VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
D	Wage	2.484	2.484	1.896	1.755	76.0 %	71.0 %	92.6 %
Recurrent	Non-Wage	11.092	11.092	9.707	5.681	88.0 %	51.2 %	58.5 %
D	GoU	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Devt.	Ext Fin.	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
GoU Total		13.576	13.576	11.603	7.436	85.5 %	54.8 %	64.1 %
Total GoU+Ext Fin (MTEF)		13.576	13.576	11.603	7.436	85.5 %	54.8 %	64.1 %
Arrears		0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Total Budget		13.576	13.576	11.603	7.436	85.5 %	54.8 %	64.1 %
A.I.A Total		0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Grand Total		13.576	13.576	11.603	7.436	85.5 %	54.8 %	64.1 %
Total Vote Budget Excluding Arrears		13.576	13.576	11.603	7.436	85.5 %	54.8 %	64.1 %

VOTE: 123 National Lotteries and Gaming Regulatory Board

Table V1.2: Releases and Expenditure by Programme and Sub-SubProgramme*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	%Releases Spent
Programme:18 Development Plan Implementation	13.576	13.576	11.603	7.443	85.5 %	54.8 %	64.1%
Sub SubProgramme:01 Legal and Board Affairs	0.941	0.941	0.651	0.402	69.1 %	42.6 %	61.7%
Sub SubProgramme:02 Policy, Planning and Support Services	4.994	4.994	3.658	3.199	73.3 %	64.1 %	87.5%
Sub SubProgramme:03 Strategy and Corporate Affairs	7.640	7.640	7.295	3.843	95.5 %	50.3 %	52.7%
Total for the Vote	13.576	13.576	11.603	7.443	85.5 %	54.8 %	64.1 %

VOTE: 123 National Lotteries and Gaming Regulatory Board

221003 Staff Training

UShs

0.041

(i) Major unsp	pent balances	
Departments	, Projects	
Programme:1	18 Developmen	t Plan Implementation
Sub SubProg	ramme:01 Leg	al and Board Affairs
Sub Program	me: 02 Resour	ce Mobilization and Budgeting
0.185	Bn Shs	Department : 001 Compliance and Enforcement
	enforce consult	: funds were advanced to staff and activities were ongoing by the end of quarter, amount vehicle hire that is trucks for ment being processed for payment (encumbered) by the end of quarter ancies for games framework and review of compliance manual still under procurement by the end of quater 3 on top-up allowances for investigators who joined the board in Q2 instead of Q1
Items		
0.086	UShs	227001 Travel inland
		Reason: funds were advanced to staff and activities were ongoing by the end of quater, amount vechile hire that is trucks for enforcement being procesed for payment (encumberd) by the end of quater
0.095	UShs	225101 Consultancy Services
		Reason: consultancies for games framework and review of compliance maanual still under procurement by the end of quater 3
0.064	Bn Sh	Department : 002 Legal and Board Affairs
	board to	: board training re-scheduled to Q4 ravel to eastern Uganda was resheduled to Q4 on licenses which are now procured electronically
Items		
0.040	UShs	221003 Staff Training
		Reason: board training re-scheduled to Q4
Sub SubProg	ramme:02 Poli	cy, Planning and Support Services
Sub Program	me: 02 Resour	ce Mobilization and Budgeting
0.304	Bn Shs	Department : 001 Finance and administration
	staff tra Vehicle procure	: delayed procurement for staff lunch ining rescheduled to Q4 repairs were still on-going by end of Q3 although amount was encumbered. rement of stationery rescheduled. of employee gratuity falls in Q4
Items		
0.041		221002 0. CCT

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

(i) Major unsp	(i) Major unspent balances					
Departments ,	, Projects					
Programme:1	8 Developmen	t Plan Implementation				
Sub SubProgr	ramme:02 Poli	cy, Planning and Support Services				
Sub Programi	Sub Programme: 02 Resource Mobilization and Budgeting					
		Reason: staff training resheduled to Q4				
0.029	UShs	221009 Welfare and Entertainment				
		Reason: delayed procurement for staff lunch				
0.148	UShs	211104 Employee Gratuity				
		Reason:				
Sub SubProgr	Sub SubProgramme:03 Strategy and Corporate Affairs					
Sub Programi	Sub Programme: 01 Development Planning, Research, Evaluation and Statistics					
0.164	Bn Sh	Department : 002 Research and Planning				
	Reason	r: PR activities resheduled to Q4				

Reason: PR activities resheduled to Q4
procurement process for IEC materials was on going by end of Q3
CSR activities resheduled to Q4
consultancy for call centers under procurement by end of Q3
Activities resheduled

Items		
0.013	UShs	221001 Advertising and Public Relations
		Reason: PR activities resheduled to Q4
0.120	UShs	225101 Consultancy Services
		Reason: implementation of NCEMS land-based Activities resheduled sports betting and casino module on-going to be complied in Q4. consultancy for call centers under procurement by end of Q3

Sub Programme: 04 Accountability Systems and Service Delivery

3.288	Bn Shs Department: 002 Research and Planning	
-------	--	--

Reason: implementation of NCEMS land-based Activities resheduled sports betting and casino module on-going to be complied in Q4.

Procurement of ICT supplies was on-going by end of Q3 Welfare during review of strategic plan resheduled to Q4

Printing of MPS to be done in Q4

Maintenace of equipment resheduled to Q4

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

(i) Major uns	spent balances	
Departments	s, Projects	
Programme:	18 Developmen	nt Plan Implementation
Sub SubProg	gramme:03 Stra	ategy and Corporate Affairs
Sub Program	nme: 04 Accour	ntability Systems and Service Delivery
Items		
3.169	UShs	225101 Consultancy Services
		Reason: implementation of NCEMS land-based Activities resheduled sports betting and casino module on-going to be complied in Q4. consultancy for call centers under procurement by end of Q3
0.092	UShs	221008 Information and Communication Technology Supplies.
		Reason: Procurement of ICT supplies was on-going by end of O3

Reason: Procurement of ICT supplies was on-going by end of Q3

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:18 Development Plan Implementation							
SubProgramme:01 Development Planning, Research, Evaluation and	Statistics						
Sub SubProgramme:03 Strategy and Corporate Affairs							
Department:002 Research and Planning							
Budget Output: 560035 Research and Advocacy							
PIAP Output: 18051101 Statistical Methodological research reports							
Programme Intervention: 180511 Undertake research to improve methodologies for key statistics and indicators;							
PIAP Output Indicators	Indicator Measure	Planned 2023/24	Actuals By END Q 3				
Number of new statistical indicators compiled	Number	1	1				
PIAP Output: 18160708 Research in gaming sector conducted.							
Programme Intervention: 180602 Build research and evaluation capacity to inform planning, implementation as well as monitoring and evaluation;							
PIAP Output Indicators	Indicator Measure	Planned 2023/24	Actuals By END Q 3				
Number of research papers on key emerging areas of revenue collection in the Gaming Sector.	Number	1	1				
SubProgramme:02 Resource Mobilization and Budgeting							
Sub SubProgramme:01 Legal and Board Affairs							
Department:001 Compliance and Enforcement							
Budget Output: 000024 Compliance and Enforcement Services							
PIAP Output: 18220202 Improved Compliance by gaming operation	tors through audits che	cks and reviews					
Programme Intervention: 180103 Amend and develop relevant le	gal frameworks to faci	litate resource mobili	sation and budget execution.				
PIAP Output Indicators	Indicator Measure	Planned 2023/24	Actuals By END Q 3				
Percentage/ Number of gaming operators compliant to rules and regulations of the Gaming industry.	Percentage	87%	65%				
Department:002 Legal and Board Affairs							
Budget Output: 000012 Legal and Advisory Services							
PIAP Output: 18010303 Resource mobilization and Budget execu	tion legal framework (leveloped and amend	ed				
Programme Intervention: 180103 Amend and develop relevant legal frameworks to facilitate resource mobilisation and budget execution.							
PIAP Output Indicators Indicator Measure Planned 2023/24 Actuals By END Q 3							
No. of legal frameworks amended	Number	2	2				

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

	Programme:18	3 Develo	pment Plan	Implementation
--	--------------	----------	------------	----------------

SubProgramme:02 Resource Mobilization and Budgeting

Sub SubProgramme:01 Legal and Board Affairs

Department: 002 Legal and Board Affairs

Budget Output: 000032 Board Management

PIAP Output: 18010303 Resource mobilization and Budget execution legal framework developed and amended

Programme Intervention: 180103 Amend and develop relevant legal frameworks to facilitate resource mobilisation and budget execution.

PIAP Output Indicators	Indicator Measure	Planned 2023/24	Actuals By END Q 3
No. of legal frameworks amended	Number	5	2
Cash management policy in place	Text	0	0
Charter for Fiscal Responsibility in place	Number	0	0
Guidelines for the issuance of Certificates of Financial Implications in Place.	Number	0	0

Sub SubProgramme:02 Policy, Planning and Support Services

Department:001 Finance and administration

Budget Output: 000010 Leadership and Management

PIAP Output: 18010802 Tax policy and legislative framework reviewed in line with priorities in DRM strategy

Programme Intervention: 180108 Establish an appropriate, evidence-based tax expenditure "governance framework" to limit leakages and improve transparency

PIAP Output Indicators	Indicator Measure	Planned 2023/24	Actuals By END Q 3			
Reviewed Tax policy and legislative framework	Number	2	2			

SubProgramme:04 Accountability Systems and Service Delivery

Sub SubProgramme:02 Policy, Planning and Support Services

Department:002 Internal Audit

Budget Output: 000001 Audit and Risk Management

PIAP Output: 18040403 Capacity built to conduct high quality and impact - driven performance Audits

Programme Intervention: 180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government

PIAP Output Indicators	Indicator Measure	Planned 2023/24	Actuals By END Q 3
No. of OAG off site facilities (Forensic Labaratories,etc) constructed and commissioned by 2024.	Number	0	0
% of planned training activities undertaken	Percentage	81%	80%
Percentage increase in Audits undertaken.	Percentage	80%	80%
Proportion of MDA/LG internal audit staff trained to conduct high quality impact driven performance audits.	Percentage	75%	65%

VOTE: 123 National Lotteries and Gaming Regulatory Board

Programme:18 Development Plan Implementation				
SubProgramme:04 Accountability Systems and Service Delivery				
Sub SubProgramme:02 Policy, Planning and Support Services				
Department:002 Internal Audit				
Budget Output: 000001 Audit and Risk Management				
PIAP Output: 18040403 Capacity built to conduct high quality and	l impact - driven perf	ormance Audits		
Programme Intervention: 180404 Enhance staff capacity to conduc	ct high quality and in	pact-driven perform	ance audits across government	
PIAP Output Indicators	Indicator Measure	Planned 2023/24	Actuals By END Q 3	
IT and PA manuals, standards and guidelines in place.	Number	0	0	
Sub SubProgramme:03 Strategy and Corporate Affairs		1		
Department:002 Research and Planning				
Budget Output: 000006 Planning and Budgeting services				
PIAP Output: 18060202 Process Evaluation Report on key interven	ntions conducted in tl	ne 18 programs.		
Programme Intervention: 180602 Build research and evaluation caevaluation;	pacity to inform plan	nning, implementation	n as well as monitoring and	
PIAP Output Indicators	Indicator Measure	Planned 2023/24	Actuals By END Q 3	
Number of Process Evaluation reports on key interventions conducted in the 18 programs	Number	1	1	
Budget Output: 000019 ICT Services		1		
PIAP Output: 18420502 National Central Electronic Monitoring S	ystem to Gaming Ope	erators Developed an	d rolled out	
Programme Intervention: 180113 Implement electronic tax systems to improve compliance both at National and LG levels.				
PIAP Output Indicators	Indicator Measure	Planned 2023/24	Actuals By END Q 3	
A functional National Central Electronic Monitoring System in place	Number	2	2	
No. of Gaming Operators rolled onto the National Central Electronic Monitoring System.	Number	20	20	

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

Performance highlights for the Quarter

Actual Gaming tax collected by URA was UGX 27,713,423,235 and With Holding tax collected is UGX 17,964,478,777

Monitoring Inspections were carried out in areas of KMP, 689 inspected premises, 554 were suitable for gaming and betting operations and have been recommended for approval, 86 were not suitable for gaming and betting operations. One report has been submitted.

As at Q3 23/24, the total number of registered betting and gaming equipment totals to 8188 gaming machines. This quarter the department received 995 new devices.

3 Compliance audit have been carried out for operators like Buffalo Consultants, Mei Lin Casino, and Axela Gaming Technology. Reviews are ongoing.

100 applications received and are under evaluation.

Over 80,000 Boda Boda riders (74 groups under the Boda Boda Industry Uganda), In collaboration with Ministry of Education and Sports engaged 2000 secondary School Head Teachers on strategies to curb underage gaming,

Leaders in Local Governments

NLGRB new Staff structure approved by MoPS

456 illegal gaming equipment confiscated.

The Board received 21 Complaints worth Ugx 283,299,191. 09 were closed and 12 are under mediation

The Board has to date received through the e-licensing system 1,749 premises and of these KMP comprises of the 689 inspected premises, 554 were suitable for gaming and betting operations and have been recommended for approval, 86 were not suitable for gaming and betting operations were not recommended for suitability 49 premises were permanently closed by the operators

Variances and Challenges

Low staffing levels

Inadequate vehicles to facilitate revenue mobilization and compliance enforcement.

Insufficient budget allocation

Failure of the Casinos to report Suspicious transactions and large cash transactions

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Budget Output*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:07 Private Sector Development			0.000	-0.003	0.0 %	0.0 %	0.0 %
Sub SubProgramme:01 Legal and Board Affairs			0.000	-0.003	0.0 %	0.0 %	0.0 %
000012 Legal advisory services	0.000		0.000	0.000	0.0 %	0.0 %	
Programme:14 Public Sector Transformation			0.000	-0.005	0.0 %	0.0 %	0.0 %
Sub SubProgramme:02 Policy, Planning and Support Services			0.000	-0.005	0.0 %	0.0 %	0.0 %
Programme:15 Community Mobilization And Mindset Change			0.000	0.000	0.0 %	0.0 %	0.0 %
Sub SubProgramme:03 Strategy and Corporate Affairs			0.000	0.000	0.0 %	0.0 %	0.0 %
Programme:18 Development Plan Implementation	13.576	13.576	11.603	7.443	85.5 %	54.8 %	64.1 %
Sub SubProgramme:01 Legal and Board Affairs	0.941	0.941	0.651	0.402	69.1 %	42.6 %	61.7 %
000012 Legal and Advisory Services	0.070	0.070	0.055	0.051	78.6 %	72.5 %	92.7 %
000024 Compliance and Enforcement Services	0.406	0.406	0.263	0.078	64.9 %	19.2 %	29.7 %
000032 Board Management	0.466	0.466	0.333	0.273	71.4 %	58.5 %	82.0 %
Sub SubProgramme:02 Policy, Planning and Support Services	4.994	4.994	3.658	3.199	73.3 %	64.1 %	87.5 %
000001 Audit and Risk Management	0.065	0.065	0.015	0.002	23.1 %	3.1 %	13.3 %
000010 Leadership and Management	4.929	4.929	3.643	3.197	73.9 %	64.9 %	87.8 %
Sub SubProgramme:03 Strategy and Corporate Affairs	7.640	7.640	7.295	3.843	95.5 %	50.3 %	52.7 %
000006 Planning and Budgeting services	0.257	0.257	0.244	0.000	94.7 %	0.0 %	0.0 %
000019 ICT Services	7.029	7.029	6.816	3.771	97.0 %	53.7 %	55.3 %
560035 Research and Advocacy	0.354	0.354	0.235	0.071	66.4 %	20.1 %	30.2 %
Total for the Vote	13.576	13.576	11.603	7.435	85.5 %	54.8 %	64.1 %

VOTE: 123 National Lotteries and Gaming Regulatory Board

Table V3.2: GoU Expenditure by Item 2023/24 GoU Expenditure by Item

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	2.484	2.484	1.896	1.755	76.3 %	70.6 %	92.5 %
211104 Employee Gratuity	0.606	0.606	0.455	0.306	75.0 %	50.6 %	67.4 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	0.197	0.197	0.117	0.105	59.4 %	53.1 %	89.4 %
211107 Boards, Committees and Council Allowances	0.361	0.361	0.268	0.261	74.2 %	72.3 %	97.5 %
212101 Social Security Contributions	0.248	0.248	0.166	0.166	66.9 %	66.8 %	99.8 %
212102 Medical expenses (Employees)	0.220	0.220	0.220	0.218	99.9 %	98.9 %	99.0 %
212103 Incapacity benefits (Employees)	0.008	0.008	0.005	0.003	62.5 %	33.8 %	54.2 %
221001 Advertising and Public Relations	0.135	0.135	0.057	0.044	42.2 %	32.7 %	77.6 %
221003 Staff Training	0.180	0.180	0.110	0.024	61.1 %	13.5 %	22.2 %
221007 Books, Periodicals & Newspapers	0.008	0.008	0.005	0.004	58.0 %	49.7 %	85.7 %
221008 Information and Communication Technology Supplies.	0.166	0.166	0.120	0.028	72.3 %	17.1 %	23.7 %
221009 Welfare and Entertainment	0.259	0.259	0.141	0.098	54.5 %	37.9 %	69.5 %
221011 Printing, Stationery, Photocopying and Binding	0.120	0.120	0.079	0.043	66.0 %	35.6 %	53.9 %
221016 Systems Recurrent costs	0.036	0.036	0.020	0.017	55.6 %	48.1 %	86.6 %
221017 Membership dues and Subscription fees.	0.015	0.015	0.008	0.003	53.3 %	23.1 %	43.3 %
222001 Information and Communication Technology Services.	0.032	0.032	0.016	0.016	50.0 %	50.6 %	101.3 %
222002 Postage and Courier	0.001	0.001	0.001	0.001	50.0 %	47.3 %	94.6 %
223001 Property Management Expenses	0.030	0.030	0.014	0.013	48.0 %	42.6 %	88.8 %
223003 Rent-Produced Assets-to private entities	0.468	0.468	0.351	0.349	75.0 %	74.6 %	99.5 %
223004 Guard and Security services	0.048	0.048	0.032	0.032	66.7 %	65.7 %	98.6 %
223005 Electricity	0.028	0.028	0.019	0.014	67.9 %	50.0 %	73.7 %
225101 Consultancy Services	7.343	7.343	7.114	3.730	96.9 %	50.8 %	52.4 %
227001 Travel inland	0.242	0.242	0.184	0.069	76.2 %	28.7 %	37.7 %
227004 Fuel, Lubricants and Oils	0.103	0.103	0.075	0.072	72.8 %	69.6 %	95.6 %
228001 Maintenance-Buildings and Structures	0.040	0.040	0.040	0.039	100.0 %	97.3 %	97.3 %
228002 Maintenance-Transport Equipment	0.140	0.140	0.060	0.015	42.9 %	10.9 %	25.5 %

VOTE: 123 National Lotteries and Gaming Regulatory Board

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
228003 Maintenance-Machinery & Equipment Other than Transport Equipment	0.014	0.014	0.007	0.003	50.0 %	20.3 %	40.6 %
282101 Donations	0.044	0.044	0.024	0.007	54.5 %	15.9 %	29.1 %
Total for the Vote	13.576	13.576	11.603	7.435	85.5 %	54.8 %	64.1 %

VOTE: 123 National Lotteries and Gaming Regulatory Board

Table V3.3: Releases and Expenditure by Department and Project*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:18 Development Plan Implementation	13.576	13.576	11.603	7.443	85.47 %	54.83 %	64.15 %
Sub SubProgramme:01 Legal and Board Affairs	0.941	0.941	0.000	-0.003	0.00 %	-0.32 %	0.0 %
Departments							
001 Compliance and Enforcement	0.406	0.406	0.263	0.078	64.9 %	19.2 %	29.7 %
002 Legal and Board Affairs	0.536	0.536	0.388	0.323	72.4 %	60.3 %	83.2 %
Development Projects			•		-	•	
N/A							
Sub SubProgramme:02 Policy, Planning and Support Services	4.994	4.994	0.000	-0.005	0.00 %	-0.10 %	0.0 %
Departments							
001 Finance and administration	4.929	4.929	3.643	3.197	73.9 %	64.9 %	87.8 %
002 Internal Audit	0.065	0.065	0.015	0.002	23.1 %	3.1 %	13.3 %
Development Projects							
N/A							
Sub SubProgramme:03 Strategy and Corporate Affairs	7.640	7.640	0.000	0.000	0.00 %	0.00 %	0.0 %
Departments							
002 Research and Planning	7.640	7.640	7.295	3.843	95.5 %	50.3 %	52.7 %
Development Projects							
N/A							
Total for the Vote	13.576	13.576	11.603	7.443	85.5 %	54.8 %	64.1 %

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

Table V3.4: External Financing Releases and Expenditure by Sub-SubProgramme and Project

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

Quarter 3: Outputs and Expenditure in the Quarter

N/A

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:07 Private Sector Development		
SubProgramme:01 Enabling Environment		
Sub SubProgramme:01 Legal and Board Affairs		
Departments		
Department:001 Compliance and Enforcement		
Budget Output:190018 Gaming Operations		
N/A		

Expenditures incurred in the Quarter to deliver outputs UShs Thousand Item **Spent Total For Budget Output** 0.000 Wage Recurrent 0.000 Non Wage Recurrent 0.0000.000 Arrears AIA0.000**Total For Department** 0.000Wage Recurrent 0.000 0.000 Non Wage Recurrent Arrears 0.000 AIA0.000Department:002 Legal and Board Affairs **Budget Output:000012 Legal advisory services**

Expenditures incurred in the Quarter to deliver outputs	UShs Thousand
Item	Spent
221017 Membership dues and Subscription fees.	-1,938.000
Total For Budget Output	-1,938.000
Total For Budget Output	-1,

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Wage Recurrent	0.000
	Non Wage Recurrent	-1,938.000
	Arrears	0.000
	AIA	0.000
	Total For Department	-1,938.000
	Wage Recurrent	0.000
	Non Wage Recurrent	-1,938.000
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
Programme:14 Public Sector Transformat	ion	
SubProgramme:02 Government Structure	es and Systems	
Sub SubProgramme:02 Policy, Planning a	nd Support Services	
Departments		
Department:001 Finance and administration	ion	
Budget Output:000014 Administrative and	d Support Services	
N/A		

Expenditures incurred in the Quarter to deliver output	uts	UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000

VOTE: 123 National Lotteries and Gaming Regulatory Board

N/A

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	AIA	0.000
Develoment Projects		
N/A		•
SubProgramme:03 Human Resource Man	agement	
Sub SubProgramme:02 Policy, Planning and	nd Support Services	
Departments		
Department:001 Finance and administrati	on	
Budget Output:000005 Human Resource M	Management	

Expenditures incurred in the Qua	arter to deliver outputs	UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
Programme:15 Community Mobi	ilization And Mindset Change	
SubProgramme:01 Community s	ensitization and empowerment	
Sub SubProgramme:03 Strategy	and Corporate Affairs	
Departments		
Department:003 Responsible Gar	ming	
Budget Output:440004 Outreach	and Education	

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
N/A		

Expenditures incurred in the Quarter to deliver outputs		UShs Thousan
Item		Spen
211106 Allowances (Incl. Casuals, Temporary, sitting allowa	nces)	-40.00
227001 Travel inland		360.00
	Total For Budget Output	320.00
	Wage Recurrent	0.00
	Non Wage Recurrent	320.00
	Arrears	0.00
	AIA	0.00
	Total For Department	320.00
	Wage Recurrent	0.00
	Non Wage Recurrent	320.00
	Arrears	0.00
	AIA	0.00
Develoment Projects		
N/A		
Programme:18 Development Plan Implementation		
SubProgramme:01 Development Planning, Research, Eva	aluation and Statistics	
Sub SubProgramme:03 Strategy and Corporate Affairs		
Departments		
Department:002 Research and Planning		
Budget Output:560035 Research and Advocacy		
PIAP Output: 18051101 Statistical Methodological resear	ch reports	
Programme Intervention: 180511 Undertake research to	improve methodologies for key statistics and indicators;	
02 TV interviews conducted 02 radio interviews conducted		
100 Responsible Gaming School signages with awareness messages designed and distributed in schools.	03 Messages for the Responsible Gaming Schools signages were approved by the Ministry of Education and Sports.	Procurement process for the supply of Gaming School signages with awareness messages is underway.

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18051101 Statistical Methodological resear	rch reports	
Programme Intervention: 180511 Undertake research to	improve methodologies for key statistics and indicators;	
1 NLGRB CSR carried out in the Health sector.	The Board conducted 01 CSR activity under the category of Education. During this quarter the Board supported Upright Generations Africa Limited and made a contribution towards the Girl child education through a donation of 25 education books titled" The Girl Child: Growing to Become a Woman of Value". Additionally, the Board used this activity to also sensitize students of Kitara Secondary School and Duhaga Secondary School against underage gaming.	Sector will be conducted in Q4.
02 talkshows and 01 pannel discussions coordinated and conducted on different radio and TV stations. 02 video and radio productions (translated into major local languages)		
3,000 branded collateral and souvenir items including brochures, Fact Sheets, Flyers, newsletters including design and printing	50 branded items to maximize brand exposure and employee engagement during the Corporate Games.	Budget Limitations
03 stakeholder engagements and partnerships conducted 02 partnership programs with industry players developed and implemented - includes fees for program development, partnership fees and marketing collateral.		Budget limitations
05 radio interviews conducted	06 newspaper interviews conducted about NLGRB's revenue generation, responsible gaming, and NLGRB's achievements during the financial year.	
02 event sponsorships- sponsorship of industry conferences, speaking engagements, community forums and public awareness events conducted. (Includes fees for event sponsorship, promotional materials, and marketing collateral.)		
PIAP Output: 18160708 Research in gaming sector cond	l ucted.	
Programme Intervention: 180602 Build research and evaluation;	lluation capacity to inform planning, implementation as w	vell as monitoring and
	Developed Terms of Reference for the procurement of a Call Centre and CRM System. Procurement process is ongoing.	Procurement process is ongoing.

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18160708 Research in gaming sector cond	ucted.	
Programme Intervention: 180602 Build research and evaluation;	aluation capacity to inform planning, implementation as w	vell as monitoring and
	The Board received calls from 03 Problem Gamblers this quarter that were referred for counselling and treatment.	Achieved as planned
01 public awareness campaign conducted 12500 brochures, flyers, fact sheets and other printed materials created and distributed	8 Responsible Gaming awareness and sensitization activities were executed. To conduct these activities, the Board received support from the Ministry of Education and Sports, Trans-cultural Psycho-social Organization and the Ministry of Health's Mental Health and Substance Abuse Division. 2253 Responsible Gaming posters were distributed among various stakeholders.	Achieved as Planned.
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spen
211106 Allowances (Incl. Casuals, Temporary, sitting allowa	ances)	10,670.649
221001 Advertising and Public Relations		17,012.420
221011 Printing, Stationery, Photocopying and Binding		889.720
227001 Travel inland		2,098.523
282101 Donations		2,000.000
	Total For Budget Output	32,671.312
	Wage Recurrent	0.000
	Non Wage Recurrent	32,671.312
	Arrears	0.000
	AIA	0.000
	Total For Department	32,671.312
	Wage Recurrent	0.000
	Non Wage Recurrent	32,671.312
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
SubProgramme:02 Resource Mobilization and Budgetin	g	
Sub SubProgramme:01 Legal and Board Affairs		

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Departments		
Department:001 Compliance and Enforcement		
Budget Output:000024 Compliance and Enforcement	Services	
PIAP Output: 18220202 Improved Compliance by gar	ming operators through audits checks and reviews	
Programme Intervention: 180103 Amend and develop	relevant legal frameworks to facilitate resource mobilisation	and budget execution.
	The Board has to date received through the e-licensing system 1,749 premises and of these KMP comprises of the 689 inspected premises, 554 were suitable for gaming and betting operations and have been recommended for approval, 86 were not suitable for gaming and betting operations were not recommended for suitability 49 premises were permanently closed by the operators.	
01 Compliance Monitoring Activityin KMP,Greater Kampala and Upcountry	Monitoring Inspections were carried out in areas of KMP, 689 inspected premises, 554 were suitable for gaming and betting operations and have been recommended for approval, 86 were not suitable for gaming and betting operations. One report has been submitted.	Monitoring activities are ongoing for areas of Greater Kampala, Eastern Uganda, Western, and the Buganda Region.
01 Operators Compliance Audit and review	3 Compliance audit have been carried out for operators like Buffalo Consultants, Mei Lin Casino, and Axela Gaming Technology. Reviews are ongoing.	Limited cooperation from the operators in sharing the requested information.
Games framework developed.	Terms of reference shared with the potential consultants; the Board is waiting for the ongoing procurement to be completed.	
Update of the National Register with certification of gaming equipment country wide.	As at Q3 23/24, the total number of registered betting and gaming equipment totals to 8188 gaming machines. This quarter the department received 995 new devices.	Achieved as planned.
	Terms of reference shared with the potential consultants; the Board is waiting for the ongoing procurement to be completed.	Pending the decision of the contracts and evaluation committee.
Facilitation for 02 police secondments to undertake investigations and process charging offenders	02 police secondments facilitated to undertake investigations and process charging offenders. 9 investigations undertaken and 3 cases forwarded to court for prosecution.	

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18220202 Improved Compliance by gamin	ng operators through audits checks and reviews	
Programme Intervention: 180103 Amend and develop re	levant legal frameworks to facilitate resource mobilisation	n and budget execution.
Illegal gaming equimpment confiscated and non compliant Licensees and illegal casinos curbed.	3 surveillances undertaken in KMP resulting into confiscation of 125 unlicensed gaming equipment and devices. 4 on -line gaming websites closed with the assistance of UCC. Joint exercise undertaken with URA where 120 illegal gaming equipment and devices confiscated and 4 illegal betting premises closed in Eastern Uganda	
Illegal gaming equimpment confiscated and non compliant Licensees and illegal casinos curbed.	120 and 125 unlicensed gaming equipment confiscated in Eastern Uganda and KMP respectively. 4 on-line gaming websites closed. 3 prosecutions are currently before court	
Warehouses, illegal suppliers and illegal gaming operators indentified.	3 surveillances undertaken in KMP	
Emergency enfocements undertaken against illegal operations	1 special enforcement jointly undertaken with URA in the Eastern region where 120 unlicensed gaming equipment and devices were confiscated and 4 illegal betting premises closed	
Prosecutions undertaken	3 prosecutions on-going	
Manage National Lottery Operations	The National Lottery Operator has presented an investment plan of USD14,556,624 in both capital and operational expenditure prior to the launch. The Board shall independently verify the investment on a regular basis. The National Lottery is expected to generate an annual average tax revenue of UGX 87 billion from gaming tax. This revenue will support the implementation of the National Budget and the National Development plan. The operation of the National Lottery is expected to launch in the 1st week of May 2024.	Achieved as planned.
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spen
211106 Allowances (Incl. Casuals, Temporary, sitting allows	ances)	13,290.000
227001 Travel inland	•	28,293.800
	Total For Budget Output	41,583.800

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Wage Recurrent	0.000
	Non Wage Recurrent	41,583.800
	Arrears	0.000
	AIA	0.000
	Total For Department	41,583.800
	Wage Recurrent	0.000
	Non Wage Recurrent	41,583.800
	Arrears	0.000
	AIA	0.000
Department:002 Legal and Board Affairs		
Budget Output:000012 Legal and Advisory Services		
PIAP Output: 18010303 Resource mobilization and Budg	get execution legal framework developed and amended	
Programme Intervention: 180103 Amend and develop re	elevant legal frameworks to facilitate resource mobilisatio	n and budget execution.
	52 principal operating licences issued via the electronic licensing system.	
Number of Licenses Gazetted and rejected applicants in line with Section 42(8) of the Lotteries and Gaming Act	52 licences issued via the electronic licensing system. Gazetting of the same has delayed following the late submission of licensing requirements by Gaming Operators.	Procurement on-going
Number of Arbitration and Dispute resolution conducted.	15 complaints received and 6 of these are resolved and closed.	13 complaints are open because the parties have neither appeared before the Board for a hearing nor submitted required documentation to substantiate their claim.
Number of Amendments and Regulations under Section 70 of LGA drafted	Draft amendments to the Lotteries and Gaming Act as well as Regulations on express penalties and fees prepared	Draft amendments to be presented to the Board in its next meeting for approval before onward transmission to MoFPED for further management.

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18010303 Resource mobilization and Bud	lget execution legal framework developed and amended	
Programme Intervention: 180103 Amend and develop r	relevant legal frameworks to facilitate resource mobilisation	n and budget execution.
Evaluate licence applications and approvals against laws, regulations, and Board directives	100 principal operating licences evaluated; 82 approved by the Board while 18 unsatisfactory applications were directed to revise their applications. 468 special employee applications were evaluated out of 690 applications received.	205 applicants had not paid prescribed fees while 20 applicants had expired PRNs.
Number of Arbitration and Dispute resolution conducted.	15 cases received and 6 resolved and closed	13 cases on going because the parties have neither appeared for a hearing before the Board nor submitted evidence substantiating their claims
Expenditures incurred in the Quarter to deliver outputs	S	UShs Thousana
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allow	vances)	30,700.000
221011 Printing, Stationery, Photocopying and Binding		4,284.238
	Total For Budget Output	34,984.238
	Wage Recurrent	0.000
	Non Wage Recurrent	34,984.238
	Arrears	0.000
	AIA	0.000
Budget Output:000032 Board Management		
PIAP Output: 18010303 Resource mobilization and Buc	lget execution legal framework developed and amended	
Programme Intervention: 180103 Amend and develop r	elevant legal frameworks to facilitate resource mobilisation	n and budget execution.
Board Allowances paid to 05 Board members for meetings attended.	Board retainers for Q3 paid. Board allowances for 3 Board meetings and 1 Committee meeting.	
Expenditures incurred in the Quarter to deliver outputs	S	UShs Thousand
Item		Spent
211107 Boards, Committees and Council Allowances		86,510.000
227001 Travel inland		10,600.000
	Total For Budget Output	97,110.000
	Wage Recurrent	0.000

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	97,110.000
	Arrears	0.000
	AIA	0.000
	Total For Department	132,094.238
	Wage Recurrent	0.000
	Non Wage Recurrent	132,094.238
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
Sub SubProgramme:02 Policy, Planning and Support	Services	
Departments		
Department:001 Finance and administration		
Budget Output:000010 Leadership and Management		
PIAP Output: 18010802 Tax policy and legislative fra	mework reviewed in line with priorities in DRM strategy	
	1 3,	
Programme Intervention: 180108 Establish an approprimprove transparency	priate, evidence-based tax expenditure "governance framewo	ork" to limit leakages and
		Achieved as planned
improve transparency	priate, evidence-based tax expenditure "governance framewo" 39 employee's social security contributions paid by statutory date for the months of January, February and	Achieved as planned Achieved as planned.
improve transparency 39 employee's social security contributions paid	39 employee's social security contributions paid by statutory date for the months of January, February and March 2024 10 staff commenced training in the fields of Anti money laundering, IT, Auditing, Accounting and Governance in Q3	Achieved as planned Achieved as planned.
improve transparency 39 employee's social security contributions paid 39 Boad trained and capacity enhancement 39 staff and their beneficiaries medical insurance and	39 employee's social security contributions paid by statutory date for the months of January, February and March 2024 10 staff commenced training in the fields of Anti money laundering, IT, Auditing, Accounting and Governance in Q3 FY 2023/24 39 staff and their beneficiaries medical insurance cover	Achieved as planned Achieved as planned.
improve transparency 39 employee's social security contributions paid 39 Boad trained and capacity enhancement 39 staff and their beneficiaries medical insurance and Workman's compensation cover paid.	39 employee's social security contributions paid by statutory date for the months of January, February and March 2024 10 staff commenced training in the fields of Anti money laundering, IT, Auditing, Accounting and Governance in Q3 FY 2023/24 39 staff and their beneficiaries medical insurance cover paid.	Achieved as planned Achieved as planned. Achieved as planned

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18010802 Tax policy and legislative fra	mework reviewed in line with priorities in DRM strategy	
Programme Intervention: 180108 Establish an approprimprove transparency	priate, evidence-based tax expenditure "governance framewo	rk" to limit leakages and
39 Boad trained and capacity enhancement	10 staff commenced training in the fields of Anti money laundering, IT, Auditing, Accounting and Governance in Q3 FY 2023/24	Achieved as planned
39 staff and their beneficiaries medical insurance and Workman's compensation cover paid.	39 staff and their beneficiaries medical insurance cover paid.	Achieved as planned
05 Board Vehicle maintenance	5 Board vehicles regularly serviced and maintained	Achieved as planned
Q3 Monthly procurement reports produced	03 monthly procurement reports for the months of January, Feb and March 2024 were produced and submitted to the Authority (PPDA)	Achieved as planned
Records managed and updated	All Records managed and updated in Q3	Achieved as planned
Expenditures incurred in the Quarter to deliver output	ıts	UShs Thousand
Item		Spen
211102 Contract Staff Salaries		594,374.336
211104 Employee Gratuity		122,100.000
211106 Allowances (Incl. Casuals, Temporary, sitting allo	owances)	4,602.965
212101 Social Security Contributions		54,450.000
212102 Medical expenses (Employees)		94,883.59
221003 Staff Training		25,572.434
221007 Books, Periodicals & Newspapers		1,057.355
221009 Welfare and Entertainment		30,348.057
221011 Printing, Stationery, Photocopying and Binding		2,580.023
221016 Systems Recurrent costs		7,000.000
221017 Membership dues and Subscription fees.		3,464.674
222001 Information and Communication Technology Ser	rvices.	13,200.000
222002 Postage and Courier		567.312
223001 Property Management Expenses		4,796.700
223003 Rent-Produced Assets-to private entities		126,632.592
223004 Guard and Security services		7,744.234
227004 Fuel, Lubricants and Oils		27,800.000
228001 Maintenance-Buildings and Structures		38,902.221

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver ou	ıtputs	UShs Thousand
Item		Spent
228002 Maintenance-Transport Equipment		7,750.400
	Total For Budget Output	1,167,826.900
	Wage Recurrent	594,374.336
	Non Wage Recurrent	573,452.564
	Arrears	0.000
	AIA	0.000
	Total For Department	1,167,826.900
	Wage Recurrent	594,374.336
	Non Wage Recurrent	573,452.564
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
SubProgramme:04 Accountability Systems and Se	rvice Delivery	
Sub SubProgramme:02 Policy, Planning and Supp	ort Services	
Departments		
Department:002 Internal Audit		
Budget Output:000001 Audit and Risk Manageme	ent	
PIAP Output: 18040403 Capacity built to conduct	high quality and impact - driven performance Audits	
Programme Intervention: 180404 Enhance staff ca	apacity to conduct high quality and impact-driven performa	nce audits across government
PIAP Output: 18040405 Capacity built to conduct	hugh quality and impact driven performance audits	
Programme Intervention: 180404 Enhance staff ca	apacity to conduct high quality and impact-driven performa	nce audits across government
Risk Management maturity assessed	Updating the Board's risk assessment to capture any emerging risks and update register accordingly.	Activity is ongoing, currently awaiting consolidation of departmental risks into one register.

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18040405 Capacity built to conduct hugh	quality and impact driven performance audits	
Programme Intervention: 180404 Enhance staff capacity	to conduct high quality and impact-driven performance	audits across government
Quarterly internal audit report produced	Q3 Quarterly report on review of internal processes done, to be shared with the Board in the month of April 2024.	Assessment of AML compliance activities amongst the casinos is still pending because procurement for consultancy services is still on going. To be completed in Q4 2024.
Continuous professional education and training undertaken	CPET activities organized by ICPAU and IIA.	Going as planned.
Audit recommendation implementation status matrix prepared	Activity is on going	Copy of Auditor General's audit report for FY 2023/23 came in towards end of Q3.
Enterprise risk management plan implemented	Ongoing	
	Training for officer Internal Audit approved.	Going as per plan.
	Done . Work Plan was developed in Q2	Activity executed in time.
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spen
	Total For Budget Output	0.00
	Wage Recurrent	0.00
	Non Wage Recurrent	0.00
	Arrears	0.00
	AIA	0.00
	Total For Department	0.00
	Wage Recurrent	0.00
	Non Wage Recurrent	0.00
	Arrears	0.00
	AIA	0.00
Develoment Projects		
N/A		
Sub SubProgramme:03 Strategy and Corporate Affairs		

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Department:002 Research and Planning		
Budget Output:000006 Planning and Budgeting services	s	
PIAP Output: 18060202 Process Evaluation Report on I	key interventions conducted in the 18 programs.	
Programme Intervention: 180602 Build research and ever evaluation;	aluation capacity to inform planning, implementation as	well as monitoring and
NLGRB Ministerial Policy Statement report for FY 2024/25 prepared, designed and printed and presented to key stakeholders		Achieved as planned
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
Budget Output:000019 ICT Services		
PIAP Output: 18420502 National Central Electronic Mo	onitoring System to Gaming Operators Developed and rol	led out
Programme Intervention: 180113 Implement electronic	tax systems to improve compliance both at National and	LG levels.
Service and IT Equipment maintained	Serviced and maintained IT equipment. 35 Desktop computers 15 laptops 11 Printers 02 Network switches 02 Servers 01 Router 01 PBX	Achieved as planned
03 Computers (Laptops) procured	03 Computers (Laptops) were procured	Achieved as planned
Internet Bandwidth procured	Internet Bandwidth 10mbps procured	Achieved as planned
Internet Bandwidth procured		
	The procurement of renewal of IT service licenses is still ongoing.	Procurement will be completed in Q4
	CCTV Cameras for the Warehouse were procured. Installation and configuration of the cameras are on going.	Activity to be completed in Q4
Systems supported and Maintained		

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18420502 National Central Electronic Mo	onitoring System to Gaming Operators Developed and rollo	ed out
Programme Intervention: 180113 Implement electronic	tax systems to improve compliance both at National and L	G levels.
IT Accessories	Procurement of UPS batteries, Networking tool kit, Mice and Keyboards are on going.	Procurement will be completed in Q4
National Central Electronic Monitoring System (NCEMS) rolled out and Maintained	Development of the National Central Electronic Monitoring System (NCEMS) is on going	The development of Land based module will be completed in Q4
Systems support and Maintainance	Procurement process is on going	Procurement process is on going
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
221008 Information and Communication Technology Suppl	lies.	28,383.048
221016 Systems Recurrent costs		7,623.031
225101 Consultancy Services		2,327,578.242
228003 Maintenance-Machinery & Equipment Other than 7	Гransport Equipment	2,843.800
	Total For Budget Output	2,366,428.121
	Wage Recurrent	0.000
	Non Wage Recurrent	2,366,428.121
	Arrears	0.000
	AIA	0.000
	Total For Department	2,366,428.121
	Wage Recurrent	0.000
	Non Wage Recurrent	2,366,428.121
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
	GRAND TOTAL	3,738,986.371
	Wage Recurrent	594,374.336
	Non Wage Recurrent	3,144,612.035

VOTE: 123 National Lotteries and Gaming Regulatory Board

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

Quarter 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Programme:07 Private Sector Development	
SubProgramme:01 Enabling Environment	
Sub SubProgramme:01 Legal and Board Affairs	
Departments	
Department:001 Compliance and Enforcement	
Budget Output:190018 Gaming Operations	
N/A	

Cumulative Expenditures made by the End of Deliver Cumulative Outputs	of the Quarter to	UShs Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary,	sitting allowances)	-15.254
227001 Travel inland		-3,030.000
	Total For Budget Output	-3,045.254
	Wage Recurrent	0.000
	Non Wage Recurrent	-3,045.254
	Arrears	0.000
	AIA	0.000
	Total For Department	-3,045.254
	Wage Recurrent	0.000
	Non Wage Recurrent	-3,045.254
	Arrears	0.000
	AIA	0.000
Department:002 Legal and Board Affairs		_
Budget Output:000012 Legal advisory service	ees	

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs

N/A

UShs Thousand

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs	Cumulative Outputs Achieved by End	of Quarter
Item		Spent
	Total For Budget Output	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:14 Public Sector Transform	ation	
SubProgramme:02 Government Structu	res and Systems	
Sub SubProgramme:02 Policy, Planning	and Support Services	
Departments		
Department:001 Finance and administra	ation	
Budget Output:000014 Administrative a	nd Support Services	
N/A		

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
223004 Guard and Security services		-13.930
Т	otal For Budget Output	-13.930
v	Vage Recurrent	0.000
N	on Wage Recurrent	-13.930
A	rrears	0.000
A	IA	0.000
Т	otal For Department	-13.930

VOTE: 123 National Lotteries and Gaming Regulatory Board

SubProgramme:01 Community sensitization and empowerment

Annual Planned Outputs	Cumulative Outputs Achieved by End	d of Quarter
	Wage Recurrent	0.000
	Non Wage Recurrent	-13.930
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
SubProgramme:03 Human Resource Man	nagement	
Sub SubProgramme:02 Policy, Planning a	and Support Services	
Departments		
Department:001 Finance and administrat	ion	
Budget Output:000005 Human Resource	Management	
N/A		

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221003 Staff Training		-5,028.180
	Total For Budget Output	-5,028.180
	Wage Recurrent	0.000
	Non Wage Recurrent	-5,028.180
	Arrears	0.000
	AIA	0.000
	Total For Department	-5,028.180
	Wage Recurrent	0.000
	Non Wage Recurrent	-5,028.180
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:15 Community Mobilization	And Mindset Change	

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
Sub SubProgramme:03 Strategy and Corporate Affairs		
Departments		
Department:003 Responsible Gaming		
Budget Output:440004 Outreach and Education		
N/A		

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
227001 Travel inland		360.000
	Total For Budget Output	360.000
	Wage Recurrent	0.000
	Non Wage Recurrent	360.000
	Arrears	0.000
	AIA	0.000
	Total For Department	360.000
	Wage Recurrent	0.000
	Non Wage Recurrent	360.000
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:18 Development Plan Imp	plementation	
SubProgramme:01 Development Plan	ning, Research, Evaluation and Statistics	
Sub SubProgramme:03 Strategy and	Corporate Affairs	
Departments		
Department:002 Research and Planni	ng	
Budget Output:560035 Research and	Advocacy	

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 18051101 Statistical Methodological research reports	
Programme Intervention: 180511 Undertake research to improve meth	odologies for key statistics and indicators;
School Club support facilitated (Responsible Gaming Club, debates, drama)	NA due to budgetary limitations
Sensitization messages prepared, designed ,printed and circulated to schools	03 Messages for the Responsible Gaming Schools signages were approved by the Ministry of Education and Sports.
CSR Annual Contribution organized	The Board conducted 01 Corporate Social Responsibility activity under the category of Education.
10 Public Education media programmes including radio and TV stations coordinated. 10 Video and radio contents produced and printed.	NA
10,000 Branded collateral and souvenir items including brochures, Fact Sheets, Flyers, newsletters including designed and printed.	50 branded items to maximize brand exposure and employee engagement during the Corporate Games.
10 stakeholder engagements and partnerships conducted. 05partnership programs with industry players developed and implemented (includes fees for program development, partnership fees	NA
08 TV interviews conducted	06 newspaper interviews conducted about NLGRB's revenue generation, responsible gaming, and NLGRB's achievements during the financial year.
10 event sponsorship- sponsorship of industry conferences, speaking engagements ,communtiy forums and public awareness events conducted.	NA
PIAP Output: 18160708 Research in gaming sector conducted.	
Programme Intervention: 180602 Build research and evaluation capacite evaluation;	ity to inform planning, implementation as well as monitoring and
A call Centre and CRM developed	Developed Terms of Reference for the procurement of a Call Centre and CRM System.
Problem Gamblers counseled and treated	66 Problem Gamblers have been registered for counselling and treatment. However, some of the problem gamblers have been non-compliant to receiving counselling and treatment. The Board has brought on-board a clinic psychiatrist to help assess the punters before referral process is done. This will help the Board gauge who needs counselling and treatment as well as who called the Board in the heat of the moment.
05 public awareness campaigns conducted 12500 brochures, flyers, fact sheets and other printed and digital advertising materials created and distributed	18 Public awareness campaigns were conducted among various stakeholders like hospitals, Boda Boda riders, Local Government key leaders, Health Workers, Village Health Teams, secondary school headers teachers and community members.

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	r
Cumulative Expenditures made by the End of the Quarte Deliver Cumulative Outputs	er to		UShs Thousand
Item			Spen
211106 Allowances (Incl. Casuals, Temporary, sitting allowa	inces)		11,293.350
221001 Advertising and Public Relations			44,208.920
221011 Printing, Stationery, Photocopying and Binding			4,040.320
227001 Travel inland			4,752.970
282101 Donations			6,991.130
	Total For Budg	et Output	71,286.690
	Wage Recurrent		0.000
	Non Wage Recu	rrent	71,286.690
Arrear			0.000
	AIA		0.000
	Total For Depa	rtment	71,286.690
	Wage Recurrent		0.000
	Non Wage Recu	rrent	71,286.690
	Arrears		0.000
	AIA		0.000
Development Projects			
N/A			
SubProgramme:02 Resource Mobilization and Budgeting	<u> </u>		
Sub SubProgramme:01 Legal and Board Affairs	-		
Departments			
Department:001 Compliance and Enforcement			
Budget Output:000024 Compliance and Enforcement Ser	rvices		
PIAP Output: 18220202 Improved Compliance by gamin	g operators thro	ough audits checks and reviews	
Programme Intervention: 180103 Amend and develop rel	levant legal fran	neworks to facilitate resource mobilisation and b	oudget execution.
01 Country wide Pre-lincesing Inspection carried out			
03 Compliance Monitoring Activities carried in KMP, Greate and Upcountry	c	89 inspected premises, 554 were suitable for gamin perations and have been recommended for approva or gaming and betting operations. One report has be	l, 86 were not suitable

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 18220202 Improved Compliance by gaming operators th	rough audits checks and reviews	
Programme Intervention: 180103 Amend and develop relevant legal fra	ameworks to facilitate resource mobilisation and budget execution.	
3 Head Office Compliance Audits and reviews carried out including casino inspections and audits.	3 Compliance audit have been carried out for operators like Buffalo Consultants, Mei Lin Casino, and Axela Gaming Technology. Reviews are ongoing.	
Gaming framework developed.		
The National Register with certification of gaming equipment country wide updated.	The total number of registered betting and gaming equipment totals to 8188 gaming machines	
The draft Compliance and Enforcement Manual and incorporate risk-based approach and AML/CT procedures reviewed.	Terms of reference shared with the potential consultants; the Board is waiting for the ongoing procurement to be completed.	
04 Police officers on secondments to undertake investigations and process charging offenders facilitated.	02 police secondments facilitated to undertake investigations and process charging offenders	
Business intelligence on unlicensed and illegal operators provided.	4 surveillances undertaken. 6 on-line gaming websites closed. 866 unlicensed gaming equipment seized and confiscated cumulatively (225 from Wakiso, 400 from a warehouse in Wakiso, 125 from KMP and 120 from Eastern Uganda)	
A number of illegal/unlicensed gaming equipment and devices confiscated. A number of non-compliance gaming operators punished in line with the law.	866 unlicensed gaming equipment confiscated. 6 on-line gaming websites closed 3 on-going prosecutions	
A number of surveillances carried in the gaming Sector	4 surveillances undertaken	
Ad hoc enforcement activities against unlicensed gaming operators.	2 special enforcements carried out in Wakiso and Eastern Uganda	
Prosecution offenders facilitated.	3 prosecutions on going	
National Lottery operations well managed	The National Lottery Operator has presented an investment plan of USD14,556,624 in both capital and operational expenditure prior to the launch. The Board shall independently verify the investment on a regular basis. The National Lottery is expected to generate an annual average tax revenue of UGX 87 billion from gaming tax. This revenue will support the implementation of the National Budget and the National Development plan. The operation of the National Lottery is expected to launch in the 1st week of May 2024.	

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Item	Spen
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	24,464.76
227001 Travel inland	53,548.26
Total For Bu	dget Output 78,013.03
Wage Recurred	nt 0.000
Non Wage Re	current 78,013.03
Arrears	0.000
AIA	0.000
Total For De	Dartment 78,013.03
Wage Recurre	nt 0.000
Non Wage Re	current 78,013.03
Arrears	0.00
AIA	0.00
Department:002 Legal and Board Affairs	
Budget Output:000012 Legal and Advisory Services	
PIAP Output: 18010303 Resource mobilization and Budget execution I	egal framework developed and amended
Programme Intervention: 180103 Amend and develop relevant legal fr	-
Licenses (principal licenses,premises licences and key employee licences) Printed.	124 licences printed and issued; 72 were issued in for the previous licensing year 2023 while 52 have been issued for the current licensing year 2024
Number of Licenses Gazetted and rejected applicants in line with Section 42(8) of the Lotteries and Gaming Act	52 licences issued via the electronic licensing system. Gazetting of the same has delayed following the late submission of licensing requirements by Gaming Operators.
Licensing Reports to Hon Ministerin line with Section 42(7) of the Lotteries and Gaming Act prepared	NA
Arbitration and Dispute resolution conducted.	36 complaints received, 23 resolved and closed while 13 are on-going.
Amendments and Regulations under Section 70 of LGA drafted	Draft amendments to the Lotteries and Gaming Act as well as Regulations on express penalties and fees prepared
License applications evaluated and approvals made against laws, regulations, and Board directives	100 principal operating licences evaluated; 82 approved by the Board while 18 unsatisfactory applications were directed to revise their applications. 468 special employee applications were evaluated out of 690 applications received.

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs		Cumulative Outputs Achieved by End of	Quarter
PIAP Output: 18010303 Resource mobilization a	and Budget execution	legal framework developed and amended	
Programme Intervention: 180103 Amend and de	velop relevant legal f	rameworks to facilitate resource mobilisation	n and budget execution.
Licensing Reports to Hon Ministerin line with Secti Lotteries and Gaming Act prepared	ion 42(7) of the	NA	
Arbitration and Dispute resolution conducted.		36 cases received, 23 resolved and closed an	d 13 on-going
Cumulative Expenditures made by the End of th Deliver Cumulative Outputs	e Quarter to		UShs Thousand
Item			Spent
211106 Allowances (Incl. Casuals, Temporary, sitting	ng allowances)		44,910.000
221011 Printing, Stationery, Photocopying and Bind	ding		5,813.358
	Total For B	udget Output	50,723.358
	Wage Recur	rent	0.000
	Non Wage R	ecurrent	50,723.358
	Arrears		0.000
	AIA		0.000
Budget Output:000032 Board Management			
PIAP Output: 18010303 Resource mobilization a	and Budget execution	legal framework developed and amended	
Programme Intervention: 180103 Amend and de	evelop relevant legal f	rameworks to facilitate resource mobilisatio	n and budget execution.
05 Board members trained on different skills.		NA	
Inland travel for the Board to improve regulations is	n the gaming sector	NA	
Board Allowances paid for meetings attended.		Board retainers for Q1, Q2, Q3 paid. Board a meetings and 4 Committee meetings	allowances paid for 17 Board
Cumulative Expenditures made by the End of th Deliver Cumulative Outputs	e Quarter to		UShs Thousand
Item			Spent
211107 Boards, Committees and Council Allowance	es		261,120.000
227001 Travel inland			11,650.000
	Total For B	udget Output	272,770.000
	Wage Recur	rent	0.000
	Non Wage R	ecurrent	272,770.000
	Arrears		0.000
	Arrears <i>AIA</i>		0.000 0.000

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs		Cumulative Outputs Achieved by End of Q	uarter
	Wage Re	current	0.00
	Non Wag	ge Recurrent	323,493.35
	Arrears		0.00
	AIA		0.00
Development Projects			
N/A			
Sub SubProgramme:02 Policy, Planning and Sup	pport Services		
Departments			
Department:001 Finance and administration			
Budget Output:000010 Leadership and Manager	nent		
PIAP Output: 18010802 Tax policy and legislativ	e framework revi	iewed in line with priorities in DRM strategy	
Programme Intervention: 180108 Establish an a improve transparency	ppropriate, evide	nce-based tax expenditure "governance framewor	k" to limit leakages and
39 employee's social security contributions paid		39 employee's social security contributions pa 2023/24	id for 9 months of FY
39 Boad trained and capacity enhancement		10 staff undergoing training in Q3 in the field IT, Auditing, Accounting and Governance	s of Anti money laundering,
39 staff and their beneficiaries medical insurance ar compensation cover paid.	nd Workman's	39 staff and their beneficiaries medical insura compensation cover paid.	nce and Workman's
05 Board Vehicle maintenance		5 Board vehicles regularly serviced and maint	ained
Annual Board of survey Conducted		NA	
Monthly procurement reports produced		9 monthly Procurement reports produced and	submitted to PPDA
39 employee's social security contributions paid		39 employee's social security contributions particular months of FY 2023/34	id by statutory date for 9
39 Boad trained and capacity enhancement		10 staff undergoing training in the fields of Ar Auditing, Accounting and Governance.	nti money laundering, IT,
39 staff and their beneficiaries medical insurance ar compensation cover paid.	nd Workman's	39 staff and their beneficiaries medical insura compensation cover paid.	nce and Workman's
05 Board Vehicle maintenance		5 Board vehicles regularly serviced and maint	ained
Annual Board of survey Conducted		NA	
Monthly procurement reports produced		09 monthly procurement reports produced and (PPDA).	l submitted to the Authority

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 18010802 Tax policy and legislative framework	reviewed in line with priorities in DRM strategy
Programme Intervention: 180108 Establish an appropriate, evimprove transparency	vidence-based tax expenditure "governance framework" to limit leakages and
Records managed	All the records managed and updated during the 9 months of FY 2023/24
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Item	Spent
211102 Contract Staff Salaries	1,754,780.839
211104 Employee Gratuity	306,450.000
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	23,956.077
212101 Social Security Contributions	165,850.000
212102 Medical expenses (Employees)	217,524.985
212103 Incapacity benefits (Employees)	2,708.000
221003 Staff Training	29,407.632
221007 Books, Periodicals & Newspapers	3,980.360
221009 Welfare and Entertainment	98,004.757
221011 Printing, Stationery, Photocopying and Binding	32,700.854
221016 Systems Recurrent costs	7,608.880
221017 Membership dues and Subscription fees.	3,464.674
222001 Information and Communication Technology Services.	16,200.000
222002 Postage and Courier	567.312
223001 Property Management Expenses	12,791.200
223003 Rent-Produced Assets-to private entities	349,303.680
223004 Guard and Security services	31,569.190
223005 Electricity	14,000.000
227004 Fuel, Lubricants and Oils	71,844.583
228001 Maintenance-Buildings and Structures	38,902.221
228002 Maintenance-Transport Equipment	15,329.800
Tota	l For Budget Output 3,196,945.044
Wag	e Recurrent 1,754,780.839
Non	Wage Recurrent 1,442,164.205
Arre	ars 0.000
AIA	0.000

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter		
То	tal For Department	3,196,945.04	
Wa	ge Recurrent	1,754,780.839	
No	n Wage Recurrent	1,442,164.203	
Ar	rears	0.000	
AL	4	0.000	
Development Projects			
N/A			
SubProgramme:04 Accountability Systems and Service Deliv	<u> </u>		
Sub SubProgramme:02 Policy, Planning and Support Service	es		
Departments			
Department:002 Internal Audit			
Budget Output:000001 Audit and Risk Management			
PIAP Output: 18040403 Capacity built to conduct high qual	ity and impact - driven performance Audits		
Programme Intervention: 180404 Enhance staff capacity to	conduct high quality and impact-driven perfo	ormance audits across government	
Risk register updated	NA		
Quarterly internal audit report produced	NA		
Continuous professional education and training undertaken	NA		
Audit recommendation implementation status matrix prepared	NA		
Enterprise risk management plan implemented	NA		
Internal audit staff capacity in the gaming sector enhanced.	NA		
Annual internal audit plan developed	NA		
PIAP Output: 18040405 Capacity built to conduct hugh qua	lity and impact driven performance audits		
Programme Intervention: 180404 Enhance staff capacity to	conduct high quality and impact-driven perfo	ormance audits across government	
Risk register updated	Update of the register is ongoing		
Quarterly internal audit report produced	3 cumulative audit reports done so f	àr.	
Continuous professional education and training undertaken	Several webinars and reading mater	ial.	
Audit recommendation implementation status matrix prepared	Activity has been on going		
Enterprise risk management plan implemented	Ongoing		
Internal audit staff capacity in the gaming sector enhanced.	NA		
Annual internal audit plan developed	Work Plan was developed in Q2		

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousana
Item		Spent
227001 Travel inland		2,000.000
Total For B	udget Output	2,000.000
Wage Recur	rent	0.000
Non Wage R	Recurrent	2,000.000
Arrears		0.000
AIA		0.000
Total For D	epartment	2,000.000
Wage Recur	rent	0.000
Non Wage R	Recurrent	2,000.000
Arrears		0.000
AIA		0.000
Development Projects		
N/A		
Sub SubProgramme:03 Strategy and Corporate Affairs		
Departments		
Department:002 Research and Planning		
Budget Output:000006 Planning and Budgeting services		
PIAP Output: 18060202 Process Evaluation Report on key intervention	ons conducted in the 18 programs.	
Programme Intervention: 180602 Build research and evaluation capa evaluation;	city to inform planning, implementation as well as monitor	ing and
NLGRB Annual Report for FY 2023/24 prepared, desidned and printed	NLGRB Annual Report for FY 2023/24 prepared, designed a copies	and printed 50
NLGRB Budget frame work paper report for FY 2024/25 prepared, desidned and printed	NLGRB Budget framework paper report for FY 2024/25 predesigned printed copies and presentation to Parliament was a	
M&E Systems procured	Procurement processes ongoing	
NLGRB Ministerial Policy Statement report for FY 2024/25 prepared, designed and printed	NLGRB Ministerial Policy Statement report for FY 2024/25 designed and printed and presented to key stakeholders	prepared,
The NLGRB Strategic plan for FY 2019/20- 2024/25 reviewed	The NLGRB Strategic plan for FY 2019/20- 2024/25 review	red
Strategic plan for FY2019/20-2024/25 disseminated /validated and reviewed	Waiting for the review process to be completed	

VOTE: 123 National Lotteries and Gaming Regulatory Board

nnual Planned Outputs Achieved by End of Quarter	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousan
Item	Spen
221007 Books, Periodicals & Newspapers	-2.87
Total Fo	r Budget Output -2.87
Wage Re	current 0.000
Non Wag	ge Recurrent -2.87
Arrears	0.00
AIA	0.00
Budget Output:000019 ICT Services	
PIAP Output: 18420502 National Central Electronic Monitoring S	system to Gaming Operators Developed and rolled out
Programme Intervention: 180113 Implement electronic tax system	s to improve compliance both at National and LG levels.
Service and IT Equipment maintained	Serviced and maintained IT equipment. 35 Desktop computers 15 laptops 11 Printers 02 Network switches 02 Servers 01 Router 01 PBX
M365 for 48 accounts licenses renewed	NA
03 Computers (Laptops) procured	03 Computers (Laptops) were procured
Internet Bandwidth procured	Internet Bandwidth 10mbps procured
firewall Fortinet licenses renewed	Firewall Fortinet licenses renewed
Heavy duty photocopier procured	Heavy duty photocopier was procured
Internet Bandwidth procured	NA
IT service licenses renewed	The procurement of renewal of IT service licenses is still ongoing.
CCTV Cameras for the Warehouse procured	NA
Systems supported and Maintained	NA
IT Accessories procured	Procurement of UPS batteries, Networking tool kit, Mice and Keyboards are on going.
National Central Electronic Monitoring System (NCEMS) rolled out	NA
Systems supported and Maintained	NA

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Planned Outputs Cumulative Outputs Achieved		l by End of Quarter	
Cumulative Expenditures made by the End Deliver Cumulative Outputs	d of the Quarter to	UShs Thousand	
Item		Spent	
221008 Information and Communication Tec	chnology Supplies.	28,383.048	
221016 Systems Recurrent costs		9,706.501	
225101 Consultancy Services		3,730,402.077	
228003 Maintenance-Machinery & Equipme	ent Other than Transport	2,843.800	
	Total For Budget Output	3,771,335.426	
	Wage Recurrent	0.000	
	Non Wage Recurrent	3,771,335.426	
	Arrears	0.000	
	AIA	0.000	
	Total For Department	3,771,332.549	
	Wage Recurrent	0.000	
	Non Wage Recurrent	3,771,332.549	
	Arrears	0.000	
	AIA	0.000	
Development Projects			
N/A			
	GRAND TOTAL	7,435,343.314	
	Wage Recurrent	1,754,780.839	
	Non Wage Recurrent	5,680,562.475	
	GoU Development	0.000	
	External Financing	0.000	
	Arrears	0.000	
	AIA	0.000	

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

Quarter 4: Revised Workplan

Annual Plans	Quarter's Plan	Revised Plans		
Programme:18 Development Plan Implementation				
SubProgramme:01				
Sub SubProgramme:03 Strategy and Corporat	e Affairs			
Departments				
Department:002 Research and Planning				
Budget Output:560035 Research and Advocacy	1			
PIAP Output: 18051101 Statistical Methodolog	ical research reports			
Programme Intervention: 180511 Undertake re	esearch to improve methodologies for key statisti	cs and indicators;		
School Club support facilitated (Responsible Gaming Club, debates, drama)	07 Problem Gamblers referred for counselling and treatment,	07 Problem Gamblers referred for counselling and treatment,		
Sensitization messages prepared, designed ,printed and circulated to schools	50 Responsible Gaming School signages with awareness messages designed and distributed in schools.	50 Responsible Gaming School signages with awareness messages designed and distributed in schools.		
CSR Annual Contribution organized	CSR Annual Contribution organized	CSR Annual Contribution organized		
10 Public Education media programmes including radio and TV stations coordinated. 10 Video and radio contents produced and printed.	02 Public Education media programmes coordinated and conducted on different radio and TV stations. 02 Video and radio productions (translated into major local languages)	02 Public Education media programmes coordinated and conducted on different radio and TV stations. 02 Video and radio productions (translated into major local languages)		
10,000 Branded collateral and souvenir items including brochures, Fact Sheets, Flyers, newsletters including designed and printed.	3,000 Branded collateral and souvenir items including brochures, Fact Sheets, Flyers, newsletters including design and printing	3,000 Branded collateral and souvenir items including brochures, Fact Sheets, Flyers, newsletters including design and printing		
10 stakeholder engagements and partnerships conducted. 05partnership programs with industry players developed and implemented (includes fees for program development, partnership fees	03 stakeholder engagements and partnerships conducted 02 partnership programs with industry players developed and implemented - includes fees for program development, partnership fees and marketing collateral.	03 stakeholder engagements and partnerships conducted 02 partnership programs with industry players developed and implemented - includes fees for program development, partnership fees and marketing collateral.		
08 TV interviews conducted	03 radio interviews conducted	03 radio interviews conducted		
10 event sponsorship- sponsorship of industry conferences, speaking engagements ,communtiy forums and public awareness events conducted.	Conduct 03 event sponsorships- sponsorship of industry conferences, speaking engagements, communtiy forums and public awareness events conducted. Includes fees for event sponsorship, promotional materials, and marketing collateral.	Conduct 03 event sponsorships- sponsorship of industry conferences, speaking engagements, community forums and public awareness events conducted. Includes fees for event sponsorship, promotional materials, and marketing collateral.		

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Plans	Quarter's Plan	Revised Plans
Budget Output:560035 Research and Advocacy	,	
PIAP Output: 18160708 Research in gaming se	ctor conducted.	
Programme Intervention: 180602 Build research evaluation;	ch and evaluation capacity to inform planning, in	nplementation as well as monitoring and
A call Centre and CRM developed	NA	
Problem Gamblers counseled and treated	NA	
05 public awareness campaigns conducted 12500 brochures, flyers, fact sheets and other printed and digital advertising materials created and distributed	01 public awareness campaign conducted 12500 brochures, flyers,fact sheets and other printed materials created and distributed	01 public awareness campaign conducted 12500 brochures, flyers,fact sheets and other printed materials created and distributed
Develoment Projects	I	<u> </u>
N/A		
SubProgramme:02		
Sub SubProgramme:01 Legal and Board Affair	r's	
Departments		
Department:001 Compliance and Enforcement		
Budget Output:000024 Compliance and Enforce	ement Services	
PIAP Output: 18220202 Improved Compliance	by gaming operators through audits checks and	reviews
Programme Intervention: 180103 Amend and d	levelop relevant legal frameworks to facilitate re	source mobilisation and budget execution.
01 Country wide Pre-lincesing Inspection carried out	NA	
03 Compliance Monitoring Activities carried in KMP, Greater Kampala and Upcountry	NA	
3 Head Office Compliance Audits and reviews carried out including casino inspections and audits.	01 Operators Compliance Audit and review	01 Operators Compliance Audit and review
Gaming framework developed.	01 Operators Compliance Audit and review	01 Operators Compliance Audit and review
The National Register with certification of gaming equipment country wide updated.	Update of the National Register with certification of gaming equipment country wide.	Update of the National Register with certification of gaming equipment country wide.
The draft Compliance and Enforcement Manual and incorporate risk-based approach and AML/CT procedures reviewed.	NA	
04 Police officers on secondments to undertake investigations and process charging offenders facilitated.	Facilitation for 02 police secondments to undertake investigations and process charging offenders	Facilitation for 02 police secondments to undertake investigations and process charging offenders

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Plans	Quarter's Plan	Revised Plans
Budget Output:000024 Compliance and Enforce	cement Services	
PIAP Output: 18220202 Improved Compliance	by gaming operators through audits checks and	d reviews
Programme Intervention: 180103 Amend and o	develop relevant legal frameworks to facilitate r	esource mobilisation and budget execution.
Business intelligence on unlicensed and illegal operators provided.	Illegal gaming equimpment confiscated and non compliant Licensees and illegal casinos curbed.	Illegal gaming equimpment confiscated and non compliant Licensees and illegal casinos curbed.
A number of illegal/unlicensed gaming equipment and devices confiscated.	Illegal gaming equimpment confiscated and non compliant Licensees and illegal casinos curbed.	Illegal gaming equimpment confiscated and non compliant Licensees and illegal casinos curbed.
A number of non-compliance gaming operators punished in line with the law.		
A number of surveillances carried in the gaming Sector	Warehouses, illegal suppliers and illegal gaming operators indentified.	Warehouses, illegal suppliers and illegal gaming operators indentified.
Ad hoc enforcement activities against unlicensed gaming operators.	Emergency enfocements undertaken against illegal operations	Emergency enfocements undertaken against illegal operations
Prosecution offenders facilitated.	NA	
National Lottery operations well managed	NA	
Department:002 Legal and Board Affairs		
Budget Output:000012 Legal and Advisory Ser	vices	
PIAP Output: 18010303 Resource mobilization	and Budget execution legal framework develop	ed and amended
Programme Intervention: 180103 Amend and o	develop relevant legal frameworks to facilitate r	esource mobilisation and budget execution.
Licenses (principal licenses,premises licences and key employee licences) Printed.	Number of licenses Printed (principal licenses, premises licenses and key employee licenses)	Number of licenses Printed (principal licenses, premises licenses and key employee licenses)
Number of Licenses Gazetted and rejected applicants in line with Section 42(8) of the Lotteries and Gaming Act	Number of Licenses Gazetted and rejected applicants in line with Section 42(8) of the Lotteries and Gaming Act	Number of Licenses Gazetted and rejected applicants in line with Section 42(8) of the Lotteries and Gaming Act
Licensing Reports to Hon Ministerin line with Section 42(7) of the Lotteries and Gaming Act prepared	NA	
Arbitration and Dispute resolution conducted.	Number of Arbitration and Dispute resolution conducted.	Number of Arbitration and Dispute resolution conducted.
Amendments and Regulations under Section 70 of LGA drafted	Number of Amendments and Regulations under Section 70 of LGA drafted	Number of Amendments and Regulations under Section 70 of LGA drafted

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Plans	Quarter's Plan	Revised Plans
Budget Output:000012 Legal and Advisory Ser	vices	
PIAP Output: 18010303 Resource mobilization	and Budget execution legal framework develop	ed and amended
Programme Intervention: 180103 Amend and o	levelop relevant legal frameworks to facilitate re	esource mobilisation and budget execution.
License applications evaluated and approvals made against laws, regulations, and Board directives	Evaluate licence applications and approvals against laws, regulations, and Board directives	Evaluate licence applications and approvals against laws, regulations, and Board directives
Licensing Reports to Hon Ministerin line with Section 42(7) of the Lotteries and Gaming Act prepared	NA	
Arbitration and Dispute resolution conducted.	Number of Arbitration and Dispute resolution conducted.	Number of Arbitration and Dispute resolution conducted.
Budget Output:000032 Board Management		
PIAP Output: 18010303 Resource mobilization	and Budget execution legal framework develop	ed and amended
Programme Intervention: 180103 Amend and o	levelop relevant legal frameworks to facilitate re	esource mobilisation and budget execution.
05 Board members trained on different skills.	NA	
Inland travel for the Board to improve regulations in the gaming sector	05 Board members travelled to inspect betting premises in order improve regulations in the gaming sector.	05 Board members travelled to inspect betting premises in order improve regulations in the gaming sector.
Board Allowances paid for meetings attended.	Board Allowances paid to 05 Board members for meetings attended.	Board Allowances paid to 05 Board members for meetings attended.
Develoment Projects		
N/A		
Sub SubProgramme:02 Policy, Planning and S	upport Services	
Departments		
Department:001 Finance and administration		
Budget Output:000010 Leadership and Manag	ement	
PIAP Output: 18010802 Tax policy and legislat	ive framework reviewed in line with priorities in	DRM strategy
Programme Intervention: 180108 Establish an improve transparency	appropriate, evidence-based tax expenditure "g	overnance framework" to limit leakages and
39 employee's social security contributions paid	39 employee's social security contributions paid	39 employee's social security contributions paid
39 Boad trained and capacity enhancement	39 Boad trained and capacity enhancement	39 Boad trained and capacity enhancement
39 staff and their beneficiaries medical insurance and Workman's compensation cover paid.	39 staff and their beneficiaries medical insurance and Workman's compensation cover paid.	39 staff and their beneficiaries medical insurance and Workman's compensation cover paid.
05 Board Vehicle maintenance	05 Board Vehicle maintenance	05 Board Vehicle maintenance
Annual Board of survey Conducted	NA	

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Plans	Quarter's Plan	Revised Plans	
Budget Output:000010 Leadership and Manag	ement		
PIAP Output: 18010802 Tax policy and legislat	ive framework reviewed in line with priorities in	DRM strategy	
Programme Intervention: 180108 Establish an improve transparency	appropriate, evidence-based tax expenditure "go	overnance framework" to limit leakages and	
Monthly procurement reports produced Q4 Monthly procurement reports produced Q4 Monthly procurement reports produced			
39 employee's social security contributions paid	39 employee's social security contributions paid	39 employee's social security contributions paid	
39 Boad trained and capacity enhancement	39 Boad trained and capacity enhancement	39 Boad trained and capacity enhancement	
39 staff and their beneficiaries medical insurance and Workman's compensation cover paid.	39 staff and their beneficiaries medical insurance and Workman's compensation cover paid.	39 staff and their beneficiaries medical insurance and Workman's compensation cover paid.	
05 Board Vehicle maintenance	05 Board Vehicle maintenance	05 Board Vehicle maintenance	
Annual Board of survey Conducted NA			
Monthly procurement reports produced	Q4 Monthly procurement reports produced	Q4 Monthly procurement reports produced	
Records managed	Records managed and updated	Records managed and updated	
Develoment Projects			
N/A			
SubProgramme:04			
Sub SubProgramme:02 Policy, Planning and S	upport Services		
Departments			
Department:002 Internal Audit			
Budget Output:000001 Audit and Risk Manage	ement		
PIAP Output: 18040403 Capacity built to cond	uct high quality and impact - driven performan	ce Audits	
Programme Intervention: 180404 Enhance state	ff capacity to conduct high quality and impact-d	riven performance audits across government	
Risk register updated	NA		
Quarterly internal audit report produced	Quarterly internal audit report produced		
Continuous professional education and training undertaken	NA		
Audit recommendation implementation status matrix prepared	Audit recommendation implementation status matrix prepared		
Enterprise risk management plan implemented	Enterprise risk management plan implemented		
Internal audit staff capacity in the gaming sector enhanced.	Annual internal audit plan developed		
Annual internal audit plan developed	NA		

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Plans	Quarter's Plan	Revised Plans
Budget Output:000001 Audit and Risk Manag	ement	
PIAP Output: 18040405 Capacity built to cond	luct hugh quality and impact driven performand	ce audits
Programme Intervention: 180404 Enhance sta	ff capacity to conduct high quality and impact-d	riven performance audits across government
Risk register updated	NA	
Quarterly internal audit report produced	Quarterly internal audit report produced	Quarterly internal audit report produced
Continuous professional education and training undertaken	NA	
Audit recommendation implementation status matrix prepared	Audit recommendation implementation status matrix prepared	Audit recommendation implementation status matrix prepared
Enterprise risk management plan implemented	Enterprise risk management plan implemented	Enterprise risk management plan implemented
Internal audit staff capacity in the gaming sector enhanced.	Internal audit staff capacity in the gaming sector enhanced.	Internal audit staff capacity in the gaming sector enhanced.
Annual internal audit plan developed	Annual internal audit plan developed	Annual internal audit plan developed
Develoment Projects	-	1
N/A		
Sub SubProgramme:03 Strategy and Corporate	te Affairs	
Departments		
Department:002 Research and Planning		
Budget Output:000006 Planning and Budgetin	g services	
PIAP Output: 18060202 Process Evaluation Ro	eport on key interventions conducted in the 18 p	rograms.
Programme Intervention: 180602 Build resear evaluation;	ch and evaluation capacity to inform planning, i	mplementation as well as monitoring and
NLGRB Annual Report for FY 2023/24 prepared desidned and printed	, NA	
NLGRB Budget frame work paper report for FY 2024/25 prepared, desidned and printed	NA	
M&E Systems procured	NA	
NLGRB Ministerial Policy Statement report for FY 2024/25 prepared, designed and printed	NA	
The NLGRB Strategic plan for FY 2019/20-2024/25 reviewed	NA	
Strategic plan for FY2019/20-2024/25 disseminated /validated and reviewed	NA	

VOTE: 123 National Lotteries and Gaming Regulatory Board

Annual Plans	Quarter's Plan	Revised Plans
Budget Output:000019 ICT Services		
PIAP Output: 18420502 National Central Elec	tronic Monitoring System to Gaming Opera	tors Developed and rolled out
Programme Intervention: 180113 Implement e	electronic tax systems to improve compliance	e both at National and LG levels.
Service and IT Equipment maintained	Service and IT Equipment maintained	Service and IT Equipment maintained
M365 for 48 accounts licenses renewed	M365 for 48 accounts licenses renewed	M365 for 48 accounts licenses renewed
03 Computers (Laptops) procured	NA	
Internet Bandwidth procured	Internet Bandwidth procured	Internet Bandwidth procured
firewall Fortinet licenses renewed	01 License Renewal firewall Fortinet	01 License Renewal firewall Fortinet
Heavy duty photocopier procured	NA	
Internet Bandwidth procured	Internet Bandwidth procured	Internet Bandwidth procured
IT service licenses renewed	NA	
CCTV Cameras for the Warehouse procured	NA	
Systems supported and Maintained	NA	
IT Accessories procured	IT Accessories	IT Accessories
National Central Electronic Monitoring System (NCEMS) rolled out	NA	
Systems supported and Maintained	Systems supported and Maintained	Systems supported and Maintained
Develoment Projects		1
N/A		

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

V4: NTR Collections, Off Budget Expenditure and Vote Cross Cutting Issues

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name	Planned Collec FY202	
114401	Taxes on Lotteries and Gaming	36	5.400 0.583
		Total 36	5.400 0.583

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

Table 4.2: Off-Budget Expenditure By Department and Project

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

Table 4.3: Vote Crosscutting Issues

i) Gender and Equity

Objective:	To promote employment of special interest groups in the sector
Issue of Concern:	Less employment of PWDs
Planned Interventions:	Sensitize operators on benefits of employing PWDs
Budget Allocation (Billion):	0.050
Performance Indicators:	All the licensed gaming operators sensitized on employment of PWDs
Actual Expenditure By End Q3	0.03
Performance as of End of Q3	Sensitize operators on benefits of employing PWDs
Reasons for Variations	

ii) HIV/AIDS

Objective:	To contribute to the fight against HIV/AIDS and reduce stigma for people living with HIV/AIDS	
Issue of Concern:	Limited information and awareness about HIV/AIDS	
Planned Interventions:	Sensitization and awareness seminars and testing services. Counseling services and ensuring confidentiality of HIV-related personal information. Promoting openness to break stigma and silence surronding HIV/AIDS.	
Budget Allocation (Billion):	0.011	
Performance Indicators:	36 employees sensitized about HIV/AIDS and tested, and treatment given to anyone found with it	
Actual Expenditure By End Q3	0.01	
Performance as of End of Q3	Sensitization and awareness seminars and testing services. Counseling services and ensuring confidentiality of HIV-related personal information. Promoting openness to break stigma and silence surronding HIV/AIDS.	
Reasons for Variations	Achieved as planned	

iii) Environment

Objective:	To contribute to national environmental preservation and conservation efforts
Issue of Concern:	Environmental degradation by human activity
Planned Interventions:	Conduct regular inspections to ensure a safe workplace environment. Encourage openness with employees by improving communication. Sensitize the staff on the new technologies that save energy and others.
Budget Allocation (Billion):	0.020
Performance Indicators:	Open door policy conducted to improve communication. Employees sensitized on the different technologies.
Actual Expenditure By End Q3	0.02

VOTE: 123 National Lotteries and Gaming Regulatory Board

Quarter 3

Performance as of End of Q3	Conducted regular inspections to ensure a safe workplace environment. Encourage openness with employees by improving communication. Sensitize the staff on the new technologies that save energy and others.
Reasons for Variations	

iv) Covid

Objective:	Prevent the contraction and spread of COVID-19 within the NLGRB and its stakeholders	
Issue of Concern:	Adherence to SOPs and the non-discriminatory spread of the covid-19 vaccine	
Planned Interventions:	 Continue spearheading and providing guidance on the fight against Covid-19(Q1,2,3,4) Put in place measures to curb the spread of the virus in office spaces (Q1,2,3,4) Procure and instal equipment and machines that dispense sanitizers at NLGRB. (Q 	
Budget Allocation (Billion):	0.020	
Performance Indicators:	Number of measures instituted	
Actual Expenditure By End Q3	0.02	
Performance as of End of Q3	Procure and installed equipment and machines that dispense sanitizers at NLGRB.	
Reasons for Variations		