VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	20.364	20.364	15.273	14.877	75.0 %	73.0 %	97.4 %
	Non-Wage	221.589	271.589	244.857	217.455	111.0 %	98.1 %	88.8 %
Devt.	GoU	13.895	31.648	12.600	0.000	90.7 %	0.0 %	0.0 %
	Ext Fin.	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	GoU Total	**255.848**	**323.601**	**272.730**	**232.332**	**106.6 %**	**90.8 %**	**85.2 %**
	Total GoU+Ext Fin (MTEF)	**255.848**	**323.601**	**272.730**	**232.332**	**106.6 %**	**90.8 %**	**85.2 %**
	Arrears	2.300	2.300	0.513	0.513	20.0 %	20.0 %	100.0 %
	Total Budget	**258.148**	**325.901**	**273.243**	**232.845**	**105.8 %**	**90.2 %**	**85.2 %**
	A.I.A Total	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	Grand Total	**258.148**	**325.901**	**273.243**	**232.845**	**105.8 %**	**90.2 %**	**85.2 %**
	Total Vote Budget Excluding Arrears	**255.848**	**323.601**	**272.730**	**232.332**	**106.6 %**	**90.8 %**	**85.2 %**

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Table V1.2: Releases and Expenditure by Programme and Vote Function*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	%Releases Spent
Programme:14 Public Sector Transformation	**0.270**	**0.270**	**0.270**	**0.000**	**100.0 %**	**0.0 %**	**0.0%**
Vote Function:01 Identification and Registration Services	0.270	0.270	0.270	0.000	100.0 %	0.0 %	0.0%
Vote Function:02 Policy, Planning and Support Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:16 Governance and Security	**256.878**	**324.631**	**271.972**	**232.688**	**105.9 %**	**90.6 %**	**85.6%**
Vote Function:01 Identification and Registration Services	201.250	213.075	207.225	191.706	103.0 %	95.3 %	92.5%
Vote Function:02 Policy, Planning and Support Services	55.628	111.556	64.747	40.982	116.4 %	73.7 %	63.3%
Programme:18 Development Plan Implementation	**1.000**	**1.000**	**1.000**	**0.156**	**100.0 %**	**15.6 %**	**15.6%**
Vote Function:01 Identification and Registration Services	0.800	0.800	0.800	0.156	100.0 %	19.5 %	19.5%
Vote Function:02 Policy, Planning and Support Services	0.200	0.200	0.200	0.000	100.0 %	0.0 %	0.0%
Total for the Vote	**258.148**	**325.901**	**273.242**	**232.844**	**105.8 %**	**90.2 %**	**85.2 %**

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Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

(i) Major unspent balances

Departments , Projects

Programme:14 Public Sector Transformation

Vote Function:01 Identification and Registration Services

0.270	Bn Shs	Department : 001 Identification & Registration Services
	Reason: Payment for the licenses for the Third Party Interface had not yet been concluded by the closure of Q3. However, the procurement process of acquiring a vendor was already concluded using the existing framework contact.	
Items		
0.270	UShs	226002 Licenses
		Reason: Payment for the licenses for the Third Party Interface had not been finalized by the close of Q3. Nevertheless, the procurement process for acquisition of the vendor had already been concluded under the existing framework contract by the end of the quarter.

Programme:16 Governance and Security

Vote Function:01 Identification and Registration Services

15.510	Bn Shs	Department : 001 Identification & Registration Services
	Reason: Payment for the licenses for the marriage registration system had not yet been concluded by the close of Q3. However, procurement process to identify the vendor was already concluded using the existing framework contract.	
Items		
2.298	UShs	221008 Information and Communication Technology Supplies.
		Reason: Funds meant for the payment of the communication lines and connectivity. Service providers had not yet been concluded.
1.109	UShs	226002 Licenses
		Reason: Payment for the licenses for the marriage registration system had not yet been concluded by the close of Q3. However, procurement process to identify the vendor was already concluded using the existing framework contract.
0.078	UShs	221001 Advertising and Public Relations
		Reason: Promotion of marriage activities in communities had not yet been concluded by the closure of Q3. It is an ongoing activity by the Civil registration department.
0.009	UShs	221017 Membership dues and Subscription fees.
		Reason: Funds were meant for payment of Subscription of Civil Registration (marriage) to their respective professional bodies. However, by the end of Q3, payments had already been made with funds from another account line. These funds will be re-alocated asa repayment.
1.059	UShs	211104 Employee Gratuity
		Reason: Gratuity are paid to staff members based on their anniversary. The funds will be used to cater for the gratuity by the close of Q4.

Vote Function:02 Policy, Planning and Support Services

10.778	Bn Shs	Department : 001 Finance & Administration services
	Reason: Payments for the services had not been effected.	

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(i) Major unspent balances

Departments , Projects

Programme:16 Governance and Security

Vote Function:02 Policy, Planning and Support Services

Items

0.720	UShs	212103 Incapacity benefits (Employees)
		Reason: The funds were intended to facilitate support for incapacity-related incidences affecting both regular and temporary staff of NIRA. Given that NIRA engaged over 10,000 temporary employees during the period, a corresponding increase in cases requiring incapacity support was anticipated due to the heightened exposure to work-related and unforeseen misfortunes among staff.
0.338	UShs	224004 Beddings, Clothing, Footwear and related Services
		Reason: Procurement was not undertaken. Funds were to be re-allocated for other activities.
0.696	UShs	223001 Property Management Expenses
		Reason: Not all service providers had been cleared by the close of Q3. Some will be cleared in Q4.
0.122	UShs	273102 Incapacity, death benefits and funeral expenses
		Reason: The funds were allocated to cater for welfare and incapacity-related support for both regular and temporary staff of NIRA. The provision was informed by the recruitment of over 10,000 temporary staff, which significantly increased the likelihood of incidences requiring access to such staff support and benefit interventions.
0.203	UShs	228001 Maintenance-Buildings and Structures
		Reason: Funds meant for civil works. Administration unit was to replan for the utilization of the funds
12.600	Bn Shs	Project : 1863 Institutional development for National Identification and Registration Authority
	Reason: Payment for the services provided (supply of light cars) had not yet been effected by the close of the quarter.	

Items

12.600	UShs	312212 Light Vehicles - Acquisition
		Reason:

Programme:18 Development Plan Implementation

Vote Function:01 Identification and Registration Services

0.644	Bn Shs	Department : 001 Identification & Registration Services
	Reason: Payment to the supplier of marriage registration materials had not been effected by the close of Q3. Similarly, payment for short-term contract staff remained outstanding by the end of the quarter, despite the requisition for payment having already been processed before the closure of Q3	

Items

0.287	UShs	227001 Travel inland
		Reason: Payment for short-term contract staff remained outstanding by the end of the quarter, despite the requisition for payment having already been processed before the closure of Q3
0.357	UShs	221011 Printing, Stationery, Photocopying and Binding
		Reason: Payment to the supplier of marriage registration materials had not been effected by the close of Q3.

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(i) Major unspent balances

Departments , Projects

Programme:18 Development Plan Implementation

Vote Function:02 Policy, Planning and Support Services

0.200	Bn Shs	Department : 001 Finance & Administration services
	Reason: The requisition for facilitation to conduct research on factors affecting birth and death registration in selected high-volume health facilities was submitted in Q3, with the study scheduled for implementation in Q4.	

Items

0.150	UShs	227001 Travel inland
		Reason: The requisition for facilitation to conduct research on factors affecting birth and death registration in selected high-volume health facilities was submitted in Q3, with the study scheduled for implementation in Q4.
0.050	UShs	221011 Printing, Stationery, Photocopying and Binding
		Reason: Procurement process was not yet concluded by end of Q3. However, the service provider was procured and the printing of statistical Abstract and NIRA strategic plan III will be concluded in Q4.

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V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:14 Public Sector Transformation			
Vote Function:01 Identification and Registration Services			
Department:001 Identification & Registration Services			
Key Service Area: 000019 ICT Services			
PIAP Output: 14511102 e-government ICT services integrated.			
Programme Intervention: 145111 Enforce adoption and implementation of e-government services			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of functional systems integrated with the National Identification Register	Number	100	105
Number government entities integrated on the data sharing platform.	Number	25	13
Number of transactions conducted through the data sharing platform	Number	60000000	395814730
Number of services accessed using a National ID.	Number	15	8
Programme:16 Governance and Security			
Vote Function:01 Identification and Registration Services			
Department:001 Identification & Registration Services			
Key Service Area: 000019 ICT Services			
PIAP Output: 16111109 An updated National Identification Register			
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
%age of eligible citizens issued with National ID cards	Percentage	80%	86%
%age of Legally Resident Aliens issued Alien Identification Cards	Percentage	60%	0%
Key Service Area: 460030 Registration Services			
PIAP Output: 16030102 Equitable justice services provided			
Programme Intervention: 160301 Enhance equitable access to justice for social economic development			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Proportion of Citizens registered for National Identification	Percentage	80%	70.5%
PIAP Output: 16030207 Identification and Civil Registration services enhanced			
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of births registered in the year of occurrence	Number	800000	237688
Number of birth certificates issued	Number	400000	94190
Number of adoption order certificates issued	Number	100	111

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Programme:16 Governance and Security

Vote Function:01 Identification and Registration Services

Department:001 Identification & Registration Services

Key Service Area: 460030 Registration Services

PIAP Output: 16030207 Identification and Civil Registration services enhanced

Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of deatths registered in the year of occurrence	Number	75000	12409
Number of death certificates issued	Number	40000	16584
Number of Districts re-tooled and supported with birth and death notification, registration and certification tools(%)	Number	146	146
Number of TWG meetings held	Number	4	3
Number of stakeholder engagements on civil registration held	Number	4	7

Key Service Area: 460104 Identification and Issuance

PIAP Output: 16111109 An updated National Identification Register

Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
%age of eligible citizens issued with National ID cards	Percentage	80%	86.5%
%age of Legally Resident Aliens issued Alien Identification Cards	Percentage	60%	0%

Vote Function:02 Policy, Planning and Support Services

Department:001 Finance & Administration services

Key Service Area: 000001 Audit and Risk Management

PIAP Output: 16090105 Statutory reports produced

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No. of audit reports produced and submitted	Number	4	3

Key Service Area: 000004 Finance and Accounting

PIAP Output: 16090103 Programme institutional overheads managed

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage of implementation of the Annual Approved workplan	Percentage	90%	70%
No. of months overhead costs are paid	Number	12	9
Number of functional regional and field offices	Number	146	146
No of financial reports submitted	Number	3	2

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Programme:16 Governance and Security			
Vote Function:02 Policy, Planning and Support Services			
Department:001 Finance & Administration services			
Key Service Area: 000004 Finance and Accounting			
PIAP Output: 16090105 Statutory reports produced			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of statutory finance and accounting documents prepared	Number	3	2
Key Service Area: 000005 Human Resource Management			
PIAP Output: 16090104 Human resources managed			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Average appraisal score	Number	4	4.38
% of staff appraised on performance	Percentage	100%	100%
Key Service Area: 000006 Planning and Budgeting services			
PIAP Output: 16090109 Monitoring and Evaluation conducted			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of Monitoring and evaluation reports produced	Number	4	3
Key Service Area: 000007 Procurement and Disposal Services			
PIAP Output: 16090116 Procurement and Disposal Services coordinated			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of procurement reports prepared and submitted	Number	4	3
Key Service Area: 000010 Leadership and Management			
PIAP Output: 16090118 Leadership and Management coordinated			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
No. of oversight visits undertaken	Number	4	2
No. of Top management meetings held	Number	24	18
No. of Senior management meetings held	Number	12	9
Number of unqualified audit report by the Accounting Officer	Number	1	0
Number of Board meetings conducted	Number	48	31

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Programme:16 Governance and Security			
Vote Function:02 Policy, Planning and Support Services			
Department:001 Finance & Administration services			
Key Service Area: 000011 Communication and Public Relations			
PIAP Output: 16090119 Communication and Public Relations Coordinated			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
No of media engagements conducted	Number	31	22
Key Service Area: 000012 Legal advisory services			
PIAP Output: 16090123 Management and Administrative Services coordinated			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
No. of staff trained	Number	4	2
No. of legal opinions/advices provided	Number	20000	6522
Key Service Area: 000013 HIV/AIDS Mainstreaming			
PIAP Output: 16090106 Cross cutting issues mainstreamed			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
% of HIV/AIDS interventions mainstreamed	Percentage	20%	10%
Project:1863 Institutional development for National Identification and Registration Authority			
Key Service Area: 000003 Facilities and Equipment Management			
PIAP Output: 16090101 Institutions retooled			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Percentage of Budgeted ICT and Office Equipment Procured	Percentage	30%	20%
Percentage of Budgeted Office furniture and fittings Procured	Percentage	30%	25%
Number of Vehicles Procured	Number	63	39
% of retooling budget implemented	Percentage	100%	20%
% of planned retooling outputs achieved	Percentage	100%	20%

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Programme:18 Development Plan Implementation			
Vote Function:01 Identification and Registration Services			
Department:001 Identification & Registration Services			
Key Service Area: 000075 Registration Services			
PIAP Output: 18114109 Functional civil registration services conducted at district level			
Programme Intervention: 181141 Generate and use statistical data to inform Development plans at all levels			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of districts with functional civil registration services	Number	146	146
Civil Registration and Vital Statistics Report	Number	1	1
Vote Function:02 Policy, Planning and Support Services			
Department:001 Finance & Administration services			
Key Service Area: 000006 Planning and Budgeting services			
PIAP Output: 18114109 Functional civil registration services conducted at district level			
Programme Intervention: 181141 Generate and use statistical data to inform Development plans at all levels			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of districts with functional civil registration services	Number	146	146
Civil Registration and Vital Statistics Report	Number	1	1

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Performance highlights for the Quarter

Performance highlights for the Quarter
Performance Highlights (FY 2025/26 - 9 months)
1) Financial Performance
Overall Budget Release: 105.8% of the approved budget
Budget Absorption: 85.2 % of released funds spent
Wage Absorption: Very High and stable (97.4%).
Wage Absorption: High (88.8 %)
2) Mass Enrolment and Renewal (2025/26)
ID cards printed (new cards): 4,549,045
ID cards issued:
3) New Registrations
Total new registrations: 6,429,346
4) Renewals and Updates
Renewals: 20,752,537
First IDs: 709,080
Biometric Correction: 9,103
UPDATE of information: 37,259
5) Quarter 3 Civil Registration Performance
Birth notifications recorded: 287,401
Death notifications recorded: 23,162
Births registered: 114,162
Birth certificates issued: 26,556
Deaths registered: 4,185
Death certificates issued: 3,849
Marriages registered: 3,011
8) Cumulative Performance (Since 2014)
National Identification Register (NIR) Status
Total persons in the Register: 32,376,089 million
Total ID cards printed since inception: 22,410,749 million

Variances and Challenges

Key challenges
1) Inadequate Financing: Dependence on supplementary funding continues to constrain effective planning, timely implementation, and overall budget credibility.
2) Issuance Bottlenecks: The issuance of National ID cards continues to lag behind registration and renewal processes due to inadequate funding and operational limitations.
3) Weak Civil Registration Outcomes: Death registration rates remain low as a result of delayed community notification, weak integration between registration systems and service delivery institutions, and limited facilitation for outreach activities.
4) Human Resource Capacity Constraints: Human resource capacity remains constrained due to delays in operationalizing the approved RAPEX structure arising from insufficient wage provision.
5) Operational and Geographic Cost Pressures: High operational costs associated with fuel, kit charging, field supervision, card transportation, and warehousing continue to strain service delivery, particularly in remote and hard-to-reach areas.
6) Limited Inter-Agency System Integration: Inadequate integration between NIRA systems and partner institutions limits data sharing, operational efficiency, and seamless service delivery.
7) Low Public Awareness: Limited public awareness on registration requirements, processes, and benefits continues to affect uptake of civil registration services.

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V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Key Service Area*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:14 Public Sector Transformation	**0.270**	**0.270**	**0.270**	**0.000**	**100.0 %**	**0.0 %**	**0.0 %**
Vote Function:01 Identification and Registration Services	**0.270**	**0.270**	**0.270**	**0.000**	**100.0 %**	**0.0 %**	**0.0 %**
000019 ICT Services	0.270	0.270	0.270	0.000	100.0 %	0.0 %	0.0 %
Programme:16 Governance and Security	**256.878**	**324.631**	**271.972**	**232.688**	**105.9 %**	**90.6 %**	**85.6 %**
Vote Function:01 Identification and Registration Services	**201.250**	**213.075**	**207.225**	**191.706**	**103.0 %**	**95.3 %**	**92.5 %**
000019 ICT Services	11.053	13.933	12.573	6.795	113.8 %	61.5 %	54.0 %
460030 Registration Services	4.004	4.004	2.993	2.332	74.7 %	58.3 %	77.9 %
460104 Identification and Issuance	186.193	195.138	191.659	182.579	102.9 %	98.1 %	95.3 %
Vote Function:02 Policy, Planning and Support Services	**55.628**	**111.556**	**64.747**	**40.982**	**116.4 %**	**73.7 %**	**63.3 %**
000001 Audit and Risk Management	0.460	0.460	0.345	0.226	75.0 %	49.2 %	65.5 %
000003 Facilities and Equipment Management	13.895	31.648	12.600	0.000	90.7 %	0.0 %	0.0 %
000004 Finance and Accounting	29.216	48.139	22.142	16.347	75.8 %	56.0 %	73.8 %
000005 Human Resource Management	4.278	23.530	23.324	21.205	545.2 %	495.7 %	90.9 %
000006 Planning and Budgeting services	4.906	4.906	4.134	1.679	84.3 %	34.2 %	40.6 %
000007 Procurement and Disposal Services	0.460	0.460	0.345	0.226	75.0 %	49.1 %	65.5 %
000010 Leadership and Management	0.825	0.825	0.619	0.357	75.0 %	43.3 %	57.7 %
000011 Communication and Public Relations	0.254	0.254	0.191	0.139	75.0 %	54.9 %	72.8 %
000012 Legal advisory services	1.300	1.300	1.015	0.803	78.1 %	61.8 %	79.1 %
000013 HIV/AIDS Mainstreaming	0.033	0.033	0.033	0.000	100.0 %	0.0 %	0.0 %
Programme:18 Development Plan Implementation	**1.000**	**1.000**	**1.000**	**0.156**	**100.0 %**	**15.6 %**	**15.6 %**
Vote Function:01 Identification and Registration Services	**0.800**	**0.800**	**0.800**	**0.156**	**100.0 %**	**19.5 %**	**19.5 %**
000075 Registration Services	0.800	0.800	0.800	0.156	100.0 %	19.5 %	19.5 %
Vote Function:02 Policy, Planning and Support Services	**0.200**	**0.200**	**0.200**	**0.000**	**100.0 %**	**0.0 %**	**0.0 %**
000006 Planning and Budgeting services	0.200	0.200	0.200	0.000	100.0 %	0.0 %	0.0 %
Total for the Vote	**258.148**	**325.901**	**273.242**	**232.844**	**105.8 %**	**90.2 %**	**85.2 %**

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Table V3.2: GoU Expenditure by Item

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	20.364	20.364	15.273	14.877	75.0 %	73.1 %	97.4 %
211104 Employee Gratuity	5.084	5.084	3.813	2.023	75.0 %	39.8 %	53.1 %
211107 Boards, Committees and Council Allowances	0.640	0.640	0.520	0.391	81.3 %	61.1 %	75.2 %
212101 Social Security Contributions	2.419	2.419	1.814	1.488	75.0 %	61.5 %	82.0 %
212102 Medical expenses (Employees)	1.500	1.500	1.500	1.170	100.0 %	78.0 %	78.0 %
212103 Incapacity benefits (Employees)	0.720	0.720	0.720	0.000	100.0 %	0.0 %	0.0 %
221001 Advertising and Public Relations	0.220	0.220	0.110	0.032	50.0 %	14.5 %	29.0 %
221003 Staff Training	0.675	0.675	0.675	0.402	100.0 %	59.5 %	59.5 %
221008 Information and Communication Technology Supplies.	4.754	4.754	4.754	2.456	100.0 %	51.7 %	51.7 %
221009 Welfare and Entertainment	2.956	2.956	1.589	0.706	53.7 %	23.9 %	44.4 %
221011 Printing, Stationery, Photocopying and Binding	125.020	142.755	124.965	121.151	100.0 %	96.9 %	96.9 %
221016 Systems Recurrent costs	0.120	0.120	0.000	0.000	0.0 %	0.0 %	0.0 %
221017 Membership dues and Subscription fees.	0.009	0.009	0.009	0.000	100.0 %	0.0 %	0.0 %
222002 Postage and Courier	0.384	0.552	0.552	0.367	143.8 %	95.5 %	66.4 %
223001 Property Management Expenses	1.123	1.123	1.123	0.427	100.0 %	38.0 %	38.0 %
223003 Rent-Produced Assets-to private entities	5.384	5.384	3.728	2.180	69.2 %	40.5 %	58.5 %
223004 Guard and Security services	2.004	2.004	2.004	1.373	100.0 %	68.5 %	68.5 %
223005 Electricity	0.885	0.885	0.885	0.885	100.0 %	100.0 %	100.0 %
223006 Water	0.313	0.313	0.313	0.151	100.0 %	48.2 %	48.2 %
223901 Rent-(Produced Assets) to other govt. units	0.672	0.672	0.672	0.672	100.0 %	100.0 %	100.0 %
224004 Beddings, Clothing, Footwear and related Services	0.338	0.338	0.338	0.000	100.0 %	0.0 %	0.0 %
226002 Licenses	1.379	1.379	1.379	0.000	100.0 %	0.0 %	0.0 %
227001 Travel inland	47.240	72.978	70.949	61.986	150.2 %	131.2 %	87.4 %
227002 Travel abroad	1.019	2.038	1.019	0.992	100.0 %	97.4 %	97.4 %
227004 Fuel, Lubricants and Oils	14.816	20.155	19.645	17.464	132.6 %	117.9 %	88.9 %
228001 Maintenance-Buildings and Structures	0.226	0.226	0.214	0.011	94.6 %	4.8 %	5.1 %
228002 Maintenance-Transport Equipment	1.200	1.200	1.200	1.016	100.0 %	84.7 %	84.7 %
228003 Maintenance-Machinery & Equipment Other than Transport Equipment	0.282	0.282	0.218	0.086	77.3 %	30.6 %	39.5 %
273102 Incapacity, death benefits and funeral expenses	0.208	0.208	0.150	0.028	72.1 %	13.6 %	18.9 %
312212 Light Vehicles - Acquisition	12.600	12.600	12.600	0.000	100.0 %	0.0 %	0.0 %

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
312222 Heavy ICT hardware - Acquisition	0.000	15.090	0.000	0.000	0.0 %	0.0 %	0.0 %
312235 Furniture and Fittings - Acquisition	0.535	0.535	0.000	0.000	0.0 %	0.0 %	0.0 %
312299 Other Machinery and Equipment- Acquisition	0.760	0.760	0.000	0.000	0.0 %	0.0 %	0.0 %
312423 Computer Software - Acquisition	0.000	2.663	0.000	0.000	0.0 %	0.0 %	0.0 %
352882 Utility Arrears Budgeting	0.046	0.046	0.000	0.000	0.0 %	0.0 %	0.0 %
352899 Other Domestic Arrears Budgeting	2.254	2.254	0.513	0.513	22.8 %	22.8 %	100.0 %
Total for the Vote	**258.148**	**325.901**	**273.242**	**232.844**	**105.8 %**	**90.2 %**	**85.2 %**

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Table V3.3: Releases and Expenditure by Department and Project*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:14 Public Sector Transformation	**0.270**	**0.270**	**0.270**	**0.000**	**100.00 %**	**0.00 %**	**0.00 %**
Vote Function:01 Identification and Registration Services	**0.270**	**0.270**	**0.270**	**0.000**	**100.00 %**	**0.00 %**	**0.0 %**
Departments							
001 Identification & Registration Services	0.270	0.270	0.270	0.000	100.0 %	0.0 %	0.0 %
Development Projects							
N/A							
Programme:16 Governance and Security	**256.878**	**324.631**	**271.972**	**232.688**	**105.88 %**	**90.58 %**	**85.56 %**
Vote Function:01 Identification and Registration Services	**0.270**	**0.270**	**0.270**	**0.000**	**100.00 %**	**0.00 %**	**0.0 %**
Departments							
001 Identification & Registration Services	201.250	213.075	207.225	191.706	103.0 %	95.3 %	92.5 %
Development Projects							
N/A							
Vote Function:02 Policy, Planning and Support Services	**55.628**	**111.556**	**64.747**	**40.982**	**116.39 %**	**73.67 %**	**63.3 %**
Departments							
001 Finance & Administration services	41.733	79.907	52.147	40.982	125.0 %	98.2 %	78.6 %
Development Projects							
1863 Institutional development for National Identification and Registration Authority	13.895	31.648	12.600	0.000	90.7 %	0.0 %	0.0 %
Programme:18 Development Plan Implementation	**1.000**	**1.000**	**1.000**	**0.156**	**100.00 %**	**15.63 %**	**15.63 %**
Vote Function:01 Identification and Registration Services	**0.270**	**0.270**	**0.270**	**0.000**	**100.00 %**	**0.00 %**	**0.0 %**
Departments							
001 Identification & Registration Services	0.800	0.800	0.800	0.156	100.0 %	19.5 %	19.5 %
Development Projects							
N/A							
Vote Function:02 Policy, Planning and Support Services	**55.628**	**111.556**	**64.747**	**40.982**	**116.39 %**	**73.67 %**	**63.3 %**
Departments							
001 Finance & Administration services	0.200	0.200	0.200	0.000	100.0 %	0.0 %	0.0 %
Development Projects							
N/A							

VOTE: 137 National Identification and Registration Authority (NIRA)

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Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Total for the Vote	**258.148**	**325.901**	**273.242**	**232.844**	**105.8 %**	**90.2 %**	**85.2 %**

VOTE: 137 National Identification and Registration Authority (NIRA)

Table V3.4: External Financing Releases and Expenditure by Vote Function and Project

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Quarter 3: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:14 Public Sector Transformation		
Vote Function:01 Identification and Registration Services		
Departments		
Department:001 Identification & Registration Services		
Key Service Area:000019 ICT Services		
PIAP Output: 14511102 e-government ICT services integrated.		
Programme Intervention: 145111 Enforce adoption and implementation of e-government services		
oracle licenses for the Third-Party interface, to enable intersystem data sharing with Ministries, Departments and Agencies and private institutions for Verification and Authentication of identification information with 100 functional registers	Oracle licenses paid for the Third-Party interface, to enable intersystem data sharing with Ministries, Departments and Agencies and private institutions for Verification and Authentication of identification information with 105 functional registers linked to the NIR through the Third Party Interface	At the planning stage, 100 institutions were planned. Hover, by the reporting time, 105 institutions were linked to the NIR

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
	Total For Budget Output	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000

Develoment Projects

N/A

Programme:16 Governance and Security

Vote Function:01 Identification and Registration Services

Departments

Department:001 Identification & Registration Services

Key Service Area:000019 ICT Services

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16111109 An updated National Identification Register		
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies		
	By the closure of Q3, Connectivity for all 152 registration centers for data transmission had been done. APN connectivity was provided for the mobile enrollment kits through leased lines from Airtel and MTN. A total of 3450 APN cards were from MTN and 1311 from AIRTEL. There were 68 UTL Leased lines and NITA-46.	No variation
	All staff paid salaries by 28th of every month, NSSF remitted, and gratuity paid to those who were due in Q3.	No variance.
PIAP Output: 16111109 An updated National Identification Register		
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies		
Connectivity for all 152 registration centers for data transmission	Connectivity for all 152 registration centers for data transmission in Q3	No variance
Annual license support and subscription for the central system	1. The initiation of the License Recurrent – Microsoft Enterprise Agreement (480) had not yet commenced. Similarly, the License Recurrent – VM Ware Licenses Support Renewal for 16 sockets had not yet been initiated, while the License Recurrent – Data Protector License Renewal (1) is being processed under an existing framework contract. 2. Software Support and Maintenance for the National ID and Civil Registration Systems was undertaken as planned during the reporting period. 3. Bulk SMS fees for communicating registration status updates and ID card readiness to citizens were initiated in Quarter 3, based on a quotation provided by NITA-U.	No funds
Payment of staff salaries, NSSF and Gratuity	All staff salaries were paid in Q3 and the corresponding NSSF deductions were submitted; the ones due for gratuity in the quarter were also paid.	No variance. Implemented as planned
	36 oracle database were initiated in Q3 to Support renewals of the central system and training.	Lengthy procurement procedure required to deliver licenses.

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		944,444.983
212101 Social Security Contributions		146,500.000
221008 Information and Communication Technology Supplies.		1,896,899.245
227001 Travel inland		724,815.814
	Total For Budget Output	**3,712,660.042**
	Wage Recurrent	944,444.983
	Non Wage Recurrent	2,768,215.059
	Arrears	0.000

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Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	AIA	0.000
Key Service Area:460030 Registration Services		
PIAP Output: 16030102 Equitable justice services provided		
Programme Intervention: 160301 Enhance equitable access to justice for social economic development		
150,000 birth certificates issued	26,556 birth certificates isued in Q3	This is a demand driven service since it attracts fees. Many people demand for it only when the certificate is required to access another service.
25 adoption orders registered	27 adoption orders were registered in Q3	Provision of this service is dependent on the orders made by the courts.
200,000 births registered	114,162 births registered in Q3	There is little motivation for registration of births unless there is a need for the child's NIN or birth certificate to access other services.
Vital events of births, adoptions, marriages and death certified	26,556 births, 27 adoptions, 3,849 Deaths were certified in Q3	These are demand driven services. Their provision is dependent on the need for another service.
salaries, Gratuity and NSSF paid	Payment of staff salaries in all the months in the quarter were paid by 28th of each month, NSSF for all staff remitted monthly, and gratuity for all qualifying staff were paid in Q3	No variance. Implemented as planned.

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16030102 Equitable justice services provided		
Programme Intervention: 160301 Enhance equitable access to justice for social economic development		
10,000 deaths registered	4,185 deaths registered in Q3	Death registration is largely demand-driven, with individuals typically seeking registration only when a death certificate is required to access another service or legal process, such as obtaining letters of administration to manage or transfer a deceased person's estate. Consequently, deaths that are not associated with inheritance claims, property ownership, insurance benefits, pension claims, or other legal and administrative requirements often go unregistered, as there is little perceived need for formal registration. This reliance on secondary demand significantly contributes to low levels of death registration.
registration tools procured, publicity undertaken on radio, TV and print media, inspection visits done, staff welfare provided	1. Twelve Inspection visits 2. Ongoing. 3. Six Radio Talk shows, 1 TV programme, Four Podcasts, 2 Newspaper Articles and 1 meeting with Stakeholders	No variance
PIAP Output: 16030207 Identification and Civil Registration services enhanced		
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems		
	114,162 births were registered in Q3	Delays in reporting by some health facilities leading to increased backlog and an increase in late registrations
	26,556 birth certificates issued in Q3	This is a demand driven service since it even attracts fees.
	4,185 deaths registered in Q3	There is little motivation to register deaths especially those with no property benefits attached to them.
	4,185 deaths registered in Q3	There is little motivation to register deaths especially those with no property benefits attached to them.

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16030207 Identification and Civil Registration services enhanced		
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems		
	27 adoption orders were registered in Q3	The provision of this service is wholly dependent upon the issuance of court orders by the Courts of Law. Consequently, service delivery levels are determined by the volume and timing of court orders granted, as the institution can only act upon applications that have been duly authorized through the judicial process.
	Staff salaries paid by 28th of every month, monthly NSSF remitted , and gratuity of staff due in the quarter were paid.	Implemented as planned.
	License for Onbase as part of the EDMS, Procurement of registration materials (certificate paper for CAOs), and procurement of registration materials were not done in Q3.	The contract has been awarded and is currently awaiting clearance at the Solicitor General's Office. The procurement process remains ongoing pending completion of the requisite approvals.
PIAP Output: 16311207 Identification and Civil Registration services enhanced		
Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems		
	3,011 marriages registered in Q3	Part of Q2 and Q3 were disrupted by General Elections preparations and actual elections
	3,011 Marriages registered in Q3	Part of Q2 and Q3 were disrupted by General Elections preparations and actual elections

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		703,328.296
211104 Employee Gratuity		35,991.000
212101 Social Security Contributions		44,680.744
221001 Advertising and Public Relations		31,900.000
227001 Travel inland		36,023.165
	Total For Budget Output	**851,923.205**
	Wage Recurrent	703,328.296

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	148,594.909
	Arrears	0.000
	AIA	0.000
Key Service Area:460104 Identification and Issuance		
PIAP Output: 16111109 An updated National Identification Register		
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies		
Change of 400,000 Particulars		
1. Salaries, NSSF and Gratuity	Salaries for staff paid by 28th of every month, NSSF for staff remitted, and Gratuity for qualifying staff paid.	No variance
Issuance of 2.500,000 cards		
PIAP Output: 16111109 An updated National Identification Register		
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies		
Replacement of lost 2.500 cards		
Provision of continuous identification services		

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		1,772,711.000
211104 Employee Gratuity		80,280.000
212101 Social Security Contributions		274,048.524
221011 Printing, Stationery, Photocopying and Binding		61,781,540.210
227001 Travel inland		7,693.028
227002 Travel abroad		14,725.400
	Total For Budget Output	**63,930,998.162**
	Wage Recurrent	1,772,711.000
	Non Wage Recurrent	62,158,287.162
	Arrears	0.000
	AIA	0.000
	Total For Department	**68,495,581.409**
	Wage Recurrent	3,420,484.279
	Non Wage Recurrent	65,075,097.130
	Arrears	0.000
	AIA	0.000

Develoment Projects

N/A

Vote Function:02 Policy, Planning and Support Services

Departments

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Department:001 Finance & Administration services		
Key Service Area:000001 Audit and Risk Management		
PIAP Output: 16090105 Statutory reports produced		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Quarterly Audit Report	Staff Salaries, NSSF and Gratuity Paid Submission of the Q2 Internal Audit Report to the AO & BARC.	No variance
Payment of Staff salaried, NSSF and gratuity to Audit staff	Staff salaries, NSSF and gratuity to Audit staff paid	No variance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		60,683.000
212101 Social Security Contributions		4,600.000
	Total For Budget Output	**65,283.000**
	Wage Recurrent	60,683.000
	Non Wage Recurrent	4,600.000
	Arrears	0.000
	AIA	0.000

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Key Service Area:000004 Finance and Accounting		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Cleaning services for 127 of the 146 registration centers provided	Cleaning services for 127 of the 146 registration centers provided	No variance
Utilities (water & electricity) for all the registration centers paid	Utilities (water & electricity) for all the registration centers paid	No variance
Courier services for National ID cards provided	Courier services for National ID cards was provided in Q3	Implemented as planned.
Guard and security services for all registration centers provided	Guard and security services for all registration centers provided	No variance
Rent for 127 out of 146 planned registration centers paid	Rent for 127 out of 146 planned registration centers paid	No variance.
Fuel, oils and lubricants for all motor vehicles and motorcycles processed and paid	Fuel, oils and lubricants for all motor vehicles and motorcycles processed and paid in Q3.	No variance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item	Spent
211102 Contract Staff Salaries	1,077,295.446
211104 Employee Gratuity	113,296.500
212101 Social Security Contributions	112,058.708
221009 Welfare and Entertainment	317,458.644
222002 Postage and Courier	179,348.742
223001 Property Management Expenses	206,219.472

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Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
223003 Rent-Produced Assets-to private entities		639,138.000
223004 Guard and Security services		609,055.669
223005 Electricity		442,500.000
223006 Water		72,760.085
227001 Travel inland		243,735.844
227004 Fuel, Lubricants and Oils		790,000.000
228001 Maintenance-Buildings and Structures		10,905.120
228002 Maintenance-Transport Equipment		193,068.566
228003 Maintenance-Machinery & Equipment Other than Transport Equipment		78,116.000
352899 Other Domestic Arrears Budgeting		98,019.373
	Total For Budget Output	**5,182,976.169**
	Wage Recurrent	1,077,295.446
	Non Wage Recurrent	4,007,661.350
	Arrears	98,019.373
	AIA	0.000

Key Service Area:000005 Human Resource Management

PIAP Output: 16090104 Human resources managed

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

Staff performance appraisals undertaken	Staff performance appraisals not undertaken in Q3	
	418 staff uniforms under procurement process	Procurement is ongoing
Medical insurance to staff provided	Medical insurance procured for the 418 members of staff for one year	No variamce
Staff benefits (NSSF, Gratuity, staff welfare and funeral expenses) processed and paid on time	NSSF contributions for 414 staff remitted by the 15th of every month. Gratuity paid to 4 staff on their anniversary. Funeral expenses paid to 6 staff	No variance
Training of staff undertaken.	273 staff trained in MVRS	No variance
Staff Salaries paid by 28th of the month	Staff salary for 418 members paid by 28th of every month.	No variance

PIAP Output: 16090106 Cross cutting issues mainstreamed

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

	1 annual medical camp held in Q3	No variance
	World AIDS Day was not commemorated	Insufficient funds

PIAP Output: 16090117 Records Management coordinated

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

HRIS upgraded	HRIS Not upgraded	No funds availed

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Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090117 Records Management coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Staff personal records updated on time	Staff personal records updated on time	No variance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		68,882.500
212101 Social Security Contributions		8,160.000
221003 Staff Training		230,771.128
221009 Welfare and Entertainment		69,182.502
273102 Incapacity, death benefits and funeral expenses		11,205.397
	Total For Budget Output	**388,201.527**
	Wage Recurrent	68,882.500
	Non Wage Recurrent	319,319.027
	Arrears	0.000
	AIA	0.000

Key Service Area:000006 Planning and Budgeting services

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090108 Planning and Budgeting services coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
MPS FY2026-27 prepared and submitted	MPS FY2026-27 was prepared and submitted	Implemented as planned
Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity were paid in Q3	Implemented as planned
PIAP Output: 16090109 Monitoring and Evaluation conducted		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Q3 M&E report	Comprehensive M&E report compiled during the MER exercise is in place. It consolidates all the various reports compiled by the different teams during the quarter.	No variance.

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		147,826.501
212101 Social Security Contributions		18,720.000
227001 Travel inland		364,760.774
	Total For Budget Output	**531,307.275**
	Wage Recurrent	147,826.501
	Non Wage Recurrent	383,480.774
	Arrears	0.000
	AIA	0.000

Key Service Area:000007 Procurement and Disposal Services

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090116 Procurement and Disposal Services coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Continuous professional development undertaken	No professional development undertaken in Q3.	No professional development undertaken in the quarter due to insufficiency of the funds released.
Quarterly Procurement Report	Quarterly Procurement Report compiled and submitted in Q3	No variance. Implemented as planned
Evaluation of bids for various procurements undertaken	22 evaluations were conducted in Q3.	No Variance
Training of Users and Contract Managers conducted	No training was conducted.	Training in Q3 was not conducted because of insufficient funds released.
Contracts committee meetings held	7 Contracts Meetings were held.	No variance.
Staff salaries, NSSF and Gratuity paid	Staff salaries paid, NSSF remitted, and Gratuity paid to those due in Q3.	No variance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		65,001.122
212101 Social Security Contributions		8,160.000
	Total For Budget Output	**73,161.122**
	Wage Recurrent	65,001.122
	Non Wage Recurrent	8,160.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000010 Leadership and Management

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090118 Leadership and Management coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Participated in 5 National Days & Events	During Quarter Three, the Executive Director’s Office did not participate in any national events. However, the office represented the institution in key international engagements, including the 3rd Edition of the MOSIP Connect held in Rabat, Morocco, and the 45th African Corporate Governance Conference held in Cape Town, South Africa. Participation in these international forums provided valuable opportunities for knowledge exchange, benchmarking global best practices, and strengthening institutional capacity in digital identity management	Busy schedules of the ED in the named quarters.

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Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090118 Leadership and Management coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Oversight and supervision undertaken countrywide	In Q3, the office of the Executive Director conducted oversight field visits in the following districts: Jinja, Iganga, Bugweri, Namutumba, Kibuku, Budaka, Butaleja, Lira, Oyam, Kole, Kwania and Apac. The Executive Director's Office also undertook oversight visits to assess compliance with marriage registration requirements in the districts of Gulu, Adjumani, Moyo, Kitgum, Pader, Lamwo, and Kiryandongo. The visits facilitated direct engagement with Chief Administrative Officers (CAOs), who serve as the officiating authorities for civil marriages in the respective districts.	Funds for the activity availed towards the end of the quarter.
	The Executive Director's Office provided strategic oversight and guidance for the successful implementation of the Mass Enrolment and Renewal (MER) of National ID exercise, which commenced in project mode on 27th May 2025. During the reporting period, the office ensured effective coordination and supervision of the exercise, resulting in the successful renewal of National Identity Cards, registration of new applicants, and correction of citizen information in the National Identification Register (NIR). Quarter Three marked a critical phase of the MER exercise, characterized by the mass production of renewed National ID cards, reflecting significant progress toward improving national identity management and citizen access to identification services.	No variance. Implemented as planned.
quarterly oversight visits	In Q3, the office of the Executive Director conducted oversight field visits in the following districts: Jinja, Iganga, Bugweri, Namutumba, Kibuku, Budaka, Butaleja, Lira, Oyam, Kole, Kwania and Apac. The Executive Director's Office also undertook oversight visits to assess compliance with marriage registration requirements in the districts of Gulu, Adjumani, Moyo, Kitgum, Pader, Lamwo, and Kiryandongo. The visits facilitated direct engagement with Chief Administrative Officers (CAOs), who serve as the officiating authorities for civil marriages in the respective districts.	Funds for the activity availed towards the end of the quarter.

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Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090118 Leadership and Management coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
	In Q3, the office of the Executive Director conducted oversight field visits in the following districts: Jinja, Iganga, Bugweri, Namutumba, Kibuku, Budaka, Butaleja, Lira, Oyam, Kole, Kwania and Apac. The Executive Director's Office also undertook oversight visits to assess compliance with marriage registration requirements in the districts of Gulu, Adjumani, Moyo, Kitgum, Pader, Lamwo, and Kiryandongo. The visits facilitated direct engagement with Chief Administrative Officers (CAOs), who serve as the officiating authorities for civil marriages in the respective districts. These engagements strengthened coordination with local government authorities, enhanced adherence to statutory marriage registration procedures, and provided an opportunity to identify and address implementation gaps in the administration of civil marriages.	Fewer districts were visited during Q3 than planned due to the late release of funds for the oversight activities, which were only availed toward the end of the quarter. This affected the timely implementation of the planned field visits and limited the number of districts that could be covered within the reporting period.
	In the quarter, the following Stakeholder engagements were conducted: i) Meeting with the Minister of Internal Affairs, Minster of State for Internal Affairs and Permanent Secretary to provide an update on the mass enrolment and renewal exercise.	No variance
	The Executive Director's Office provided strategic oversight and guidance for the successful implementation of the Mass Enrolment and Renewal (MER) of National ID exercise, which commenced in project mode on 27th May 2025. During the reporting period, the office ensured effective coordination and supervision of the exercise, resulting in the successful renewal of National Identity Cards, registration of new applicants, and correction of citizen information in the National Identification Register (NIR). Quarter Three marked a critical phase of the MER exercise, characterized by the mass production of renewed National ID cards, reflecting significant progress toward improving citizens' access to identification services.	The delays in executing some of the planned project activities were primarily due to the delayed release of funds, which affected the timely acquisition and deployment of the new system required for the implementation of the Mass Enrolment and Renewal (MER) exercise. Consequently, this led to delays in the rollout and execution of key components of the project within the reporting period.

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090118 Leadership and Management coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
	In Q3, the office of the Executive Director conducted oversight field visits in the following districts: Jinja, Iganga, Bugweri, Namutumba, Kibuku, Budaka, Butaleja, Lira, Oyam, Kole, Kwania and Apac.	In Q3, the office of the Executive Director conducted oversight field visits in the following districts: Jinja, Iganga, Bugweri, Namutumba, Kibuku, Budaka, Butaleja, Lira, Oyam, Kole, Kwania and Apac. In addition, Executive Director's Office undertook oversight visits to assess compliance with marriage registration requirements in the districts of Gulu, Adjumani, Moyo, Kitgum, Pader, Lamwo, and Kiryandongo. The visits facilitated direct engagement with Chief Administrative Officers (CAOs), who serve as the officiating authorities for civil marriages in the respective districts.
	Staff salaries for the four regular staff and two temporary were paid by the 28th of each of the months of the quarter, NSSF deductions where applicable remitted, and gratuity paid to the ones that were due in the quarter.	No variance. Implemented as planned.
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
Staff salaries, NSSF and Gratuity paid	Staff salaries for the four regular staff and two temporary were paid by the 28th of each of the months of the quarter, NSSF deductions where applicable remitted, and gratuity paid to the ones that were due in the quarter.	No variance. Implemented as planned.
Stakeholder engagement to strengthen collaboration and partnership undertaken	In the quarter, the following Stakeholder engagements were conducted: i) Meeting with the Minister of Internal Affairs, Minster of State for Internal Affairs and Permanent Secretary to provide an update on the mass enrolment and renewal exercise.	No variance

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
	During Quarter Three, the Executive Director's Office did not participate in any national events. However, the office represented the institution in key international engagements, including the 3rd Edition of the MOSIP Connect held in Rabat, Morocco, and the 45th African Corporate Governance Conference held in Cape Town, South Africa. Participation in these international forums provided valuable opportunities for knowledge exchange, benchmarking global best practices, and strengthening institutional capacity in digital identity management.	Busy schedules of the ED in the named quarters.

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		63,154.638
212101 Social Security Contributions		20,000.000
	Total For Budget Output	**83,154.638**
	Wage Recurrent	63,154.638
	Non Wage Recurrent	20,000.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000011 Communication and Public Relations

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090119 Communication and Public Relations Coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Strategic media relations and build media capacity to report effectively on NIRA services undertaken		
Call center to manage incoming calls from the clients strengthened		
Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid in Q3	No variance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		35,004.500
212101 Social Security Contributions		6,160.000
	Total For Budget Output	**41,164.500**
	Wage Recurrent	35,004.500
	Non Wage Recurrent	6,160.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000012 Legal advisory services

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090123 Management and Administrative Services coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Compliance and Enforcement services provided	1. 215 Investigations of offences conducted 2. No Subscription to the relevant Professional bodies in Q3 3. 56 Stoplisted cases, 23 De-stoplisted cases 4. Handled 28 Notices of intention to cancel 5. Handled 34 Contracts and tenancy agreements	The support from CID officers that were seconded to NIRA to clear case backlog was highly valuable; Stoplisted cases are dependent on cases reported; De-stoplisted cases are dependent on requirements submitted by the affected persons.
investigated and prosecuted 250 identification related offense cases	investigated and prosecuted 215 identification related offense cases	The support from CID officers that were seconded to NIRA to clear case backlog was highly valuable.
Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid in Q3	No variance
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
12 Board meetings held	1) 2 board meetings held 2) 3 board committee meetings held	
Legal Advisory services provided	1. 8 litigation matters successfully concluded 2. 264 files were cleared for Change of Particulars 3. 2 MoUs signed for access and use of information signed with MDAs and Private Entities 4. 278 Court Orders on access and uses of Information for law enforcement handled	No variance
Board Affairs coordinated	1. 2 Board meetings held on the Mass Enrolment and renewal exercise that required several policy directions by the Board. 2. 3 Board committee meetings held	No variance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		99,987.000
211104 Employee Gratuity		31,350.000
211107 Boards, Committees and Council Allowances		120,294.000
212101 Social Security Contributions		16,000.000
	Total For Budget Output	**267,631.000**
	Wage Recurrent	99,987.000
	Non Wage Recurrent	167,644.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000013 HIV/AIDS Mainstreaming

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090106 Cross cutting issues mainstreamed		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
	Total For Budget Output	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	**6,632,879.231**
	Wage Recurrent	1,617,834.707
	Non Wage Recurrent	4,917,025.151
	Arrears	98,019.373
	AIA	0.000

Develoment Projects

Project:1863 Institutional development for National Identification and Registration Authority

Key Service Area:000003 Facilities and Equipment Management

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090101 Institutions retooled		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
	Procurement process completed, partial delivery of 30 pickups and 1 Station Wagon has been done	Delivery process of the remaining pickups is still ongoing
PIAP Output: 16911101 Institutions Retooled		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
	No tents were procured in Q3	Procurement process concluded but delivery not made due to Insufficient funds released
	1) Taxes amounting to 111,334,017 Ugandan shillings paid for 30 newly acquired motorcycles 2) Procurement completed for 10 Document readers/ Quality control scanners but no funds released 3) Warehouse destruction equipment and services not procured	Procurement of document readers completed but no funds released and procurement process for warehouse destruction equipment and services not initiated
procurement of 120 chairs concluded	120 office chairs were not procured for the new districts in Q3	Procurement process concluded but delivery not made due to insufficient funds

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Project:1863 Institutional development for National Identification and Registration Authority		
PIAP Output: 16911101 Institutions Retooled		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
procurement of 144 office desks concluded	Procurement of 144 office desks were not concluded in Q3	Procurement process concluded but delivery not made due insufficient funds
procurement of 600 plastic chairs concluded	600 plastic chairs for the district offices were not procured	Procurement process concluded but delivery not made due to insufficient funds.
	The 20 executive waiting chairs were not procured in Q3	Procurement process concluded but delivery not made due to insufficient funds
	Customized furniture for marriages were not procured in Q3	Procurement process concluded but delivery not made due to insufficient funds
	CCTV Camera accessories for 24 new District Offices have not been procured	Procurement has not yet been initiated due to insufficient funds

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
	Total For Budget Output	**0.000**
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	Total For Project	**0.000**
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

Programme:18 Development Plan Implementation

Vote Function:01 Identification and Registration Services

Departments

Department:001 Identification & Registration Services

Key Service Area:000075 Registration Services

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18114109 Functional civil registration services conducted at district level		
Programme Intervention: 181141 Generate and use statistical data to inform Development plans at all levels		
Procurement of tools (forms and blank certificates) for births, marriages, deaths and adoption order registration. 2. Registration of birth and death in high volume health facilities	1. Tools (forms and blank certificates) for births, marriages, deaths and adoption order registration were procured 2. Registration of birth and death in high volume health facilities were conducted through outreaches.	Not districts all were reached because of the limited funds that were available for the activity.
1. Civil registration expanded to 24 new districts previously without NIRA presence.		

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
227001 Travel inland		151,110.000
	Total For Budget Output	**151,110.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	151,110.000
	Arrears	0.000
	AIA	0.000
	Total For Department	**151,110.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	151,110.000
	Arrears	0.000
	AIA	0.000

Develoment Projects

N/A

Vote Function:02 Policy, Planning and Support Services

Departments

Department:001 Finance & Administration services

Key Service Area:000006 Planning and Budgeting services

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18114109 Functional civil registration services conducted at district level		
Programme Intervention: 181141 Generate and use statistical data to inform Development plans at all levels		
1. 1,000 copies of Civil Registration and Vital Statistics Report for 2025 produced and printed	1,000 copies of Civil Registration and Vital Statistics Report for 2025 were not produced and printed in Q3	Compilation of the report took longer than anticipated. However, procurement process concluded and LPO issued. Printing of the report will be conducted in Q4.

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
	Total For Budget Output	**0.000**

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000

Develoment Projects

N/A

	GRAND TOTAL	**75,279,570.640**
	Wage Recurrent	5,038,318.986
	Non Wage Recurrent	70,143,232.281
	GoU Development	0.000
	External Financing	0.000
	Arrears	98,019.373
	AIA	0.000

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Quarter 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Programme:14 Public Sector Transformation	
Vote Function:01 Identification and Registration Services	
Departments	
Department:001 Identification & Registration Services	
Key Service Area:000019 ICT Services	
PIAP Output: 14511102 e-government ICT services integrated.	
Programme Intervention: 145111 Enforce adoption and implementation of e-government services	
oracle licenses for the Third-Party interface, to enable intersystem data sharing with Ministries, Departments and Agencies and private institutions for Verification and Authentication of identification information with 100 functional registers	Oracle licenses paid for the Third-Party interface, to enable intersystem data sharing with Ministries, Departments and Agencies and private institutions for Verification and Authentication of identification information with 105 functional registers linked to the NIR through the Third Party Interface.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item	Spent
211102 Contract Staff Salaries	2,833,200.000
211104 Employee Gratuity	426,380.000
212101 Social Security Contributions	354,150.000
221008 Information and Communication Technology Supplies.	2,455,974.666
227001 Travel inland	724,815.814
Total For Budget Output	**0.000**
Wage Recurrent	0.000
Non Wage Recurrent	0.000
Arrears	0.000
AIA	0.000
Total For Department	**0.000**
Wage Recurrent	0.000
Non Wage Recurrent	0.000
Arrears	0.000
AIA	0.000

Development Projects

N/A

Programme:16 Governance and Security

Vote Function:01 Identification and Registration Services

Departments

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Department:001 Identification & Registration Services	
Key Service Area:000019 ICT Services	
PIAP Output: 16111109 An updated National Identification Register	
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies	
Connectivity for data transmission for all registration centers provided	APN connectivity provided for the mobile enrollment kits through leased lines from Airtel and MTN. A total of 3450 APN cards were from MTN and 1311 from AIRTEL. here were 68 UTL Leased lines and NITA-46.
Payment of staff salaries, NSSF and Gratuity	Salaries for staff paid, NSSF remitted, and gratuity paid for Q1, Q2, and Q3.
PIAP Output: 16111109 An updated National Identification Register	
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies	
Connectivity for data transmission for all registration centers provided	Connectivity for 152 registration centres were have been provided. APN connectivity provided for the mobile enrollment kits through leased lines from Airtel and MTN. A total of 3450 APN cards from MTN and 1311 from AIRTEL. Leased lines from UTL were 68 and 46 from NITA.
1. Annual Licenses support & subscription for MS office 356, VMware, Data Protector, SSL, Sonic Wall, Fortinet and fortigate, antivirus and antimalware 2. Software and hard ware maintenance of NSIS 3. Bulk SMS	Bulk SMS fees for communicating registration status updates and ID card readiness to citizens initiated in Quarter 3.
Payment of staff salaries, NSSF and Gratuity	Staff paid salaries, NSSF and Gratuity in Q1, Q2, and Q3.
Annual Licenses support & subscription for central system	36 oracle database initiated in Q3 to Support renewals of the central system and training.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		2,833,200.000
211104 Employee Gratuity		426,380.000
212101 Social Security Contributions		354,150.000
221008 Information and Communication Technology Supplies.		2,455,974.666
227001 Travel inland		724,815.814
	Total For Budget Output	**6,794,520.480**
	Wage Recurrent	2,833,200.000
	Non Wage Recurrent	3,961,320.480
	Arrears	0.000
	AIA	0.000

Key Service Area:460030 Registration Services	
PIAP Output: 16030102 Equitable justice services provided	
Programme Intervention: 160301 Enhance equitable access to justice for social economic development	
1. Issuance of 700,000 birth certificates	A cumulative total of 68,836 birth certificates issued by end of Q3

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16030102 Equitable justice services provided	
Programme Intervention: 160301 Enhance equitable access to justice for social economic development	
100 adoptions registered	A total of 111 adoption orders so far registered in the financial year.
800,000 births registered	237,688 births registered by end of Q3
Vital events of births, adoptions, marriages and death certified	A total of 94,190 births, 111 adoption orders, and 16,584 deaths have so far been registered in the financial year.
1. Payment of staff salaries, NSSF and Gratuity	Staff salaries paid in all the months in the quarter, NSSF for all staff remitted monthly, and gratuity for all qualifying staff paid in in Q1, Q2 and Q3.
75,000 deaths registered	14,120 deaths registered by end of Q3
1. Inspection Visits 2. Procurement of marriage registration materials 3. Advertising and publicity 4. Staff welfare 5. Provision of License for Onbase as part of the EDMS	1. 18 Inspection visits. 2. 6 Radio talk shows, 2 TV programmes, 5 Podcasts, 4 Newspaper articles and 3 Meetings
PIAP Output: 16030207 Identification and Civil Registration services enhanced	
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems	
800,000 births registered	237,688 births registered by end of Q3
700,000 birth certificates issued	A cumulative total of 94,190 birth certificates issued by end of Q3
75,000 deaths refistered	14,120 deaths registered by end of Q3
75,000 deaths registered	14,120 deaths registered by end of Q3
100 adoption orders registered	A total of 111 adoption orders have so far been registered in the financial year.
Payment of staff salaries, NSSF and Gratuity	Staff salaries paid by 28th of every month, monthly NSSF remitted , and gratuity of staff due in each of the quarters paid.
License for Onbase as part of the EDMS, Procurement of registration materials (certificate paper for CAOs), procurement of registration materials	No procurement made yet.
PIAP Output: 16311207 Identification and Civil Registration services enhanced	
Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems	
35,000 marriages registered	7,975 marriages registered by end of Q3
35,000 marriages registered	A cumulative total of 7,975 marriages registered by end of Q3

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item	Spent
211102 Contract Staff Salaries	1,995,118.371
211104 Employee Gratuity	152,010.000
212101 Social Security Contributions	74,680.744
221001 Advertising and Public Relations	31,900.000

VOTE: 137 National Identification and Registration Authority (NIRA) Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
227001 Travel inland		78,538.165
	Total For Budget Output	**2,332,247.280**
	Wage Recurrent	1,995,118.371
	Non Wage Recurrent	337,128.909
	Arrears	0.000
	AIA	0.000

Key Service Area:460104 Identification and Issuance

PIAP Output: 16111109 An updated National Identification Register

Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies

Procurement of Blank ID cards for renewal of expired cards and issuance of new cards to all eligible citizens	NA
Renewal of 5,266,667 cards	NA
1. Salaries, NSSF and Gratuity 2. Completion of Mass Enrolment of 17.2 million unregistered Ugandans and Renewal of 15.8 million expired National ID Cards 3. Replacement of lost 5,000 cards 4. Change of 800,000 Particulars 5. Issuance of 5,000,000 cards	Salaries for staff paid by 28th of every month, NSSF for staff remitted, and Gratuity for qualifying staff paid in the financial year.
Diaspora registration	NA

PIAP Output: 16111109 An updated National Identification Register

Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies

Registration of 6,096,674 citizens	NA
1. Completion of Mass Enrolment and Renewal of National ID cards 2. Provision of continuous identification services (Replacement of 5,000 lost cards, 20,000 Change of Particulars, Issuance of 4,000,000 National ID cards, citizenship verification)	NA

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		5,321,839.000
211104 Employee Gratuity		897,121.000
212101 Social Security Contributions		665,461.500
221011 Printing, Stationery, Photocopying and Binding		121,150,959.616
227001 Travel inland		38,332,054.607
227002 Travel abroad		992,349.264
227004 Fuel, Lubricants and Oils		15,219,358.911
	Total For Budget Output	**182,579,143.898**

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Wage Recurrent	5,321,839.000
	Non Wage Recurrent	177,257,304.898
	Arrears	0.000
	AIA	0.000
	Total For Department	**191,705,911.658**
	Wage Recurrent	10,150,157.371
	Non Wage Recurrent	181,555,754.287
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

Vote Function:02 Policy, Planning and Support Services

Departments

Department:001 Finance & Administration services

Key Service Area:000001 Audit and Risk Management

PIAP Output: 16090105 Statutory reports produced

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

1. Staff Salaries, NSSF and Gratuity Paid 2. Quarterly (4) Internal Audit Reports submitted for FY2025/26	Staff Salaries, NSSF and Gratuity Paid Submited the Q2 Internal Audit Report to the AO & BARC.
Payment of Staff salaried, NSSF and gratuity to Audit staff	Staff salaries, NSSF and gratuity to Audit staff paid

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		202,627.500
211104 Employee Gratuity		13,200.000
212101 Social Security Contributions		10,520.000
	Total For Budget Output	**226,347.500**
	Wage Recurrent	202,627.500
	Non Wage Recurrent	23,720.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000004 Finance and Accounting

PIAP Output: 16090103 Programme institutional overheads managed

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

Cleaning services for 127 of the 146 registration centers provided	Cleaning services for 127 of the 146 registration centers provided by the end of Q3
Utilities (water & electricity) for all the registration centers paid	Utilities (water & electricity) for the registration centers paid by the end of Q1, Q2 and Q3.

VOTE: 137 National Identification and Registration Authority (NIRA)

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Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090103 Programme institutional overheads managed	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
Courier services for National ID cards provided	Courier services for National ID cards provided in Q1, Q2, and Q3
Guard and security services for all registration centers provided	Guard and security services for all registration centers provided by the end of Q3
Rent for 127 out of 146 planned registration centers paid	Rent paid for for 127 out of 146 planned registration centers in Q1, Q2, and Q3
Fuel, oils and lubricants for all motor vehicles and motorcycles processed and paid	Fuel, oils and lubricants for motor vehicles and motorcycles processed and paid in the Q1, Q2, and Q3

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		2,878,650.000
211104 Employee Gratuity		418,527.750
212101 Social Security Contributions		223,191.208
221009 Welfare and Entertainment		636,817.647
222002 Postage and Courier		366,564.945
223001 Property Management Expenses		427,000.960
223003 Rent-Produced Assets-to private entities		2,179,518.718
223004 Guard and Security services		1,372,529.610
223005 Electricity		885,000.000
223006 Water		151,000.000
223901 Rent-(Produced Assets) to other govt. units		672,000.000
227001 Travel inland		2,265,747.438
227004 Fuel, Lubricants and Oils		2,244,422.509
228001 Maintenance-Buildings and Structures		10,905.120
228002 Maintenance-Transport Equipment		1,015,961.139
228003 Maintenance-Machinery & Equipment Other than Transport		86,138.820
352899 Other Domestic Arrears Budgeting		512,818.873
	Total For Budget Output	**16,346,794.737**
	Wage Recurrent	2,878,650.000
	Non Wage Recurrent	12,955,325.864
	Arrears	512,818.873
	AIA	0.000

Key Service Area:000005 Human Resource Management

PIAP Output: 16090104 Human resources managed	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
Staff performance appraisals undertaken	

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Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090104 Human resources managed	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
Staff uniform procured	418 staff uniforms under procurement process by the end of Q3
Medical insurance to staff provided	Medical insurance procured for the 418 members of staff for one year
Staff benefits (NSSF, Gratuity, staff welfare and funeral expenses) processed and paid on time	NSSF contributions for 414 staff remitted by the 15th of every month. Gratuity paid to 225 staff on their anniversary in Q1, Q2, and Q3
Training of staff undertaken.	325 staff trained in various fields by the end of Q1, Q2, and Q3
Staff Salaries paid by 28th of the month	Staff salary for 418 members paid by the 28th day of every month.
PIAP Output: 16090106 Cross cutting issues mainstreamed	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
Medical camp on HIV/AIDS, counselling and testing to staff and clients held	One medical camp held on 23rd March 2026.
World AIDS day commemorated	World AIDS Day was not commemorated
PIAP Output: 16090117 Records Management coordinated	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
HRIS upgraded	HRIS Not upgraded by the end of Q3
Staff personal records updated on time	50 staff records updated

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		238,686.231
211104 Employee Gratuity		27,253.750
212101 Social Security Contributions		17,640.000
212102 Medical expenses (Employees)		1,169,958.425
221003 Staff Training		401,725.128
221009 Welfare and Entertainment		69,182.502
227001 Travel inland		19,252,000.000
273102 Incapacity, death benefits and funeral expenses		28,390.397
	Total For Budget Output	**21,204,836.433**
	Wage Recurrent	238,686.231
	Non Wage Recurrent	20,966,150.202
	Arrears	0.000
	AIA	0.000

Key Service Area:000006 Planning and Budgeting services

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090108 Planning and Budgeting services coordinated	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
1. Budget Framework Paper FY2026/27 prepared 2. Ministerial Policy Statement FY2026/27 prepared 3. Annual workplan FY2026/27 developed	MPS FY2026-27 prepared and submitted in the Financial year.
Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid in Q1, Q2, and Q3
PIAP Output: 16090109 Monitoring and Evaluation conducted	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
Quarterly M&E reports produced and submitted	M&E reports compiled in Q1, Q2, and Q3

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		433,299.502
211104 Employee Gratuity		30,740.000
212101 Social Security Contributions		38,760.000
227001 Travel inland		1,176,143.264
	Total For Budget Output	**1,678,942.766**
	Wage Recurrent	433,299.502
	Non Wage Recurrent	1,245,643.264
	Arrears	0.000
	AIA	0.000

Key Service Area:000007 Procurement and Disposal Services

PIAP Output: 16090116 Procurement and Disposal Services coordinated	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
Continuous professional development undertaken	No professional development undertaken
Annual Procurement and disposal plan and reports prepared and submitted	Quarterly Procurement Reports prepared in Q1, Q2 and Q3
Evaluation of bids for various procurements undertaken	88 evaluations have been completed since the beginning of the financial year.
Training of Users and Contract Managers conducted	2 trainings have so far been conducted
Contracts committee meetings held	18 Contracts committee meetings have so far been conducted.
Staff salaries, NSSF and Gratuity paid	Staff salaries paid, NSSF remitted, and Gratuity paid in Q1, Q2, and Q3

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		209,793.622
212101 Social Security Contributions		16,320.000
	Total For Budget Output	**226,113.622**
	Wage Recurrent	209,793.622

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Non Wage Recurrent	16,320.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000010 Leadership and Management

PIAP Output: 16090118 Leadership and Management coordinated

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

Participated in 5 National Days & Events	In Q1, Q2, and Q3, did not participate in any National events. However, the Executive Director represented the institution in Internal events including the UK Business Summit in London, the Uganda North America Association in New Orleans USA, 3rd Edition of the MOSIP Connect held in Rabat, Morocco, and the 45th African Corporate Governance Conference held in Cape Town, South Africa.
Oversight and supervision undertaken countrywide	In Q3, the office of the Executive Director conducted oversight field visits in the following districts: Jinja, Iganga, Bugweri, Namutumba, Kibuku, Budaka, Butaleja, Lira, Oyam, Kole, Kwania and Apac. The Executive Director's Office also undertook oversight visits to assess compliance with marriage registration requirements in the districts of Gulu, Adjumani, Moyo, Kitgum, Pader, Lamwo, and Kiryandongo. The visits facilitated direct engagement with Chief Administrative Officers (CAOs), who serve as the officiating authorities for civil marriages in the respective districts.
Mass Enrolment & Renewal of National ID exercise Undertaken	The Executive Director's Office provided strategic oversight and guidance for the successful implementation of the Mass Enrolment and Renewal (MER) of National ID exercise, which commenced in project mode on 27th May 2025. During the reporting period, the office ensured effective coordination and supervision of the exercise, resulting in the successful renewal of National Identity Cards, registration of new applicants, and correction of citizen information in the National Identification Register (NIR). Quarter Three marked a critical phase of the MER exercise, characterized by the mass production of renewed National ID cards, reflecting significant progress toward improving national identity management and citizen access to identification services.
quarterly oversight visits	In Q3, the office of the Executive Director conducted oversight field visits in the following districts: Jinja, Iganga, Bugweri, Namutumba, Kibuku, Budaka, Butaleja, Lira, Oyam, Kole, Kwania and Apac. The Executive Director's Office also undertook oversight visits to assess compliance with marriage registration requirements in the districts of Gulu, Adjumani, Moyo, Kitgum, Pader, Lamwo, and Kiryandongo. The visits facilitated direct engagement with Chief Administrative Officers (CAOs), who serve as the officiating authorities for civil marriages in the respective districts.
Oversight and supervision undertaken countrywide	Oversight field visits in the districts of Jinja, Iganga, Bugweri, Namutumba, Kibuku, Budaka, Butaleja, Lira, Oyam, Kole, Kwania and Apac, Gulu, Adjumani, Moyo, Kitgum, Pader, Lamwo, and Kiryandongo and the ones conducted in Q1 and Q2.

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090118 Leadership and Management coordinated	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
Stakeholder engagement to strengthen collaboration and partnership undertaken	In Q1, stakeholder engagements included; meeting Permanent Secretaries to assess NIRA services, and Journalists from Parliament of Uganda to solicit their support in mobilization during the MER exercise. In Q2, engagements were held with Telecommunication companies, Uganda bankers Association, Uganda Revenue Authority, and Uganda Driving License Services. In Q3, engagement conducted with Minister of Internal Affairs, Minster of State for Internal Affairs and Permanent Secretary to provide an update on the mass enrolment and renewal exercise.
Mass Enrolment & Renewal of National ID exercise Undertaken	The Executive Director's Office provided strategic oversight and guidance for the successful implementation of the Mass Enrolment and Renewal (MER) of National ID exercise, which commenced in project mode on 27th May 2025. During the reporting period, the office ensured effective coordination and supervision of the exercise, resulting in the successful renewal of National Identity Cards, registration of new applicants, and correction of citizen information in the National Identification Register (NIR). Quarter Three marked a critical phase of the MER exercise, characterized by the mass production of renewed National ID cards, reflecting significant progress toward improving citizens' access to identification services.
quarterly oversight visits	NA
Staff salaries, NSSF and Gratuity paid	All staff in the ED's office were paid by the 28th of every month in Q1, Q2, and Q3.
PIAP Output: 16911103 Management and Administrative Services coordinated	
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery	
Staff salaries, NSSF and Gratuity paid	All staff in the ED's office were paid by the 28th of every month in Q1, Q2, and Q3.
Stakeholder engagement to strengthen collaboration and partnership undertaken	In Q1, stakeholder engagements included; meeting Permanent Secretaries to assess NIRA services, and Journalists from Parliament of Uganda to solicit their support in mobilization during the MER exercise. In Q2, engagements were held with Telecommunication companies, Uganda bankers Association, Uganda Revenue Authority, and Uganda Driving License Services. In Q3, engagement conducted with Minister of Internal Affairs, Minster of State for Internal Affairs and Permanent Secretary to provide an update on the mass enrolment and renewal exercise.
Participated in 5 National Days & Events	In Q1, Q2, and Q3, did not participate in any National events. However, the Executive Director represented the institution in Internal events including the UK Business Summit in London, the Uganda North America Association in New Orleans USA, 3rd Edition of the MOSIP Connect held in Rabat, Morocco, and the 45th African Corporate Governance Conference held in Cape Town, South Africa.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item	Spent
211102 Contract Staff Salaries	316,996.641

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
212101 Social Security Contributions		40,000.000
	Total For Budget Output	**356,996.641**
	Wage Recurrent	316,996.641
	Non Wage Recurrent	40,000.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000011 Communication and Public Relations

PIAP Output: 16090119 Communication and Public Relations Coordinated

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

Strategic media relations and build media capacity to report effectively on NIRA services undertaken	NA
Call center to manage incoming calls from the clients strengthened	NA
Staff salaries, NSSF and Gratuity	Staff salaries, NSSF and Gratuity paid in Q1. Q2, and Q3

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		112,624.503
211104 Employee Gratuity		13,200.000
212101 Social Security Contributions		13,640.000
	Total For Budget Output	**139,464.503**
	Wage Recurrent	112,624.503
	Non Wage Recurrent	26,840.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000012 Legal advisory services

PIAP Output: 16090123 Management and Administrative Services coordinated

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

Compliance and Enforcement services provided	1. 797 Investigations of offences conducted 2. 1 Subscription to the relevant Professional bodies in Q1 3. 92 Stoplisted cases, 65 De-stoplisted cases 4. Handled 58 Notices of intention to cancel 5. Handled 58Contracts and tenancy agreements in the financial year
investigated and prosecuted 1,000 identification related offense cases	investigated and prosecuted 747 identification related offense cases by the end of Q3
Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid by the end of Q3

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16911103 Management and Administrative Services coordinated	
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery	
48 full board and board committee meetings held	14 board meetings held by the end of Q3
Legal Advisory services provided	1. Provided Legal guidance on 779 files on application for change of particulars in the NIR 2. 12 Litigation matters successfully concluded 3. 2 MoUs signed for access and use of information signed with MDAs and Private Entities 4. 318 Court Orders on access and uses of Information for law enforcement handled
Board Affairs coordinated	1. 13 Board meetings held, 1 meeting was for updating board members on the Mass Enrolment and renewal exercise

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		334,059.009
211104 Employee Gratuity		44,550.000
211107 Boards, Committees and Council Allowances		390,833.000
212101 Social Security Contributions		33,320.000
	Total For Budget Output	**802,762.009**
	Wage Recurrent	334,059.009
	Non Wage Recurrent	468,703.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000013 HIV/AIDS Mainstreaming

PIAP Output: 16090106 Cross cutting issues mainstreamed	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
HIV/AIDS camp	NA
Commemoration of the HIV/AIDS day	NA

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
	Total For Budget Output	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	**40,982,258.211**
	Wage Recurrent	4,726,737.008
	Non Wage Recurrent	35,742,702.330

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Arrears	512,818.873
	AIA	0.000

Development Projects

Project:1863 Institutional development for National Identification and Registration Authority

Key Service Area:000003 Facilities and Equipment Management

PIAP Output: 16090101 Institutions retooled

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

63 pickups procured for field operations to facilitate the mass enrolment and renewal of national ID cards exercise, civil registration and continuous identification services across the country	30 pickups and 1 Station Wagon vehicles delivered

PIAP Output: 16911101 Institutions Retooled

Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery

30 tents procured Waiting chairs procured for 24 new districts	No tents procured in the Financial year
Taxes for 30 newly acquired motorcycles paid 10 Document readers/Quality control scanners procured Warehouse destruction equipment and services procured	1) Taxes amounting to 111,334,017 Ugandan shillings paid for 30 newly acquired motorcycles
120 office chairs procured for the new districts	No office chairs procured in the financial year.
144 office desks procured	No offices have been procured in the financial year.
600 plastic chairs procured for the district offices	No plastic chairs for the district offices have been procured
20 executive waiting chairs procured	No Executive waiting chairs have been procured in the financial year.
customized furniture for marriages procured	No customized furniture has been procured in the financial year.
CCTV Camera accessories for 24 new District Offices.	CCTV Camera accessories for 24 new District Offices have not been procured

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
	Total For Budget Output	**0.000**
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	Total For Project	**0.000**
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 137 National Identification and Registration Authority (NIRA) Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Programme:18 Development Plan Implementation	
Vote Function:01 Identification and Registration Services	
Departments	
Department:001 Identification & Registration Services	
Key Service Area:000075 Registration Services	
PIAP Output: 18114109 Functional civil registration services conducted at district level	
Programme Intervention: 181141 Generate and use statistical data to inform Development plans at all levels	
1. Procurement of tools (forms and blank certificates) for births, marriages, deaths and adoption order registration 2. Registration of birth and death in high volume facilities. 5 - National Referral Hospitals, 16 - Regional Hospital 11 - General	1. Tools (forms and blank certificates) for births, marriages, deaths and adoption order registration procured 2. Registration of birth and death in high volume health facilities conducted through outreaches.
1. Civil registration expanded to 24 new districts previously without NIRA presence.	NA

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
227001 Travel inland		156,255.000
	Total For Budget Output	**156,255.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	156,255.000
	Arrears	0.000
	AIA	0.000
	Total For Department	**156,255.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	156,255.000
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

Vote Function:02 Policy, Planning and Support Services

Departments

Department:001 Finance & Administration services

Key Service Area:000006 Planning and Budgeting services

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 18114109 Functional civil registration services conducted at district level	
Programme Intervention: 181141 Generate and use statistical data to inform Development plans at all levels	
1. 1,000 copies of Civil Registration and Vital Statistics Report for 2025 produced and printed 2. Data collection and analysis for reporting on civil registration and vital statistics	No report printed yet.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		433,299.502
211104 Employee Gratuity		30,740.000
212101 Social Security Contributions		38,760.000
227001 Travel inland		1,176,143.264
	Total For Budget Output	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

GRAND TOTAL	**232,844,424.869**
Wage Recurrent	14,876,894.379
Non Wage Recurrent	217,454,711.617
GoU Development	0.000
External Financing	0.000
Arrears	512,818.873
AIA	0.000

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 4: Revised Workplan

Annual Plans	Quarter's Plan	Revised Plans
Programme:14 Public Sector Transformation		
Vote Function:01 Identification and Registration Services		
Departments		
Department:001 Identification & Registration Services		
Key Service Area:000019 ICT Services		
PIAP Output: 14511102 e-government ICT services integrated.		
Programme Intervention: 145111 Enforce adoption and implementation of e-government services		
oracle licenses for the Third-Party interface, to enable intersystem data sharing with Ministries, Departments and Agencies and private institutions for Verification and Authentication of identification information with 100 functional registers	oracle licenses for the Third-Party interface, to enable intersystem data sharing with Ministries, Departments and Agencies and private institutions for Verification and Authentication of identification information with 100 functional registers	oracle licenses for the Third-Party interface, to enable intersystem data sharing with Ministries, Departments and Agencies and private institutions for Verification and Authentication of identification information with 100 functional registers
Develoment Projects		
N/A		
Programme:16 Governance and Security		
Vote Function:01 Identification and Registration Services		
Departments		
Department:001 Identification & Registration Services		
Key Service Area:000019 ICT Services		
PIAP Output: 16111109 An updated National Identification Register		
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies		
Connectivity for data transmission for all registration centers provided	Connectivity for all 152 registration centers for data transmission	
Payment of staff salaries, NSSF and Gratuity	Payment of staff salaries, NSSF and Gratuity	
PIAP Output: 16111109 An updated National Identification Register		
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies		
Connectivity for data transmission for all registration centers provided	Connectivity for all 152 registration centers for data transmission	Connectivity for all 152 registration centers for data transmission
1. Annual Licenses support & subscription for MS office 356, VMware, Data Protector, SSL, Sonic Wall, Fortinet and fortigate, antivirus and antimalware 2. Software and hard ware maintenance of NSIS 3. Bulk SMS	Annual license support and subscription for the central system	Annual license support and subscription for the central system
Payment of staff salaries, NSSF and Gratuity	Payment of staff salaries, NSSF and Gratuity	Payment of staff salaries, NSSF and Gratuity
Annual Licenses support & subscription for central system	Annual license support and subscription for the central system	

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:460030 Registration Services		
PIAP Output: 16030102 Equitable justice services provided		
Programme Intervention: 160301 Enhance equitable access to justice for social economic development		
1. Issuance of 700,000 birth certificates	150,000 birth certificates issued	150,000 birth certificates issued
100 adoptions registered	25 adoption orders registered	25 adoption orders registered
800,000 births registered	200,000 births registered	200,000 births registered
Vital events of births, adoptions, marriages and death certified	Vital events of births, adoptions, marriages and death certified	Vital events of births, adoptions, marriages and death certified
1. Payment of staff salaries, NSSF and Gratuity	salaries, Gratuity and NSSF paid	salaries, Gratuity and NSSF paid
75,000 deaths registered	20,000 deaths registered	20,000 deaths registered
1. Inspection Visits 2. Procurement of marriage registration materials 3. Advertising and publicity 4. Staff welfare 5. Provision of License for Onbase as part of the EDMS	registration tools procured, publicity undertaken on radio, TV and print media, inspection visits done, staff welfare provided	registration tools procured, publicity undertaken on radio, TV and print media, inspection visits done, staff welfare provided
PIAP Output: 16030207 Identification and Civil Registration services enhanced		
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems		
800,000 births registered	200,000 births registered	
700,000 birth certificates issued	170,000 births certified	
75,000 deaths refistered	5000 deaths registered	
75,000 deaths registered	25,000 deaths registered	
100 adoption orders registered	25 adoptions orders registered	
Payment of staff salaries, NSSF and Gratuity	Payment of staff salaries, NSSF and Gratuity	
License for Onbase as part of the EDMS, Procurement of registration materials (certificate paper for CAOs), procurement of registration materials	License for Onbase as part of the EDMS, Procurement of registration materials (certificate paper for CAOs), procurement of registration materials	
PIAP Output: 16311207 Identification and Civil Registration services enhanced		
Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems		
35,000 marriages registered	8,000 marriages registered	
35,000 marriages registered	90,000 marriages registered	
Key Service Area:460104 Identification and Issuance		
PIAP Output: 16111109 An updated National Identification Register		
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies		
Procurement of Blank ID cards for renewal of expired cards and issuance of new cards to all eligible citizens	NA	
Renewal of 5,266,667 cards	Change of 400,000 Particulars	Change of 400,000 Particulars

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:460104 Identification and Issuance		
PIAP Output: 16111109 An updated National Identification Register		
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies		
1. Salaries, NSSF and Gratuity 2. Completion of Mass Enrolment of 17.2 million unregistered Ugandans and Renewal of 15.8 million expired National ID Cards 3. Replacement of lost 5,000 cards 4. Change of 800,000 Particulars 5. Issuance of 5,000,000 cards	1. Salaries, NSSF and Gratuity	1. Salaries, NSSF and Gratuity
Diaspora registration	Issuance of 2.500,000 cards	Issuance of 2.500,000 cards
PIAP Output: 16111109 An updated National Identification Register		
Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies		
Registration of 6,096,674 citizens	Replacement of lost 2.500 cards	Replacement of lost 2.500 cards
1. Completion of Mass Enrolment and Renewal of National ID cards 2. Provision of continuous identification services (Replacement of 5,000 lost cards, 20,000 Change of Particulars, Issuance of 4,000,000 National ID cards, citizenship verification)	Provision of continuous identification services	Provision of continuous identification services
Develoment Projects		
N/A		
Vote Function:02 Policy, Planning and Support Services		
Departments		
Department:001 Finance & Administration services		
Key Service Area:000001 Audit and Risk Management		
PIAP Output: 16090105 Statutory reports produced		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
1. Staff Salaries, NSSF and Gratuity Paid 2. Quarterly (4) Internal Audit Reports submitted for FY2025/26	Quarterly Audit Report	Quarterly Audit Report
Payment of Staff salaried, NSSF and gratuity to Audit staff	Payment of Staff salaried, NSSF and gratuity to Audit staff	Payment of Staff salaried, NSSF and gratuity to Audit staff
Key Service Area:000004 Finance and Accounting		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Cleaning services for 127 of the 146 registration centers provided	Cleaning services for 127 of the 146 registration centers provided	Cleaning services for 127 of the 146 registration centers provided
Utilities (water & electricity) for all the registration centers paid	Utilities (water & electricity) for all the registration centers paid	Utilities (water & electricity) for all the registration centers paid
Courier services for National ID cards provided	Courier services for National ID cards provided	Courier services for National ID cards provided
Guard and security services for all registration centers provided	Guard and security services for all registration centers provided	Guard and security services for all registration centers provided

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000004 Finance and Accounting		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Rent for 127 out of 146 planned registration centers paid	Rent for 127 out of 146 planned registration centers paid	Rent for 127 out of 146 planned registration centers paid
Fuel, oils and lubricants for all motor vehicles and motorcycles processed and paid	Fuel, oils and lubricants for all motor vehicles and motorcycles processed and paid	Fuel, oils and lubricants for all motor vehicles and motorcycles processed and paid
Key Service Area:000005 Human Resource Management		
PIAP Output: 16090104 Human resources managed		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Staff performance appraisals undertaken	Staff performance appraisals undertaken	Staff performance appraisals undertaken
Staff uniform procured	NA	
Medical insurance to staff provided	Medical insurance to staff provided	Medical insurance to staff provided
Staff benefits (NSSF, Gratuity, staff welfare and funeral expenses) processed and paid on time	Staff benefits (NSSF, Gratuity, staff welfare and funeral expenses) processed and paid on time	Staff benefits (NSSF, Gratuity, staff welfare and funeral expenses) processed and paid on time
Training of staff undertaken.	Training of staff undertaken.	Training of staff undertaken.
Staff Salaries paid by 28th of the month	Staff Salaries paid by 28th of the month	Staff Salaries paid by 28th of the month
PIAP Output: 16090106 Cross cutting issues mainstreamed		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Medical camp on HIV/AIDS, counselling and testing to staff and clients held	NA	
World AIDS day commemorated	NA	
PIAP Output: 16090117 Records Management coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
HRIS upgraded	HRIS upgraded	HRIS upgraded
Staff personal records updated on time	Staff personal records updated on time	Staff personal records updated on time
Key Service Area:000006 Planning and Budgeting services		
PIAP Output: 16090108 Planning and Budgeting services coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
1. Budget Framework Paper FY2026/27 prepared 2. Ministerial Policy Statement FY2026/27 prepared 3. Annual workplan FY2026/27 developed	Final budget and related documents FY2026/27 prepared and submitted	Final budget and related documents FY2026/27 prepared and submitted
Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid
PIAP Output: 16090109 Monitoring and Evaluation conducted		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Quarterly M&E reports produced and submitted	Q4 M&E report	Q4 M&E report

VOTE: 137 National Identification and Registration Authority (NIRA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000007 Procurement and Disposal Services		
PIAP Output: 16090116 Procurement and Disposal Services coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Continuous professional development undertaken	Continuous professional development undertaken	Continuous professional development undertaken
Annual Procurement and disposal plan and reports prepared and submitted	Quarterly Procurement Report	Quarterly Procurement Report
Evaluation of bids for various procurements undertaken	Evaluation of bids for various procurements undertaken	Evaluation of bids for various procurements undertaken
Training of Users and Contract Managers conducted	Training of Users and Contract Managers conducted	Training of Users and Contract Managers conducted
Contracts committee meetings held	Contracts committee meetings held	Contracts committee meetings held
Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid
Key Service Area:000010 Leadership and Management		
PIAP Output: 16090118 Leadership and Management coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Participated in 5 National Days & Events	Participated in 5 National Days & Events	Participated in 5 National Days & Events
Oversight and supervision undertaken countrywide	Oversight and supervision undertaken countrywide	Oversight and supervision undertaken countrywide
Mass Enrolment & Renewal of National ID exercise Undertaken	NA	
quarterly oversight visits	quarterly oversight visits	quarterly oversight visits
Oversight and supervision undertaken countrywide	Oversight and supervision undertaken countrywide	
Stakeholder engagement to strengthen collaboration and partnership undertaken	Stakeholder engagement to strengthen collaboration and partnership undertaken	
Mass Enrolment & Renewal of National ID exercise Undertaken	NA	
quarterly oversight visits	quarterly oversight visits	
Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid	
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid
Stakeholder engagement to strengthen collaboration and partnership undertaken	Stakeholder engagement to strengthen collaboration and partnership undertaken	Stakeholder engagement to strengthen collaboration and partnership undertaken
Participated in 5 National Days & Events	Participated in 5 National Days & Events	
Key Service Area:000011 Communication and Public Relations		
PIAP Output: 16090119 Communication and Public Relations Coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Strategic media relations and build media capacity to report effectively on NIRA services undertaken	Strategic media relations and build media capacity to report effectively on NIRA services undertaken	Strategic media relations and build media capacity to report effectively on NIRA services undertaken

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Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000011 Communication and Public Relations		
PIAP Output: 16090119 Communication and Public Relations Coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Call center to manage incoming calls from the clients strengthened	Call center to manage incoming calls from the clients strengthened	Call center to manage incoming calls from the clients strengthened
Staff salaries, NSSF and Gratuity	Staff salaries, NSSF and Gratuity paid	Staff salaries, NSSF and Gratuity paid
Key Service Area:000012 Legal advisory services		
PIAP Output: 16090123 Management and Administrative Services coordinated		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Compliance and Enforcement services provided	Compliance and Enforcement services provided	Compliance and Enforcement services provided
investigated and prosecuted 1,000 identification related offense cases	investigated and prosecuted 250 identification related offense cases	investigated and prosecuted 250 identification related offense cases
Staff salaries, NSSF and Gratuity paid	NA	
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
48 full board and board committee meetings held	12 Board meetings held	12 Board meetings held
Legal Advisory services provided	Legal Advisory services provided	Legal Advisory services provided
Board Affairs coordinated	Board Affairs coordinated	Board Affairs coordinated
Key Service Area:000013 HIV/AIDS Mainstreaming		
PIAP Output: 16090106 Cross cutting issues mainstreamed		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
HIV/AIDS camp	NA	
Commemoration of the HIV/AIDS day	NA	
Develoment Projects		
Project:1863 Institutional development for National Identification and Registration Authority		
Key Service Area:000003 Facilities and Equipment Management		
PIAP Output: 16090101 Institutions retooled		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
63 pickups procured for field operations to facilitate the mass enrolment and renewal of national ID cards exercise, civil registration and continuous identification services across the country	NA	
PIAP Output: 16911101 Institutions Retooled		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
30 tents procured Waiting chairs procured for 24 new districts	NA	

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Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Project:1863 Institutional development for National Identification and Registration Authority		
Key Service Area:000003 Facilities and Equipment Management		
PIAP Output: 16911101 Institutions Retooled		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
Taxes for 30 newly acquired motorcycles paid 10 Document readers/Quality control scanners procured Warehouse destruction equipment and services procured	NA	
120 office chairs procured for the new districts	NA	
144 office desks procured	NA	
600 plastic chairs procured for the district offices	NA	
20 executive waiting chairs procured	NA	
customized furniture for marriages procured	NA	
CCTV Camera accessories for 24 new District Offices.	NA	
Programme:18 Development Plan Implementation		
Vote Function:01 Identification and Registration Services		
Departments		
Department:001 Identification & Registration Services		
Key Service Area:000075 Registration Services		
PIAP Output: 18114109 Functional civil registration services conducted at district level		
Programme Intervention: 181141 Generate and use statistical data to inform Development plans at all levels		
1. Procurement of tools (forms and blank certificates) for births, marriages, deaths and adoption order registration 2. Registration of birth and death in high volume facilities. 5 - National Referral Hospitals, 16 - Regional Hospital 11 - General	Procurement of tools (forms and blank certificates) for births, marriages, deaths and adoption order registration. 2. Registration of birth and death in high volume health facilities	Procurement of tools (forms and blank certificates) for births, marriages, deaths and adoption order registration. 2. Registration of birth and death in high volume health facilities
1. Civil registration expanded to 24 new districts previously without NIRA presence.	1. Civil registration expanded to 24 new districts previously without NIRA presence.	1. Civil registration expanded to 24 new districts previously without NIRA presence.
Develoment Projects		
N/A		
Vote Function:02 Policy, Planning and Support Services		
Departments		
Department:001 Finance & Administration services		

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Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000006 Planning and Budgeting services		
PIAP Output: 18114109 Functional civil registration services conducted at district level		
Programme Intervention: 181141 Generate and use statistical data to inform Development plans at all levels		
1. 1,000 copies of Civil Registration and Vital Statistics Report for 2025 produced and printed 2. Data collection and analysis for reporting on civil registration and vital statistics	NA	

Develoment Projects

N/A

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V4: NTR Collections and Off Budget Expenditure

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name		Planned Collection FY2025/26	Actuals By End Q3
142211	Registration fees for Documents and Businesses		3.000	4.136
142222	Issuance of identification documents		7.000	8.167
142223	Document certification fees		3.000	0.009
		Total	**13.000**	**12.312**

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Table 4.2: Off-Budget Expenditure By Department and Project