#### I. VOTE MISSION STATEMENT

To conduct competence based examination, assessment and award TVET qualifications through collaborations with the world of work.

#### II. STRATEGIC OBJECTIVE

- a. To enhance assessment of demand driven TVET skills for a competent and ethical workforce.
- b. To enhance competitiveness of TVET graduates in local, regional and international labour market
- c. To promote linkages and partnerships with stakeholders for achievement of Board's mandate.
- d. To strengthen organizational capacity for efficient and effective service delivery.

#### III. MAJOR ACHIEVEMENTS IN 2021/22

- a). 24569 candidates assessed for two quarters ended 31 Dec 2021.
- b). 11148 candidates issues with certificates.
- c). Six (6) programmes modularized for assessment.
- d). 243 credible professionals trained and contracted to participate in the administration and conduct of assessment.
- e). TVET qualification Database on assessments improved.
- f). Three (3) Board and Nine (9) committee meetings
- g). Audits and Risk management reports issues.
- h). Budget Framework Paper FY 2022/23 prepared.
- i). Two Quarterly financial and physical performance reports prepared.
- j). Paid Staff salaries and staff welfare.
- k). Contract for construction of assessment centre, awarded.
- l). Two double pickups procured.
- m). One office printer

### IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

|               |                |                            |         | MTEF Budget Projections |         |         |  |  |
|---------------|----------------|----------------------------|---------|-------------------------|---------|---------|--|--|
|               |                | 2022/23<br>Proposed Budget | 2023/24 | 2024/25                 | 2025/26 | 2026/27 |  |  |
| December      | Wage           | 4.895                      | 4.895   | 4.895                   | 4.895   | 4.895   |  |  |
| Recurrent     | Non-Wage       | 22.592                     | 20.172  | 23.443                  | 23.443  | 23.443  |  |  |
| D 4           | GoU            | 5.646                      | 5.646   | 5.646                   | 5.646   | 5.646   |  |  |
| Devt.         | Ext Fin.       | 0.000                      | 0.000   | 0.000                   | 0.000   | 0.000   |  |  |
|               | GoU Total      | 33.133                     | 30.713  | 33.984                  | 33.984  | 33.984  |  |  |
| Total GoU+E   | xt Fin (MTEF)  | 33.133                     | 30.713  | 33.984                  | 33.984  | 33.984  |  |  |
|               | Arrears        | 0.000                      | 0.000   | 0.000                   | 0.000   | 0.000   |  |  |
|               | Total Budget   |                            | 30.713  | 33.984                  | 33.984  | 33.984  |  |  |
| Total Vote Bu | dget Excluding | 33.133                     | 30.713  | 33.984                  | 33.984  | 33.984  |  |  |

Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

|   | <b>Draft Budget Estimates FY 2022/23</b> |             |  |
|---|--|-------------|--|
| Billion Uganda Shillings  | Recurrent                                | Development |  |
| Programme:12 HUMAN CAPITAL DEVELOPMENT  | 27.487                                   | 5.646       |  |
| SubProgramme:01 Education,Sports and skills   | 27.487                                   | 5.646       |  |
| Sub SubProgramme:01 Technical and Vocational Examination Assessment and Certification | 27.487                                   | 5.646       |  |
| 001 Examination management  | 15.715                                   | 0.000       |  |
| 002 General Administration and Support Services                                       | 11.772                                   | 5.646       |  |
| Total for the Vote  | 27.487                                   | 5.646       |  |

# V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

### **Table 5.1: Performance Indicators**

| Programme: 12 HUMAN CAPITAL DEV  | VELOPMENT             |                          |              |   |
|--|-----------------------|--------------------------|--------------|---|
| SubProgramme: 01 Education, Sports and   |                       |                          |              |   |
| Sub SubProgramme: 01 Technical and V   |                       | ssassment and Contifies  | ation        |   |
|  |                       | assessment and Certifica | ation        |   |
| Department: 001 Examination managem  |                       |                          |              |   |
| Budget Output: 320014 Examinations an  |                       |                          |              |   |
| PIAP Output: Nationally assessed and ce  |                       |                          |              | D 4   |
| Indicator Name   | Indicator Measure     | Base Year                | Base Level   | Performance Targets   |
|  |                       |                          |              | 2022/23   |
| No. of nationally assessed and certified<br>beneficiaries of apprenticeships,<br>traineeships, indenture training (000s) | Number                | 2020-21                  | 40,062       | 10759   |
| PIAP Output: Modularized TVET progr  | ammes                 |                          |              |   |
| Indicator Name   | Indicator Measure     | Base Year                | Base Level   | <b>Performance Targets</b>  |
|  |                       |                          |              | 2022/23   |
| % of TVET training programs modularised and used in training   | Percentage            | 2020-21                  | 20%          | 50%   |
| Budget Output: 320035 Quality, Standar   | d and Accreditation   | - I                      |              |   |
| PIAP Output: Basic Requirements and M  | Iinimum standards met | by schools and training  | institutions |   |
| Indicator Name   | Indicator Measure     | Base Year                | Base Level   | Performance Targets   |
|  |                       |                          |              | 2022/23   |
| An internationally accredited certification system developed, and high quality TVET certifications delivered             | Text                  | 2020-21                  | 0            | acquisition o<br>international standard fo<br>quality managemen<br>system ISO 9001:2015 |
| PIAP Output: Tracer study reports  |                       |                          |              |   |
| Indicator Name   | Indicator Measure     | Base Year                | Base Level   | Performance Targets   |
|  |                       |                          |              | 2022/23   |
| No. of tracer studies undertaken by universities, MoES, and NCHE   | Number                | 2020-21                  | 0            |   |
| Department: 002 General Administration   | and Support Services  |                          |              |   |
| Budget Output: 000004 Finance and Acc  | ounting               |                          |              |   |
| PIAP Output: Basic Requirements and M  | linimum standards met | hy schools and training  | institutions |   |

| Sub SubProgramme: 01 Technical and Vo  | ocational Examination A      | ssessment and Certif  | fication  |  |
|--|------------------------------|-----------------------|---|--|
| Department: 002 General Administration   | and Support Services         |                       |   |  |
| Budget Output: 000004 Finance and Acco   | ounting                      |                       |   |  |
| Indicator Name   | Indicator Measure            | Base Year             | Base Level  | Performance Targets  |
|  |                              |                       |   | 2022/23  |
| An internationally accredited certification system developed, and high quality TVET certifications delivered | Text                         | 2020-21               | 1 Annual and 4 quarterly<br>Financial Reports, 4<br>IFMS, 4 Audit and Risk<br>management reports.               | 1 Annual and 4 quarterly<br>Financial Reports, 4<br>IFMS, 4 Audit and Risk<br>management reports               |
| Budget Output: 000005 Human Resource   | Management                   | •                     | •   |  |
| PIAP Output: Basic Requirements and M  | linimum standards met        | by schools and traini | ng institutions   |  |
| Indicator Name   | Indicator Measure            | Base Year             | Base Level  | <b>Performance Targets</b>   |
|  |                              |                       |   | 2022/23  |
| An internationally accredited certification system developed, and high quality TVET certifications delivered | Text                         | 2020-21               | Recruitment Plan, 75<br>Staff Emoluments paid.  | Recruitment Plan, 95<br>Staff Emoluments paid, 1<br>Staff Training plan<br>Reviewed HRM & OS                   |
| Budget Output: 000006 Planning and BudPIAP Output: Basic Requirements and M                                  |                              | by schools and traini | ng institutions   |  |
| Indicator Name   | Indicator Measure            | Base Year             | Base Level  | Performance Targets  |
|  |                              |                       |   | 2022/23  |
| An internationally accredited certification system developed, and high quality TVET certifications delivered | Text                         | 2020-21               | BFP, MPS, 1 Annual and<br>4 Quarterly physical<br>performance reports,<br>Monitoring and<br>Evaluation reports. | BFP, MPS, 1 Annual and<br>4 Quarterly physical<br>performance reports.<br>Monitoring and<br>Evaluation reports |
| Budget Output: 320002 Administrative a   | nd Support Services          | •                     |   |  |
| PIAP Output: Basic Requirements and M  | linimum standards met        | by schools and traini | ng institutions   |  |
| Indicator Name   | Indicator Measure            | Base Year             | Base Level  | <b>Performance Targets</b>   |
|  |                              |                       |   | 2022/23  |
| An internationally accredited certification system developed, and high quality TVET certifications delivered | Text                         | 2020-21               | 4 Board minutes signed,<br>Retainer paid, 4 Reports,<br>Staff welfare paid                                      | 4 Board minutes signed<br>Retainer paid, 4 Reports<br>Staff welfare paid                                       |
| Project: 1748 Retooling of the Uganda Bu   | <br> siness and Technical Ex | amination Board       |   |  |
| Budget Output: 000002 Construction Ma  | nagement                     |                       |   |  |
| PIAP Output: Basic Requirements and M  | linimum standards mat        | hy schools and traini | ng institutions   |  |

| Sub SubProgramme: 01 Technical and Vo  | ocational Examination A | Assessment and Certifica | ation        |   |
|--|-------------------------|--------------------------|--------------|---|
| Project: 1748 Retooling of the Uganda Bu   | siness and Technical Ex | amination Board          |              |   |
| Budget Output: 000002 Construction Ma  | nagement                |                          |              |   |
| Indicator Name   | Indicator Measure       | Base Year                | Base Level   | <b>Performance Targets</b>  |
|  |                         |                          |              | 2022/23   |
| No. of existing TVET institutions equipped with appropriate infrastructure, Equipment and materials          | Number                  | 2020-21                  | 0            | 1   |
| Budget Output: 000003 Facilities Mainter   | nance                   |                          | <b>I</b>     |   |
| PIAP Output: Basic Requirements and M  | linimum standards met   | by schools and training  | institutions |   |
| Indicator Name   | Indicator Measure       | Base Year                | Base Level   | <b>Performance Targets</b>  |
|  |                         |                          |              | 2022/23   |
| An internationally accredited certification system developed, and high quality TVET certifications delivered | Text                    | 2020-21                  | 3 vehicles   | ICT equipment, office<br>furniture, 7 computers, 1<br>Motor vehicles,<br>instructional material |

#### VI. VOTE NARRATIVE

### **Vote Challenges**

- a). Uganda Community Polytechnic Certificate curricular does not have a provision for continuous assessment marks in the final grading.
- b). COVID-19 pandemic has derailed a number of activities especially examination related.
- c). The number of absentee candidates increased from 12 percent to 35 percent during the last examinations due to various constraints brought by the Covid-19 pandemic.
- d). Changes in the school calendar has also duplicated and increased costs of examinations management.
- e). Prevalence of fewer female candidates registered in TVET programs compared to the male counterparts.
- f). Inadequate Office space.

#### Plans to improve Vote Performance

- a). Expedite the modularization of the assessment.
- b). Recruitment of staff for new key positions.
- c). Integration of ICT in the administration and management of the assessment.
- d). Storage containers for storage of examination materials.
- e). Solicitation of funds from Development partners.
- f). Construction of UBTEB assessment centre.
- g). Purchase of motor vehicle to facilitate transportation of examination materials.

#### VII. Off Budget Support

### Table 7.1: Off Budget Support by Project and Department

N/A

### VIII. VOTE CROSS CUTTING POLICY AND OTHER BUDGETARY ISSUES

# **Table 8.1: Cross- Cutting Policy Issues**

# i) Gender and Equity

| OBJECTIVE                          | Integration of gender and equity in the real-life projects indiscriminately in fields associated with male against female candidates.  |
|------------------------------------|--|
| Issue of Concern                   | Imbalances in TVET programmes as a result of different perception by male and female candidates to particular (fields) disciplines.  |
| Planned Interventions              | <ul><li>a) To sensitize youth on the benefits of pursuing demand driven TVET courses.</li><li>b) To encourage youth (UPPET and UPOLET) enroll in TVET institutions.</li></ul>                                  |
| <b>Budget Allocation (Billion)</b> | 0.180  |
| Performance Indicators             | <ul><li>a) 35% increase of female candidates in Technical fields and male candidates in vocational and Business fields.</li><li>b) 45% increase in UPPET and UPOLET enrollment in TVET institutions.</li></ul> |

### ii) HIV/AIDS

| OBJECTIVE                          | Strengthen the implementation of HIV/AIDS programmes in TVET assessment and other Board Policies.  |
|------------------------------------|--|
| Issue of Concern                   | Low productivity among the examiners and assessors in field related (industrial training supervision) activities which are highly associated with competence based assessment (CBA). |
| Planned Interventions              | a) Sensitization on HIV/AIDS prevalence. b) Providing counseling services. c) Motivational services issued to staff.   |
| <b>Budget Allocation (Billion)</b> | 0.072  |
| Performance Indicators             | a) 1 sensitization drive. b) 2 Counseling sessions. c) Motivational services provided to staff.  |

### iii) Environment

| OBJECTIVE                          | Modularize TVET assessed programmes incorporating environmental aspect in UBTEB competence based Modal of assessment.  |
|------------------------------------|--|
| Issue of Concern                   | Little or non environmental aspects covered in TVET programmes.  |
| Planned Interventions              | <ul><li>a) Modularize Technical Vocational assessment with improvement on environmental related content in the modules.</li><li>b) Real-life projects on environmental related activities.</li></ul> |
| <b>Budget Allocation (Billion)</b> | 0.110  |
| Performance Indicators             | <ul><li>a) 20% modularized assessment with improved content on environmental issues.</li><li>b) 10 of real-life projects with a demonstrable environmental related activities.</li></ul>             |

# iv) Covid

| OBJECTIVE             | Strengthen the implementation of COVID-19 SOPs at the workplace and beyond.                                |  |
|-----------------------|--|--|
| Issue of Concern      | Few staff vaccinated against COVID-19.   |  |
| Planned Interventions | a) Sensitize all staff to get vaccinated against COVID-19.     b) Improve on observation of COVID-19 SOPs. |  |

| <b>Budget Allocation (Billion)</b> | 0.019  |
|------------------------------------|--|
| Performance Indicators             | <ul><li>a) 90% of staff vaccinated against COVID-19.</li><li>b) All staff wear Masks, sanitize, temperature records are taken, regular covid-19 tests.</li></ul> |

### IX. PERSONNEL INFORMATION

**Table 9.1: Staff Establishment Analysis** 

| Title  | Salary Scale | Number of Approved Positions | Number of filled Positions |
|--|--------------|------------------------------|----------------------------|
| Accountant   | bteb5e       | 1                            | 1                          |
| Administrative Officer                             | bteb5        | 1                            | 0                          |
| Assessment Officer (Social Sciences)               | bteb5        | 1                            | 0                          |
| Assessment Officer, Cooperative<br>Studies         | bteb5        | 1                            | 0                          |
| Asst. Assessment Officer, Building<br>Construction | bteb6        | 1                            | 0                          |
| Budget Officer                                     | bteb5e       | 1                            | 0                          |
| Data Entry Clerk                                   | bteb7g       | 15                           | 13                         |
| Internal Auditor                                   | bteb5e       | 1                            | 0                          |
| Librarian  | bteb5        | 1                            | 0                          |
| Machine Operators                                  | bteb7        | 1                            | 0                          |
| Monitoring and Evaluation Officer                  | bteb5e       | 1                            | 0                          |
| Officer Examination Security                       | bteb5a       | 1                            | 1                          |
| Principal Communications Officer                   | bteb3        | 1                            | 0                          |
| Quality Assurance Officer                          | bteb5        | 1                            | 0                          |
| Senior Examinations Officer Physical<br>Sciences   | bteb4        | 1                            | 0                          |
| Senior Officer ICT                                 | bteb4        | 1                            | 0                          |
| Senior Officer Quality Assurance                   | bteb4        | 1                            | 0                          |
| Stores Officer                                     | bteb5        | 1                            | 0                          |

Table 9.2: Staff Recruitment Plan

| Post Title   | Salary Scale | No. Of<br>Approved<br>Posts | No. Of<br>Filled<br>Posts | No. Of<br>Vacant<br>Posts | No. Of Posts<br>Cleared for<br>Filling<br>FY2022/23 | Gross Salary<br>Per Month<br>(UGX) | Total Annual<br>Salary<br>(UGX) |
|--|--------------|-----------------------------|---------------------------|---------------------------|---|------------------------------------|---------------------------------|
| Accountant   | bteb5e       | 1                           | 1                         | 0                         | 1   | 3,578,400                          | 42,940,800                      |
| Administrative Officer                             | bteb5        | 1                           | 0                         | 1                         | 1   | 3,578,400                          | 42,940,800                      |
| Assessment Officer (Social<br>Sciences)            | bteb5        | 1                           | 0                         | 1                         | 1   | 3,578,400                          | 42,940,800                      |
| Assessment Officer, Cooperative<br>Studies         | bteb5        | 1                           | 0                         | 1                         | 1   | 3,578,400                          | 42,940,800                      |
| Asst. Assessment Officer,<br>Building Construction | bteb6        | 1                           | 0                         | 1                         | 1   | 2,700,000                          | 32,400,000                      |
| Budget Officer                                     | bteb5e       | 1                           | 0                         | 1                         | 1   | 3,578,400                          | 42,940,800                      |
| Data Entry Clerk                                   | bteb7g       | 15                          | 13                        | 2                         | 1   | 1,600,000                          | 19,200,000                      |
| Internal Auditor                                   | bteb5e       | 1                           | 0                         | 1                         | 1   | 3,578,400                          | 42,940,800                      |
| Librarian  | bteb5        | 1                           | 0                         | 1                         | 1   | 3,578,400                          | 42,940,800                      |
| Machine Operators                                  | bteb7        | 1                           | 0                         | 1                         | 1   | 1,600,000                          | 19,200,000                      |
| Monitoring and Evaluation Officer                  | bteb5e       | 1                           | 0                         | 1                         | 1   | 3,578,400                          | 42,940,800                      |
| Principal Communications Officer                   | bteb3        | 1                           | 0                         | 1                         | 1   | 7,043,000                          | 84,516,000                      |
| Quality Assurance Officer                          | bteb5        | 1                           | 0                         | 1                         | 1   | 3,578,400                          | 42,940,800                      |
| Senior Examinations Officer<br>Physical Sciences   | bteb4        | 1                           | 0                         | 1                         | 1   | 4,252,125                          | 51,025,500                      |
| Senior Officer ICT                                 | bteb4        | 1                           | 0                         | 1                         | 1   | 4,252,125                          | 51,025,500                      |
| Senior Officer Quality Assurance                   | bteb4        | 1                           | 0                         | 1                         | 1   | 4,252,125                          | 51,025,500                      |
| Stores Officer                                     | bteb5        | 1                           | 0                         | 1                         | 1   | 3,578,400                          | 42,940,800                      |
| Total  |              |                             |                           |                           | 17  | 61,483,375                         | 737,800,500                     |