

# **VOTE: 522 Uganda Embassy in France, Paris**

## **I. VOTE MISSION STATEMENT**

To promote and protect Uganda's national interest in France, Spain and Portugal at Bilateral level and other multilateral organization

## **II. STRATEGIC OBJECTIVE**

1. To promote Regional and International Peace and Security.
2. To promote commercial/economic diplomacy.
3. To promote Public diplomacy to enhance Uganda's image abroad.
4. To provide protocol and consular services.
5. To mobilize Ugandan diaspora for National development.
6. To promote International law/and related commitments.
7. To Strengthen Institutional capacity of the Mission.

## **III. MAJOR ACHIEVEMENTS IN 2025/26**

The Mission actively promoted Ugandas tourism, culture, investment, and diplomatic interests through participation in international exhibitions, cultural events, diaspora engagements, and strategic partnerships.

The Mission participated in the 46th International French Travel Market (IFTM Top Resa) in Paris, where the Uganda Pavilion attracted over 18,000 international tourism professionals and hosted buyers. The Mission facilitated the participation of 12 Uganda based tour operators and hoteliers, enabling direct engagement with international tour operators, travel agents, and destination management companies. Several B2B meetings were supported, generating potential business partnerships and leads. Engagements with international media houses including Tourmag, ADONET, and Mister Travel also enhanced awareness of investment opportunities in Ugandas tourism sector.

At the multilateral level, the Mission participated in the 2025 UNESCO Africa Week in Paris, co-chairing the event together with Tanzania and Kenya. The event provided a platform to promote Ugandas cultural heritage, tourism potential, cuisine, and investment opportunities. The Mission also participated in the 2025 UNESCO Swahili Day celebrations in Paris, promoting the Kiswahili language internationally and showcasing cultural exchange, including performances by Ugandan children demonstrating their Kiswahili language skills.

The Mission organized the 63rd Uganda National Independence Day celebrations in Paris, attended by over 500 guests, with a cultural performance by the Ndere Troupe. The event strengthened diplomatic and bilateral relations by providing an opportunity for engagement with French officials, international partners, and the diplomatic community. During the Independence Week, the Mission also coordinated the registration and issuance of National Identity Cards for members of the Ugandan diaspora and Home-Based Staff through the NIRA team.

The Mission continued engagements with Total Energies, including participation in the Tilenga Week Exhibition, where Ugandas interests in the energy sector were represented. Discussions highlighted opportunities for local content development, skills development, and value addition related to the Tilenga Project.

Engagements with the Ugandan diaspora community in France were organized to sensitize members on Government programmes and services, including the Parish Development Model (PDM), NIRA services, URSB online services, and URA services. These engagements strengthened trust and encouraged diaspora participation in Ugandas development initiatives.

To promote Ugandas tourism destination, the Mission facilitated a familiarization trip with Voyager Ici & Ailleurs media house, resulting in 22 premium pages dedicated to Uganda in the October issue of the magazine. The publication highlighted Ugandas wildlife, cultural diversity, and sustainable tourism, reaching an estimated 150,000 readers across print and digital platforms.

The Mission also organized a familiarization trip with the Tanke Group for French and Spanish media influencers and tour operators, which facilitated

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engagements with tourism stakeholders and led to partnerships with tour operators and safari lodge operators, increasing visibility for Uganda in European tourism markets.

The Mission mobilized two members of the Ugandan diaspora in France to participate in the Diaspora Homecoming Summit in Kampala, where they were sensitized on investment opportunities in Uganda.

Further promotion of Uganda's tourism sector was undertaken through participation in the Incentives, Business Travel & Meetings (IBTM) World Barcelona 2025, where Uganda's pavilion attracted over 15,000 industry professionals and approximately 2,500 hosted buyers, providing opportunities to market Uganda as a destination for Meetings, Incentives, Conferences, and Exhibitions (MICE).

Additionally, the Mission facilitated the filming of the French television programme *Echappées Belles* in Uganda, presented by Ismael Khelifa and broadcast on France 5 TV. The programme generated strong online engagement, with social media posts reaching over 65,000 views, 3,000 likes, and 300 comments as of 31 December 2025. The documentary is scheduled to air on 11 April 2026, providing significant international exposure for Uganda's tourism destination.

Overall, these initiatives enhanced Uganda's visibility, strengthened diplomatic relations, promoted tourism and investment opportunities, and deepened engagement with the diaspora and international partners.

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## IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections			
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31
<b>Recurrent</b>	Wage	0.951	0.411	0.951	0.951	0.951	0.951
	Non-Wage	11.606	5.461	12.766	12.766	12.766	12.766
<b>Dev.</b>	GoU	2.000	0.234	0.015	0.015	0.015	0.000
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000
<b>GoU Total</b>	<b>14.558</b>	<b>6.106</b>	<b>13.733</b>	<b>13.733</b>	<b>13.733</b>	<b>8.633</b>	<b>13.718</b>
<b>Total GoU+Ext Fin (MTEF)</b>	<b>14.558</b>	<b>6.106</b>	<b>13.733</b>	<b>13.733</b>	<b>13.733</b>	<b>8.633</b>	<b>13.718</b>
<b>Arrears</b>	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Budget</b>	<b>14.558</b>	<b>6.106</b>	<b>13.733</b>	<b>13.733</b>	<b>13.733</b>	<b>8.633</b>	<b>13.718</b>
<b>Total Vote Budget Excluding Arrears</b>	<b>14.558</b>	<b>6.106</b>	<b>13.733</b>	<b>13.733</b>	<b>13.733</b>	<b>8.633</b>	<b>13.718</b>

**VOTE: 522 Uganda Embassy in France, Paris****Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)**

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
<b>Programme:05 Tourism Development</b>	<b>3.100</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>3.100</b>	<b>0.000</b>
001 Embassy in Paris, France	3.100	0.000
<b>Programme:07 Private Sector Development</b>	<b>1.500</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>1.500</b>	<b>0.000</b>
001 Embassy in Paris, France	1.500	0.000
<b>Programme:16 Governance and Security</b>	<b>8.618</b>	<b>0.015</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>8.618</b>	<b>0.015</b>
001 Embassy in Paris, France	8.618	0.015
<b>Programme:18 Development Plan Implementation</b>	<b>0.500</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>0.500</b>	<b>0.000</b>
001 Embassy in Paris, France	0.500	0.000
<b>Total for the Vote</b>	<b>13.718</b>	<b>0.015</b>

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## V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

**Table 5.1: Performance Indicators**

**Programme: 05 Tourism Development**

**Vote Function: 01 Overseas Mission Services**

**Department: 001 Embassy in Paris, France**

**Key Service Area: 000093 Economic and Commercial Diplomacy**

**PIAP Output: Destination Uganda promoted in key source markets**

**Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of international expos attended	Number	2023/24	6	3
Number of digital marketing campaigns undertaken in the source markets	Number	2023/24	1	1

**Programme: 07 Private Sector Development**

**Vote Function: 01 Overseas Mission Services**

**Department: 001 Embassy in Paris, France**

**Key Service Area: 000093 Economic and Commercial Diplomacy**

**PIAP Output: Markets negotiated and penetrated leveraging on economic and commercial diplomacy**

**Programme Intervention: 072521 Implement Trade facilitation strategies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of trade partnerships secured	Number	2023/24	1	7

**Programme: 16 Governance and Security**

**Vote Function: 01 Overseas Mission Services**

**Department: 001 Embassy in Paris, France**

**Key Service Area: 000014 Administrative and Support Services**

**PIAP Output: Management and Administrative Services coordinated**

**Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

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**Vote Function: 01 Overseas Mission Services**

**Department: 001 Embassy in Paris, France**

**Key Service Area: 000014 Administrative and Support Services**

**PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of performance reports submitted	Number	2023/24	4	4
No. of staff trained	Number	2023/24	41	16
Number of financial reports produced and submitted	Number	2023/24	4	3
Opinion of the Auditor General on Vote's Financial reports	Text	2023/24	Unqualified Report	Unqualified

**Key Service Area: 460056 Consular services**

**PIAP Output: Ugandans and Foreigners provided with consular services**

**Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	5
Number of Ugandans and foreigners provided with consular services	Number	2023/24	5270	450

**Key Service Area: 560092 Coordination of Economic and Commercial Diplomacy**

**PIAP Output: Management and Administrative Services coordinated**

**Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of performance reports submitted	Number	2023/24	4	2
No. of staff trained	Number	2023/24	41	12

**Project: 1944 Institutional Development of Uganda Embassy in Paris**

**Key Service Area: 000003 Facilities and Equipment Management**

**PIAP Output: Institutions Retooled**

**Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

**VOTE: 522 Uganda Embassy in France, Paris****Vote Function: 01 Overseas Mission Services****Project: 1944 Institutional Development of Uganda Embassy in Paris****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Institutions Retooled**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of retooling budget implemented	Percentage	2023/24	1%	100%

**Programme: 18 Development Plan Implementation****Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Paris, France****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: External resources mobilised to finance the implementation of the NDP****Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Value of bilateral and multilateral resources (\$Million)	Value	2023/24	49.100000000000001	2

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## **VI. VOTE NARRATIVE**

### **Vote Challenges**

High operational costs in the countries of accreditation.

Challenges in procuring promotional materials required for Mission activities.

Difficulties in aligning activity budgets with the annual budget, as some planned activities extend across two different financial years.

Inadequate staffing levels, with some activities requiring significant staff deployment for effective execution.

Coordination and communication challenges with both the capital and within the respective countries of accreditation.

Limited funding to effectively execute the Missions mandates across all countries of accreditation.

Difficulties in synchronizing events and engagements across Uganda, France, Spain, Portugal, and multilateral platforms.

Language barriers across the three countries of accreditation, which affect communication and engagement.

### **Plans to improve Vote Performance**

Recruit additional local staff to address the existing human resource gaps and improve operational efficiency.

Strengthen diaspora mobilization through initiatives that promote investment, tourism, and export linkages with Uganda.

Undertake aggressive marketing of Ugandas tourism and investment opportunities through direct outreach, participation in trade fairs, and exhibitions.

Renovate and improve Embassy infrastructure by completing the Chancery works and lobbying for the purchase of an Official Residence. This will enhance working conditions and strengthen Ugandas representation within the area of accreditation.

Strengthen financial and administrative management systems to enhance accountability and efficiency in Mission operations.

Continue enhancing diplomatic engagement and multilateral cooperation through active participation and leadership roles, including chairing the Non Aligned Movement (NAM) Paris Chapter, representation on the UNESCO Executive Board, and participation in the Committee on Intangible Cultural Heritage and other relevant institutions.

## **VII. Off Budget Support and NTR Projections**

### **Table 7.1: Off Budget Support by Project and Department**

N/A

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**VOTE: 522 Uganda Embassy in France, Paris****Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
142223	Document certification fees	0.700	0.008
<b>Total</b>		<b>0.700</b>	<b>0.008</b>

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### **VIII. PERSONNEL INFORMATION**

#### **Table 8.1: Staff Establishment Analysis**

N / A

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### **Table 8.2: Staff Recruitment Plan**

N/A