VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	0.951	0.951	0.951	0.648	100.0 %	68.0 %	68.1 %
	Non-Wage	11.606	11.606	11.953	8.483	103.0 %	73.1 %	71.0 %
Devt.	GoU	2.000	2.000	3.962	0.432	198.1 %	21.6 %	10.9 %
	Ext Fin.	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	GoU Total	**14.558**	**14.558**	**16.866**	**9.563**	**115.9 %**	**65.7 %**	**56.7 %**
	Total GoU+Ext Fin (MTEF)	**14.558**	**14.558**	**16.866**	**9.563**	**115.9 %**	**65.7 %**	**56.7 %**
	Arrears	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	Total Budget	**14.558**	**14.558**	**16.866**	**9.563**	**115.9 %**	**65.7 %**	**56.7 %**
	A.I.A Total	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	Grand Total	**14.558**	**14.558**	**16.866**	**9.563**	**115.9 %**	**65.7 %**	**56.7 %**
	Total Vote Budget Excluding Arrears	**14.558**	**14.558**	**16.866**	**9.563**	**115.9 %**	**65.7 %**	**56.7 %**

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Table V1.2: Releases and Expenditure by Programme and Vote Function*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	%Releases Spent
Programme:01 Agro-Industrialization	**0.000**		**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0%**
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:04 Manufacturing	**0.000**		**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0%**
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:05 Tourism Development	**3.297**	**3.297**	**3.434**	**2.578**	**104.2 %**	**78.2 %**	**75.1%**
Vote Function:01 Overseas Mission Services	3.297	3.297	3.434	2.578	104.2 %	78.2 %	75.1%
Programme:07 Private Sector Development	**0.761**	**0.761**	**0.761**	**0.484**	**100.0 %**	**63.6 %**	**63.6%**
Vote Function:01 Overseas Mission Services	0.761	0.761	0.761	0.484	100.0 %	63.6 %	63.6%
Programme:15 Community Mobilization And Mindset Change	**0.000**		**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0%**
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:16 Governance and Security	**10.199**	**10.199**	**12.371**	**6.351**	**121.3 %**	**62.3 %**	**51.3%**
Vote Function:01 Overseas Mission Services	10.199	10.199	12.371	6.351	121.3 %	62.3 %	51.3%
Programme:18 Development Plan Implementation	**0.300**	**0.300**	**0.300**	**0.150**	**100.0 %**	**50.0 %**	**50.0%**
Vote Function:01 Overseas Mission Services	0.300	0.300	0.300	0.150	100.0 %	50.0 %	50.0%
Total for the Vote	**14.558**	**14.558**	**16.866**	**9.564**	**115.9 %**	**65.7 %**	**56.7 %**

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

(i) Major unspent balances

Departments , Projects		
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
0.856	Bn Shs	Department : 001 Embassy in Paris, France
	Reason: The funds are for the Q4 planned activities	
Items		
0.386	UShs	227002 Travel abroad
		Reason: The funds are for the Q4 planned activities
0.087	UShs	227001 Travel inland
		Reason: The funds are for the Q4 planned activities
0.078	UShs	221009 Welfare and Entertainment
		Reason: The funds are for the Q4 planned activities
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
0.277	Bn Shs	Department : 001 Embassy in Paris, France
	Reason: The funds are for the Q4 planned activities given that the release for the Q3 and Q4 is in Q3	
Items		
0.033	UShs	221009 Welfare and Entertainment
		Reason: The funds are for the Q4 planned activities
0.244	UShs	221001 Advertising and Public Relations
		Reason: The funds are for the Q4 planned activities
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
2.076	Bn Shs	Department : 001 Embassy in Paris, France
	Reason: Q4 funds are released in Q3	
Items		
0.024	UShs	221014 Bank Charges and other Bank related costs
		Reason: The funds are for the Q4 planned activities
0.014	UShs	222002 Postage and Courier
		Reason: The funds are for the Q4 planned activities
0.009	UShs	223004 Guard and Security services
		Reason: The funds are for the Q4 planned activities

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

(i) Major unspent balances

Departments , Projects		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
0.006	UShs	221006 Commissions and related charges
		Reason: The funds are for the Q4 planned activities
0.006	UShs	221007 Books, Periodicals & Newspapers
		Reason: The funds are for the Q4 planned activities
3.570	Bn Shs	Project : 1944 Institutional Development of Uganda Embassy in Paris
	Reason: The funds will be utilized in Q4	
Items		
3.250	UShs	313121 Non-Residential Buildings - Improvement
		Reason: The funds are for the Q4 planned activities
Programme:18 Development Plan Implementation		
Vote Function:01 Overseas Mission Services		
0.150	Bn Shs	Department : 001 Embassy in Paris, France
	Reason: Q4 funds are released in Q3	
Items		
0.150	UShs	221001 Advertising and Public Relations
		Reason: The funds are for the Q4 planned activities

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:05 Tourism Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Paris, France			
Key Service Area: 120009 Tourism Promotion			
PIAP Output: 05111101 Destination Uganda promoted in key source markets			
Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
No of international expos attended	Number	5	3
Number of digital marketing campaigns undertaken in the source markets	Number	3	1
Programme:07 Private Sector Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Paris, France			
Key Service Area: 000088 Investment Promotion			
PIAP Output: 07022001 Markets negotiated and penetrated			
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country's exports			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of Private Sector Linkages orgnanized	Number	5	7
Number of engagements with potential investors to drive private sector competitiveness	Number	3	3
Number of business relationships formalised with IBAs	Number	1	0
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Paris, France			
Key Service Area: 000014 Administrative and Support Services			
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
% of recurrent overhead costs paid	Percentage	100%	100%
No of financial reports submitted	Number	3	2

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Paris, France			
Key Service Area: 460056 Consulars services			
PIAP Output: 16712202 Ugandans and Foreigners provided with consular services			
Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of ugandans and foreigners provided with consular services	Number	400	1313
Number of engagements of Ugandans in the Diaspora organised and/ or participated in	Number	10	8
Project:1944 Institutional Development of Uganda Embassy in Paris			
Key Service Area: 000003 Facilities and Equipment Management			
PIAP Output: 16090101 Institutions retooled			
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Percentage of Budgeted Office furniture and fittings Procured	Percentage	40%	35%
Programme:18 Development Plan Implementation			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Paris, France			
Key Service Area: 560009 Cooperation frameworks and Development Assistance			
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP			
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
External resources mobilised as a percentage of the national budget	Percentage	5%	
Value of bilateral and multilateral resources ($Million)	Value	5	2.3

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Performance highlights for the Quarter

Tourism Promotion
Uganda's visibility in Europe was significantly enhanced through:
Participation in international tourism expos e.g. FITUR 2026
Over 30 Business to Business engagements
Uganda promoted as a diverse tourism destination (wildlife, culture, adventure).
Multiple partnerships formed with:
Tour operators
Media and marketing agencies
Ugandan products like coffee and Uganda Waragi were profiled in European markets.

Investment and Trade Promotion
The Mission strengthened economic and commercial diplomacy through:
Partnerships with international firms e.g.travel and media companies
Engagements with investors and business groups
Achievements include: Several private sector linkages established and increased media visibility for Uganda's investment opportunities

Diplomatic Engagement and Representation
Active participation in high level international meetings, especially the UNESCO engagements
Submission of important heritage nomination dossiers boosted Uganda's cultural diplomacy.
Continued representation of Uganda's interests in multilateral forums.

Consular Services
The Embassy provided essential services including; Processing of visas (over 2,000 online applications), Issuance of visa exemptions, Certification of document and conducted diaspora engagements and offered support to Ugandans abroad.

Institutional and Administrative Performance
Timely preparation and submission of all the statutory Budget and Performance Reports
All operational costs (rent, utilities, salaries) were settled.
Staff capacity strengthened through recruitment and participation in official engagements.

Variances and Challenges

The implementation of the Institutional Development Project activities experienced delays due to bureaucratic procedures in both the Government of Uganda and the Government of France, which consequently slowed down the execution process.

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Key Service Area*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:05 Tourism Development	**3.297**	**3.297**	**3.434**	**2.578**	**104.2 %**	**78.2 %**	**75.1 %**
Vote Function:01 Overseas Mission Services	**3.297**	**3.297**	**3.434**	**2.578**	**104.2 %**	**78.2 %**	**75.1 %**
120009 Tourism Promotion	3.297	3.297	3.434	2.578	104.2 %	78.2 %	75.1 %
Programme:07 Private Sector Development	**0.761**	**0.761**	**0.761**	**0.484**	**100.0 %**	**63.6 %**	**63.6 %**
Vote Function:01 Overseas Mission Services	**0.761**	**0.761**	**0.761**	**0.484**	**100.0 %**	**63.6 %**	**63.6 %**
000088 Investment Promotion	0.761	0.761	0.761	0.484	100.0 %	63.6 %	63.6 %
Programme:16 Governance and Security	**10.199**	**10.199**	**12.371**	**6.351**	**121.3 %**	**62.3 %**	**51.3 %**
Vote Function:01 Overseas Mission Services	**10.199**	**10.199**	**12.371**	**6.351**	**121.3 %**	**62.3 %**	**51.3 %**
000003 Facilities and Equipment Management	2.000	2.000	3.962	0.432	198.1 %	21.6 %	10.9 %
000014 Administrative and Support Services	7.999	7.999	8.209	5.835	102.6 %	72.9 %	71.1 %
460056 Consulars services	0.200	0.200	0.200	0.084	100.0 %	41.8 %	42.0 %
Programme:18 Development Plan Implementation	**0.300**	**0.300**	**0.300**	**0.150**	**100.0 %**	**50.0 %**	**50.0 %**
Vote Function:01 Overseas Mission Services	**0.300**	**0.300**	**0.300**	**0.150**	**100.0 %**	**50.0 %**	**50.0 %**
560009 Cooperation frameworks and Development Assistance	0.300	0.300	0.300	0.150	100.0 %	50.0 %	50.0 %
Total for the Vote	**14.558**	**14.558**	**16.866**	**9.564**	**115.9 %**	**65.7 %**	**56.7 %**

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Table V3.2: GoU Expenditure by Item

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	0.951	0.951	0.951	0.648	100.0 %	68.1 %	68.1 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	2.393	2.393	2.393	1.986	100.0 %	83.0 %	83.0 %
212101 Social Security Contributions	0.339	0.339	0.339	0.169	100.0 %	49.7 %	49.7 %
212102 Medical expenses (Employees)	0.366	0.366	0.366	0.267	100.0 %	73.0 %	73.0 %
221001 Advertising and Public Relations	2.018	2.018	2.155	1.567	106.8 %	77.6 %	72.7 %
221002 Workshops, Meetings and Seminars	1.100	1.100	1.100	0.938	100.0 %	85.3 %	85.3 %
221003 Staff Training	0.100	0.100	0.100	0.046	100.0 %	46.1 %	46.1 %
221006 Commissions and related charges	0.006	0.006	0.006	0.000	100.0 %	0.0 %	0.0 %
221007 Books, Periodicals & Newspapers	0.006	0.006	0.006	0.000	100.0 %	0.0 %	0.0 %
221008 Information and Communication Technology Supplies.	0.170	0.170	0.170	0.112	100.0 %	65.8 %	65.8 %
221009 Welfare and Entertainment	0.400	0.400	0.400	0.288	100.0 %	71.9 %	71.9 %
221011 Printing, Stationery, Photocopying and Binding	0.060	0.060	0.060	0.047	100.0 %	78.7 %	78.7 %
221014 Bank Charges and other Bank related costs	0.024	0.024	0.024	0.000	100.0 %	0.0 %	0.0 %
221017 Membership dues and Subscription fees.	0.017	0.017	0.017	0.012	100.0 %	70.7 %	70.7 %
222002 Postage and Courier	0.015	0.015	0.015	0.001	100.0 %	6.7 %	6.7 %
223001 Property Management Expenses	0.190	0.190	0.190	0.099	100.0 %	51.9 %	51.9 %
223002 Property Rates	0.015	0.015	0.015	0.006	100.0 %	42.5 %	42.5 %
223003 Rent-Produced Assets-to private entities	1.800	1.800	1.800	1.233	100.0 %	68.5 %	68.5 %
223004 Guard and Security services	0.010	0.010	0.010	0.001	100.0 %	12.4 %	12.4 %
223005 Electricity	0.100	0.100	0.100	0.074	100.0 %	74.5 %	74.5 %
223006 Water	0.030	0.030	0.030	0.013	100.0 %	44.0 %	44.0 %
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.077	0.077	0.077	0.054	100.0 %	70.3 %	70.3 %
226001 Insurances	0.142	0.142	0.142	0.133	100.0 %	93.6 %	93.6 %
227001 Travel inland	0.400	0.400	0.400	0.216	100.0 %	54.0 %	54.0 %
227002 Travel abroad	1.321	1.321	1.420	0.896	107.5 %	67.8 %	63.1 %
227003 Carriage, Haulage, Freight and transport hire	0.104	0.104	0.104	0.029	100.0 %	27.5 %	27.5 %
227004 Fuel, Lubricants and Oils	0.030	0.030	0.030	0.030	100.0 %	100.6 %	100.6 %
228001 Maintenance-Buildings and Structures	0.100	0.100	0.100	0.066	100.0 %	65.9 %	65.9 %
228002 Maintenance-Transport Equipment	0.080	0.080	0.080	0.070	100.0 %	87.1 %	87.1 %
228003 Maintenance-Machinery & Equipment Other than Transport Equipment	0.028	0.028	0.028	0.006	100.0 %	21.6 %	21.6 %

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
228004 Maintenance-Other Fixed Assets	0.150	0.150	0.150	0.122	100.0 %	81.5 %	81.5 %
273102 Incapacity, death benefits and funeral expenses	0.014	0.014	0.014	0.003	100.0 %	17.7 %	17.7 %
313111 Residential Buildings - Improvement	0.320	0.320	0.320	0.000	100.0 %	0.0 %	0.0 %
313121 Non-Residential Buildings - Improvement	1.680	1.680	3.303	0.053	196.6 %	3.2 %	1.6 %
Total for the Vote	**14.558**	**14.558**	**16.416**	**9.185**	**112.8 %**	**63.1 %**	**55.9 %**

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Table V3.3: Releases and Expenditure by Department and Project*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:05 Tourism Development	**3.297**	**3.297**	**3.434**	**2.578**	**104.15 %**	**78.19 %**	**75.08 %**
Vote Function:01 Overseas Mission Services	**3.297**	**3.297**	**3.434**	**2.578**	**104.15 %**	**78.19 %**	**75.1 %**
Departments							
001 Embassy in Paris, France	3.297	3.297	3.434	2.578	104.1 %	78.2 %	75.1 %
Development Projects							
N/A							
Programme:07 Private Sector Development	**0.761**	**0.761**	**0.761**	**0.484**	**100.00 %**	**63.64 %**	**63.64 %**
Vote Function:01 Overseas Mission Services	**3.297**	**3.297**	**3.434**	**2.578**	**104.15 %**	**78.19 %**	**75.1 %**
Departments							
001 Embassy in Paris, France	0.761	0.761	0.761	0.484	100.0 %	63.6 %	63.6 %
Development Projects							
N/A							
Programme:15 Community Mobilization And Mindset Change	**0.000**		**0.000**	**0.000**	**0.00 %**	**0.00 %**	**0.00 %**
Vote Function:01 Overseas Mission Services	**3.297**	**3.297**	**3.434**	**2.578**	**104.15 %**	**78.19 %**	**75.1 %**
Departments							
N/A							
Development Projects							
N/A							
Programme:16 Governance and Security	**10.199**	**10.199**	**12.371**	**6.351**	**121.29 %**	**62.27 %**	**51.34 %**
Vote Function:01 Overseas Mission Services	**3.297**	**3.297**	**3.434**	**2.578**	**104.15 %**	**78.19 %**	**75.1 %**
Departments							
001 Embassy in Paris, France	8.199	8.199	8.409	5.919	102.6 %	72.2 %	70.4 %
Development Projects							
1944 Institutional Development of Uganda Embassy in Paris	2.000	2.000	3.962	0.432	198.1 %	21.6 %	10.9 %
Programme:18 Development Plan Implementation	**0.300**	**0.300**	**0.300**	**0.150**	**100.00 %**	**50.00 %**	**50.00 %**
Vote Function:01 Overseas Mission Services	**3.297**	**3.297**	**3.434**	**2.578**	**104.15 %**	**78.19 %**	**75.1 %**
Departments							
001 Embassy in Paris, France	0.300	0.300	0.300	0.150	100.0 %	50.0 %	50.0 %
Development Projects							
N/A							

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Total for the Vote	**14.558**	**14.558**	**16.866**	**9.564**	**115.9 %**	**65.7 %**	**56.7 %**

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Table V3.4: External Financing Releases and Expenditure by Vote Function and Project

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Quarter 3: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Paris, France		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
3 Partnerships between Uganda tourist operators and counterparts in France, Spain and Portugal established	3 Partnerships established namely; Trade & Distribution Partnerships Engagement with tour operators, OTAs, and travel agencies (65+ interactions including FITUR meetings and sales calls), leading to product development and sales opportunities. Media & Content Partnerships Collaborations with media, journalists, and content creators to increase destination visibility and storytelling. Marketing & Promotional Partnerships Joint campaigns, co marketing initiatives, and training programs with partners (e.g., airlines, agencies, platforms) to boost awareness and sales.	
1 Ugandan Tourism product promoted	Uganda promoted a diversified, experience led tourism product centered on wildlife, nature, adventure, and cultural immersion, effectively showcased at IFTM Top Resa 2025 to enhance visibility across the French and broader European tourism markets.	
Market profiling for 1 Ugandan product conducted in France and areas of accreditation	Market profiling for at least two Ugandan products (coffee and Uganda Waragi) was conducted in France and areas of accreditation to enhance visibility and market positioning.	
1 Market for Ugandan products identified in France and areas of accreditation		
3 engagements held with Ugandans in the diaspora to support the Mission in promoting the Ugandan interests and investments back home	1 engagement initiative held to support Ugandan professionals and entrepreneurs in France and further investment and collaboration with French partners	

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
3 general meetings held	Attended the UNESCO 2026 Executive Board Preparatory Meetings held from 16 -17 March 2026 to clarify priorities and streamline decision making during the upcoming Executive Board session Attended the UNESCO-Peking University Event on 26 March 2026 on Promoting Girls Health Education in Africa by sharing best practices, support policy and advocacy, and foster collaboration among UNESCO member states Attended the meeting between the UNESCO Director General and the /Head of Mission as part of the former's bi-lateral meetings with all UNESCO Member States. Submitted the Nomination Dossier for Kibiro Salt Producing Village in Uganda, and together with Kenya supported the submission by Tanzania on behalf of the three countries, the Nomination Dossier for The Geometric Rock Art in The Lake Victoria Region to the World Heritage Centre for consideration Attended the March 2026 Joint Commission for Africa Group Meeting in preparation for the 224th Session of the Executive Board	
1 Tourism Expo (Fituri) conducted	Uganda successfully participated in the FITUR Tourism Expo held in Madrid in January 2026, where a national stand was established and actively managed. Key activities included 37 B2B meetings, media engagements, product promotion (including coffee and Uganda Waragi), and networking with international tourism stakeholders, significantly enhancing Uganda's visibility in the European market	
1 Farm Trip to Uganda organized to promote tourism investment	This will be done in Q4	The need to harmonise readiness with the different stakeholders

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item	Spent
221001 Advertising and Public Relations	462,423.162
221002 Workshops, Meetings and Seminars	317,294.547
221009 Welfare and Entertainment	37,620.546
227001 Travel inland	23,240.985
227002 Travel abroad	183,718.268

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Total For Budget Output	**1,024,297.508**
	Wage Recurrent	0.000
	Non Wage Recurrent	1,024,297.508
	Arrears	0.000
	AIA	0.000
	Total For Department	**1,024,297.508**
	Wage Recurrent	0.000
	Non Wage Recurrent	1,024,297.508
	Arrears	0.000
	AIA	0.000

Develoment Projects

N/A

Programme:07 Private Sector Development

Vote Function:01 Overseas Mission Services

Departments

Department:001 Embassy in Paris, France

Key Service Area:000088 Investment Promotion

PIAP Output: 07022001 Markets negotiated and penetrated

Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country's exports

Atleast 1 Partnership with the private sector established on Tourism and Investment	Several partnerships with private sector entities in both tourism and investment related activities establised. Examples include; The Havas Voyages (Marietton Group) – collaboration on marketing campaigns, training, and product development Lastminute – planned joint marketing campaign across European markets to promote Uganda tourism Travelzoo – proposed joint promotional campaign for tourism in European markets Engagement with French Chamber of Commerce Uganda (FCCU) on investment promotion, trade missions, and business linkages	
At least 1 Media partnerships developed with the media houses to promote ECD	Multiple media collaborations were established to promote Uganda's economic and commercial diplomacy (ECD) objectives. These included collaboration with media outlets such as Infortursa and Nomads Media, engagements with French media and content creators (e.g., CBS Agency, AR Magazine, Courant d'Air) to promote Uganda and significant media exposure through the Échappées Belles TV program, which generated wide coverage across major French platforms.	
1 Breakfast Meeting Organised between the Embassy and the potential investors on ECD		

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
221001 Advertising and Public Relations		89,062.524
221009 Welfare and Entertainment		19,121.248
	Total For Budget Output	**108,183.772**
	Wage Recurrent	0.000
	Non Wage Recurrent	108,183.772
	Arrears	0.000
	AIA	0.000
	Total For Department	**108,183.772**
	Wage Recurrent	0.000
	Non Wage Recurrent	108,183.772
	Arrears	0.000
	AIA	0.000

Develoment Projects

N/A

Programme:16 Governance and Security

Vote Function:01 Overseas Mission Services

Departments

Department:001 Embassy in Paris, France

Key Service Area:000014 Administrative and Support Services

PIAP Output: 16090103 Programme institutional overheads managed

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

Ministerial Policy Statements FY 2026/27 prepared and submitted as required by the law	Prepared and submitted the Ministerial Policy statement for FY 2026/27 by 15th March, 2026	
Quarter 2 Performance Report FY 2025/26 prepared and submitted	Quarter 2 Performance Report FY 2025/26 prepared and submitted to Ministry of Finance, Planning and Economic Development for review and consolidation.	
Responses by Auditor General prepared and submitted as required	Responses to Auditor General on management letters prepared and submitted as required	-
Nine months accounts report prepared and submitted	6 months accounts report prepared and submitted to Accountant General for consideration.	There was an error in the capturing of the Q3 workplan. The 9 Months report is prepared in Q4.
1 Driver recruited to support the Mission	One driver was recruited in March 2026 to support Mission activities	
All Fixed costs cleared	All Fixed costs such as Rent, utilities, FSA, local staff salaries among others	

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
	Staff retreat organized to review and evaluate of performance	Although the activity had been rescheduled to Q4, the Mission later revised the timeline in response to staff availability constraints
Capacity building for the Programme Budgeting System (PBS) and Navision undertaken	This activity was not undertaken	There was need to harmonise with the technical team facilitating the activity.The capacity building activity on PBS and Navision will be conducted in quarter 4

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item	Spent
211102 Contract Staff Salaries	237,115.670
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	788,944.009
212101 Social Security Contributions	49,320.072
212102 Medical expenses (Employees)	113,849.908
221002 Workshops, Meetings and Seminars	151,649.640
221003 Staff Training	5,736.374
221008 Information and Communication Technology Supplies.	32,148.172
221009 Welfare and Entertainment	48,138.082
221011 Printing, Stationery, Photocopying and Binding	17,975.800
221017 Membership dues and Subscription fees.	6,683.938
222002 Postage and Courier	119.657
223001 Property Management Expenses	10,454.394
223003 Rent-Produced Assets-to private entities	332,815.944
223005 Electricity	30,353.112
223006 Water	748.491
223007 Other Utilities- (fuel, gas, firewood, charcoal)	24,867.353
226001 Insurances	79,251.454
227001 Travel inland	19,117.254
227002 Travel abroad	52,936.113
227004 Fuel, Lubricants and Oils	15,296.998
228001 Maintenance-Buildings and Structures	15,908.878
228002 Maintenance-Transport Equipment	30,717.053
228004 Maintenance-Other Fixed Assets	47,476.359
273102 Incapacity, death benefits and funeral expenses	2,549.500
Total For Budget Output	**2,114,174.225**

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Wage Recurrent	237,115.670
	Non Wage Recurrent	1,877,058.555
	Arrears	0.000
	AIA	0.000

Key Service Area:460056 Consulars services

PIAP Output: 16712202 Ugandans and Foreigners provided with consular services

Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad

100 Documents certified and verified	Sixteen (16) documents processed, issued and certified 16 visa application processed physically and sent to Headquarters for review and guidance 650 visas processed online and sent to Immigration for issuance 78 visa exemption attestations issued	Over performance was registered due to unexpected large number of applications
Consular support provided to at least 5 distressed Ugandans		The services are based on the need
1 Diaspora conference organised		

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item	Spent
221002 Workshops, Meetings and Seminars	7,142.848
227001 Travel inland	5,736.374
Total For Budget Output	**12,879.222**
Wage Recurrent	0.000
Non Wage Recurrent	12,879.222
Arrears	0.000
AIA	0.000
Total For Department	**2,127,053.447**
Wage Recurrent	237,115.670
Non Wage Recurrent	1,889,937.777
Arrears	0.000
AIA	0.000

Develoment Projects

Project:1944 Institutional Development of Uganda Embassy in Paris

Key Service Area:000003 Facilities and Equipment Management

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Project:1944 Institutional Development of Uganda Embassy in Paris		
PIAP Output: 16090101 Institutions retooled		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Meetings with the Consultant and Sub Contractor held	Coordinated 4 meetings of the Construction Management Team regarding resumption of the renovation works of the Chancery, and the contract was cleared by the Solicitor General	
Furniture, fittings and ICT equipment procured	Furniture, fittings and ICT equipment procured	ICT equipment will be procured in the Quarter 4
procurement	The procurement was not conducted	The procurement of furniture for the Official Residence will be undertaken in the Quarter 4

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
312235 Furniture and Fittings - Acquisition		189,647.297
313121 Non-Residential Buildings - Improvement		13,189.412
	Total For Budget Output	**202,836.709**
	GoU Development	202,836.709
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	Total For Project	**202,836.709**
	GoU Development	202,836.709
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

Programme:18 Development Plan Implementation

Vote Function:01 Overseas Mission Services

Departments

Department:001 Embassy in Paris, France

Key Service Area:560009 Cooperation frameworks and Development Assistance

PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP

Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others

1 Capacity building Workshop for Ugandans in the diaspora on Investments in Uganda undertaken	1 Capacity building Workshop for Ugandans in the diaspora on Investments in Uganda undertaken	
1 Trade fair participated in to promote Uganda's key exports such as Coffee, Tea and Handicrafts	Participated in the FITUR International Tourism Trade Fair in Madrid (January 2026), which served as a platform to promote key exports and products.	

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Item		**Spent**
	Total For Budget Output	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000

Develoment Projects

N/A

	GRAND TOTAL	**3,462,371.436**
	Wage Recurrent	237,115.670
	Non Wage Recurrent	3,022,419.057
	GoU Development	202,836.709
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Quarter 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Programme:05 Tourism Development	
Vote Function:01 Overseas Mission Services	
Departments	
Department:001 Embassy in Paris, France	
Key Service Area:120009 Tourism Promotion	
PIAP Output: 05111101 Destination Uganda promoted in key source markets	
Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)	
10 Partnerships between Uganda tourist operators and counterparts in France, Spain and Portugal established	Six partnerships were established with among others the French tour operators, TANKE and Passporters.
04 Uganda Tourism products promoted (cultural, religious, wildlife and nature, agro-tourism)	3 Ugandan Tourism products promoted
An Exhibition room established at the chancery	Exhibition room at the chachery identified and the products purchased
Market profiling for 02 Ugandan products conducted in France and areas of accreditation	A number of Ugandan products were successfully profiled in France and across areas of accreditation, notably coffee, Uganda Waragi, matooke, beans, and kalo, enhancing visibility of Uganda's cultural heritage and agri-based products.
03 Markets for Ugandan products identified and deepened in France and areas of accreditation	
10 engagements held with Ugandans in the diaspora to support the Mission in promoting the Ugandan interests and investments back home.	5 engagements were held with Ugandans in the diaspora at the Mission to support on promotion of the Ugandan interests and investments.
12 annual general meetings participated in ie. UNESCO,UNTOURISM, WOAH, BIE and OECD, among others in areas of accreditation.	
3 Tourism Expos conducted	3 Tourism Expos conducted (the International French Travel Market (IFTM), the Incentives, Business Travel & Meetings (IBTM) and the FITUR expo)
2 Farm Trips to Uganda organized to promote tourism investment	1 Farm Trip to Uganda organized

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221001 Advertising and Public Relations		999,485.309
221002 Workshops, Meetings and Seminars		589,317.457
221009 Welfare and Entertainment		122,368.977
227001 Travel inland		113,238.368
227002 Travel abroad		753,767.031
	Total For Budget Output	**2,578,177.142**
	Wage Recurrent	0.000
	Non Wage Recurrent	2,578,177.142

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Arrears	0.000
	AIA	0.000
	Total For Department	**2,578,177.142**
	Wage Recurrent	0.000
	Non Wage Recurrent	2,578,177.142
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

Programme:07 Private Sector Development

Vote Function:01 Overseas Mission Services

Departments

Department:001 Embassy in Paris, France

Key Service Area:000088 Investment Promotion

PIAP Output: 07022001 Markets negotiated and penetrated

Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country's exports

2 Partnerships with private sectors established on Tourism and Investment	At least 6 Partnerships with the private sector were established on Tourism and Investment
At least 2 Media partnerships developed with the media houses to promote ECD	5 Media partnerships were developed to promote Economic and Commercial Diplomacy.
4 Breakfast Meetings Organised between the Embassy and potential investors on ECD	

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221001 Advertising and Public Relations		417,024.773
221009 Welfare and Entertainment		67,192.873
	Total For Budget Output	**484,217.646**
	Wage Recurrent	0.000
	Non Wage Recurrent	484,217.646
	Arrears	0.000
	AIA	0.000
	Total For Department	**484,217.646**
	Wage Recurrent	0.000
	Non Wage Recurrent	484,217.646
	Arrears	0.000
	AIA	0.000

Development Projects

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

N/A

Programme:16 Governance and Security

Vote Function:01 Overseas Mission Services

Departments

Department:001 Embassy in Paris, France

Key Service Area:000014 Administrative and Support Services

PIAP Output: 16090103 Programme institutional overheads managed

Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery

The Budget Framework Paper and Ministerial Policy Statement for FY 2026/27 prepared	The Budget Framework Paper and the Ministerial Policy Statement for FY 2026/27 were prepared and submitted in line with the legal requirements.
4 Quarterly performance reports prepared and submitted	3 Quarterly Performance Reports (Annual Budget Performance Report FY 2024/25, Q1 FY 2025/26 and Half Year (Q2) FY 2025/26) prepared and submitted to Ministry of Finance, Planning and Economic Development for review and consolidation in line with the statutory requirements.
All responses to issues raised by the Auditor General prepared	All responses to Auditor General prepared and submitted as required
3 Accounts reports prepared and submitted (6 Months Accounts, 9 Months Accounts and 12 Months Accounts).	2 Accounts reports prepared and submitted to Accountant General for consideration.
All Local Staff at the Embassy appraised	
Annual board off survey report prepared and submitted to Ministry of Finance as required	
2 additional local staff recruited to support the mission in administration and consular work	2 additional local staff recruited to support the mission in administration and consular work
All fixed costs paid	All Fixed costs paid
Staff retreat organized to undertake review and evaluation of performance for FY 2024/25	Staff retreat organized to undertake review and evaluation of performance for FY 2024/25
The Annual Ambassadors Conference participated in	Participated in the 2025 Annual Ambassador's Conference in Gulu from 30 August - 5 September 2025 where the participants capacity was enhanced in the promotion of Economic and Commercial Diplomacy and Management.
Capacity building for the Programme Budgeting System (PBS) and Navision undertaken	

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item	Spent
211102 Contract Staff Salaries	648,307.230
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	1,985,561.509
212101 Social Security Contributions	168,644.818
212102 Medical expenses (Employees)	267,369.606
221002 Workshops, Meetings and Seminars	299,737.757
221003 Staff Training	46,103.453
221008 Information and Communication Technology Supplies.	111,796.328

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221009 Welfare and Entertainment		98,074.666
221011 Printing, Stationery, Photocopying and Binding		47,198.548
221017 Membership dues and Subscription fees.		12,161.113
222002 Postage and Courier		1,011.854
223001 Property Management Expenses		98,647.411
223002 Property Rates		6,373.324
223003 Rent-Produced Assets-to private entities		1,232,815.949
223004 Guard and Security services		1,239.524
223005 Electricity		74,453.849
223006 Water		13,185.758
223007 Other Utilities- (fuel, gas, firewood, charcoal)		54,070.597
226001 Insurances		133,110.741
227001 Travel inland		68,318.010
227002 Travel abroad		142,067.559
227003 Carriage, Haulage, Freight and transport hire		28,620.641
227004 Fuel, Lubricants and Oils		30,169.080
228001 Maintenance-Buildings and Structures		65,908.902
228002 Maintenance-Transport Equipment		69,650.378
228003 Maintenance-Machinery & Equipment Other than Transport		6,045.544
228004 Maintenance-Other Fixed Assets		122,213.711
273102 Incapacity, death benefits and funeral expenses		2,549.500
	Total For Budget Output	**5,835,407.360**
	Wage Recurrent	648,307.230
	Non Wage Recurrent	5,187,100.130
	Arrears	0.000
	AIA	0.000

Key Service Area:460056 Consulars services

PIAP Output: 16712202 Ugandans and Foreigners provided with consular services

Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad

At least 3 National Days and the Africa Week organised and celebrated	The Uganda Independence Day and the Swahili Day organised and celebrated

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16712202 Ugandans and Foreigners provided with consular services	
Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad	
500 Documents for Ugandans in the diaspora verified and certified.	34 documents processed, issued and certified 47 visa applications processed physically and sent to Headquarters for review and guidance 2,085 visas processed online and sent to Immigration for issuance 464 visa exemption attestations issued
20 Ugandans in distress provided with consular support.	3 Ugandans in distress provided with consular support.
An updated register of Ugandans in the diaspora produced	The Diaspora register updated
3 Diaspora conferences organised and facilitators coordinated from NIRA and Immigration Department	1 Diaspora conference participated in.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221002 Workshops, Meetings and Seminars		49,163.278
227001 Travel inland		34,478.074
	Total For Budget Output	**83,641.352**
	Wage Recurrent	0.000
	Non Wage Recurrent	83,641.352
	Arrears	0.000
	AIA	0.000
	Total For Department	**5,919,048.712**
	Wage Recurrent	648,307.230
	Non Wage Recurrent	5,270,741.482
	Arrears	0.000
	AIA	0.000

Development Projects

Project:1944 Institutional Development of Uganda Embassy in Paris

Key Service Area:000003 Facilities and Equipment Management

PIAP Output: 16090101 Institutions retooled	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
Contract Management and the Legal Experts Teams engaged to finalize the plan for the pending renovation works	Coordinated 4 meetings of the Construction Management Team regarding resumption of the renovation works of the Chancery, and the contract was cleared by the Solicitor General
Bills of Quantities prepared	
Furniture, fittings and ICT equipment procured for the chancery	Furniture, fittings (conference table and chairs) procured for the Chancery
Official residence furnished	The procurement was not conducted

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Project:1944 Institutional Development of Uganda Embassy in Paris	
PIAP Output: 16090101 Institutions retooled	
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery	
Renovation works completed	

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
312235 Furniture and Fittings - Acquisition		379,294.594
313121 Non-Residential Buildings - Improvement		53,089.083
	Total For Budget Output	**432,383.677**
	GoU Development	432,383.677
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	Total For Project	**432,383.677**
	GoU Development	432,383.677
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

Programme:18 Development Plan Implementation

Vote Function:01 Overseas Mission Services

Departments

Department:001 Embassy in Paris, France

Key Service Area:560009 Cooperation frameworks and Development Assistance

PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP

Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others

2 Capacity building Workshops for Ugandans in the diaspora on Investments in Uganda undertaken	2 Capacity building Workshops for Ugandans in the diaspora on Investments in Uganda undertaken
2 Trade fairs participated in to promote Uganda's key exports such as Coffee, Tea and Handicrafts	2 Trade fairs participated in to promote Uganda's key exports

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221001 Advertising and Public Relations		149,999.987
	Total For Budget Output	**149,999.987**
	Wage Recurrent	0.000
	Non Wage Recurrent	149,999.987
	Arrears	0.000

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	AIA	0.000
	Total For Department	**149,999.987**
	Wage Recurrent	0.000
	Non Wage Recurrent	149,999.987
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

GRAND TOTAL	**9,563,827.164**
Wage Recurrent	648,307.230
Non Wage Recurrent	8,483,136.257
GoU Development	432,383.677
External Financing	0.000
Arrears	0.000
AIA	0.000

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Quarter 4: Revised Workplan

Annual Plans	Quarter's Plan	Revised Plans
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Paris, France		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
10 Partnerships between Uganda tourist operators and counterparts in France, Spain and Portugal established	2 Partnerships between Uganda tourist operators and counterparts in France, Spain and Portugal established	2 Partnerships between Uganda tourist operators and counterparts in France, Spain and Portugal established
04 Uganda Tourism products promoted (cultural, religious, wildlife and nature, agro-tourism)	1 Ugandan Tourism product promoted	1 Ugandan Tourism product promoted and tourism promotional materials procured.
An Exhibition room established at the chancery		
Market profiling for 02 Ugandan products conducted in France and areas of accreditation		
03 Markets for Ugandan products identified and deepened in France and areas of accreditation		Public buses in France branded with Ugandan promotional content to enhance visibility and awareness of Uganda as a tourism and investment destination.
10 engagements held with Ugandans in the diaspora to support the Mission in promoting the Ugandan interests and investments back home.	3 engagements held with Ugandans in the diaspora to support the Mission in promoting the Ugandan interests and investments back home	3 engagements held with Ugandans in the diaspora to support the Mission in promoting the Ugandan interests and investments back home
12 annual general meetings participated in ie. UNESCO,UNTOURISM, WOAH, BIE and OECD, among others in areas of accreditation.	2 General meetings held	Atleast 2 General meetings participated in
3 Tourism Expos conducted		POATE Expo 2026 in Uganda participated in to showcase Uganda’s tourism potential, engage stakeholders, and strengthen partnerships with industry players.
2 Farm Trips to Uganda organized to promote tourism investment		1 Farm Trip to Uganda organized to promote tourism investment
Develoment Projects		
N/A		
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Paris, France		

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000088 Investment Promotion		
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country's exports		
2 Partnerships with private sectors established on Tourism and Investment		An investment conference organised to promote Uganda's investment opportunities.
At least 2 Media partnerships developed with the media houses to promote ECD		An exclusive preview screening of the Échappées Belles Uganda episode organised in Paris, bringing together 71 tourism stakeholders, media, and partners to promote Uganda ahead of the official broadcast.
4 Breakfast Meetings Organised between the Embassy and potential investors on ECD	1 Breakfast Meeting Organised between the Embassy and the potential investors on ECD	1 Breakfast Meeting Organised between the Embassy and the potential investors on ECD
Develoment Projects		
N/A		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Paris, France		
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
The Budget Framework Paper and Ministerial Policy Statement for FY 2026/27 prepared		
4 Quarterly performance reports prepared and submitted	Quarter 3 Performance Report FY 2025/26 prepared and submitted	Quarter 3 Performance Report FY 2025/26 prepared and submitted
All responses to issues raised by the Auditor General prepared		
3 Accounts reports prepared and submitted (6 Months Accounts, 9 Months Accounts and 12 Months Accounts).	Final accounts report prepared and submitted	Nine months accounts report prepared and submitted
All Local Staff at the Embassy appraised		14 Home based and local staff appraised
Annual board off survey report prepared and submitted to Ministry of Finance as required	1 Board of survey reports prepared and submitted	1 Board of survey reports prepared and submitted
2 additional local staff recruited to support the mission in administration and consular work		
All fixed costs paid	All Fixed costs cleared	All Fixed costs cleared
Staff retreat organized to undertake review and evaluation of performance for FY 2024/25		
The Annual Ambassadors Conference participated in	The Annual Ambassadors Conference participated in	
Capacity building for the Programme Budgeting System (PBS) and Navision undertaken		Capacity building for the Programme Budgeting System (PBS) and Navision undertaken

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:460056 Consulars services		
PIAP Output: 16712202 Ugandans and Foreigners provided with consular services		
Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad		
At least 3 National Days and the Africa Week organised and celebrated	The Africa Week celebrated	The Africa Week celebrated
500 Documents for Ugandans in the diaspora verified and certified.	100 Documents certified and verified	Atleast 300 Documents certified and verified
20 Ugandans in distress provided with consular support.	Consular support provided to at least 5 distressed Ugandans	Consular support provided to at least 5 distressed Ugandans
An updated register of Ugandans in the diaspora produced		
3 Diaspora conferences organised and facilitators coordinated from NIRA and Immigration Department	1 Diaspora conference organised	
Develoment Projects		
Project:1944 Institutional Development of Uganda Embassy in Paris		
Key Service Area:000003 Facilities and Equipment Management		
PIAP Output: 16090101 Institutions retooled		
Programme Intervention: 160901 Strenghthen programme institutions for effective and efficient service delivery		
Contract Management and the Legal Experts Teams engaged to finalize the plan for the pending renovation works	Meetings with the Consultant and Sub Contractor held	Meetings with the Consultant and Sub Contractor held
Bills of Quantities prepared	NA	
Furniture, fittings and ICT equipment procured for the chancery		ICT equipment procured for the chancery
Official residence furnished		Furniture for the official residence procured
Renovation works completed	NA	Renovation works completed
Programme:18 Development Plan Implementation		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Paris, France		
Key Service Area:560009 Cooperation frameworks and Development Assistance		
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP		
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others		
2 Capacity building Workshops for Ugandans in the diaspora on Investments in Uganda undertaken		At least 1 engagement organised for the Diaspora
2 Trade fairs participated in to promote Uganda's key exports such as Coffee, Tea and Handicrafts		
Develoment Projects		

N/A

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

V4: NTR Collections and Off Budget Expenditure

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name		Planned Collection FY2025/26	Actuals By End Q3
142223	Document certification fees		0.700	0.775
		Total	**0.700**	**0.775**

VOTE: 522 Uganda Embassy in France, Paris

Quarter 3

Table 4.2: Off-Budget Expenditure By Department and Project