

VOTE: 515 Uganda Embassy in Japan, Tokyo

I. VOTE MISSION STATEMENT

To promote and protect Ugandas national interests in Japan, South Korea, and Timor-Leste in a manner that ensures inclusion, participation, and equitable benefit for all.

II. STRATEGIC OBJECTIVE

i. Promote Inclusive National Prosperity - Advance Ugandas economic transformation through trade, investment, tourism, education, technology transfer, and capacity building, ensuring gender-responsive and equitable access to opportunities for women, men, youth, persons with disabilities, and marginalized groups.

ii. Safeguard the Wellbeing of Ugandans Abroad - Provide efficient protocol and consular services, protect the rights of nationals, and strengthen inclusive diaspora engagement and equitable access to services and opportunities.

iii. Promote Regional and International Peace and Security - Support peaceful relations, dialogue, cooperation, and global stability in line with Ugandas foreign policy commitments, ensuring inclusive participation.

iv. Ensure Adherence to International Law - Uphold compliance with international treaties and obligations, including human rights, gender equality, equity, and sustainable development commitments.

III. MAJOR ACHIEVEMENTS IN 2025/26

1. Inclusive Trade, Investment, and Tourism Promotion

The Mission participated in four major exhibitions including TEJ 2025 and the Seoul-Africa Festival. Five Ugandan tour companies showcased wildlife, cultural heritage, coffee, vanilla, and crafts, generating hundreds of potential leads and strengthening Ugandas visibility. Increased awareness reduced knowledge gaps among Japanese stakeholders and created opportunities for SMEs, including women- and youth-led enterprises.

At SCAJ 2025 and related B2B engagements, 41 trade and investment linkages were facilitated against a target of five. Coffee-cupping sessions and product sampling generated strong commercial interest. Mountain Harvest initiated negotiations valued at approximately USD 499,000 per container. Forty B2B meetings held during the Uganda Business Seminar (in partnership with UNIDO-ITPO Tokyo) opened bilateral negotiations for coffee and vanilla exports, directly supporting agri-based livelihoods.

Participation in Osaka World Expo 2025 enhanced partnerships with major firms such as Key Coffee Co. Ltd. and SME Support Japan through the J-GoodTech platform linking to 1,400 Japanese SMEs. Cultural promotion, including the UNESCO-listed Kasubi Tombs and bark cloth (lubugo), strengthened Ugandas branding and supported cultural industries.

2. Investment, Energy, and Technology Partnerships

Through coordination of TICAD9 engagements, the Mission facilitated seven high-level bilateral meetings with Japanese government and corporate leaders, including JBIC, Toyota Tsusho, Marubeni, Sojitz, and Keidanren.

Key outcomes included:

- Progress toward securing a USD 200 million concessional loan under JBICs Green Energy Financing Facility for power stabilization in Western Uganda.

-Signing of an MoU with JBIC enabling access to development financing facilities.

-Commitments to promote bilateral trade, tax, and investment agreements.

-Expressions of interest in EV assembly, LPG distribution, battery technologies, water infrastructure, education systems, AI-integrated skills training, and plant-based leather production.

These initiatives contribute to industrialization, energy access, job creation, skills development, and SME growth, with inclusive impact across women, youth, and vulnerable communities.

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3. Education, Health, and Skills Development

An MoU was signed with Osaka University, strengthening academic cooperation. Engagements with Japanese education and technology firms explored AI-based learning models and workforce development. Discussions with the Japan Advanced Medical Intelligence Center focused on establishing a medical center in Uganda to address non-communicable diseases, contributing to improved healthcare access.

At TICAD9, Japan reaffirmed commitments to mobilize USD 30 billion for Africa, expand the EPSA initiative to USD 6.5 billion, support vaccine supply, and improve education outcomes-reinforcing inclusive human capital development.

4. Diaspora Engagement and Value Addition

The Mission mobilized the Ugandan diaspora as trade partners. Uganda Coffee Shop expanded operations in Osaka and Fukuoka, secured supply partnerships, and launched Ugandan coffee beer and vanilla ale at the World Craft Beer Festival. These initiatives enhanced value addition, branding, and export promotion.

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IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections			
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31
Recurrent	Wage	1.510	0.755	1.510	1.510	0.000	1.510
	Non-Wage	7.834	5.116	7.834	7.834	0.000	7.834
Devt.	GoU	0.000	0.000	0.015	0.015	0.000	0.000
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total		9.344	5.871	9.359	9.359	0.000	9.344
Total GoU+Ext Fin (MTEF)		9.344	5.871	9.359	9.359	0.000	9.344
Arrears		0.000	0.000	0.000	0.000	0.000	0.000
Total Budget		9.344	5.871	9.359	9.359	0.000	9.344
Total Vote Budget Excluding Arrears		9.344	5.871	9.359	9.359	0.000	9.344

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:01 Agro-Industrialization	1.000	0.000
Vote Function:01 Overseas Mission Services	1.000	0.000
001 Embassy in Tokyo, Japan	1.000	0.000
Programme:05 Tourism Development	1.100	0.000
Vote Function:01 Overseas Mission Services	1.100	0.000
001 Embassy in Tokyo, Japan	1.100	0.000
Programme:07 Private Sector Development	1.021	0.000
Vote Function:01 Overseas Mission Services	1.021	0.000
001 Embassy in Tokyo, Japan	1.021	0.000
Programme:12 Human Capital Development	0.044	0.000
Vote Function:01 Overseas Mission Services	0.044	0.000
001 Embassy in Tokyo, Japan	0.044	0.000
Programme:16 Governance and Security	6.079	0.015
Vote Function:01 Overseas Mission Services	6.079	0.015
001 Embassy in Tokyo, Japan	6.079	0.015
Programme:18 Development Plan Implementation	0.100	0.000
Vote Function:01 Overseas Mission Services	0.100	0.000
001 Embassy in Tokyo, Japan	0.100	0.000
Total for the Vote	9.344	0.015

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 01 Agro-Industrialization

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Markets for priority agricultural products developed and maintained

Programme Intervention: 014111 Promote market penetration for agro-based products

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of diplomatic engagements conducted	Number	2023/24	4	2
Number of Agro-based value SMES supported to participate in international trade events	Number	2023/24	5	8
Number of new markets accessed	Number	2023/24	0	3
Proportion (by value) of agro-processed exports to total exports generated in EPZs and Free Zones (percentage)	Percentage	2023/24	0%	0%

Programme: 05 Tourism Development

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Destination Uganda promoted in key source markets

Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of international expos attended	Number	2023/24	6	2
No of Market Destination Representative firms contracted in tourist source markets	Number	2023/24	2	2
Number of digital marketing campaigns undertaken in the source markets	Number	2023/24	1	5

Programme: 07 Private Sector Development

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Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Markets negotiated and penetrated leveraging on economic and commercial diplomacy

Programme Intervention: 072521 Implement Trade facilitation strategies

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of trade partnerships secured	Number	2023/24	1	2
Value of exports to negotiated markets.	Value	2023/24	5.5	5.5

Programme: 12 Human Capital Development

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Strengthened Skills acquisition and development framework

Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27

PIAP Output: Increased awareness and capacity of community members to participate in and influence national development processes

Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage of villages sensitized on the negative social and cultural practices (Teenage pregnancies, child labour, child marriage, children on the move, FGM, VAC, SGBV, etc)	Percentage	2023/24	25%	0%
Proportion of Barazas conducted as percentage of the expected total	Percentage	2023/24	20%	0%

Programme: 16 Governance and Security

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Key Service Area: 000014 Administrative and Support Services

PIAP Output: Bilateral and multilateral engagements undertaken

Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level

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Department: 001 Embassy in Tokyo, Japan

Key Service Area: 000014 Administrative and Support Services

PIAP Output: Bilateral and multilateral engagements undertaken

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of bilateral and multilateral engagements undertaken	Number	2023/24	20	4

Key Service Area: 460056 Consulars services

PIAP Output: Ugandans and Foreigners provided with consular services

Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	2
Number of Ugandans and foreigners provided with consular services	Number	2023/24	5270	130

Key Service Area: 460057 Peace and security

PIAP Output: Peace and security initiatives at regional and international level supported

Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of regional and international peace and security engagements participated in.	Number	2023/24	10	6

Project: 2028 Institutional Development of Uganda Embassy in Japan, Tokyo

Key Service Area: 000003 Facilities and Equipment Management

PIAP Output: Institutions Retooled

Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of planned retooling outputs achieved	Percentage	2023/24	1%	100%
% of retooling budget implemented	Percentage	2023/24	1%	100%

Programme: 18 Development Plan Implementation

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Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: External resources mobilised to finance the implementation of the NDP

Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
External resources mobilised as a percentage of the national budget	Percentage	2023/24	0%	0%
Value of bilateral and multilateral resources (\$Million)	Value	2023/24	49.10000000000001	64

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VI. VOTE NARRATIVE

Vote Challenges

1. Coordination Gaps Across Stakeholders

Limited inter-agency coordination affects harmonized implementation of programmes, which may constrain equitable participation and benefit-sharing across women, youth, persons with disabilities, and marginalized groups.

2. Weak National Branding and Visibility

Low strategic branding limits Ugandas competitiveness and may reduce inclusive access to trade, tourism, and investment opportunities, particularly for women- and youth-led enterprises.

3. Technical Complexity of Economic and Commercial Diplomacy (ECD)

Specialized technical subject areas require enhanced institutional capacity to ensure informed, inclusive, and gender-responsive engagement in trade and investment negotiations.

4. Tourism Perception and Security Concerns

Persistent security advisories affecting regions bordering the Democratic Republic of Congo influence tourism flows and may disproportionately impact community-based and vulnerable groups dependent on tourism-related livelihoods.

Plans to improve Vote Performance

1. Strengthen Institutional Coordination

Request the Ministry of Foreign Affairs to designate focal persons within relevant MDAs to fast-track follow-up on Japan-related ECD opportunities, ensuring coordinated, inclusive, and gender-responsive implementation.

2. Enhance Strategic National Branding

Improve inter-agency coordination, including with the Uganda Tourism Board and other relevant institutions, to strengthen Ugandas visibility and promote equitable access to trade, tourism, and investment opportunities.

3. Build Technical Capacity in ECD

Deploy Commercial Attaches and conduct regular ECD capacity-building trainings for diplomats to enhance technical competence and support gender-responsive and inclusive economic engagements.

4. Address Tourism Security Perceptions

Promote coordinated action among concerned MDAs to clarify the security situation in affected regions, strengthen confidence among potential Japanese visitors, and safeguard tourism-dependent livelihoods, particularly for vulnerable communities.

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

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Table 7.2: NTR Projections(Uganda Shillings Billions)

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
142204	Visa fees	0.001	0.001
144149	Miscellaneous receipts/income	0.001	0.001
Total		0.001	0.001

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VIII. PERSONNEL INFORMATION

Table 8.1: Staff Establishment Analysis

N / A

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Table 8.2: Staff Recruitment Plan

N / A