61 different species of which 179 animals of 44 species are displayed for public viewing and 69 animals of 24 species including 9 unique species are confined to the hospital The animal stock head counts per section stands as follows: -Birds and Reptiles - 92 (19 species) - Primates - 36 (8 species) -Hoof stocks and carnivores –51 (17 species) -National Wildlife Hospital and Quarantine - 69 (24 species).

#### CAPACITY BUILDING, RESEARCH AND COORDINATION

Skills training of HTTI students enhanced through industrial training, placements of students to industry players, undertaking research in the hospitality field. HTTI Graduation organized and held;

UWTI: In-service Trainings arranged, Field Training exercises conducted, Industrial Trainings facilitated, Paramilitary training provided.

A two- day stakeholder's meeting hosted by the Directorate;

#### TOURISM INFRASTRUCTURE AND PRODUCT DEVELOPMENT

Approximately 11 % of UWA's multi-storied Kanjokya Project completed;

An assessment report of the existing and required infrastructure at Mt. Rwenzori (trails, bridges, resting points, accommodation facilities and information centers) was completed;

Windows, doors, glasses fixed at Soroti museum; 60% of the targeted rehabilitation on Namugongo Martrys shrine done;

Table V2.1: Past and 2016/17 Key Vote Outputs\*

Vote, Vote Function Key Output	201 Approved Budget and Planned outputs	5/16 Spending and Outputs Achieved by End Sept	2016/17 Proposed Budget and Planned Outputs
Vote: 022 Ministry of To	urism, Wildlife and Antiquities		
Vote Function: 0603 Tou	rism, Wildlife conservation and Mu	useums	
Output: 060301	Policies, strategies and monitori	ng services	
Description of Outputs:	4 Tourism projects monitored: Technical support provided to the private sector (6 of them)	Three tourism projects monitored in 5 regions;	Historical and Monument Act submitted to Cabinet;
	Historical monument act presented to Parliament;	Wildlife Policy 2014: National Report of Working Group on development of the Strategy;	Revised Wildlife Act published and disseminated;

Vote, Vote Function Key Output	Approved Budget and		
	Planned outputs	Spending and Outputs Achieved by End Sept	Proposed Budget and Planned Outputs
	Uganda Wildlife Bill 2014 gazetted and submitted to Parliament; Implementation Plan for the Uganda Wildlife Policy 2014 developed; National Strategy to combat poaching and wildlife trafficking; Uganda National Strategy to address human wildlife conflicts; Quarterly inspections of Kidepo Valley, Murchison Falls, Queen Elizabeth, Kibale, Mt Elgon, Bwindi and Mgahinga Conservation Areas to oversee Government Policy implementation; Quaterly inspection of wildlife userights holders outside protected Areas to ensure compliance with CITES	Printed copies of Uganda Wildlife Bill 2015 Queen Elizabeth NP, Kyambura WR and Kigezi WR, Kibale NP, Katonga WR, Semliki NP, Toro-Semliki WR, and Rwenzori Mountains National Park inspection Report produced; Consultations held on the final draft Heritage bills and principles;	Reconstruction of Kasubi and Wamala coordinated; Sector represented at the UNESCO
Performance Indicators:			inspected to ensure compliance with CITES;
Status of revision of the Uganda Wildlife Act			Disseminated
Number of strategies developed to address wildlife related issues	3	1	2
Number of national parks inspected and monitored on implementation of UWA activities	7	4	7
Status of revision of the Historical Monuments Act			Submitted to Cabinet;
Output Cost:	UShs Bn: 0.921	UShs Bn: 0.221	UShs Bn: 1.384
-	upport to Tourism and Wildlife		
Description of Outputs:	8 Tourism clusters of Buganda, Busoga, Kigezi, Bunyoro, West	Three (3) Tourism clusters supported to develop and	8 Wildlife Clubs activated in Schools;

	2015	2016/17			
Vote, Vote Function Key Output	Approved Budget and Planned outputs	Spending and Outputs Achieved by End Sept	Proposed Budget and Planned Outputs		
	Nile, Greater north, Tooro and Eastern Tourism Forum supported to develop and promote their tourism products through domestic events;  10 kits designed and loaned to schools for their educational purposes; Development of the nomination dossier for Bigo Bya Mugyenyi, Ntusi, Bwogero, Mubende and Munsa earthworks and facilitations for Mentor for overseeing team;  Uganda's interests effectively secured in global conservation agenda in 5 international meetings; World Migratory Day Celebrations organised; Model Wildlife breeding programme	promote tourism. Attended Tourism fairs organized by the clusters;  Sector Participated in the African Rhino Range States meeting; UNEP-AEWA Standing Committee Meeting hosted and report prepared;	50 Wildlife userights holders trained in CITES implementation and other trade;		
Performance Indicators: No. of Wildlife use rights holders outside protected areas inspected	12	0	12		
No. of Wildlife Clubs of Uganda (WCU) revived in schools	15	0	8		
Output Cost.		UShs Bn: 0.090	UShs Bn: 0.042		
Output: 060304 N	Museums Services				
Description of Outputs:	ion of Outputs:  International Museum Day celebrations held; museums done; Conservation and preservation of Artifacts; Prmotional and Visibility of Museums; Natural History and ethgraphical artefacts preserved at Uganda Museum; 18 huts at Uganda Mueums Maintained; 10 storage boxes changed in the  Treatment and maintenance museums done; Security ensured at the museums; Excavations conducted to understand the history of Komuge; Cultural tourism and visitor management plan drafted; Initial consultations done or		Nomination dossier for Bigo Bya Mugyenyi, Ntusi, Bwogero and Mubende: Titles for Bigo, Ntusi, Bwogero, Kasonko and Mubende acquired; International Museum Day celebrations held; Regional sites of Patiko, Wedelai, Nyero maintained; Fortlugard, Kabale Museum, Sorot and Moroto exhibitions upgraded;		
Performance Indicators:					
No. of artifacts collecetd No. of kits designed and loaned to schools for their educational purposes	200 10	0 0	0		
No. of artifacts collected Nomination dossier for Bigo Bya Mugyenyi, Ntusi,	Yes	No	50 No		

Vote, Vote Function Key Output		Approved Budget and Planned outputs		Outputs End Sept	2016/17 Proposed Budget and Planned Outputs	
Bwogero and Mubende developed						
Output C	ost: UShs Bn:	0.220	UShs Bn:	0.043	UShs Bn:	0.382
Output: 060305	Capacity Buildi	ng, Research and	Coordination			
Description of Outputs:	Implementation of the the Tourism Sector Working Group		A stakeholder' Held monthly coordination o policies among Held sector comeetings;	of government g departments;	Research conducted on issues;  Tourism sector coordin The Tourism Sector Wording implemented;	ated;
Performance Indicators: No. of tourism research	4		1		4	
studies undertaken			-		•	
Output C	ost: UShs Bn:	0.087	UShs Bn:	0.022	UShs Bn:	0.537
Output: 060306	Tourism Investr	nent, Promotion	and Marketing	[		
Description of Outputs:	4 major Internatrade fairs in S South Africa, I London; Dome promotion; Me sensitization co subscription fo ATA paid; Imp Joint Permaner between Ugand Burundi, Turke Northern Corri Kigali and Nai	EAC sectoral usha  m sector UNWTo or Africa; Attend attional tourism pain, Berlin, Kenya and estic tourism dia and public ompaigns; Annual r UNWTO and elementation of at Commission da and S. Africa, ey, Kenya; Attend dor meetings in robi; a Day organised	project meetin 10th Annual p on Tourism att York; EAC sectoral r in Mombasa; Subscription to ATA paid; World tourism and celebrated Participated in	resentation forum	Tourism training institute supported: Tourism trainstitutes documented;  Trade Agreements secut Uganda represented in international tourism father Spain, Berlin, Indaba, Gothenburg and London Destination visibility in source markets enhanced Tourism clusters of Bugusoga, Lango, West Macholi, Kigezi, Bunyon GANTONE, Rwenzori, Tourism Enterprenuers Islands supported to de and promote their touri products through dome events;  World Tourism Day cells Familiarization tours for MTWA staff conducted Miss Tourism 2016 Competitions supported Uganda Tourism sector represented at EAC sector meetings in Arusha and northern corridor clusted.	ining  ared: 5 airs in a key ed; ganda, Vile, oo, Eastern a, Ssese velop sm stic  debrated; or d; toral

Vote, Vote Function Key Output	Approved Budg Planned output		5/16 Spending and Achieved by E		2016/17 Proposed Budget : Planned Outputs	and
					Uganda represented meetings;	d in UNWTO
					Uganda represented meetings;	d at ATA
					Bilateral meetings Egypt, Turkey and	
Performance Indicators:						
Number of Tourism cluster supported to exhibit their products	8		3		9	
Number of international Tourism fairs attended	4		1		5	
No. of Tourism regional and international meetings attended	9		3		10	
Output Cost.	: UShs Bn:	0.544	UShs Bn:	0.136	UShs Bn:	0.579
-		ational Parks a	nd Game Reser	ves(UWA)		
Performance Indicators: Amount of revenue shared with the communities neighbouring protected areas	N/A		And Game Reserves(UWA)  National Parks and Game Reserves(UWA) effectively managed;  All National parks received a total of 79,702 visitors over the Q1 period;		National Parks (NF Wildlife Reserves of managed. These include; Mur NP, Queen Elizabe Kidepo Valley NP, Mgahinga NP, Lake Mburo NP, MP, Kibale NP, Rv Semliki NP, Semliki NP, Semliki NP, Semlil WR, East Madi WI Pian Upe, Matheni Katonga WR;  3	rchison falls tth NP,  Bwindi NP,  fount Elgon venzori NP, ki WR, Ajai R, Kabwoya,
(Shs. Bn) Output Cost.	: UShs Bn:	60.856	UShs Bn:	0.000	UShs Bn:	49.945
Output: 060352	Wildlife Conserva	ation and Educa	ntion Services(U	WEC)		
Description of Outputs:	Wage subvention Settlement of int	n to UWEC;	Wage subvention		UWEC supported;	
	obligations to C and CITES; 150 revived in the 5 Uganda;	MS, AEWA Wildllife Cubs			Increased number of UWEC;	of visitors to
Performance Indicators:						
No. of visitors entering UWEC	280,000		133366		300000	
Output Cost	: UShs Bn:	10.497	UShs Bn:	4.537	UShs Bn:	3.200
Output: 060353	Support to Ugand	la Wildlife Trai	ning Institute			
Description of Outputs:	Wage subvention Industrial training	n to UWTI:	_	_	150 students enroll training of students	

	2015	1116		2016/17	
Approved Budge Planned outputs		Spending and		Proposed Budget and Planned Outputs	
operations at UWTI supported Staff emoluments paid, Students Feeding purchased, Administration costs paid, In- service Trainings arranged, Training materials purchase, Library, Property and utility costs paid, Transport costs provided, Field Training exercises, Industrial Trainings paid, Paramilitary training conducted, Examination		supported: Staff paid, Students fed, Ac costs paid; Tran In-service Train Training materia Library, Propert costs paid; Field Training e conducted, Industrial Traini	emoluments dministration ssport provided; ings arranged, als purchase; ty and utility exercises ings facilitated,	Day to day operations at UWTI supported Staff emoluments paid, Studen Feeding purchased, Administration costs paid, Inservice Trainings arranged, Training materials purchase, Library, Property and utility costs paid, Transport costs provided, Field Training exercises, Industrial Trainings paid, Paramilitary training conducted, Examination prepared, Stakeholders workshops attended, Extra Curricular activities, HIV/AID awareness done;	
150		136		150	
UShs Bn:	1.445	UShs Bn:	0.159	UShs Bn: 1.59	
			0.10	1.3)	
Skills training of HTTI students enhanced through industrial		Skills training of enhanced through training, placem	of HTTI students gh industrial nents of students	200 students enrolled at HTTI; Operations of HTTI supported; Wage subvention to HTTI paid; Skills training of HTTI students enhanced through industrial training, placements of students to industrial players, undertaking research in the hospitality field;	
270		135		200	
UShs Bn:	2.902	UShs Bn:	0.502	<i>UShs Bn</i> : 2.44	
ourism Infrastru	cture and Cons	struction			
N/A		stakeholders con Historical and c documented; Up feasibility study SON; Visitor sa conducted; Mt. Rwenzori T Infrastructure D Project: Assessr existing Mt. Rw infrastructure (tresting points, a	nsulted; ultural resources odated the report of the tisfaction survey  Courism evelopment ment of the venzori rails, bridges, ccommodation	The Rwenzoris: 10 boardwalks installed; 5 resting points constructed; 2 bridges constructed; Feasibility studies for the Source of the Nile; Soroti museum fenced; Soroti museum compound landscaped; Exhibition materials, display exhibits mounted at Soroti museum; Soroti museum launched; Fort Portal Heritage Trail developed: Land title for land in Fortpotal town council	
	Planned outputs carried out; Day operations at UW Staff emoluments Feeding purchases Administration co service Trainings Training materials Library, Property costs paid, Transp provided, Field Tr exercises, Industri paid, Paramilitary conducted, Exami prepared, Stakeho workshops attende Curricular activiti awareness done;  150  UShs Bn: ourism and Hotel Wage subvention Skills training of 1 enhanced through training, placement to industrial praye undertaking reseat hospitality field.  Contribution to A  270  UShs Bn: ourism Infrastrue ourism Infrastrue	Approved Budget and Planned outputs carried out; Day to day operations at UWTI supported Staff emoluments paid, Students Feeding purchased, Administration costs paid, Inservice Trainings arranged, Training materials purchase, Library, Property and utility costs paid, Transport costs provided, Field Training exercises, Industrial Trainings paid, Paramilitary training conducted, Examination prepared, Stakeholders workshops attended, Extra Curricular activities, HIV/AIDS awareness done;  150  UShs Bn: 1.445  ourism and Hotel Training(HT Wage subvention to HTTI; Skills training of HTTI students enhanced through industrial training, placements of students to industrial prayers, undertaking research in the hospitality field.  Contribution to ATA made  270  UShs Bn: 2.902  ourism Infrastructure and Conservations are undertaked to the conservation and Conservations and Conservations are undertaked and Conservations are	Planned outputs  carried out; Day to day operations at UWTI supported Staff emoluments paid, Students Feeding purchased, Administration costs paid, Inservice Trainings arranged, Training materials purchase, Library, Property and utility costs paid, Transport costs provided, Field Training exercises, Industrial Trainings paid, Paramilitary training conducted, Examination prepared, Stakeholders workshops attended, Extra Curricular activities, HIV/AIDS awareness done;  150  136  UShs Bn:  1.445  UShs Bn:  1.445  UShs Bn:  Ourism and Hotel Training(HTTI)  Wage subvention to HTTI; Skills training of HTTI students enhanced through industrial training, placements of students to industrial prayers, undertaking research in the hospitality field.  Contribution to ATA made  270  135  UShs Bn:  2.902  UShs Bn:  ourism Infrastructure and Construction  N/A  Source of the N stakeholders con Historical and c documented; Uf feasibility study SON; Visitor sa conducted;  Mt. Rwenzori T Infrastructure D Project: Assessir existing Mt. Rwinfrastructure (tresting points, a	Approved Budget and Planned outputs  carried out; Day to day operations at UWTI supported Staff emoluments paid, Students Feeding purchased, Administration costs paid, Inservice Trainings arranged, Training materials purchase, Library, Property and utility costs paid, Transport costs provided, Field Training exercises, Industrial Trainings paid, Paramilitary training conducted, Examination prepared, Stakeholders workshops attended, Extra Curricular activities, HIV/AIDS awareness done;  150  136  UShs Bn:  1.445  UShs Bn:  0.159  Ourism and Hotel Training (HTTI)  Wage subvention to HTTI; Skills training of HTTI students enhanced through industrial training, placements of students to industrial prayers, undertaking research in the hospitality field.  Contribution to ATA made  270  135  UShs Bn:  2.902  UShs Bn:  0.502  Ourism Infrastructure and Construction  N/A  Source of the Nile: Key stakeholders consulted; Historical and cultural resources documented; Updated the feasibility study report of the SON; Visitor satisfaction survey	

#### **Vote Summary**

Vote, Vote Function Key Output	Approved Budget a Planned outputs	2015 and	/16 Spending and O Achieved by End		2016 Proposed Bud Planned Outp	get and
					and launched; Regional sites	buffer zones; tation completed and museums signs and BOQs um centre aba Palace torial site wes, monument entre repaired;
Performance Indicators:						
Feasibility study for the tourism infrastructure on MT Rwenzori done	Yes		No			
Feasibility study for the source of the Nile Development project done	Yes		No		Yes	
Status of soroti Museum construction					Launched	
Output Cost:	UShs Bn:	1.981	UShs Bn:	0.553	UShs Bn:	2.679
Vote Function Cost	UShs Bn:	79.811	UShs Bn:	6.263	UShs Bn:	62.781
Vote Function: 0649 Policy,	Planning and Suppo	rt Services				
Vote Function Cost	UShs Bn:	7.748	UShs Bn:	1.186	UShs Bn:	6.691
Cost of Vote Services:	UShs Bn:	87.559	UShs Bn:	7.449	UShs Bn:	69.472

<sup>\*</sup> Excluding Taxes and Arrears

#### 2016/17 Planned Outputs

#### POLICIES, STRATEGIES AND MONITORING SERVICES

Draft heritage resources bill submitted to Cabinet; Revised Wildlife Act published and disseminated;

National Action Plan for the Shoe Bill drawn; Reconstruction of Kasubi and Wamala coordinated; Sector represented at the UNESCO WHL conference;

Cultural Heritage sites in Uganda packaged and promoted;

8 ongoing and 4 potential tourism projects monitored;

4 studies undertaken to inform tourism sector planning;

Hold a National annual wildlife conservation stakeholders forum;

Uganda's interests effectively secured in global conservation agenda;

Sector effective represented in International decision making: Payment of obligations to UNWTO and ATA made;

#### ACCOMMODATION AND HOSPITALITY REGISTRATION, GRADING AND CAPACITY BUILDING

Skills development and Exposure through Training to Department staff

30 students offered scholarships to study in tourism management.

#### **MUSEUM SERVICES**

Titles for sites under UNESCO reparations (Bigo, Ntuusi, Bwogero, Kasonko and Mubende) acquired; Draft heritage resources bill submitted to parliament; Reconstruction of Kasubi and Wamala coordinated;

#### **Vote Summary**

Sector represented at the UNESCO WHL conference:

Cultural Heritage sites in Uganda promoted and packaged; 4 Regional sites of Patiko, Wedelai, Nyero maintained; Exhibitions upgraded in 4 museums of Fort lugard, Kabale Museum, Soroti and Moroto;

#### TOURISM PROMOTION AND MARKETING

Destination visibility in key source markets and locally enhanced through participation in 3 international tourism fairs, 2 regional tourism fairs and 3 domestic events and fairs and World Tourism day celebrations, Miss Tourism 2016 Competitions;

10 tourism clusters of Buganda, Busoga, Lango, West Nile, Acholi, Kigezi, Bunyoro, GANTONE, Rwenzori, Eastern Tourism Forum, Eastern Tourism Enterprenuers, Ssese Islands supported to develop and promote their tourism products through domestic;

100 MTWA staff taken for Familiarization tours in the national tourism attractions sites; Image of the country promoted through participation in EAC sectoral meetings, Northern corridor cluster meetings, UNWTO meetings, ATA meetings and other bilateral meetings; Tourism training institutes supported: Tourism training institutes documented;

#### CONSERVATION AND SUSTAINABLE UTILIZATION OF WILDLIFE RESOURCES

Conservation awareness raised through World Migratory Bird Day Celebrations, World Wildlife Day Celebrations organized;

Conservation Areas inspected to oversee Government Policy implementation;

Wildlife use rights holders outside protected Areas inspected to ensure compliance with CITES;

50 Wildlife use rights holders trained in CITES implementation and other trade requirements;

Wildlife Clubs activated in Schools:

National Parks (NP) and Wildlife Reserves effectively managed. These include; Murchison falls NP, Queen Elizabeth NP, Kidepo Valley NP, Mgahinga NP, Bwindi NP, Lake Mburo NP, Mount Elgon NP, Kibale NP, Rwenzori NP, Semliki NP, Semliki WR, Ajai WR, East Madi WR, Kabwoya, Pian Upe, Matheniko Bokora, Katonga WR

#### TOURISM INFRASTRUCTURE AND INVESTMENTS

The Rwenzoris: 10 boardwalks installed; 5 resting points constructed; 2 bridges constructed; Detailed feasibility studies for the establishment of one wildlife satelite centre conducted;

Detailed feasibility studies for the source of the Nile project prepared; First floor of the Pier restaurant furnished; Soroti museum officially opened after completing the fence, land scaping and mounting exhibits.

Barlonyo Memorial site upgraded: Graves, monument and resource centre repaired;

Kabale Museum refurbished; Mugabe palace in Ankole fenced

Table V2.2: Past and Medum Term Key Vote Output Indicators\*

		2015/16		MTEF Pro							
Vote Function Key Output Indicators and Costs:	2014/15 Outturn		urn by nd Sept	2016/17	2017/18	2018/19					
2 ,	Vote: 022 Ministry of Tourism, Wildlife and Antiquities  Vote Function: 0603 Tourism, Wildlife conservation and Museums										
Number of national parks inspected and monitored on implementation of		7	4	7	8	9					

#### **Vote Summary**

		2015	/16	MTEF P		
Vote Function Key Output Indicators and Costs:	2014/15 Outturn	Approved Plan	Outturn by End Sept	2016/17	2017/18	2018/19
UWA activities						
Number of strategies developed to address wildlife related issues		3	1	2	3	3
Status of revision of the Historical Monuments Act				Submitted to Cabinet;	Submitted to Parliament	
Status of revision of the Uganda Wildlife Act				Disseminated	none	None
No. of Wildlife Clubs of Uganda (WCU) revived in schools		15	0	8	25	25
No. of Wildlife use rights holders outside protected areas inspected		12	0	12	12	12
No. of artifacts collecetd		200	0			
No. of artifacts collected				50	300	300
No. of kits designed and loaned to schools for their educational		10	0	0	10	10
Nomination dossier for Bigo Bya Mugyenyi, Ntusi, Bwogero and Mubende developed		Yes	s No	No	No	Yes
No. of tourism research studies undertaken		4	. 1	4	4	
No. of Tourism regional and international meetings attended		9	3	10	10	10
Number of international Tourism fairs attended		4	. 1	5	5	5
Number of Tourism cluster supported to exhibit their products		8	3	9	10	10
Amount of revenue shared with the communities neighbouring protected areas (Shs. Bn)				3	4	4
No. of visitors entering UWEC		280,000	133366	300000	320000	350000
No. of students enrolling at UWTI		150	136	150	160	160
Number of students enrolling at HTTI		270	135	200	200	200
Feasibility study for the source of the Nile Development project done		Yes	No No	Yes		
Feasibility study for the tourism infrastructure on MT Rwenzori done		Yes	No No			
Status of soroti Museum construction				Launched	none	
Vote Function Cost (UShs bn)	6.747	79.811	6.263	62.781	63.524	66.146
Vote Function:0649 Policy, Planning	and Support Se	ervices				
Vote Function Cost (UShs bn)	5.918	7.748	3 1.186	6.691	8.905	10.072
Cost of Vote Services (UShs Bn)	12.665	87.559	7.449	69.472	72.429	76.218

#### Medium Term Plans

- (1) Increase the country visibility in key source markets through aggressive marketing and promotion of tourism products to improve Uganda's image internationally by strengthening the institutions responsible for tourism promotion such as Uganda Tourism Board and Ugandan Missions Abroad;
- (2) Identify and develop new tourism products including community and religious tourism under tourism. This will also involve the redesigning of strategic facilities such as the source of the Nile at Jinja to

#### **Vote Summary**

international standard and redeveloping Namugongo Martyrs shrine to equip it with necessary amenities.

- (3) Support skills development mainly through continued revamping the Hotel and Tourism Training Institute (HTTI) with aim of creating a pool of competitive tourism and hospitality workers;
- (4) Grade and classify all the hotels in the country
- (5) Increased domestic appreciation of tourism

#### (ii) Efficiency of Vote Budget Allocations

Table V2.3: Allocations to Key Sector and Service Delivery Outputs over the Medium Term

	(i) Allocation (Shs Bn)			(ii) % Vote Budget				
Billion Uganda Shillings	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19
Key Sector	79.8	62.8	63.5	66.1	91.2%	90.4%	87.7%	86.8%
Service Delivery	76.9	58.7	59.4	61.6	87.8%	84.5%	82.0%	80.9%

Table V2.4: Key Unit Costs of Services Provided and Services Funded (Shs '000)

#### (iii) Vote Investment Plans

Table V2.5: Allocations to Capital Investment over the Medium Term

Table 12.3. Anocations to Capital investment over the Medium Term									
	(i) Allocation (Shs Bn)					(ii) % Vote Budget			
Billion Uganda Shillings	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19	
Consumption Expendture(Outputs Provided)	8.8	9.0	11.3	10.1	10.0%	12.9%	15.5%	13.3%	
Grants and Subsidies (Outputs Funded)	75.7	57.2	55.8	60.1	86.5%	82.3%	77.0%	78.9%	
Investment (Capital Purchases)	3.1	3.3	5.4	6.0	3.5%	4.8%	7.4%	7.8%	
Grand Total	87.6	69.5	72.4	76.2	100.0%	100.0%	100.0%	100.0%	

None

**Table V2.6: Major Capital Investments** 

Project, Programme	2015/16		2016/17	
Vote Function Output  UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by September (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location	
Project 1333 Mt. Rwenzori To	ourism Infrastructure Development	Project (MRTIDP)		
060382 Tourism Infrastructure and Construction	Assessment of the existing trails, bridges, resting points, accommodation facilities and information centers carried out;  Cable car system: Engineering and Designs studies and plans developed;  Mobilization and supervision reports	Assessment report of the existing Mt. Rwenzori infrastructure (trails, bridges, resting points, accommodation facilities and information centers) prepared;  Mobilization undertaken;	10 boardwalks installed in the Rwenzoris; 5 resting points constructed in the Rwenzoris; 2 bridges constructed in the Rwenzoris; Monitoring and supervision of activity implementation undertaken;	
Total	814,027	310,000	1,075,150	
GoU Development	814,027	310,000	1,075,150	
External Financing	0	0	0	
Project 1334 Development of I	Museums and Heritage Sites for Cul	tural Promotion		
060382 Tourism Infrastructure and Construction	Designs and BoQs for new 2 Museum Galleries, 2 Storage facilities,1 Laboratory and 1 Theat reprepared	Windows, doors, glasses fixed at Soroti museum;  BOQs for the 2 Gallaries,	Land title for land in Fortpotal town council acquired; Land for the heritage centre surveyed and border mark trees planted;	

#### **Vote Summary**

Project, Programme	2015/16	2016/17	
Vote Function Output  UShs Thousand	Approved Budget, Planned Outputs (Quantity and Location)	Actual Expenditure and Outputs by September (Quantity and Location)	Proposed Budget, Planned Outputs (Quantity and Location
	The Transport Gallery constructed  Soroti Museum completed  Land in Arua acquired and titled  Mugabe palace fenced  An interpretation centre, craft shop and toilets at Nyero rock paintings constructed  Monitoring and Supervision done	storage facilicities, labaratory and theatre at museum approved by MTWA and KCCA: Draft designs are available;  Procurement underway for the construction of the Nyero Rock Art interpretation centre;  Initial consultations with the DLG made on the acquisition of land in Arua;  Compliance and quality assurance made on all projects;	Soroti museum fenced and compound landscaped; Exhibition materials, display exhibits mounted at Soroti museum; Soroti museum launched;  6 Rock arts sites in eastern protected with buffer zones;  Nyero interpretation centre constructed and launched;  Regional sites and museums developed: Designs and BOQs for Arua Museum centre prepared; Mugaba Palace fenced;  Barlonyo Memorial site upgraded: Graves, monument and resource centre repaired;
			Kabale Museum refurbished;  Monitoring and supervison conducted;
Total	686,505	156,746	673,850
GoU Development	686,505	156,746	673,850
External Financing	0	0	(
Project 1336 Development of S	Source of the Nile		
60382 Tourism	A Physical Master Plan of the	Key stakeholders consulted;	Feasibility studies for the source
Infrastructure and Construction	Source of the Nile produced	Historical and cultural resources documented;	of the Nile project;
		ToRs for the pre-feasibility studies drafted	
		Visitor satisfaction survey conducted;	
Total	480,000	86,110	530,000
GoU Development	480,000	86,110	530,000
External Financing	0	0	(

#### (iv) Vote Actions to improve Priority Sector Outomes

Human resource capacity gaps in the Tourism Industry: The Competitive enterprise Development Project is expected improve the skills of the Ministry and its affiliated institutions. It will also support the strengthening the capacity of HTTI in upgrading the skills of hotels staff in the country. The ministry intends to undertake progressive recruitment of staff. The ministry has also allocated Shs. 0.45bn for 30 scholarships to specialized training in Utali college, Kenya. Skill Uganda, Working closely MFPED and NPA to sponsor students for specialized training abroad; CEDP project – human skills and HTTI

#### **Vote Summary**

Sector resources: Working closely with MFPED, Parliament for increased funding

Raw Tourist products: Support the development of tourism clusters to promote tourism development at regional level; working on feasibility studies for investment projects. The sector to continue to develop products through the projects including; Upgrade and redevelop the Source of the Nile site into a worldclass visitor attraction; Develop, brand and promote the Rwenzori Mountains as a tourist attraction. Develop mountaineering facilities including cable cars and zip lines; Develop Lake Victoria Tourism Circuit; Develop regional wildlife education centers and museums.

Increased visa fees from \$50 to \$100: Liaising with MoIA

Vildlife conservation and Museum of Tourism Product Development Source of the Nile: Key stakeholders consulted; Historical and cultural resources documented; ToR for the pre-feasibility studies drafted; Visitor satisfaction survey conducted;  Mt. Rwenzori Tourism Infrastructure Development		Diversify tourism products beyond nature ones. Add value to the existing tourism products.
d Tourism Product Development Source of the Nile: Key stakeholders consulted; Historical and cultural resources documented; ToR for the pre-feasibility studies drafted; Visitor satisfaction survey conducted; Mt. Rwenzori Tourism	Develop the infrastructure on the Rwenzoris: install 10 boardwalks; Construct 5 resting points; construct 2 bridges; Prepare feasibility studies for the Source of the Nile;Prepare Designs and BOQs for Arua	beyond nature ones. Add value to the existing tourism
d Tourism Product Development Source of the Nile: Key stakeholders consulted; Historical and cultural resources documented; ToR for the pre-feasibility studies drafted; Visitor satisfaction survey conducted; Mt. Rwenzori Tourism	Develop the infrastructure on the Rwenzoris: install 10 boardwalks; Construct 5 resting points; construct 2 bridges; Prepare feasibility studies for the Source of the Nile;Prepare Designs and BOQs for Arua	beyond nature ones. Add value to the existing tourism
Source of the Nile: Key stakeholders consulted; Historical and cultural resources documented; ToR for the pre-feasibility studies drafted; Visitor satisfaction survey conducted; Mt. Rwenzori Tourism	the Rwenzoris: install 10 boardwalks; Construct 5 resting points; construct 2 bridges; Prepare feasibility studies for the Source of the Nile;Prepare Designs and BOQs for Arua	beyond nature ones. Add value to the existing tourism
Project: Assessment of the existing Mt. Rwenzori infrastructure (trails, bridges, resting points, accommodation facilities and information centers) carried out;	Palace;	
rvation of Wildlife Protected Are	as, Heritage Sites and Monumen	ts
None	Revive 8 Wildlife Clubs of Uganda (WCU) in Schools;Upgrade Barlonyo Memorial site: Repair graves, monument and resource centre; Excavate 31km trench in Murchison falls NP; Manage and control wildlife diseases.	Raise awareness on the importance of wildlife conservation as a vehicle to poverty eradication.
n Capacity Gaps in the Tourism.	Industry	
None	200 Students enrolled at HTT;90 Tour guides and Hotel service personel trained; 200 hotel owners sensitised on Hotel standards by UTB and 100 accomodation facilities graded and classified;curruculum reviewed for HTTI and approved by NCHE;	Build capacity in all Districts in Tourism Product Development, Quality Inspection and Promotion; Support training of trainers programmes; also provide at least 100 scholarships to students yearly to acquire specialized skills in tourism and hospitality
	resting points, accommodation facilities and information centers) carried out; rvation of Wildlife Protected Are None	resting points, accommodation facilities and information centers) carried out;  rvation of Wildlife Protected Areas, Heritage Sites and Monument None  Revive 8 Wildlife Clubs of Uganda (WCU) in Schools; Upgrade Barlonyo Memorial site: Repair graves, monument and resource centre; Excavate 31km trench in Murchison falls NP; Manage and control wildlife diseases.  In Capacity Gaps in the Tourism Industry  None  200 Students enrolled at HTT;90 Tour guides and Hotel service personel trained; 200 hotel owners sensitised on Hotel standards by UTB and 100 accomodation facilities graded and classified; curruculum

#### **Vote Summary**

2015/16 Planned Actions:	2015/16 Actions by Sept:	2016/17 Planned Actions:	MT Strategy:
Recruit 10 staff for the vacant posts	None	More 30 staff to be recruited;	Improve staff skills for the ministry and affiliated institutions.
VF Performance Issue: Inade	quate Tourism Support Infrastruc	cture	
Complete the construction of Soroti museums	Windows, doors, glasses fixed at Soroti museum;	Soroti museum fenced; Soroti museum compound landscaped; Exhibition materials, display exhibits mounted at Soroti museum; Soroti museum launched;	Lobby relevant institutions to improve strategic infrastructure such as Uganda Airlines, tourism roads, rural electrification, improve hotel infrastructure.

#### V3 Proposed Budget Allocations for 2016/17 and the Medium Term

This section sets out the proposed vote budget allocations for 2016/17 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V3.1: Past Outturns and Medium Term Projections by Vote Function\*

	2015/16		MTEF Budget Projections			
	2014/15 Outturn	Appr. Budget	Spent by End Sept	2016/17	2017/18	2018/19
Vote: 022 Ministry of Tourism, Wildlife and Antiquities						
0603 Tourism, Wildlife conservation and Museums	6.747	79.811	6.263	62.781	63.524	66.146
0649 Policy, Planning and Support Services	5.918	7.748	1.186	6.691	8.905	10.072
Total for Vote:	12.665	87.559	7.449	69.472	72.429	76.218

#### (i) The Total Budget over the Medium Term

#### (ii) The major expenditure allocations in the Vote for 2016/17

#### (iii) The major planned changes in resource allocations within the Vote for 2016/17

Tourism infrastructure and construction.

**Table V3.2: Key Changes in Vote Resource Allocation** 

Changes in Budget Allocation 2016/17	<del>-</del>		els: 2018/19	Justification for proposed Changes in Expenditure and Outputs				
Vote Function:0651 Tourism, Wildlife conservation and Museums								
Output: 0603 51 Management of National Parks and Game Reserves(UWA)								
UShs Bn: -10.911	UShs Bn: -12.6	662 UShs Bn:	-8.420	Reduced NTR collections due to the				
Reduced operations of	Reduced operations of	Reduced operati	ons of	overall slumber in tourism sector				
Uganda Wildlife Authority.	Uganda Wildlife Authority	7. Uganda Wildlife	e Authority.	especially the number and average				
Reduced interventions	Reduced interventions	Reduced interve	entions	expenditure of the foreign tourists				
towards wildlife	towards wildlife	towards wildlife		entering National parks. This is expected				
conservation.	conservation.	conservation.		to reduce NTR collections and thus				
				affecting the amount of funds available for UWA's operations.				
Output: 0603 52 Wildlif	e Conservation and Education	on Services(UWEC)						
UShs Bn: -7.397	<i>UShs Bn:</i> -7.2	97 UShs Bn:	-7.297	Reduction as a result of closure of one-				
Exit of a one-off project	Exit of a one-off project	Exit of a one-off	f project	off funding towards the "Construction				
"Construction and	"Construction and	"Construction ar	nd	and Refurbishment of Namugongo				
Refurbishment of	Refurbishment of	Refurbishment of	of	Shrine Infrastructure"				
Namugongo Shrine	Namugongo Shrine	Namugongo Shr	rine					
Infrastructure"	Infrastructure"	Infrastructure"						
Output: 0603 54 Touris	m and Hotel Training(HTTI)	)						
UShs Bn: -1.523	UShs Bn: -0.0	002 UShs Bn:	-0.002					

#### **Vote Summary**

Changes in Budget Allocati 2016/17	•		els: 2018/19	Justification for proposed Changes in Expenditure and Outputs
Output: 0603 82 Touris	m Infrastructure and Const	truction		
UShs Bn: 0.698	UShs Bn: 0.	.650 UShs Bn:	1.019	Funds were reallocated to new projects
A lot of funds had been put	A lot of funds had been p	out		on tourism product development.
under Government	under Government			
purchases and taxes dues	*			
expiry of most of the	expiry of most of the			
projects.	projects.			
Vote Function:0605 Policy, I	Planning and Support Serv	vices		
Output: 0649 05 Minist	ry Support Services (Financ	ce and Administration	1)	
UShs Bn: -0.911	UShs Bn: -1.	.502 UShs Bn:	-0.757	Reduction based on Sector
Reallocation of these funds	Reallocation of these fund	ds Reallocation of	these funds	reprioritization
to the Hotel and Tourism	to the Hotel and Tourism	to the Hotel and	Tourism	
Training Institute (HTTI)	Training Institute (HTTI)	Training Institut	te (HTTI)	
and the Uganda Wildlife	and the Uganda Wildlife	U		
Education Centre (UWEC)	Education Centre (UWEO	<ul><li>C) Education Centr</li></ul>	e (UWEC)	

#### V4: Vote Challenges for 2016/17 and the Medium Term

This section sets out the major challenges the vote faces in 2016/17 and the medium term which the vote has been unable to address in its spending plans.

The Ministry of Tourism Wildlife and Antiquities has continued facing inadequate and statistic budget ceilings. This has remained so despite growing demand to deliver supporting services and products for the tourism sector. The challenging areas include:

- -Disease outbreaks such as Ebola and Marburg
- -Terrorism threats
- -Negative Media advisories
- -Lack of electricity in the majority sector installations in the tourism sites especially those in the national parks
- -Unreliable communication in the national parks
- -Lack of a national carrier is also hampering promotion of the destination
- -Increased cases of human wildlife conflicts
- -Inadequate accommodation for students at UWTI.
- -Lack of staff quarters at UWTI and accommodation for students at HTTI which impact directly on the students enrolment and welfare
- -Understaffing both at the Ministry and its agencies due to limited salary provisions
- -Limited training facilities such as lecture rooms, demonstration kitchen and reading library impact on the institute's ability to expand as far as enrolment is concerned
- -Strong dollar affecting the Uganda shillings and Euro
- -Inadequate funding for the sector
- -Staffing gaps in the ministry and all the institutions
- -Inadequate human skills both in the public and private sector
- -Inadequate budgets for both recurrent and development activities
- -Most of our tourist products are still raw
- -Increased visa fees from \$50 to \$100.
- -VAT on lodges: While the destination is already regarded as an expensive destination, MFPED introduced a VAT on upcountry lodges
- -The closure of Air Uganda and now the British Airway closing shop in Uganda

#### **Table V4.1: Additional Output Funding Requests**

Additional Requirements for Funding and		Justification of Requirement for
Outputs in 2016/17:		Additional Outputs and Funding

#### **Vote Summary**

Vote Function:0605 Tourism, Wildlife conservation and Museums

Output: 0603 05 Capacity Building, Research and Coordination

UShs Bn: 3.700

Additional funds to cater for change in wage bill (shs 100m) Additional funds to cater for planned recruitment(shs 0.6bn) Undertake a Training needs assessment in the private sector, taking a value chain approach(shs 0.4bn)

Create a critical mass of TOTs to run the tailor-made trainings, coordinated by HTTI(shs 0.5bn) Deliver on-job trainings to the stakeholders to address the identified training needs(shs 0.5bn)

Undertake an HR audit in the ministries, departments and agencies (shs 0.05bn)

Undertake "upskilling" of the workforce of both the MoTWA and the National Council for Higher Education (NCHE) to enforce compulsory accreditation and compliance to training standards(shs 0.5bn)

The ministry has an allocation Shs. 0.45bn for 30 scholarships to specialized training in Utali college, Kenya. An addition of 70 scholarships would require an additional shs 1.05bn

Inadequate qualified staff is a most binding constraint in the performance of the sector and this needs to be addressed. Whereas the Ministry has an approved staff structure of 301 members, only 191 posts are filled which 64% of the approved staff structure. The current wage bill of Shs. 1,332,000,000 is also inadequate for the current staffing levels. The ministry currently requires Additional funds to cater for change in wage bill (shs 100m)

There is need for a critical mass of TOTs to run the tailor-made trainings.

There is need for on-job trainings to the stakeholders to address the identified training needs

There is need to enforce compulsory accreditation and compliance to training standards

The sector requires specialized training to be competitive

Output: 0603 06 Tourism Investment, Promotion and Marketing

UShs Bn: 6.300

Facilitate formation and development of tourism clusters (shs 0.5bn)

Support clusters to organize events such as miss tourism and tourism carnivals (shs 0.5bn)

Build capacity in local authorities to enforce quality assurance and promote tourism in the districts (shs 1.0bn)

Facilitate the DCOs in promotion and regulation of tourism at local government level (Piloting in 20 districts). The facilitation will go towards data collection, inspection and providing guidance to facility owner in the district. Each district is proposed to revive a grant of shillings 50 million per year. (shs 1.0bn)

Settlement of arrears in international obligations: Settle arrears to Lusaka Agreement(shs 2.5bn)
Settle arrears to UNWTO(shs 0.8bn

Promote tourism development at regional level. Settlement of arrears in international obligations.

Output: 0603 51 Management of National Parks and Game Reserves(UWA)

UShs Bn: 1.000

Restore forest cover in Rwenzori Mountains and Elgon Mountain Conservation areas (shs 1.0bn) Restore forest cover in Rwenzori Mountains and Elgon Mountain Conservation areas

Output: 0603 53 Support to Uganda Wildlife Training Institute

UShs Bn: 0.900

Construct a computer laboratory and equip it (shs 0.5bn) Procure a school van to facilitate the movement of students in the field (shs 0.4bn) There is urgent need for high-quality research of Wildlife, terms of infrastructure, equipment, and staff capacity building. This seems particularly important in light of the new Wildlife Policy's recommendation to transform UWTI into the Uganda Wildlife and Research Training Institution (UWRTI).

Output: 0603 82 Tourism Infrastructure and Construction

UShs Bn: 8.900

Undertaking feasibility studies to include socio-economic and environmental studies. In FY 2015/16 funds were provided to undertake pre-feasibility studies for infrastructure development at the Source of the Nile. Within

Tourism products in the country have been described as raw and under developed. The Ministry has therefore embarked on development of these products. As per the budget strategy for 2016/17 by MFPED, Source of the Nile is to be redesigned. In FY 2015/16, Shs. 390m was provided for pre-feasibility studies and

#### **Vote Summary**

### Additional Requirements for Funding and Outputs in 2016/17:

the budget only Shs. 0.6 bn is available in the budget for FY 2016/17. An additional Shs. 0.90bn is needed to the feasibility studies

Extending the works at Namugongo martyrs shrine to include construction of an Ampitheatre (Shs. 3.0bn)

Complete the floating restaurant at Uganda Wildlife Education Centre(Shs. 2.0bn)

Undertake modernization of the National Museum in Kampala (Shs. 3.0bn)

Pending Feasibility studies (Ushs 1.4 bn);

Restoration of forest cover in Rwenzori Mountains and Elgon Mountain Conservation areas (Ushs. 1bn);

Justification of Requirement for Additional Outputs and Funding

will require not less than shs.1.5bn for detailed feasibility studies in FY 2016/17.

Vote Function:0604 Policy, Planning and Support Services

Output: 0649 04 Policy, consultation, planning and monitoring services

UShs Bn: 2.200

There is need to strengthening the PRPU to undertake demand driven research, carry out holistic and strategic planning, monitor and evaluate activity implementation, develop projects and coordinate the tourism sector working group. (shs 1.1bn)

There is need to undertake pre-feasibility studies for new projects in preparation for inclusion in the PIP (shs 0.7bn)

Feasibility studies for establishment of one regional wildlife education centre(shs 0.4bn)

The planning, research and policy function of the ministry needs enhanced capacity in the areas of research, project development, monitoring and planning.

Feasibility and pre-feasibility studies a required for projects to be included in the PIP. This will improve the overall sector performance and the sector's contribution to the economy.

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

#### (i) Cross-cutting Policy Issues

(i) Gender and Equity

**Objective:** Gender Awareness in the sector

Issue of Concern: Gender disparity

Proposed Intervensions

All the policies formulated and to be formulated shall take into conderation of Gender and Equity matters; Conduct awareness in different departments about gender equality and equal opportunities

Budget Allocations UGX billion 0.015

Performance Indicators No of staff sensitised on Gender awareness in the sector

**Objective:** Equal opportunity for recruitment

Issue of Concern: Male applicants overweigh female applicants for Jobs especially for Jobs available at the Protected areas like the National Parks

#### **Vote Summary**

Proposed Intervensions

No body shall be discriminated on the basis of his/her sex regarding the jobs available

Budget Allocations UGX billion 0.01

Performance Indicators No of female employees recruited in the sector

#### (ii) HIV/AIDS

**Objective:** ii) Staff sensitised on HIV/AIDS matters by engaging Ministry of Public Service and Uganda AIDS commission

Issue of Concern: Stigma that makes those who are sick fear to test and even reveal their status

**Proposed Intervensions** 

Organise workshops and seminars to sensitise staff, Link those who are sick with treatment centers affiliated to government; conduct councelling and voluntary testing. Distribute free condoms in all bathrooms at the Head office and affiliated institutions. Install first Aid boxes.

Budget Allocations UGX billion 0.0296

Performance Indicators No of staff who take voluntary testing and councelling. No of

staff supported for treatment

Objective: i) HIV workplace policy developed.

Issue of Concern: Developing a work based HIV/AIDS Policy for the Ministry

Proposed Intervensions

Hold a Sensitisation Workshop. Acquire a First Aid Box

Budget Allocations UGX billion 0.0296

Performance Indicators The HIV/AIDS work based Policy implemented

#### (iii) Environment

**Objective:** Increased awareness among communities neighbouring protected areas on the importance of wildlife

Issue of Concern: Increased encroachment of protected areas due to degraded environment outside wildlife protected areas

Proposed Intervensions

Support local beneficiary community to identify and develop suitable projects proposal for funding Implement the Payment for Ecosystem Services (PES)

Support alternative community livelihood programs

Budget Allocations UGX billion 0.07

Performance Indicators 1. Number of homesteads and schools utilising energy saving

stoves

2. Hectares of land planted with indigenous forests3. No of villages and land owners involved in PES

**Objective:** Increased Wildlife in the protected areas

#### **Vote Summary**

Issue of Concern: Conserving Habitats for birds breeding

**Proposed Intervensions** 

Enhance community awareness and appreciation of conservation values of wildlife

Revive wildlife clubs in 8 schools

Budget Allocations UGX billion 0.2

Performance Indicators Number of wildlife clubs revived in schools

No of communities supported to conserve the environment

**Objective:** Mitigate negative impacts caused by activities of oil and Gas in the wildlife protected areas

Issue of Concern: Oil and gas activities affecting wildlife in the protected areas

**Proposed Intervensions** 

Engage oil companies in mitigating negative impacts caused by oil and gas activities in the protected areas.

Budget Allocations UGX billion 0.098

Performance Indicators No of wildlife species in a particular area

#### (ii) Payment Arrears

The table below shows all the payment arrears outstanding for the Vote:

n	D (D D)	A (TICL D.)
Payee	Payment Due Date	Amount (UShs Bn)
UNWTO	6/30/2011	0.88
Lusaka Agreement	2/29/2012	2.50
	Total:	3.376

There are outstanding arrears to Lusaka Agreement and UNWTO amounting to Shs. 2.5bn and Shs. 0.876bn respectively. These have been incurred over time as a result of non payments.

Effective with FY 2012/13, the Ministry has been settling current annual contributions to UNWTO while drawing up a plan to settle previous annual contributions.

#### (ii) Non Tax Revenue Collections

The table below shows Non-Tax Revenues that will be collected under the Vote:

Source of NTR	UShs Bn	2014/15 Actual	2015/16 Budget	2015/16 Actual by Sept	2016/17 Projected
Educational/Instruction related levies		0.000	2.000		1.894
Market /Gate Charges			1.461		2.200
Miscellaneous receipts/income		0.000	7.878		2.499
Other Fees and Charges				0.000	1.727
Park Fees			56.819		46.759
	Total:	0.000	68.158	0.000	55.079

The projected decrease in NTR by UWA is majorly explained by anticipated decrease in revenue from park entry fees, Gorilla and Chimp tracking fees. This is due o the slumber in sector business performance.