

VOTE: 015 Ministry of Trade, Industry and Co-operatives

I. VOTE MISSION STATEMENT

To develop and promote a competitive export-led private sector, through accelerated industrial development, facilitation of trade and entrepreneurial advancement, and the building of a conducive business environment

II. STRATEGIC OBJECTIVE

To sustainably increase value addition in agriculture, industry, minerals, oil & gas

To strengthen private sector competitiveness to drive growth and create jobs

To strengthen the cooperative movement for competitiveness and socially inclusive economic development

To facilitate trade development

To strengthen the policy, legal, institutional, and coordination framework

III. MAJOR ACHIEVEMENTS IN 2025/26

Attended 2 EAC negotiations at SCTIFI and meeting of the task force on EAC, (rules of Origin review) in Dar es salaam; Attended 2 at COMESA termed as COMESA POLICY ORGANS Meetings; Undertook a scooping study of the supply and distribution of fresh produce to screen potential competition concerns in the marketing of carrots and Irish potatoes in Mbale and Busia and some aspects violating the Competition Law were discovered; Investigated and addressed the sale of some substandard motorcycle spare parts by Beyond (U) Ltd both within Uganda and export markets.

Participated in the 24th COMESA Summit of Heads of State and Government held on 9th October 2025 under the theme, Leveraging Digitization to Deepen Regional Value Chains for Sustainable and Inclusive Growth.

UCA Conducted 2 capacity building sessions for cooperative Leaders and management in Oil seed value chain in Gulu and coffee value chain in Mbale National Savings and Credit Cooperative Society Ltd was registered and officially launched by the Minister (Assessed 8 Laboratories for Accreditation.)

Created awareness among 30 participants from Private Sector and Commercial Officers from selected LGs in Central region, on the National Competition and Consumer Protection Policy and the Competition Act, 2024; 25 Iron ore mining Cooperatives mobilized, profiled, and engaged to provide raw materials to the Steel Industries, and supported in diversification for export (Rubanda and Kabale Districts);50 cooperatives involved in value addition mobilized, profiled and supported in partnership with OWC.

VOTE: 015 Ministry of Trade, Industry and Co-operatives

IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections				
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31	
Recurrent	Wage	4.335	1.760	5.426	5.698	5.983	6.282	6.596
	Non-Wage	212.309	172.730	495.274	569.565	683.461	829.743	995.692
Devt.	GoU	6.279	0.032	14.260	15.686	18.823	22.588	27.105
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	222.923	174.522	514.960	590.948	708.266	858.613	1,029.393	
Total GoU+Ext Fin (MTEF)	222.923	174.522	514.960	590.948	708.266	858.613	1,029.393	
Arrears	2.241	1.186	0.000	0.000	0.000	0.000	0.000	
Total Budget	225.164	175.708	514.960	590.948	708.266	858.613	1,029.393	
Total Vote Budget Excluding Arrears	222.923	174.522	514.960	590.948	708.266	858.613	1,029.393	

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:01 Agro-Industrialization	1.820	0.000
Vote Function:01 Trade Development	0.400	0.000
001 External Trade	0.200	0.000
002 Internal Trade	0.200	0.000
Vote Function:02 Regulation and Management of Cooperatives	1.100	0.000
002 Cooperatives Development	0.300	0.000
003 Warehouse Receipt System	0.800	0.000
Vote Function:04 Industrial and Technological Development	0.100	0.000
001 Industry and Technology	0.100	0.000
Vote Function:05 MSME Development	0.220	0.000
001 Business Development and Quality Assurance	0.220	0.000
Programme:04 Manufacturing	493.421	14.260
Vote Function:01 Trade Development	15.133	0.000
001 External Trade	6.054	0.000
002 Internal Trade	9.079	0.000
Vote Function:02 Regulation and Management of Cooperatives	4.725	0.000
002 Cooperatives Development	3.186	0.000
003 Warehouse Receipt System	1.539	0.000
Vote Function:03 Policy, Planning and Support Services	30.917	14.260
001 Finance and Administration	30.917	14.260
Vote Function:04 Industrial and Technological Development	432.690	0.000
001 Industry and Technology	432.690	0.000
Vote Function:05 MSME Development	9.956	0.000
001 Business Development and Quality Assurance	8.118	0.000
005 Processing and Marketing	1.838	0.000
Programme:07 Private Sector Development	5.359	0.000
Vote Function:01 Trade Development	3.015	0.000
001 External Trade	2.616	0.000
002 Internal Trade	0.399	0.000

VOTE: 015 Ministry of Trade, Industry and Co-operatives

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:07 Private Sector Development	5.359	0.000
Vote Function:02 Regulation and Management of Cooperatives	0.100	0.000
002 Cooperatives Development	0.100	0.000
Vote Function:05 MSME Development	2.244	0.000
001 Business Development and Quality Assurance	1.236	0.000
005 Processing and Marketing	1.008	0.000
Programme:17 Regional Balanced Development	0.100	0.000
Vote Function:02 Regulation and Management of Cooperatives	0.100	0.000
002 Cooperatives Development	0.100	0.000
Total for the Vote	500.700	14.260

VOTE: 015 Ministry of Trade, Industry and Co-operatives

V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 01 Agro-Industrialization

Vote Function: 01 Trade Development

Department: 001 External Trade

Key Service Area: 000080 Economic Integration and Market Access

PIAP Output: Markets for priority agricultural products developed and maintained

Programme Intervention: 014111 Promote market penetration for agro-based products

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of new markets accessed	Number	2023/24	0	2

Key Service Area: 000086 Access to Regional and International Markets

PIAP Output: Market information systems established

Programme Intervention: 014111 Promote market penetration for agro-based products

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of Research Reports	Number	2023/24	0	2

Department: 002 Internal Trade

Key Service Area: 000039 Policies, Regulations and Standards

PIAP Output: Capacity of value chain actors enhanced

Programme Intervention: 011161 Strengthen the agricultural extension system

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of value chain stakeholders trained on quality standards and compliance	Number	2023/24	170	160

Vote Function: 02 Regulation and Management of Cooperatives

Department: 002 Cooperatives Development

Key Service Area: 000029 Capacity Building

PIAP Output: Functionality and sustainability of farmer groups, MSMEs and cooperatives improved

Programme Intervention: 011141 Strengthen farmer organizations and cooperatives ecosystems

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 02 Regulation and Management of Cooperatives****Department: 002 Cooperatives Development****Key Service Area: 000029 Capacity Building****PIAP Output: Functionality and sustainability of farmer groups, MSMEs and cooperatives improved**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of cooperatives inspected and audited	Number	2023/24	0	120
No. of farmer groups, MSME, Cooperatives supported with inputs	Number	2023/24	386	160
No. of farmer groups, MSME, Cooperatives trained	Number	2023/24	386	100
Number of farmer groups registered	Number	2023/24	0	120

Key Service Area: 010082 Cooperatives Establishment and Management**PIAP Output: Functionality and sustainability of farmer groups, MSMEs and cooperatives improved****Programme Intervention: 011141 Strengthen farmer organizations and cooperatives ecosystems**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of cooperatives inspected and audited	Number	2023/24	0	120
No. of farmer groups, MSME, Cooperatives supported with inputs	Number	2023/24	386	120
No. of farmer groups, MSME, Cooperatives trained	Number	2023/24	386	160
Number of farmer groups registered	Number	2023/24	0	100

Department: 003 Warehouse Receipt System**Key Service Area: 000029 Capacity Building****PIAP Output: Capacity of value chain actors strengthened to access agriculture finance and insurance****Programme Intervention: 015111 Promote affordable agricultural financing mechanisms**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of capacity building trainings conducted	Number	2023/24		16

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 02 Regulation and Management of Cooperatives

Department: 003 Warehouse Receipt System

Key Service Area: 000039 Policies, Regulations and Standards

PIAP Output: Harvest, post-harvest handling and storage standards developed and enforced

Programme Intervention: 012122 Ensure compliance to standards at harvesting, post-harvest handling and storage

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of post-harvest and storage facilities certified or licensed	Number	2023/24	0	60
Number of value chain actors trained in Harvest, post-harvest handling and storage, quality control and compliance standard	Number	2023/24	0	600
Skilling curriculum developed	Number	2023/24	No	1

Key Service Area: 000082 Warehouse Receipt System Services

PIAP Output: Markets for priority agricultural products developed and maintained

Programme Intervention: 014111 Promote market penetration for agro-based products

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of diplomatic engagements conducted	Number	2023/24	4	4
Number of new markets accessed	Number	2023/24	0	4

Key Service Area: 010055 Market access infrastructure

PIAP Output: Market information systems established

Programme Intervention: 014111 Promote market penetration for agro-based products

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of Research Reports	Number	2023/24	0	1
Number of enterprises profiled	Number	2023/24	0	100
Number of stakeholders serviced by Uganda Market Information System (UMIS)	Number	2023/24	0	5000
Number of Warehouse Receipts issued	Number	2023/24	0	600

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 04 Industrial and Technological Development****Department: 001 Industry and Technology****Key Service Area: 000073 Marketing and value addition****PIAP Output: Value chain actors supported with post-harvest handling equipment****Programme Intervention: 012111 Establish and operationalise appropriate post-harvest handling and storage facilities and infrastructure**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Profile of existing storage facilities	Number	2023/24	0	10

Vote Function: 05 MSME Development**Department: 001 Business Development and Quality Assurance****Key Service Area: 000084 Enterprise Development****PIAP Output: Capacity of value chain actors enhanced****Programme Intervention: 011161 Strengthen the agricultural extension system**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of value chain stakeholders trained on quality standards and compliance	Number	2023/24	170	150

Programme: 04 Manufacturing**Vote Function: 01 Trade Development****Department: 001 External Trade****Key Service Area: 000080 Economic Integration and Market Access****PIAP Output: Manufactured exports increased****Programme Intervention: 044111 Facilitate access of manufactured goods to regional and continental markets prioritizing EAC, COMESA and AfCFTA**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Total value of manufactured exports (Million USD)	Value	2023/24	1126.4000000000001	1195.0
Total volume of manufactured exports (Metric tonnes)	Number	2023/24	5.299999999999998	6

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 01 Trade Development****Department: 001 External Trade****Key Service Area: 000086 Access to Regional and International Markets****PIAP Output: Manufactured exports increased****Programme Intervention: 044111 Facilitate access of manufactured goods to regional and continental markets prioritizing EAC, COMESA and AfCFTA**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Total value of manufactured exports (Million USD)	Value	2023/24	1126.4000000000001	5.62
Total volume of manufactured exports (Metric tonnes)	Number	2023/24	5.2999999999999998	1195

Department: 002 Internal Trade**Key Service Area: 000024 Compliance and Enforcement Services****PIAP Output: Improved regulation of the manufacturing subsector/ Competitive****Programme Intervention: 045121 Implement existing Laws and Policies that support Manufacturing (Industrial Licensing Act, Competition Law, Trade Marks Law, Consumer Protection Law.)**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage of Industries in Uganda licensed	Percentage	2023/24	0	80%
Percentage of Statutes enforced in the manufacturing subsector	Percentage	2023/24	0	90%
Value of non-compliant products ceased or destroyed (USD)	Value	2023/24	0	1,000,000,000

Key Service Area: 000039 Policies, Regulations and Standards**PIAP Output: Reduce import preference****Programme Intervention: 044123 Promote consumption of locally produced goods and meet market preference**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage reduction in the value of import	Percentage	2023/24		5%

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 01 Trade Development****Department: 002 Internal Trade****Key Service Area: 000084 Enterprise Development****PIAP Output: Reduce import preference****Programme Intervention: 044123 Promote consumption of locally produced goods and meet market preference**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage reduction in the value of import	Percentage	2023/24		5%

Vote Function: 02 Regulation and Management of Cooperatives**Department: 002 Cooperatives Development****Key Service Area: 000039 Policies, Regulations and Standards****PIAP Output: Relevant policies, laws and regulations developed.****Programme Intervention: 045122 Develop, review and implement Policy and Legislation to support manufacturing**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Bills, policies and regulations reviewed or developed.	Number	2023/24		3

Key Service Area: 100004 Cooperatives Awareness and Skills Development**PIAP Output: Collaborations, adaptations and integrations within the industrial value chains facilitated.****Programme Intervention: 042121 Strengthen backward and forward linkages for primary and semi-processed products through facilitating development of required standards for inputs in the required quantities and necessary storage infrastructure.**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of successful collaborations and integrations within industrial value chains	Number	2023/24	0	1000

Department: 003 Warehouse Receipt System**Key Service Area: 000015 Monitoring and Evaluation****PIAP Output: Improved regulation of the manufacturing subsector/ Competitive****Programme Intervention: 045121 Implement existing Laws and Policies that support Manufacturing (Industrial Licensing Act, Competition Law, Trade Marks Law, Consumer Protection Law.)**

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 02 Regulation and Management of Cooperatives

Department: 003 Warehouse Receipt System

Key Service Area: 000015 Monitoring and Evaluation

PIAP Output: Improved regulation of the manufacturing subsector/ Competitive

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage of Industries in Uganda licensed	Percentage	2023/24	0	75%
Percentage of Statutes enforced in the manufacturing subsector	Percentage	2023/24	0	75%

Key Service Area: 000029 Capacity Building

PIAP Output: Highly skilled workforce in the manufacturing sector conducted

Programme Intervention: 042132 Incentivize on-job training program for critical skills.

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of apprenticeship training in the manufacturing	Number	2023/24	0	2
Number of high skills training programmes implemented in the manufacturing program	Number	2023/24	5	4

Key Service Area: 000039 Policies, Regulations and Standards

PIAP Output: Relevant policies, laws and regulations developed.

Programme Intervention: 045122 Develop, review and implement Policy and Legislation to support manufacturing

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Bills, policies and regulations reviewed or developed.	Number	2023/24		1

Key Service Area: 000073 Marketing and value addition

PIAP Output: Improved infrastructure in industrial parks and free zone

Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 02 Regulation and Management of Cooperatives

Department: 003 Warehouse Receipt System

Key Service Area: 000073 Marketing and value addition

PIAP Output: Improved infrastructure in industrial parks and free zone

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Kilometers in industrial parks and free zones constructed and rehabilitated.	Number	2023/24	50	10

Key Service Area: 000082 Warehouse Receipt System Services

PIAP Output: Collaborations, adaptations and integrations within the industrial value chains facilitated.

Programme Intervention: 042121 Strengthen backward and forward linkages for primary and semi-processed products through facilitating development of required standards for inputs in the required quantities and necessary storage infrastructure.

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Increase in the number of joint ventures and partnerships formed within the industrial value chains	Number	2023/24	0	2
Number of successful collaborations and integrations within industrial value chains	Number	2023/24	0	6

Vote Function: 03 Policy, Planning and Support Services

Department: 001 Finance and Administration

Key Service Area: 000001 Audit and Risk Management

PIAP Output: Administration and Support Services provided

Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of audit reports produced and submitted	Number	2023/24	4	2

Key Service Area: 000004 Finance and Accounting

PIAP Output: Administration and Support Services provided

Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 03 Policy, Planning and Support Services****Department: 001 Finance and Administration****Key Service Area: 000004 Finance and Accounting****PIAP Output: Administration and Support Services provided**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of financial reports produced and submitted	Number	2023/24	1	3

Key Service Area: 000005 Human Resource Management**PIAP Output: Human Resources capacity managed****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of staff group trainings undertaken	Number	2023/24	15	8
Proportion of staff salaries and related payments processed by 28th every month	Percentage	2023/24	100	100%

Key Service Area: 000006 Planning and Budgeting services**PIAP Output: Policy, Planning, Budgeting, Research and Monitoring and evaluation undertaken****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. BFP in place	Number	2023/24	1	1
No. of Ministerial Policy Statements developed	Number	2023/24	1	1
No. of quarterly Progress reports prepared	Number	2023/24	4	4

Key Service Area: 000007 Procurement and Disposal Services**PIAP Output: Administration and Support Services provided****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 03 Policy, Planning and Support Services****Department: 001 Finance and Administration****Key Service Area: 000007 Procurement and Disposal Services****PIAP Output: Administration and Support Services provided**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of procurement and disposal report prepared	Number	2023/24	4	2

Key Service Area: 000008 Records Management**PIAP Output: Administration and Support Services provided****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of files appraised	Number	2023/24	0	800

Key Service Area: 000010 Leadership and Management**PIAP Output: Administration and Support Services provided****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Top and Senior management meetings	Number	2023/24	30	12

Key Service Area: 000011 Communication and Public Relations**PIAP Output: Administration and Support Services provided****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of media engagements conducted and media correspondences made	Number	2023/24	25	17

Key Service Area: 000012 Legal and Advisory Services**PIAP Output: Administration and Support Services provided****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 03 Policy, Planning and Support Services****Department: 001 Finance and Administration****Key Service Area: 000012 Legal and Advisory Services****PIAP Output: Administration and Support Services provided**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of legal issues addressed (court cases, complaints, board issues, mediations, advisories...)	Number	2023/24	114	16

Key Service Area: 000013 HIV/AIDS Mainstreaming**PIAP Output: Cross cutting issues mainstreamed****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of crosscutting issues mainstreamed in the budget	Number	2023/24		3

Key Service Area: 000014 Administrative and Support Services**PIAP Output: Administration and Support Services provided****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Top and Senior management meetings	Number	2023/24	30	48
Property management expenses and utilities paid	Yes/No	2023/24		yes

Key Service Area: 000015 Monitoring and Evaluation**PIAP Output: Policy, Planning, Budgeting, Research and Monitoring and evaluation undertaken****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of Monitoring and evaluative reports prepared	Number	2023/24	0	6
No. of quarterly Progress reports prepared	Number	2023/24	4	4

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 03 Policy, Planning and Support Services****Department: 001 Finance and Administration****Key Service Area: 000019 ICT Services****PIAP Output: Administration and Support Services provided****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Property management expenses and utilities paid	Yes/No	2023/24		yes

Key Service Area: 000021 Gender Mainstreaming services**PIAP Output: Cross cutting issues mainstreamed****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of crosscutting issues mainstreamed in the budget	Number	2023/24		4

Key Service Area: 000027 Programme Working Group Secretariat Services**PIAP Output: Institutional coordination of the programme MDAs enhanced****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of Programme report in place	Number	2023/24	0	2
No. of PWG engagements held	Number	2023/24	6	8

Key Service Area: 000039 Policies, Regulations and Standards**PIAP Output: Policy, Planning, Budgeting, Research and Monitoring and evaluation undertaken****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of quarterly Progress reports prepared	Number	2023/24	4	3

Key Service Area: 000040 Inventory Management**PIAP Output: Administration and Support Services provided****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 03 Policy, Planning and Support Services****Department: 001 Finance and Administration****Key Service Area: 000040 Inventory Management****PIAP Output: Administration and Support Services provided**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Property management expenses and utilities paid	Yes/No	2023/24		yes

Key Service Area: 000044 Statistical services**PIAP Output: Policy, Planning, Budgeting, Research and Monitoring and evaluation undertaken****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of quarterly Progress reports prepared	Number	2023/24	4	2
No. Statistical Abstract in place	Number	2023/24	0	1

Project: 1899 Institutional Development of Ministry of Trade, Industry and Cooperatives**Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Administration and Support Services provided****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Property management expenses and utilities paid	List	2023/24		yes

Vote Function: 04 Industrial and Technological Development**Department: 001 Industry and Technology****Key Service Area: 000015 Monitoring and Evaluation****PIAP Output: Expand the range of and enforce manufacturing standards, specifications, guidelines and codes of practice****Programme Intervention: 044111 Facilitate access of manufactured goods to regional and continental markets prioritizing EAC, COMESA and AfCFTA**

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 04 Industrial and Technological Development

Department: 001 Industry and Technology

Key Service Area: 000015 Monitoring and Evaluation

PIAP Output: Expand the range of and enforce manufacturing standards, specifications, guidelines and codes of practice

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of distinct manufactured product categories exported annually (as defined by Harmonized System (HS6) codes)	Number	2023/24	5	480

PIAP Output: Improved regulation of the manufacturing subsector/ Competitive

Programme Intervention: 045121 Implement existing Laws and Policies that support Manufacturing (Industrial Licensing Act, Competition Law, Trade Marks Law, Consumer Protection Law.)

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage of Industries in Uganda licensed	Percentage	2023/24	0	30%
Percentage of Statutes enforced in the manufacturing subsector	Percentage	2023/24	0	50%

PIAP Output: Relevant policies, laws and regulations developed.

Programme Intervention: 045122 Develop, review and implement Policy and Legislation to support manufacturing

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Bills, policies and regulations reviewed or developed.	Number	2023/24		3

Key Service Area: 000029 Capacity Building

PIAP Output: Highly skilled workforce in the manufacturing sector conducted

Programme Intervention: 043112 Incentivize on-job training program for critical skills.

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of high skills training programmes implemented in the manufacturing program	Number	2023/24	5	2

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 04 Industrial and Technological Development

Department: 001 Industry and Technology

Key Service Area: 000029 Capacity Building

PIAP Output: Increased manufacturing output

Programme Intervention: 043121 Support technology acquisition for manufacturing in strategic areas to enhance production efficiency and productivity.

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Index of Industrial production (annual percentage change)	Percentage	2023/24	7.4000000000000004	8%

PIAP Output: Increased linkages in the automobile, pharmaceutical and other priority industries

Programme Intervention: 043122 Support linkages in the automobile and pharmaceutical anchor industries supporting auxiliary industries

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of linkages in the value chain	Number	2023/24	2	10

Key Service Area: 000073 Marketing and Value Addition

PIAP Output: Improved infrastructure in industrial parks and free zone

Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of industrial parks and free zones with sustainable water and waste management system.	Number	2023/24	0	3
Number of industrial parks that have reliable electricity.	Number	2023/24	0	5
Number of Industrial parks and free zones connected to high speed internet connectivity.	Number	2023/24	0	5

Key Service Area: 000089 Climate Change Mitigation

PIAP Output: Coverage and accuracy of Industrial processes products use emissions reporting enhanced

Programme Intervention: 042211 Support Industry to mitigate green house gas emissions from manufacturing processes

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 04 Industrial and Technological Development

Department: 001 Industry and Technology

Key Service Area: 000089 Climate Change Mitigation

PIAP Output: Coverage and accuracy of Industrial processes products use emissions reporting enhanced

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of industrial categories covered in the GHG inventory compilation	Number	2023/24	0	6

PIAP Output: Increased manufacturing output

Programme Intervention: 043121 Support technology acquisition for manufacturing in strategic areas to enhance production efficiency and productivity.

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Index of Industrial production (annual percentage change)	Percentage	2023/24	7.4000000000000004	8%

Key Service Area: 100005 Industrial and Economic Development (UDC)

PIAP Output: Collaborations, adaptations and integrations within the industrial value chains facilitated.

Programme Intervention: 042121 Strengthen backward and forward linkages for primary and semi-processed products through facilitating development of required standards for inputs in the required quantities and necessary storage infrastructure.

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Increase in the number of joint ventures and partnerships formed within the industrial value chains	Number	2023/24	0	6
Number of successful collaborations and integrations within industrial value chains	Number	2023/24	0	5

Key Service Area: 100009 Uganda National Accreditation Services

PIAP Output: Collaborations, adaptations and integrations within the industrial value chains facilitated.

Programme Intervention: 042121 Strengthen backward and forward linkages for primary and semi-processed products through facilitating development of required standards for inputs in the required quantities and necessary storage infrastructure.

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 04 Industrial and Technological Development

Department: 001 Industry and Technology

Key Service Area: 100009 Uganda National Accreditation Services

PIAP Output: Collaborations, adaptations and integrations within the industrial value chains facilitated.

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Increase in the number of joint ventures and partnerships formed within the industrial value chains	Number	2023/24	0	2
Number of successful collaborations and integrations within industrial value chains	Number	2023/24	0	5

Vote Function: 05 MSME Development

Department: 001 Business Development and Quality Assurance

Key Service Area: 000039 Policies, Regulations and Standards

PIAP Output: Relevant policies, laws and regulations developed.

Programme Intervention: 045122 Develop, review and implement Policy and Legislation to support manufacturing

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Bills, policies and regulations reviewed or developed.	Number	2023/24		3

Key Service Area: 000084 Enterprise Development

PIAP Output: Collaborations, adaptations and integrations within the industrial value chains facilitated.

Programme Intervention: 042121 Strengthen backward and forward linkages for primary and semi-processed products through facilitating development of required standards for inputs in the required quantities and necessary storage infrastructure.

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Increase in the number of joint ventures and partnerships formed within the industrial value chains	Number	2023/24	0	25
Number of successful collaborations and integrations within industrial value chains	Number	2023/24	0	20

PIAP Output: Reduce import preference

Programme Intervention: 044123 Promote consumption of locally produced goods and meet market preference

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 05 MSME Development****Department: 001 Business Development and Quality Assurance****Key Service Area: 000084 Enterprise Development****PIAP Output: Reduce import preference**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage reduction in the value of import	Percentage	2023/24		15%

Department: 005 Processing and Marketing**Key Service Area: 000015 Monitoring and Evaluation****PIAP Output: Innovation and research initiatives supported****Programme Intervention: 042131 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of innovation and research initiatives supported	Number	2023/24	0	2

PIAP Output: Greenhouse gas emissions mitigation measures from manufacturing processes implemented**Programme Intervention: 042132 Incentivize on-job training program for critical skills.**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Amount of CO2 emissions from industrial processes and product use alleviated	Number	2023/24	0	60

PIAP Output: Cross cutting issues mainstreamed**Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of crosscutting issues mainstreamed in the budget	Number	2023/24		1

Key Service Area: 000039 Policies, Regulations and Standards**PIAP Output: Relevant policies, laws and regulations developed.****Programme Intervention: 045122 Develop, review and implement Policy and Legislation to support manufacturing**

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 05 MSME Development****Department: 005 Processing and Marketing****Key Service Area: 000039 Policies, Regulations and Standards****PIAP Output: Relevant policies, laws and regulations developed.**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Bills, policies and regulations reviewed or developed.	Number	2023/24		2

PIAP Output: Cross cutting issues mainstreamed**Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of crosscutting issues mainstreamed in the budget	Number	2023/24		3

PIAP Output: Stakeholder engagement enhanced**Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of stakeholder engagement forums or workshops held annually	Number	2023/24	0	4
Percentage participation of relevant stakeholders in the program engagements	Percentage	2023/24	0	50%
The stakeholder engagement framework developed and operationalised	Yes/No	2023/24		Yes

Key Service Area: 000073 Marketing and value addition**PIAP Output: Increased access to affordable financing for appropriate manufacturing technologies****Programme Intervention: 042131 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of manufacturers accessing affordable financing for appropriate technologies	Percentage	2023/24	0	5%

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 05 MSME Development****Department: 005 Processing and Marketing****Key Service Area: 000073 Marketing and value addition****PIAP Output: Innovation and research initiatives supported****Programme Intervention: 042131 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of innovation and research initiatives supported	Number	2023/24	0	1

PIAP Output: Greenhouse gas emissions mitigation measures from manufacturing processes implemented**Programme Intervention: 042132 Incentivize on-job training program for critical skills.**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Amount of CO2 emissions from industrial processes and product use alleviated	Number	2023/24	0	10

PIAP Output: Manufactured exports increased**Programme Intervention: 044111 Facilitate access of manufactured goods to regional and continental markets prioritizing EAC, COMESA and AfCFTA**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Total value of manufactured exports (Million USD)	Value	2023/24	1126.4000000000001	1195
Total volume of manufactured exports (Metric tonnes)	Number	2023/24	5.2999999999999998	5

PIAP Output: Strategic trade partnerships negotiated for new and existing export market destinations.**Programme Intervention: 044121 Facilitate manufacturers to access and sustain a diverse range of export destinations**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of new trade partnerships established	Number	2023/24	0	2

PIAP Output: Cross cutting issues mainstreamed**Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 05 MSME Development

Department: 005 Processing and Marketing

Key Service Area: 000073 Marketing and value addition

PIAP Output: Cross cutting issues mainstreamed

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of crosscutting issues mainstreamed in the budget	Number	2023/24		3

PIAP Output: Stakeholder engagement enhanced

Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of stakeholder engagement forums or workshops held annually	Number	2023/24	0	4
Percentage participation of relevant stakeholders in the program engagements	Percentage	2023/24	0	50%
The stakeholder engagement framework developed and operationalised	Yes/No	2023/24		Yes

Key Service Area: 000084 Enterprise Development

PIAP Output: Collaborations, adaptations and integrations within the industrial value chains facilitated.

Programme Intervention: 042121 Strengthen backward and forward linkages for primary and semi-processed products through facilitating development of required standards for inputs in the required quantities and necessary storage infrastructure.

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Increase in the number of joint ventures and partnerships formed within the industrial value chains	Number	2023/24	0	2
Number of successful collaborations and integrations within industrial value chains	Number	2023/24	0	2

PIAP Output: Innovation and research initiatives supported

Programme Intervention: 042131 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 05 MSME Development****Department: 005 Processing and Marketing****Key Service Area: 000084 Enterprise Development****PIAP Output: Innovation and research initiatives supported**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of innovation and research initiatives supported	Number	2023/24	0	1

PIAP Output: Human Resources capacity managed**Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of staff group trainings undertaken	Number	2023/24	15	5

Key Service Area: 190039 MSMEs Information Services**PIAP Output: Manufactured exports increased****Programme Intervention: 044111 Facilitate access of manufactured goods to regional and continental markets prioritizing EAC, COMESA and AfCFTA**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Total value of manufactured exports (Million USD)	Value	2023/24	1126.4000000000001	2000
Total volume of manufactured exports (Metric tonnes)	Number	2023/24	5.2999999999999998	3

Programme: 07 Private Sector Development**Vote Function: 01 Trade Development****Department: 001 External Trade****Key Service Area: 000080 Economic Integration and Market Access****PIAP Output: Logistical centers and services established in strategic locations****Programme Intervention: 072211 Establishment of logistical centers and services such as storage and distribution to facilitate domestic and external trade**

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 01 Trade Development****Department: 001 External Trade****Key Service Area: 000080 Economic Integration and Market Access****PIAP Output: Logistical centers and services established in strategic locations**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Volume of trade handled at the border export zones	Number	2023/24	544	220

PIAP Output: Markets negotiated and penetrated leveraging on economic and commercial diplomacy**Programme Intervention: 072521 Implement Trade facilitation strategies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of NTBs in the EAC tariff offer for the African Continental Free Trade Area (AfCFTA) resolved	Number	2023/24	436	8

Key Service Area: 000086 Access to Regional and International Markets**PIAP Output: The Global Standards Barcoding System (GS 1 Uganda) operationalized****Programme Intervention: 072121 Promote certification for MSMEs products for market access**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of firms using the Uganda GS 1 Barcode	Number	2023/24	0	120

Key Service Area: 000093 Economic and Commercial Diplomacy**PIAP Output: Markets negotiated and penetrated leveraging on economic and commercial diplomacy****Programme Intervention: 072521 Implement Trade facilitation strategies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of NTBs in the EAC tariff offer for the African Continental Free Trade Area (AfCFTA) resolved	Number	2023/24	436	4
Value of exports to negotiated markets.	Value	2023/24	5.5	7

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 01 Trade Development****Department: 002 Internal Trade****Key Service Area: 190001 Private sector coordination****PIAP Output: A functional Confederation in place to promote, protect, represent and develop the private sector****Programme Intervention: 073121 Increased functionality of business associations**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of private sector bodies registered with the Confederation	Number	2023/24	10	1

Key Service Area: 190015 Private Sector Development Services**PIAP Output: Associations and cooperatives strengthened****Programme Intervention: 073121 Increased functionality of business associations**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% Increase in volume of trade by CBTAs	Percentage	2023/24	N/A	5%
No. of firms that are registered members of the Chamber of Commerce	Number	2023/24	800	100
Number of private sector associations/platforms formed	Number	2023/24	0	10

Vote Function: 05 MSME Development**Department: 001 Business Development and Quality Assurance****Key Service Area: 000039 Policies, Regulations and Standards****PIAP Output: Capacity of local service providers strengthened****Programme Intervention: 072312 Develop and implement a holistic local content policy, legal and institutional frameworks**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% change in local consumption and production	Percentage	2023/24	40%	10%
% of local producers and service providers complying to the BUBU Policy	Percentage	2023/24	20%	15%

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 05 MSME Development****Department: 001 Business Development and Quality Assurance****Key Service Area: 000039 Policies, Regulations and Standards****PIAP Output: Capacity of local service providers strengthened**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of local service providers acquiring Public contracts	Number	2023/24	0	150

PIAP Output: National BDS Framework Operationalized**Programme Intervention: 073111 Roll out business development services (BDS) to support MSMEs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% Increase in MSMEs accessing bank financing after accessing BDS	Percentage	2023/24	0%	35%
Percentage of hand held Small Informal Enterprises graduating into medium competitive enterprises (%)	Percentage	2023/24	0%	10%
Proportion of MSMEs accessing BDS through digital BDS platforms	Percentage	2023/24	58.7%	39%

Key Service Area: 190034 Business Development Services (SDP)**PIAP Output: Individual borrowers and MSMEs accessing credit using movable assets as collateral increased****Programme Intervention: 071126 Promote use of Security interest in Movable assets in MSMEs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of borrowers accessing credit using movable assets as collateral.	Number	2023/24	8336	382

Key Service Area: 190035 Product Development**PIAP Output: Increased certification of products by MSMEs****Programme Intervention: 072121 Promote certification for MSMEs products for market access**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of MSMEs products certified	Number	2023/24	0	23

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 05 MSME Development****Department: 001 Business Development and Quality Assurance****Key Service Area: 190038 Enterprise Training and Advisory Services****PIAP Output: Increased adoption and utilization of e-commerce services****Programme Intervention: 072412 Implement Digitalization strategies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of local governments delivering e-Commerce services to the private sector	Number	2023/24	3	154
value of e-Commerce services	Number	2023/24	0	14

Key Service Area: 190039 MSMEs Information Services**PIAP Output: Increased certification of products by MSMEs****Programme Intervention: 072121 Promote certification for MSMEs products for market access**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of MSMEs products certified	Number	2023/24	0	159

PIAP Output: Uptake of business registration enhanced**Programme Intervention: 073124 Promote formalisation and business registration**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of businesses registered (New Company + Business names)	Number	2023/24	50893	237
Number of start-ups registered	Number	2023/24	0	15

Department: 005 Processing and Marketing**Key Service Area: 000015 Monitoring and Evaluation****PIAP Output: SMEs using E-commerce platforms and connected to the ITES service providers****Programme Intervention: 072412 Implement Digitalization strategies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of SMEs using e-Commerce platforms	Number	2023/24	10	35

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 05 MSME Development****Department: 005 Processing and Marketing****Key Service Area: 000015 Monitoring and Evaluation****PIAP Output: Business incubators established****Programme Intervention: 073123 Establish and support start-up and business incubators and accelerators that provide entrepreneurs with resources, mentoring, and workspace**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of innovative technologies and processes created by MSMEs	Number	2023/24	23	50
No. of women and PWDs using business incubation centers and facilities for value addition	Number	2023/24	32	100

Key Service Area: 000039 Policies, Regulations and Standards**PIAP Output: Modern Packaging and branding industries supported****Programme Intervention: 072111 Establishment of modern packaging and branding industries and services to support value addition**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of trademarks, and industrial designs registered	Number	2023/24	2121	2500

PIAP Output: An overarching local content policy framework implemented**Programme Intervention: 072312 Develop and implement a holistic local content policy, legal and institutional frameworks**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of entities rated compliant to local content policy (%)	Percentage	2023/24	54%	60%

PIAP Output: Gender and Equity responsive policies, systems developed and adopted in private sector in line with international practices**Programme Intervention: 072521 Implement Trade facilitation strategies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of exporting enterprises adopting gender and equity responsive practices	Percentage	2023/24	0%	55%

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 05 MSME Development

Department: 005 Processing and Marketing

Key Service Area: 000039 Policies, Regulations and Standards

PIAP Output: Business incubators established

Programme Intervention: 073123 Establish and support start-up and business incubators and accelerators that provide entrepreneurs with resources, mentoring, and workspace

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of innovative technologies and processes created by MSMEs	Number	2023/24	23	50

Key Service Area: 190015 Private Sector Development Services

PIAP Output: Gender and Equity responsive policies, systems developed and adopted in private sector in line with international practices

Programme Intervention: 072521 Implement Trade facilitation strategies

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of exporting enterprises adopting gender and equity responsive practices	Percentage	2023/24	0%	50%

PIAP Output: Established TISCs (Technology Innovation Support Centers)

Programme Intervention: 073123 Establish and support start-up and business incubators and accelerators that provide entrepreneurs with resources, mentoring, and workspace

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of TISCS created	Number	2023/24	35	10

Key Service Area: 190034 Business Development Services (SDP)

PIAP Output: Access to suitable funding for start-ups enhanced

Programme Intervention: 071121 Increase access to short term finance

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Uptake of start-up credit (%)	Percentage	2023/24	0%	25%

PIAP Output: Associations and cooperatives strengthened

Programme Intervention: 073121 Increased functionality of business associations

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 05 MSME Development

Department: 005 Processing and Marketing

Key Service Area: 190034 Business Development Services (SDP)

PIAP Output: Associations and cooperatives strengthened

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of firms that are registered members of the Chamber of Commerce	Number	2023/24	800	1000
Number of private sector associations/platforms formed	Number	2023/24	0	2

PIAP Output: Partnerships established and fostered

Programme Intervention: 073122 Foster partnerships between universities, research institutions, and private enterprises to encourage uptake and commercialization of innovation

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of MSMEs linked and up taking research for commercialization	Number	2023/24	0	200
Number of new technologies or innovations developed through partnerships.	Number	2023/24	0	10

PIAP Output: Business incubators established

Programme Intervention: 073123 Establish and support start-up and business incubators and accelerators that provide entrepreneurs with resources, mentoring, and workspace

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of innovative technologies and processes created by MSMEs	Number	2023/24	23	38
No. of women and PWDs using business incubation centers and facilities for value addition	Number	2023/24	32	50

PIAP Output: Cultural and Creative Industry formalization incentives developed

Programme Intervention: 073124 Promote formalisation and business registration

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Vote Function: 05 MSME Development

Department: 005 Processing and Marketing

Key Service Area: 190034 Business Development Services (SDP)

PIAP Output: Cultural and Creative Industry formalization incentives developed

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of creative enterprises accessing finance from the Arts Trust Fund	Number	2023/24	0	200

Key Service Area: 190035 Product Development

PIAP Output: Modern Packaging and branding industries supported

Programme Intervention: 072111 Establishment of modern packaging and branding industries and services to support value addition

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of trademarks, and industrial designs registered	Number	2023/24	2121	2500

PIAP Output: cottages and artisan industry supported

Programme Intervention: 072121 Promote certification for MSMEs products for market access

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of jobs created in cottages and artisanal workspaces	Number	2023/24	20000	5000

PIAP Output: The Global Standards Barcoding System (GS 1 Uganda) operationalized

Programme Intervention: 072121 Promote certification for MSMEs products for market access

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of firms using the Uganda GS 1 Barcode	Number	2023/24	0	120
Number of products using GS 1 Barcode for Uganda	Number	2023/24	0	200

PIAP Output: Partnerships established and fostered

Programme Intervention: 073122 Foster partnerships between universities, research institutions, and private enterprises to encourage uptake and commercialization of innovation

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Vote Function: 05 MSME Development****Department: 005 Processing and Marketing****Key Service Area: 190035 Product Development****PIAP Output: Partnerships established and fostered**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of MSMEs linked and up taking research for commercialization	Number	2023/24	0	200
Number of new technologies or innovations developed through partnerships.	Number	2023/24	0	10

Programme: 17 Regional Balanced Development**Vote Function: 02 Regulation and Management of Cooperatives****Department: 002 Cooperatives Development****Key Service Area: 510001 Regional Development Planning****PIAP Output: Governance and management structures for sustainability of PDM strengthened****Programme Intervention: 171121 Strengthen implementation of PDM Pillars & EMYOOGA**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of subsistence households accessing credit facilities (Thousands)	Number	2023/24	438	80

VOTE: 015 Ministry of Trade, Industry and Co-operatives

VI. VOTE NARRATIVE

Vote Challenges

Inadequate staffing of the Ministry. Some positions in MTIC staff structure are not filled due to budget constraints, leading to delayed delivery of planned outputs.

Inadequate office space at the MTIC. The current space at Ministry is inadequate given the current staff establishment.

UDC primarily relies on budget appropriations by Parliament through MoFPED, but the funding is insufficient.

Multiple regulations for the Cooperatives. There are 3 various laws (i.e. Micro finance Deposit taking Institutions Act, Cap 58, Micro Finance Institutions and Money Lenders Act, cap 61 and the Cooperatives Societies Act Cap 107 which creates conflicts in the regulatory framework.

Most Cooperative Unions and Societies have not been fully compensated hence affecting their functionality and sustainability.

Multiple taxes on Cooperative unions and Societies which affects their ability to effectively develop their value chains. The existing tax exemption on SACCOs that is expiring next year 2027 scares away investments in SACCOs.

Inadequate Market Intelligence, Export Product development, and Profiling of supply chains limiting market penetration and sustainability.

Plans to improve Vote Performance

Strengthen the Project Preparation Committee, so that Projects are Submitted on time to the Development committee projects for funding. This will address the underfunding of the ministry.

Recruit staff to fill the vacant posts so that there is effective performance in the Ministry.

Parliament and the Ministry responsible for Finance should provide funds for the construction of the Trade house.

MoFPED should support UDC in acquiring alternative financing options.

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

VOTE: 015 Ministry of Trade, Industry and Co-operatives

VOTE: 015 Ministry of Trade, Industry and Co-operatives**Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
114419	Other taxes on specific services	0.000	0.080
114526	Other licenses	0.000	0.000
142211	Registration fees for Documents and Businesses	0.000	7.822
142225	Other Licence fees	0.000	0.830
Total		0.000	8.732

VOTE: 015 Ministry of Trade, Industry and Co-operatives

VIII. PERSONNEL INFORMATION

Table 8.1: Staff Establishment Analysis

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Accounts Assistant	U7	1	0
Ass. Comm Policy & Statutory Services	U1E	1	0
Assistant Commissioner - Technology	U1E (SC)	1	0
Assistant Commissioner SACCOs& Fin, Sev. Cooperatives	U1E	1	0
Assistant Commissioner Warehouse Receipt Systems	U1E(SC)	1	0
Commercial Officer	U4	8	4
Database Administrator	U4 (SC)	1	0
Driver	U8	16	6
Industrial Officer	U4 (SC)	6	4
Personal Secretary	U4	6	0
Principal Commercial Officer	U2	5	1
Principal Industrial Officer	U2 SC	3	1
Principal Inspection and Licensing Officer	U2	1	0
Principal MSME Officer Marketing Promotion	U2	2	0
Principal MSME Officer Technology Research Innovation and Processing	U2	2	1
Records Assistant	U7	1	0
RECORDS OFFICER	U4L	1	0
Senior Accounts Assistant	U5	2	0
Senior Commercial Officer	U3	19	3
Senior Engineer	U3 SC	2	1
Senior Internal Auditor	U3	1	0
Senior Inventory Management Office	U3	1	0
Senior M&E Officer	U3	2	1

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Senior MSME Officer Marketing Promotion	U3	2	0
Senior MSME Officer Quality Assurance and Standardization	U3	2	1
Senior Personal Secretary	U3	1	0
Senior Statistician	U3 SC	1	0
Stenographer Secretary	U5	1	0
Systems Administrator	U4 (SC)	1	0

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Table 8.2: Staff Recruitment Plan

Post Title	Salary Scale	No. Of Approved Posts	No. Of Filled Posts	No. Of Vacant Posts	No. Of Posts Cleared for Filling FY2026/27	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
Accounts Assistant	U7	1	0	1	1	369,419	4,433,028
Ass. Comm Policy & Statutory Services	U1E	1	0	1	1	1,690,780	20,289,360
Assistant Commissioner - Technology	U1E (SC)	1	0	1	1	2,553,843	30,646,116
Assistant Commissioner SACCOs& Fin, Sev. Cooperatives	U1E	1	0	1	1	1,247,467	14,969,604
Assistant Commissioner Warehouse Receipt Systems	U1E(SC)	1	0	1	1	6,500,000	78,000,000
Commercial Officer	U4	8	4	4	4	1,202,682	28,864,368
Database Administrator	U4 (SC)	1	0	1	1	1,094,258	13,131,096
Driver	U8	16	6	10	9	474,138	25,603,452
Industrial Officer	U4 (SC)	6	4	2	2	1,131,967	27,167,208
Personal Secretary	U4	6	0	6	6	4,469,196	53,630,352
Principal Commercial Officer	U2	5	1	4	2	2,425,240	29,102,880
Principal Industrial Officer	U2 SC	3	1	2	2	1,802,593	43,262,232
Principal Inspection and Licensing Officer	U2	1	0	1	1	1,201,688	14,420,256
Principal MSME Officer Marketing Promotion	U2	2	0	2	1	2,400,000	28,800,000
Principal MSME Officer Technology Research Innovation and Processing	U2	2	1	1	1	1,259,083	15,108,996
Records Assistant	U7	1	0	1	1	316,393	3,796,716
RECORDS OFFICER	U4L	1	0	1	1	7,216,092	86,593,104
Senior Accounts Assistant	U5	2	0	2	2	598,822	14,371,728
Senior Commercial Officer	U3	19	3	16	14	1,800,000	151,200,000
Senior Engineer	U3 SC	2	1	1	1	1,204,288	14,451,456
Senior Internal Auditor	U3	1	0	1	1	1,070,506	12,846,072

VOTE: 015 Ministry of Trade, Industry and Co-operatives

Post Title	Salary Scale	No. Of Approved Posts	No. Of Filled Posts	No. Of Vacant Posts	No. Of Posts Cleared for Filling FY2026/27	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
Senior Inventory Management Office	U3	1	0	1	1	1,046,396	12,556,752
Senior M&E Officer	U3	2	1	1	1	1,046,396	12,556,752
Senior MSME Officer Marketing Promotion	U3	2	0	2	1	933,054	11,196,648
Senior MSME Officer Quality Assurance and Standardization	U3	2	1	1	1	979,805	11,757,660
Senior Personal Secretary	U3	1	0	1	1	902,612	10,831,344
Senior Statistician	U3 SC	1	0	1	1	4,250,000	51,000,000
Stenographer Secretary	U5	1	0	1	1	433,649	5,203,788
Systems Administrator	U4 (SC)	1	0	1	1	1,089,533	13,074,396
Total					62	52,709,900	838,865,364