

VOTE: 517 Uganda Embassy in Denmark, Copenhagen

I. VOTE MISSION STATEMENT

To promote and protect Ugandan interests throughout the NORDIC region

II. STRATEGIC OBJECTIVE

To promote Trade, Investment and Value Addition

To enhance Ugandan Human Capital Development.

To support the private sector for job creation and economic growth.

Strengthen Infrastructure Development through International Cooperation.

To advance good governance, security and Uganda global influence

III. MAJOR ACHIEVEMENTS IN 2025/26

Partnerships established linking Delphi Group, the Danish Investor with Uganda National Housing Cooperation and Stanbic Bank. The investor intends to invest With USD 5 B potential FDI).

Participated in the Travel News Market in Stockholm to promote Uganda to key clients/tour operators and media The Business leads expressed interest in Uganda safari, adventure and sustainable tourism products Mountain Gorilla Trekking (Bwindi & Mgahinga) Rhino Tracking (Ziwa Rhino Sanctuary, We had planned for 2 exhibitions.

Established partnerships with Zealand Business College (ZBC) in Denmark with Nakawa Vocational Training Institute and Uganda Industrial Research Institute (UIRI).

Established links between Ugandan Technical and Vocational Education and Training (TVET) institutions and their counterparts in Denmark. The HEG Danish vocational institute of teachers and students in the car mechanics Dept. have arranged to take 20 students and 3 teachers to travel to Uganda in spring 2026.

Established partnerships with links between Uganda tourism operators and the Nordics and Baltic agencies for example partnership between Uganda Gorilla Club (Denmark) and Auto (Uganda) to increase volume of tourists from the region to Uganda.

Organized a three day roadshow in the Baltic States was Vilnius Riga and Tallin with over 1,500 agents and tour operators attendees representing the largest travel companies in the Baltics and Uganda was the only African Country represented. Increased Tour Package Bookings of tourists visiting Uganda because of tour operators met at the road show from the Baltic States (2024 to 2025). Total bookings increased by 600, from 400 in 2024 to 1000 in 2025. This was Ugandas first official tourism engagement in the Baltic region.

Identified and targeted Danish agribusiness and food processing investors interested in sustainable sourcing and value added products. Introduction of innovative brand of ICED espresso liquid coffee, produced locally in Uganda by an Investor from Jutland, Denmark. This coffee is packed in sachets and distributed across Denmark, offering a variety of flavors.

Promoted Ugandan value added coffee product called Komma Kaffe during Stockholm travel news market event, the Baltic Road Show event and Embassy events like Africa Day in Denmark. Komma Kaffe is the first company in Denmark to introduce Ugandan coffee with a clear, dedicated Uganda Coffee label. Since 2023, Komma Kaffe has successfully exported 10 tons of Ugandan coffee annually and is on track to increase this to 15 tons to meet rising demand.

Successfully held three (03) investment symposium meetings with Ugandan diaspora communities in Norway, Sweden, and Denmark to promote and discuss investment opportunities in Uganda. Increased diaspora confidence and readiness to invest in Uganda due to improved access to National ID documentation and banking services. For example, mobilized 40 Ugandans in Norway to invest in bonds and securities.

VOTE: 517 Uganda Embassy in Denmark, Copenhagen

Successfully Coordinated the annual Euro Cranes Tournament (a football team for Ugandans in Europe and hosted in Finland in our area of accreditation). The Embassy set up a Invest in Uganda booth at the tournament venue and different MDAs from Uganda were invited. Increased diaspora interest in investing back home where number of brochures distributed and attendance list of diaspora business owners and Nordic partners recorded 189 Ugandan Diasporas and 10 Nordic Partners. Uganda students from El Cambio Academy in Masaka were recruitment into the Europa League by the Danish investor in sports.

The BASA and MoUs were signed between Uganda and all Nordics Countries, and this will Expand Market Access for Uganda Airlines and drive export market growth.

Successfully coordinated and facilitated a highlevel strategic meeting between the Permanent Secretary, the Secretary to the Treasury, and the Norwegian Director of Investment. The Norwegian Sovereign Wealth Fund, has a market value of Dollars 1.8 trillion.

Engaged with the NORFUND (Norway development Finance institution) to discuss potential investment and partnership opportunities in Uganda including priority sectors, investment frameworks, and alignment with Ugandan development and private sector growth objectives. A follow up mechanism to align potential NORFUND investments with Uganda development goals and private sector growth objectives were established.

Secured internships on agricultural Farms in Denmark for young Ugandan farmers and veterinary students, gaining invaluable hands on experience and exposure to advanced agricultural practices.

VOTE: 517 Uganda Embassy in Denmark, Copenhagen

IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections				
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31	
Recurrent	Wage	0.951	0.475	0.951	0.951	0.951	0.000	0.951
	Non-Wage	8.146	4.148	8.146	8.146	8.146	0.000	8.146
Devt.	GoU	7.000	1.792	10.015	10.015	10.015	0.000	0.000
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total		16.097	6.415	19.112	19.112	19.112	0.000	9.097
Total GoU+Ext Fin (MTEF)		16.097	6.415	19.112	19.112	19.112	0.000	9.097
Arrears		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Budget		16.097	6.415	19.112	19.112	19.112	0.000	9.097
Total Vote Budget Excluding Arrears		16.097	6.415	19.112	19.112	19.112	0.000	9.097

VOTE: 517 Uganda Embassy in Denmark, Copenhagen

Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:01 Agro-Industrialization	0.750	0.000
Vote Function:01 Overseas Mission Services	0.750	0.000
001 Embassy in Copenhagen, Denmark	0.750	0.000
Programme:05 Tourism Development	1.700	0.000
Vote Function:01 Overseas Mission Services	1.700	0.000
001 Embassy in Copenhagen, Denmark	1.700	0.000
Programme:13 Innovation, Technology Development and Transfer	0.050	0.000
Vote Function:01 Overseas Mission Services	0.050	0.000
001 Embassy in Copenhagen, Denmark	0.050	0.000
Programme:16 Governance and Security	6.436	10.015
Vote Function:01 Overseas Mission Services	6.436	10.015
001 Embassy in Copenhagen, Denmark	6.436	10.015
Programme:18 Development Plan Implementation	0.161	0.000
Vote Function:01 Overseas Mission Services	0.161	0.000
001 Embassy in Copenhagen, Denmark	0.161	0.000
Total for the Vote	9.097	10.015

VOTE: 517 Uganda Embassy in Denmark, Copenhagen

V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 01 Agro-Industrialization

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Copenhagen, Denmark

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Markets for priority agricultural products developed and maintained

Programme Intervention: 014111 Promote market penetration for agro-based products

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of diplomatic engagements conducted	Number	2023/24	4	04
Number of new markets accessed	Number	2023/24	0	02

Programme: 05 Tourism Development

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Copenhagen, Denmark

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Destination Uganda promoted in key source markets

Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of international expos attended	Number	2023/24	6	02
Number of Pearl of Africa Tourism Expos (POATE) events held	Number	2023/24	1	01

Programme: 13 Innovation, Technology Development and Transfer

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Copenhagen, Denmark

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: JVS, Partnership Agreements & Offtake Agreements

Programme Intervention: 133133 Enhance international cooperation for technology development and market creation

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of JVs, Partnership Agreements & Offtake Agreements Signed	Number	2023/24	11	02

VOTE: 517 Uganda Embassy in Denmark, Copenhagen**Programme: 16 Governance and Security****Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Copenhagen, Denmark****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of performance reports submitted	Number	2023/24	4	04
Number of financial reports produced and submitted	Number	2023/24	4	03
Number of performance reviews conducted	Number	2023/24	4	02

Key Service Area: 460056 Consulars services**PIAP Output: Ugandans and Foreigners provided with consular services****Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	04
Number of Ugandans and foreigners provided with consular services	Number	2023/24	5270	50

Key Service Area: 560092 Coordination of Economic and Commercial Diplomacy**PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of staff trained	Number	2023/24	41	06
Number of performance reviews conducted	Number	2023/24	4	02

Project: 1943 Institutional Development of Uganda Embassy in Copenhagen**Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Institutions Retooled****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

VOTE: 517 Uganda Embassy in Denmark, Copenhagen**Vote Function: 01 Overseas Mission Services****Project: 1943 Institutional Development of Uganda Embassy in Copenhagen****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Institutions Retooled**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of retooling budget implemented	Percentage	2023/24	1%	100%

Programme: 18 Development Plan Implementation**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Copenhagen, Denmark****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: External resources mobilised to finance the implementation of the NDP****Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Value of bilateral and multilateral resources (\$Million)	Value	2023/24	49.10000000000001	50

VOTE: 517 Uganda Embassy in Denmark, Copenhagen

VI. VOTE NARRATIVE

Vote Challenges

Limited responsiveness of MDAs and private sector players for example in the annual euro cranes tournament. Some MDAs request for funding to pitch their businesses to attract diaspora for national development

Large areas of accreditation amidst limited resources. The Mission is accredited to 08 countries namely; Denmark, Norway, Sweden, Finland, Iceland, Estonia, Lithuania and Latvia

Inadequate human resources to assist in effective implementation and follow-up of ECD activities and outcomes. Especially language interpreters.

Plans to improve Vote Performance

Establish clear communication channels by regularly updating and engaging with relevant MDAs to ensure they are informed about ECD activities.

Designate focal points by identifying and working with dedicated points of contact in each department to streamline communication

Prioritize markets by focusing on key markets within our area of accreditation with high potential for economic benefits

Optimize budget allocation to focus on high impact ECD activities

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

VOTE: 517 Uganda Embassy in Denmark, Copenhagen

Table 7.2: NTR Projections(Uganda Shillings Billions)

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
142223	Document certification fees	0.011	0.011
Total		0.011	0.011

VOTE: 517 Uganda Embassy in Denmark, Copenhagen

VIII. PERSONNEL INFORMATION

Table 8.1: Staff Establishment Analysis

N / A

VOTE: 517 Uganda Embassy in Denmark, Copenhagen

Table 8.2: Staff Recruitment Plan

N / A