V1: VOTE OVERVIEW

i) Vote Strategic Objectives

The OAG Strategic Plan for the period 2020-2025 is founded on one overall goal and 2 strategic objectives.

Overall Goal:

Enhanced organizational performance for impactful audits

Strategic Objective 1:

Enhance the relevance of audits for improved public transparency, accountability, and service delivery

Strategic Objective 2:

Enhance institutional capacity to effectively and efficiently deliver the mandate of the Auditor General

ii) Snapshot of Medium Term Budget Allocations

Table V1.1 Overview of Vote Medium Term Allocations (Ush Billion)

Billion Uga	ında Shillings	FY202	23/24	FY2024/25		MTEF Budget Projections				
		Approved Budget		•		2026/27	2027/28	2028/29		
Recurrent	Wage	48.525	11.642	48.525	53.377	58.715	64.586	65.686		
	Non Wage	61.286	11.619	64.286	77.143	92.571	110.160	131.090		
Devt.	GoU	1.760	0.000	1.760	2.112	2.429	2.672	2.939		
	ExtFin	0.000	0.000	0.000	0.000	0.000	0.000	0.000		
	GoU Total	111.570	23.261	114.570	132.632	153.715	177.418	199.715		
Total GoU+Ext	Fin (MTEF)	111.570	23.261	114.570	132.632	153.715	177.418	199.715		
	A.I.A Total	0.000	0	0	0.000	0.000	0.000	0.000		
	Grand Total	111.570	23.261	114.570	132.632	153.715	177.418	199.715		

Table V1.2: Medium Term Projections by Programme and Sub-Subprogramme

	Billion Uganda Shillings	FY2023/24		2024/25	25 MTEF Buc		lget Projection	
		Approved Budget		•	2025/26	2026/27	2027/28	2028/29
16 Governance And Security								
01 External Audit Services		53.995	11.519	53.995	61.411	69.972	79.584	86.917

$\begin{tabular}{ll} \textbf{VOTE: 131} & \textbf{Office of the Auditor General (OAG)} \end{tabular}$

02 Support to Audit services	56.576	11.742	56.576	66.421	77.983	90.980	104.641
Total for the Programme	110.570	23.261	110.570	127.832	147.955	170.563	191.559
18 Development Plan Implementation							
01 External Audit Services	0.680	0.000	2.680	3.216	3.859	4.592	5.465
02 Support to Audit services	0.320	0.000	1.320	1.584	1.901	2.262	2.692
Total for the Programme	1.000	0.000	4.000	4.800	5.760	6.854	8.157
Total for the Vote: 131	111.570	23.261	114.570	132.632	153.715	177.418	199.715

$\begin{tabular}{ll} VOTE: 131 & Office of the Auditor General (OAG) \\ \end{tabular}$

V2: MEDIUM TERM BUDGET ALLOCATIONS BY DEPARTMENT AND PROJECT

Table V2.1: Medium Term Projections by Department and Project

Billion Uganda Shillings	FY2023/	24	2024/25		t Projection	iection		
	Approved Budget	Spent by End Sep	Proposed Budget	2025/26	2026/27	2027/28	2028/29	
Programme: 16 Governance A	nd Security		•	•	•			
Sub-SubProgramme: 01 Exter	nal Audit Service	es						
Recurrent								
001 Local Authorities	21.398	4.679	21.398	24.342	27.741	31.557	34.478	
002 Central Government One	7.811	1.796	7.811	8.862	10.071	11.428	12.421	
003 Central Government Two	8.475	1.544	8.475	9.608	10.912	12.374	13.433	
004 Value for Money and Specialised Audits	9.040	1.777	9.040	10.341	11.850	13.549	14.954	
005 Forensic Investigations and Special Audits	7.270	1.722	7.270	8.259	9.398	10.676	11.632	
Total for the Sub-	53.995	11.519	53.995	61.411	69.972	79.584	86.917	
SubProgramme 01								
Sub-SubProgramme: 02 Suppo	ort to Audit servi	ces			<u> </u>			
Recurrent								
001 Corporate and Technical Support Services	54.816	11.742	54.816	64.309	75.554	88.308	101.703	
Development		<u> </u>				<u> </u>		
1690 Retooling of Office of the Auditor General	1.760	0.000	1.760	2.112	2.429	2.672	2.939	
Total for the Sub- SubProgramme 02	56.576	11.742	56.576	66.421	77.983	90.980	104.641	
Total for the Programme 16	110.570	23.261	110.570	127.832	147.955	170.563	191.559	
Programme: 18 Development I	 	tion						
Sub-SubProgramme: 01 Exter	nal Audit Service	es						
Recurrent								
001 Local Authorities	0.000	0.000	0.880	1.056	1.267	1.508	1.794	

$\begin{tabular}{ll} \textbf{VOTE: 131} & \textbf{Office of the Auditor General (OAG)} \end{tabular}$

Recurrent	Recurrent											
004 Value For Money and	0.500	0.000	1.180	1.416	1.699	2.022	2.406					
Specialised Audits												
005 Forensic Investigations and	0.180	0.000	0.620	0.744	0.893	1.062	1.264					
Special Audits												
Total for the Sub-	0.680	0.000	2.680	3.216	3.859	4.592	5.465					
SubProgramme 01												
Sub-SubProgramme: 02 Sup	Sub-SubProgramme: 02 Support to Audit services											
Recurrent												
001 Corporate and Technical	0.320	0.000	1.320	1.584	1.901	2.262	2.692					
Support Services												
Total for the Sub-	0.320	0.000	1.320	1.584	1.901	2.262	2.692					
SubProgramme 02												
Total for the Programme 18	1.000	0.000	4.000	4.800	5.760	6.854	8.157					
Total for the Vote: 131	111.570	23.261	114.570	132.632	153.715	177.418	199.715					

V3: VOTE MEDIUM TERM PLANS

Planned Outputs for FY2024/25 and Medium Term Plans

V4: Highlights of Vote Projected Performance

Table V4.1: Budget Outputs and Indicators

Programme:	16 Governance	e And Security						
Sub SubProgramme:	01 External A	udit Services						
Department:	001 Local Au	thorities						
Budget Output:	460081 Finan	cial and Value F	or Money audits					
PIAP Output:	Enhanced Qu	ality and Impact	of Audits					
Programme Intervention:	160808 Stren	gthen the preven	tion, detection an	d elimination of	corruption			
Indicator Name	Indicator Measure	Base Year	Base Level	FY2023/24 FY2024/25				
			_	Target	Q1 Performance	Proposed		
Percentage of planned financial and	Percentage	2019/20	50%	85%	11.44%	85%		
compliance audits undertaken								
Department:	002 Central C	overnment One			·			
Budget Output:	460081 Finan	cial and Value F	or Money audits					
PIAP Output:	Enhanced Qu	ality and Impact	of Audits					
Programme Intervention:	160808 Stren	gthen the preven	tion, detection an	d elimination of	corruption			
Indicator Name	Indicator Measure	Base Year	Base Level	I	FY2023/24	FY2024/25		
				Target	Q1 Performance	Proposed		
Percentage of planned financial and	Percentage	2019/20	50%	90%	0%	92%		
compliance audits undertaken								
Department:	003 Central C	overnment Two						
Budget Output:	460081 Finan	cial and Value F	or Money audits					

Sub SubProgramme:	01 External A	udit Services								
PIAP Output:	Enhanced Qu	ality and Impac	t of Audits							
Programme Intervention:	160808 Stren	gthen the preven	ntion, detection an	d elimination of	corruption					
Indicator Name	Indicator Measure	Base Year	Base Level]	FY2023/24	FY2024/25				
				Target	Q1 Performance	Proposed				
%-age of Cost Recovery/PSA audits undertaken	Percentage	2018/19	100%	85%	0%	100%				
%age of recoverable cost claims Allowed	Percentage	N/A	N/A	80%	Not available	85%				
Number of Cost Recovery/PSA audits planned	Number	2018/19	4	8	8	4				
Percentage of planned financial and compliance audits undertaken	Percentage	53.4%	2019/20	90%	2.6%	90%				
Department:	004 Value for Money and Specialised Audits									
Budget Output:	000089 Climate Change Mitigation									
PIAP Output:	Enhanced Qu	ality and Impac	t of Audits							
Programme Intervention:	160808 Stren	gthen the preven	ntion, detection an	d elimination of	corruption					
Indicator Name	Indicator Measure	Base Year	Base Level]	FY2023/24	FY2024/25				
				Target	Q1 Performance	Proposed				
Number of Forensic audits, VFM, specialized PSA and any others audits undertaken	Number					2				
Number of staff trained	Number					2				
Percentage of planned financial and compliance audits undertaken	Percentage	N/A	N/A	100%	0%	100%				
Budget Output:	000090 Clima	ate Change Ada	ptation	I						
PIAP Output:	Enhanced Qu	ality and Impac	t of Audits							
Programme Intervention:	160808 Stren	gthen the preven	ntion, detection an	d elimination of	corruption					

Sub SubProgramme:	01 External Audit Services								
PIAP Output:	Enhanced Qua	ality and Impact of	of Audits						
Indicator Name	Indicator Measure	Base Year	Base Level	FY20)23/24	FY2024/25			
				Target	Q1 Performance	Proposed			
Number of staff trained	Number	N/A	N/A	150	00	180			
Budget Output:	460081 Financ	60081 Financial and Value For Money audits							
PIAP Output:	Enhanced Qua	Enhanced Quality and Impact of Audits							
Programme Intervention:	160808 Streng	60808 Strengthen the prevention, detection and elimination of corruption							
Indicator Name	Indicator Measure	Base Year	Base Level	FY2023/24 FY2024/25					
		'	'	Target	Q1 Performance	Proposed			
Number of Forensic audits, VFM, specialized PSA and any others audits undertaken	Number					33			
Number of performance audits undertaken	Number	2019/20	7	20	0	27			
Number of SDG – Focused Audits undertaken	Number	2019/20	1	2	0	2			
Percentage of planned financial and compliance audits undertaken	Percentage	2019/20	87.2%	88%	24.4%	90%			
Percentage of planned real time audits undertaken	Percentage	N/A	N/A	60%	0%	80%			
Department:	005 Forensic I	nvestigations and	d Special Audits			•			
Budget Output:	460082 Audits	and Forensic In	vestigations						
PIAP Output:	Enhanced Qua	ality and Impact of	of Audits						
Programme Intervention:	160808 Streng	then the prevent	ion, detection and	elimination of corre	uption				
Indicator Name	Indicator Measure	Base Year	Base Level	FY20)23/24	FY2024/25			
				Target	Q1 Performance	Proposed			
%-age coverage of the audit population	Percentage	2019/20	14%	15%	Data not available	15%			

Sub SubProgramme:	01 External Au	1 External Audit Services									
PIAP Output:	Enhanced Qua	lity and Impact o	f Audits								
%-age level of compliance with International Audit Standards (ISSAIs)	Percentage	2018/19	64.3%	72%	Data not available	70%					
%-age level of stakeholder satisfaction with OAG products	Percentage	2018/19	31%	40%	Data not available	50%					
%-age level of stakeholder satisfaction with OAG work	Percentage	2018/19	73.6%	75%	Data not available	77%					
%-age of audit recommendation implemented	Percentage	2019/20	24%	40%	Data not available	40%					
%-age of audit recommendations adopted out of the reports discussed by Parliament	Percentage	N/A	N/A	75%	70%	70%					
%-age of forensic and special audits requests undertaken	Percentage	2019/20	22%	35%	Data not available	40%					
%age of planned collaborative activities undertaken	Percentage					80%					
Aggregate Nominal value of recurring cross- cutting audit issues identified in audit reports	Number	N/A	N/A	400,000,000,000	Data not available	450,000,000,000					
Aggregated nominal value of savings/ recoveries resulting from audits	Number	2021/22	66,500,000,000	350,000,000,000	Data not available	400,000,000,000					
Level of stakeholder satisfaction with Integrated system for tracking audit recommendations	Percentage	N/A	N/A	75%	Data not available	80%					
Number of e- government system Audits undertaken	Number	2019/20	5	10	0	12					
Number of Forensic audits, VFM, specialized PSA and any others audits undertaken	Number	2019/20	64	137	36	33					
Number of judicial/administrative sanctions arising from audit reports	Number	N/A	N/A	10	0	10					
Number of policy changes/administrative instructions resulting from audit	Number	2021/22	11	10	0	3					
Number of staff trained	Number	2021/22	203	350	160	220					
Number of staff trained in the use of Big Data Analytics	Number	2021/22	12	4	0	10					

Sub SubProgramme:	01 External A	1 External Audit Services									
PIAP Output:	Enhanced Qu	ality and Impact	of Audits								
Percentage of planned financial and compliance audits undertaken	Percentage	2019/20	98%	98%	4%	92%					
Proportion of audit recommendations uploaded and tracked	Percentage	N/A	N/A	20%	Data not available	50%					
Sub SubProgramme:	02 Support to	02 Support to Audit services									
Department:	001 Corporate	001 Corporate and Technical Support Services									
Budget Output:	000014 Admi	000014 Administrative and Support Services									
PIAP Output:	Enhanced util the OAG	Enhanced utilization of audit results, increased public demand for accountability and improved profile of the OAG									
Programme Intervention:	160605 Unde	rtake financing a	nd administration of	of programme serv	rices						
Indicator Name	Indicator Measure	Base Year	Base Level	FY2	023/24	FY2024/25					
				Target	Q1 Performance	Proposed					
% level of stakeholder satisfaction	Percentage	2018/19	73.6%	76%	Data not available	77%					
% of audit reports discussed by parliament	Percentage	N/A	N/A	80%	40%	80%					
% of audit reports discussed by parliament % of planned collaboration activities undertaken	Percentage Percentage	N/A N/A	N/A N/A	80% 80%	40% 60%	80% 85%					
% of planned collaboration activities	Percentage	N/A	N/A		60%						

Sub SubProgramme:	02 Support to	Audit services				
PIAP Output:	Improved fin	ancial managem	ent and operationa	al efficiency in the	ne OAG	
Indicator Name	Indicator Measure	Base Year	Base Level]	FY2023/24	FY2024/25
				Target	Q1 Performance	Proposed
% level of implementation of external Audit recommendations	Percentage	2018/19	80%	85%	80%	85%
% of supplier satisfaction(including audit firms)	Percentage	N/A	N/A	75%	Data Not available	80%
% reduction of avaregae fleet maintenance and inventory cost	Percentage	N/A	N/A	4%	Data Not available	3%
Budget performance rating	Percentage	2018/19	81%	85%	Data Not available	85%
Level of staff satisfaction with Office accomodation and ammenities	Percentage	N/A	N/A	90%	Data Not available	90%
PIAP Output:	Improved IC	Γ Infrastructure,	IT support and au	itomation of OA	G business processes	
Programme Intervention:	160605 Unde	ertake financing	and administration	n of programme	services	
Indicator Name	Indicator Measure	Base Year	Base Level]	FY2023/24	FY2024/25
		<u>'</u>	_	Target	Q1 Performance	Proposed
% of security incidences resolved	Percentage	2021/22	70%	80%	90%	90%
% level of user satisfaction with Integrated Management Informatiuon System	Percentage	N/A	N/A	80%	Data Not available	85%
% of network uptime	Percentage	N/A	N/A	90%	95%	95%
% of staff satisfaction with IT support services	Percentage	N/A	N/A	80%	Data Not available	80%
PIAP Output:	Improved int	ernal governance	e structures and sy	stems for effecti	ve operations in the C)AG
Programme Intervention:	160601 Coor	dinate programn	ne planning, budg	eting, M&E and	policy development	

Sub SubProgramme:	02 Support to	22 Support to Audit services								
PIAP Output:	Improved inte	rnal governance	e structures and sy	stems for effecti	ve operations in the O	AG				
Indicator Name	Indicator Measure	Base Year	Base Level	1	FY2023/24	FY2024/25				
				Target	Q1 Performance	Proposed				
% level of internal audit recommendations implemented	Percentage	2018/19	85%	87%	80%	85%				
% of planned strategic activities implemented	Percentage	2020/21	80%	80%	55%	80%				
Number of legal litigation cases against AG and OAG	Number	2019/20	8	4	0	5				
PIAP Output:	Improved OA	mproved OAG human resource capacity to delivery								
Programme Intervention:	160602 Devel	op and impleme	ent human resourc	e policies to attr	act and retain compete	ent staff				
Indicator Name	Indicator Measure	Base Year	Base Level]	FY2023/24	FY2024/25				
				Target	Q1 Performance	Proposed				
% of OAG staff with satisfactory performance	Percentage	2021/22	93.3%	97%	70%	95%				
Percentage increase in overall staff performance	Percentage	N/A	N/A	3%	1%	2%				
Percentage level of compliance with HR Policies	Percentage	N/A	N/A	75%	Data Not available	80%				
Project:	1690 Retoolin	g of Office of t	he Auditor Genera	1	•					
Budget Output:	000003 Facili	ties and Equipn	nent Management							
PIAP Output:	Improved fina	ncial managem	ent and operationa	al efficiency in th	ne OAG					
Programme Intervention:	160605 Under	take financing	and administration	of programme	services					

Sub SubProgramme:	02 Support to Audit services					
PIAP Output:	Improved financial management and operational efficiency in the OAG					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2023/24 FY2024/25		FY2024/25
				Target	Q1 Performance	Proposed
% level of implementation of external Audit recommendations	Percentage					85%
% of supplier satisfaction(including audit firms)	Percentage	N/A	N/A	75%	Data not available	80%
% reduction of avaregae fleet maintenance and inventory cost	Percentage	N/A	N/A	4%	Data not available	3%
Budget performance rating	Percentage					85%
Level of staff satisfaction with Office accomodation and ammenities	Percentage	N/A	N/A	90%	Data not available	90%
Programme:	18 Development Plan Implementation					
Sub SubProgramme:	01 External Audit Services					
Department:	001 Local Authorities					
Budget Output:	000001 Audi	t and Risk Mana	ngement			
PIAP Output:	Increased Per undertaken	Increased Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken				
Programme Intervention:	180605 Expa undertakings		ance/Value for Mo	ney Audits, Specialized Audits and Forensic Investigations		
Indicator Name	Indicator Measure	Base Year	Base Level	FY2023/24 FY2024/25		FY2024/25
				Target	Q1 Performance	Proposed
Number of Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken	Number					42
Department:	004 Value For Money and Specialised Audits					
Budget Output:	000001 Audit and Risk Management					
PIAP Output:	Big data analysis techniques incorporated in Audit and Investigations promoted					
Programme Intervention:	180606 Promote the use of big data analysis techniques in Audit and Investigations;					

Sub SubProgramme:	01 External Audit Services					
PIAP Output:	Big data analysis techniques incorporated in Audit and Investigations promoted					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2023/24 FY2024/25		FY2024/25
				Target	Q1 Performance	Proposed
Number of audits undertaken using big data analytics	Number	N/A	N/A	2	0	3
Number of OAG staff trained in big data analysis	Number	2021/22	12	4	0	10
PIAP Output:	Increased Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken					
Programme Intervention:	180605 Exparundertakings	nd the Performa	ance/Value for Mor	Ioney Audits, Specialized Audits and Forensic Investigations		
Indicator Name	Indicator Measure	Base Year	Base Level	FY2023/24 FY2024/25		FY2024/25
			1	Target	Q1 Performance	Proposed
Number of Performance / Value for Money Audits, Specialized Audits and Forensics investigations undertaken	Number	2019/20	64	137	36	4
Sub SubProgramme:	02 Support to Audit services					
Department:	001 Corporate and Technical Support Services					
Budget Output:	000014 Administrative and Support Services					
PIAP Output:	Capacity built to conduct high quality and impact - driven performance Audits					
Programme Intervention:	180404 Enhance staff capacity to conduct high quality and impact-driven performance audits across government					

Sub SubProgramme:	02 Support to Audit services					
PIAP Output:	Capacity built to conduct high quality and impact - driven performance Audits					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2023/24 FY2024/25		FY2024/25
			'	Target	Q1 Performance	Proposed
% of planned training activities undertaken	Percentage	N/A	N/A	80%	83%	85%
IT and PA manuals, standards and guidelines in place.	Number	FY 2020/21	1	2	1	2
No. of OAG off site facilities (Forensic Labaratories,etc) constructed and commissioned by 2024.	Number	FY 2019/20	0	1	0	1
Percentage increase in Audits undertaken.	Percentage	2017/18	9.25%	10.00%	Data not available	15%

V5: VOTE CROSS CUTTING ISSUES

i) Gender and Equity

OBJECTIVE	To mainstream gender and equity in all audit activities in accordance with the SDGs so as to promote effective service delivery and inclusive growth.
Issue of Concern	There is need to conduct audits targeting the creation of value to society and making a positive difference to the lives of citizens in an indiscriminate manner.
Planned Interventions	Mainstream gender and equity in all workplans and audit activities to promote effective service delivery and inclusive growth as envisioned in the SDGs and NDP III.
	Undertake gender audits focused on National gender policies, interventions and actions
Budget Allocation (Billion)	0.2
Performance Indicators	Level of satisfaction with audit products among vulnerable and marginalized groups - 70%
	Annual EOC Gender and Equity Budget compliance rating - 70%
	Number of gender performance audits mapped onto SDGs undertaken - 2
OBJECTIVE	To justly and impartially provide opportunities for all staff to thrive in terms of wellbeing and career growth.
Issue of Concern	The Office is committed to ensuring that all staff have access to balanced growth opportunities regardless of sex, race, religious affiliation or disability as well as providing a conducive environment for staff to meet their work place expectations.

Planned Interventions	Provide equitable, needs-based training to all staff.
	Conducting fair and transparent recruitment and promotions.
	Support activities of the OAG Women's forum.
	Annually assess the level of staff satisfaction disaggregated by gender.
Budget Allocation (Billion)	0
Performance Indicators	Number of OAG staff trained (disaggregated by gender) - 220
	Number of OAG Women's forum activities held - 2
	Level of satisfaction of staff and applicants disaggregated by gender - 70%
	Number of staff promoted and recruited disaggregated by Gender - 25
ii) HIV/AIDS	
OBJECTIVE	To equitably and sustainably minimize the adverse effects of HIV/AIDS on staff productivity and quality of life.
Issue of Concern	The Office has staff living with HIV/AIDS who are continuously supported to carry on healthy, wholesome and

The office also plans to raise awareness levels about issues pertaining to HV/AIDS. Planned Interventions Timely provision of access to required medical and counselling services to HIV positive staff and their families

through the medical insurance scheme

Training of selected champions in HIV Mainstreaming

productive lives as per the OAG HR Policy and Manual.

1 internal HIV/AIDS Awareness campaign conducted

Budget Allocation	(Billion)	2.1
buaget Anocation	(DIIIIOII)	۷.

Performance Indicators Number of HIV/AIDS awareness campaigns undertaken - 1

Level of staff satisfaction with services accessed through medical insurance scheme - 75%

Percentage of non-wage recurrent budget spent on HIV/AIDS mainstreaming - 1%

Number of staff trained - 4

iii) Environment

OBJECTIVE	To promote office - wide participation in adoption of environmental sustainability measures and staff awareness of issues pertaining to climate change.
Issue of Concern	Knowledge gaps among staff on matters pertaining to climate change, its effects and sustainable environmental conservation efforts.
	Need to streamline Environmental considerations in Audit activities and office work plans.

Planned Interventions	Conduct office wide environmental awareness campaigns Undertake environmental audits focused on SDGs, National Environmental policies and interventions Build staff capacity in Environment focused audits Participate in INTOSAI – WGEA Activities as a member
Budget Allocation (Billion)	0.1
Performance Indicators	Number of Environmental awareness campaigns undertaken - 1 Number of environmental audits mapped onto SDGs undertaken - 2 Number of staff trained in Environmental – based Audit trainings - 2 Number of WGEA Forums/Seminars attended - 2

V6: NTR Projections(Uganda Shillings Billions)

N/A