

VOTE: 520 Uganda Embassy in DRC, Kinshasa

I. VOTE MISSION STATEMENT

To promote and protect Ugandas national interests in the DRC and all countries of accreditation by rendering services efficiently and effectively in collaborations with relevant stake holders.

II. STRATEGIC OBJECTIVE

To promote Trade Investment and Value Addition

To enhance Ugandas Human Capital Development

To support the private sector for job creation and economic growth

To strengthen Infrastructure Development through regional and bilateral Cooperation

To advance good governance security and Ugandas global influence

III. MAJOR ACHIEVEMENTS IN 2025/26

ON DIPLOMACY AND BILATERAL COOPERATION

The Mission coordinated a draft Bilateral Framework on Agricultural Cooperation between Uganda and Gabon where Ugandas input was provided for review by Gabonese authorities.

Further, coordinated 10 draft bilateral framework cooperation initiated and exchanged i.e., 6 cooperation frameworks from Qtr 1 of Uganda and Gabon (agricultural cooperation, diplomatic and political cooperation, defence cooperation, and health cooperation), Uganda & Central African Republic (General Cooperation Framework, and visa exemption), and three letters of intent of cooperation at business to business enterprises in DRC and Uganda.

High level engagements with Gabons Ministers of Trade and Tourism resulted in commitments to strengthen trade and tourism collaboration, including agreement on a proposed Familiarization (FAM) trip to Uganda.

Coordinated presentation of credentials to Gabonese Republic, also obtained Letters of Credence for Cameroon, Congo Brazzaville, and CAR due to be presented to the respective Heads of State.

Preparations were also undertaken for the 9th Session of the Uganda & DRC Joint Permanent Commission, alongside visa waiver discussions and coordination of special envoys and ministerial visits.

ON ECONOMIC AND COMMERCIAL DIPLOMACY

The Mission initiated and prepared three Trade and Investment Fora (DRC Business Connect Butembo, Gabon, and CAR), conducted market surveys of Ugandan products in Beni and Butembo, and engaged traders in Mpondwe. Partnerships were strengthened with the Federation of Congolese Enterprises (FEC), including collaboration with North Kivu and Haut Katanga chapters. A key milestone was the successful organization and conclusion of the Uganda and DRC Business Connect Forum in Butembo (16th to 19th October 2025), which delivered two business to business letters of intent and one business to government intent on health and social cooperation with North Kivu Province.

Follow up actions included organizing and concluding a North Kivu delegation visit to Ugandas Presidential Initiative on Banana Industrial Research and Development in November 2025, with a proposed MoU under consideration.

Cooperation between North Kivu FEC and the Uganda National Chamber of Commerce and Industry (UNCCI) was initiated and arrangements agreed

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Cooperation between the DRC and the Uganda National Chamber of Commerce and Industry (UNCCI) was initiated, and arrangements agreed to organize an inaugural Uganda and DRC Business Connect Forum in Lubumbashi.

The Mission also participated in key bilateral and regional infrastructure initiatives, including the Uganda and DRC road project (Mpondwe/Kasindi, Beni, Butembo).

Two border security meetings were held within the framework of Uganda-DRC Joint Permanent Commission, including repatriation of five FARDC soldiers, seventeen boats and seventeen engines of Congolese fishermen handover to DRC in enhanced security collaborations between the two countries.

ON TOURISM AND PUBLIC DIPLOMACY. Efforts included representation of Uganda at the DRC Travel Meet 2025, promotion of tourism engagements in DRC and CAR, celebration of Ugandas 63rd Independence Anniversary, distribution of over 400 tourism promotional materials, and agreements on future FAM trips.

IN PEACE AND SECURITY, the Mission actively participated in MONUSCO and AU briefings, coordinated and concluded ICGLR engagements including the 9th Ordinary Summit, Sectoral and RIMC meetings, and the Ad Hoc R O M Summit on eastern DRC held in Kampala on 21 December 2025. Engagements were also held with the Governor of North Kivu on Bunagana operations.

UNDER CONSULAR AND DIASPORA SERVICES remained central, with repatriation of five Ugandans from Makala and Ndolo prisons, issuance of travel certificates, visa assistance to travelers, and two diaspora and consular outreach meetings held in Kinshasa and Lubumbashi.

INSTITUTIONALLY, the Mission strengthened capacity through Home Based Staff and Performance & Evaluation Staff Retreats, revision and resubmission of the Mission Strategic Plan, development of Service Delivery Standards, commencement of French language studies, installation and training on MS Navision, audit responses, workplan and budget submissions, ICT upgrades, settlement of staff statutory obligations and operational expenses, and participation in the 3rd AAAG Conference in Ghana, enhancing accountability and public financial management.

IN TERMS OF REVENUE, the source of the Embassy Non Tax Revenue is from rent, authentication of documents and issuance of travel documents; the Mission collected Ugx 51,740,420.62 in Qtr 1 & 2

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IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections			
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31
Recurrent	Wage	1.815	0.376	1.315	1.315	1.315	1.315
	Non-Wage	6.558	2.901	8.834	8.834	8.834	8.834
Devt.	GoU	0.000	0.000	1.127	1.127	1.127	1.127
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	8.373	3.277	11.276	11.276	11.276	11.276	11.276
Total GoU+Ext Fin (MTEF)	8.373	3.277	11.276	11.276	11.276	11.276	11.276
Arrears	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Budget	8.373	3.277	11.276	11.276	11.276	11.276	11.276
Total Vote Budget Excluding Arrears	8.373	3.277	11.276	11.276	11.276	11.276	11.276

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:01 Agro-Industrialization	1.540	0.000
Vote Function:01 Overseas Mission Services	1.540	0.000
001 Embassy in Kinshasa, DRC	1.540	0.000
Programme:05 Tourism Development	0.480	0.000
Vote Function:01 Overseas Mission Services	0.480	0.000
001 Embassy in Kinshasa, DRC	0.480	0.000
Programme:16 Governance and Security	7.129	1.127
Vote Function:01 Overseas Mission Services	7.129	1.127
001 Embassy in Kinshasa, DRC	7.129	1.127
Programme:18 Development Plan Implementation	1.000	0.000
Vote Function:01 Overseas Mission Services	1.000	0.000
001 Embassy in Kinshasa, DRC	1.000	0.000
Total for the Vote	10.149	1.127

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 01 Agro-Industrialization				
Vote Function: 01 Overseas Mission Services				
Department: 001 Embassy in Kinshasa, DRC				
Key Service Area: 000093 Economic and Commercial Diplomacy				
PIAP Output: Markets for priority agricultural products developed and maintained				
Programme Intervention: 014111 Promote market penetration for agro-based products				

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of diplomatic engagements conducted	Number	2023/24	4	4
Number of Agro-based value SMES supported to participate in international trade events	Number	2023/24	5	4
Number of new markets accessed	Number	2023/24	0	2
Proportion (by value) of agro-processed exports to total exports generated in EPZs and Free Zones (percentage)	Percentage	2023/24	0%	60%

Programme: 05 Tourism Development				
Vote Function: 01 Overseas Mission Services				
Department: 001 Embassy in Kinshasa, DRC				
Key Service Area: 000093 Economic and Commercial Diplomacy				
PIAP Output: Destination Uganda promoted in key source markets				
Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)				

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of international expos attended	Number	2023/24	6	1
No of Market Destination Representative firms contracted in tourist source markets	Number	2023/24	2	4

VOTE: 520 Uganda Embassy in DRC, Kinshasa**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Kinshasa, DRC****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: Destination Uganda promoted in key source markets**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of digital marketing campaigns undertaken in the source markets	Number	2023/24	1	2
Number of Pearl of Africa Tourism Expos (POATE) events held	Number	2023/24	1	1

Programme: 16 Governance and Security**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Kinshasa, DRC****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of filled positions in the approved structure	Percentage	2023/24	94%	100%
% of planned maintenance works undertaken	Percentage	2023/24	100%	100%
% of staff appraised on performance	Percentage	2023/24	1%	100%
Gender and Equity budgeting compliance score	Number	2023/24	0.57	4
No. of performance reports submitted	Number	2023/24	4	04
No. of Procurement Reports Produced and Submitted	Number	2023/24	12	4
No. of Staff recruited	Number	2023/24	7	8
No. of staff trained	Number	2023/24	41	5
Number of capacity building interventions undertaken	Number	2023/24	14	2

VOTE: 520 Uganda Embassy in DRC, Kinshasa**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Kinshasa, DRC****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of financial reports produced and submitted	Number	2023/24	4	04
Number of HIV/AIDS mainstreaming interventions undertaken	Number	2023/24	4	2
Number of performance reviews conducted	Number	2023/24	4	4
Number of records scanned and digitized	Number	2023/24	0.29	50
Proportion of external Audit recommendations implemented	Percentage	2023/24	50%	100%
Value of salaries paid	Value	2023/24	1052.24	100%

Key Service Area: 460056 Consular services**PIAP Output: Ugandans and Foreigners provided with consular services****Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	4
Number of External intelligence reports prepared and submitted	Number	2023/24	365	52
Number of Ugandans and foreigners provided with consular services	Number	2023/24	5270	1000

Key Service Area: 460057 Peace and security**PIAP Output: Peace and security initiatives at regional and international level supported****Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level**

VOTE: 520 Uganda Embassy in DRC, Kinshasa**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Kinshasa, DRC****Key Service Area: 460057 Peace and security****PIAP Output: Peace and security initiatives at regional and international level supported**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of regional and international peace and security engagements participated in.	Number	2023/24	10	04

PIAP Output: Ugandans and Foreigners provided with consular services**Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	3
Number of External intelligence reports prepared and submitted	Number	2023/24	365	4
Number of Ugandans and foreigners provided with consular services	Number	2023/24	5270	50

Key Service Area: 560092 Coordination of Economic and Commercial Diplomacy**PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of staff trained	Number	2023/24	41	5
Number of capacity building interventions undertaken	Number	2023/24	14	2
Number of evaluations conducted	Number	2023/24	0	4
Number of performance reviews conducted	Number	2023/24	4	4

VOTE: 520 Uganda Embassy in DRC, Kinshasa**Vote Function: 01 Overseas Mission Services****Project: 2030 Institutional Development of Uganda Embassy in DRC, Kinshasa****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Institutions Retooled****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of planned retooling outputs achieved	Percentage	2023/24	1%	100%
% of retooling budget implemented	Percentage	2023/24	1%	100%

Programme: 18 Development Plan Implementation**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Kinshasa, DRC****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: External resources mobilised to finance the implementation of the NDP****Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Value of bilateral and multilateral resources (\$Million)	Value	2023/24	49.10000000000001	10

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VI. VOTE NARRATIVE

Vote Challenges

1. The Mission is affected by loss on Poundage at the time Budget vs the time of Funds release and the daily expenditure rates.
2. The Mission is currently renting and operating Embassy activities in a small rented apartment.
3. The Mission cars were vandalized and burnt down during the February 2025 attack so the movement of staff in the Embassy is difficult.
4. Inadequate personnel especially the Home Based Staff (Foreign service Officers). The structure of the Embassy provides for 1+3 (the Ambassador with three other staff) and yet the countries covered are many. This stretches the limited staff.
5. The lack of provision of risk allowance to staff in the Embassy in Kinshasa and the Liaison office in Goma and yet these areas are classified a high risk zones. There is need to urgently provide risk allowance to the staff.
6. Bureaucracy and delayed responses on official engagements in countries of accreditation.
7. Delayed responses from stakeholders and MDAs, on confirmation of the planned business and investment forum.
8. Political and security challenges, especially in DRC where the country is still focused on management of security in eastern DRC with less commitment on the panned business/investment program.

Challenges Affecting the ECD implementation are.

1. NON TARIFF BARRIERS characterized by the complex tax regime in DRC multiple taxes applied at times, high import charges on air cargo, delayed tax clearances, delayed release of goods, Road blocks at Borders and in Territory of DRC with levies on goods in transit, no clarity on applicable business taxes for food importers and processors that are applied inconsistently depending on customs officers and bureaucracies
2. INFRASTRUCTURAL bottlenecks with high costs of transportation.
3. INSECURITY IN EASTERN DRC. Sometimes lead to closure of borders, which affects the business community and free movement of people across borders.
4. HOSTILE ENVIRONMENT ON DRC, such as demonstrations of January 2025 that led to the destruction of property at the Chancery in Kinshasa caused fears of among the Uganda business community operating in DRC.

Plans to improve Vote Performance

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Mitigation Interventions to Challenges to Trade in countries of accreditation.

1. Joint Border platform for resolving cross border trade and customs issues
2. Joint Technical Committees for border and trade facilitation.
3. Continuous engagements through provided cooperation frameworks.
4. Engage the relevant authorities on Tax regime within the established framework.

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

VOTE: 520 Uganda Embassy in DRC, Kinshasa**Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
111102	Rental Income Tax-Payable By Individuals	0.000	0.500
111202	Rental Income Tax-Payable By Corporations and other enterprises	0.500	0.000
142206	Other migration permits (excluding passport and visa fees)	0.000	0.005
Total		0.500	0.505

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VIII. PERSONNEL INFORMATION

Table 8.1: Staff Establishment Analysis

N/A

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Table 8.2: Staff Recruitment Plan

N/A