

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (US\$ Billion)

	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	1.510	1.510	1.133	75.0 %	75.0 %	100.0 %
	Non-Wage	7.834	7.834	6.466	83.0 %	82.5 %	99.7 %
Dev.	GoU	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	Ext Fin.	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
GoU Total		9.344	9.344	7.617	81.5 %	81.3 %	99.8 %
Total GoU+Ext Fin (MTEF)		9.344	9.344	7.617	81.5 %	81.3 %	99.8 %
Arrears		0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Total Budget		9.344	9.344	7.617	81.5 %	81.3 %	99.8 %
A.I.A Total		0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Grand Total		9.344	9.344	7.617	81.5 %	81.3 %	99.8 %
Total Vote Budget Excluding Arrears		9.344	9.344	7.617	81.5 %	81.3 %	99.8 %

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Table V1.2: Releases and Expenditure by Programme and Vote Function*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	%Releases Spent
Programme:01 Agro-Industrialization	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:04 Manufacturing	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:05 Tourism Development	0.100	0.100	0.100	0.100	100.0 %	100.0 %	100.0%
Vote Function:01 Overseas Mission Services	0.100	0.100	0.100	0.100	100.0 %	100.0 %	100.0%
Programme:07 Private Sector Development	0.021	0.021	0.016	0.016	75.0 %	75.0 %	100.0%
Vote Function:01 Overseas Mission Services	0.021	0.021	0.016	0.016	75.0 %	75.0 %	100.0%
Programme:12 Human Capital Development	0.044	0.044	0.033	0.033	75.0 %	75.0 %	100.0%
Vote Function:01 Overseas Mission Services	0.044	0.044	0.033	0.033	75.0 %	75.0 %	100.0%
Programme:15 Community Mobilization And Mindset Change	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:16 Governance and Security	9.079	9.079	7.393	7.375	81.4 %	81.2 %	99.8%
Vote Function:01 Overseas Mission Services	9.079	9.079	7.393	7.375	81.4 %	81.2 %	99.8%
Programme:18 Development Plan Implementation	0.100	0.100	0.075	0.075	75.0 %	75.0 %	100.0%
Vote Function:01 Overseas Mission Services	0.100	0.100	0.075	0.075	75.0 %	75.0 %	100.0%
Total for the Vote	9.344	9.344	7.617	7.598	81.5 %	81.3 %	99.8 %

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Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

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V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:05 Tourism Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Tokyo, Japan			
Key Service Area: 120009 Tourism Promotion			
PIAP Output: 05111101 Destination Uganda promoted in key source markets			
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No of Market Destination Representative firms contracted in tourist source markets	Number	2	0
No of international expos attended	Number	2	4
Number of digital marketing campaigns undertaken in the source markets	Number	2	0
Number of Pearl of Africa Tourism Expos (POATE) events held	Number	0	0
Programme:07 Private Sector Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Tokyo, Japan			
Key Service Area: 000088 Investment Promotion			
PIAP Output: 07022001 Markets negotiated and penetrated			
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Value of exports to negotiated markets.	Number	1	1
Number of Missions trained in Commercial and Economic Diplomacy	Number	5	0
Number of Private Sector Linkages organized	Number	6	43
Number of Business Forums and trade exhibitions to link Ugandan business men with their counterparts abroad organised	Number	4	7
Number of engagements with potential investors to drive private sector competitiveness	Number	10	47
Number of Joint Permanent Commissions Organised and /or participated in	Number	0	0
Value of Diaspora remittances (\$ Billion)	Number	0	0

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Programme:07 Private Sector Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Tokyo, Japan			
Key Service Area: 000088 Investment Promotion			
PIAP Output: 07022001 Markets negotiated and penetrated			
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of business relationships formalised with IBAs	Number	1	5
Buyer seller-Linkages negotiated	Number	1	45
Number of NTBs in the EAC tariff offer for the African Continental Free Trade Area (AfCFTA) resolved	Number	0	0
Number of trade partnerships secured	Number	1	11
Programme:12 Human Capital Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Tokyo, Japan			
Key Service Area: 000034 Education and Skills Development			
PIAP Output: 12211201 Strengthened Skills acquisition and development framework			
Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Criterion for financing critical skills developed	Number	0	0
Guideliness on issuance of work permits in line with HRDP in place	Number	0	0
Skill development fund operationalised	Text	0	0
TVET Management Information System (MIS) Revamped	Text	0	0
National Qualifications Framework developed	Status	0	0
TVET qualification framework developed	Status	0	0
National admissions and scholarship Policy developed	Status	0	0
Human Capital and Institutional Capacity for electric mobility developed	Status	0	0
Number of links created between TVET institutions and their counterparts abroad	Number	4	2
Number of Science based Capacity Building/Training/Scholarships sourced	Number	8	0

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Programme:12 Human Capital Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Tokyo, Japan			
Key Service Area: 000034 Education and Skills Development			
PIAP Output: 12711101 Increased awareness and capacity of community members to participate in and influence national development processes			
Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of community duty bearers (Civil servants, community leaders, religious leaders, parish chiefs) trained on CMMC	Number	5	0
Number of barazas conducted	Number	0	0
Number of youths, women, PWDs and older persons sensitized on business formalization	Number	0	0
Number of blind, deaf, and elderly persons sensitized on business, chattels, civil, intellectual property, insolvency registration services	Number	0	0
Percentage of villages sensitized on the negative social and cultural practices (Teenage pregnancies, child labour, child marriage, children on the move, FGM, VAC, SGBV, etc)	Percentage	0%	0
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Tokyo, Japan			
Key Service Area: 000014 Administrative and Support Services			
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
% of recurrent overhead costs paid	Percentage	100%	100%
% of UPS recurrent overhead costs paid	Percentage	100%	100%
Percentage of implementation of the Annual Approved workplan	Percentage	80%	75%
No. of institutional Administration costs paid	Number	12	12
No. of months overhead costs are paid	Number	12	9
Number of functional regional and field offices	Number	0	0
No of financial reports submitted	Number	7	7
Value of utilities, rents, repairs, maintenances and subscriptions paid	Value	1.654430	1.2408225

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Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Tokyo, Japan			
Key Service Area: 460056 Consulars services			
PIAP Output: 16712202 Ugandans and Foreigners provided with consular services			
Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of ugandans and foreigners provided with consular services	Number	130	88
Number of engagements of Ugandans in the Diaspora organised and/or participated in	Number	2	2
Number of External intelligence reports prepared and submitted	Number	0	0
Key Service Area: 460057 Peace and security			
PIAP Output: 16711101 Peace and security initiatives at regional and international level supported			
Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of regional and international peace and security engagements participated in	Number	4	4
Proportion of regional peace and security initiatives coordinated	Percentage	0%	0
Number of regional Integration Centres supported	Number	1	1
Number of regional and international peace and security engagements participated in.	Number	4	3
Number of regional and international peace and security engagements participated in.	Number	4	3
Programme:18 Development Plan Implementation			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Tokyo, Japan			
Key Service Area: 560009 Cooperation frameworks and Development Assistance			
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP			
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
External resources mobilised as a percentage of the national budget	Percentage	0%	0
Value of bilateral and multilateral resources (\$Million)	Value	1	200

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Performance highlights for the Quarter

1. The Mission engaged with Japan International Cooperation Agency on infrastructure cooperation, resulting in appraisal preparations for the Kampala Flyover Lot 2 and Kampala Metropolitan Transmission projects to determine financing requirements for implementation and completion.
2. Coordinated engagements between Yokogawa Electric Corporation and Ugandan stakeholders identified investment opportunities in Uganda's water sector and advanced Japanese interest in refinery, storage terminal, oil jetty and pipeline projects under Uganda's petroleum development agenda.
3. Follow-up coordination with Toyota Tsusho Corporation supported progress of the Kampala Metropolitan Power Transmission Project, including energization of the Buloba Substation, while collaboration on a METI subsidy application created opportunities for financing Uganda's water development projects.
4. The Mission facilitated discussions between Japan Bank for International Cooperation and Uganda's Ministry of Finance on financing for the Western Uganda Power Supply and Stabilization Project, strengthening prospects for infrastructure financing support.
5. Kagoshima University signed an MoU with Namulonge Crop Research Centre to undertake rice productivity research aimed at increasing agricultural output in Uganda.
6. A high-level diaspora engagement in Chiba generated actionable recommendations on investment, innovation, skills transfer and diaspora coordination, while securing consensus on sustained engagement through a proposed annual Uganda Diaspora Convention in Japan.
7. Participation in FOODEX Japan 2026 identified Nichimo Co., Ltd. as a potential partner for Uganda's food processing sector and created trade linkages with international importers, distributors and hospitality stakeholders.
8. The Mission mobilized JPY 6.7 million in donor support for Komorebi Primary School, improving classrooms, sanitation facilities, learning conditions and pupil enrollment.

Variances and Challenges

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- 1. Coordination Gaps Across Stakeholders
Limited inter-agency coordination affects harmonized implementation of programmes, which may constrain equitable participation and benefit-sharing across women, youth, persons with disabilities, and marginalized groups.
- 2. Weak National Branding and Visibility
Low strategic branding limits Ugandas competitiveness and may reduce inclusive access to trade, tourism, and investment opportunities, particularly for women- and youth-led enterprises.
- 3. Technical Complexity of Economic and Commercial Diplomacy (ECD)
Specialized technical subject areas require enhanced institutional capacity to ensure informed, inclusive, and gender-responsive engagement in trade and investment negotiations.
- 4. Tourism Perception and Security Concerns
Persistent security advisories affecting regions bordering the Democratic Republic of Congo influence tourism flows and may disproportionately impact community-based and vulnerable groups dependent on tourism-related livelihoods.

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V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Key Service Area*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:05 Tourism Development	0.100	0.100	0.100	0.100	100.0 %	100.0 %	100.0 %
Vote Function:01 Overseas Mission Services	0.100	0.100	0.100	0.100	100.0 %	100.0 %	100.0 %
120009 Tourism Promotion	0.100	0.100	0.100	0.100	100.0 %	100.0 %	100.0 %
Programme:07 Private Sector Development	0.021	0.021	0.016	0.016	75.0 %	75.0 %	100.0 %
Vote Function:01 Overseas Mission Services	0.021	0.021	0.016	0.016	75.0 %	75.0 %	100.0 %
000088 Investment Promotion	0.021	0.021	0.016	0.016	75.0 %	75.0 %	100.0 %
Programme:12 Human Capital Development	0.044	0.044	0.033	0.033	75.0 %	75.0 %	100.0 %
Vote Function:01 Overseas Mission Services	0.044	0.044	0.033	0.033	75.0 %	75.0 %	100.0 %
000034 Education and Skills Development	0.044	0.044	0.033	0.033	75.0 %	75.0 %	100.0 %
Programme:16 Governance and Security	9.079	9.079	7.393	7.375	81.4 %	81.2 %	99.8 %
Vote Function:01 Overseas Mission Services	9.079	9.079	7.393	7.375	81.4 %	81.2 %	99.8 %
000014 Administrative and Support Services	8.594	8.594	7.002	6.984	81.5 %	81.3 %	99.7 %
460056 Consulars services	0.233	0.233	0.202	0.202	86.7 %	86.7 %	100.0 %
460057 Peace and security	0.252	0.252	0.189	0.189	75.0 %	75.0 %	100.0 %
Programme:18 Development Plan Implementation	0.100	0.100	0.075	0.075	75.0 %	75.0 %	100.0 %
Vote Function:01 Overseas Mission Services	0.100	0.100	0.075	0.075	75.0 %	75.0 %	100.0 %
560009 Cooperation frameworks and Development Assistance	0.100	0.100	0.075	0.075	75.0 %	75.0 %	100.0 %
Total for the Vote	9.344	9.344	7.617	7.598	81.5 %	81.3 %	99.8 %

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Table V3.2: GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	1.510	1.510	1.133	1.133	75.0 %	75.0 %	100.0 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	1.523	1.523	1.142	1.142	75.0 %	75.0 %	100.0 %
212102 Medical expenses (Employees)	0.325	0.325	0.244	0.244	75.0 %	75.0 %	100.0 %
221001 Advertising and Public Relations	0.323	0.323	0.243	0.243	75.0 %	75.0 %	100.0 %
221002 Workshops, Meetings and Seminars	0.600	0.600	0.475	0.475	79.2 %	79.2 %	100.0 %
221003 Staff Training	0.116	0.116	0.087	0.087	75.0 %	75.0 %	100.0 %
221005 Official Ceremonies and State Functions	0.109	0.109	0.109	0.109	100.0 %	100.0 %	100.0 %
221007 Books, Periodicals & Newspapers	0.012	0.012	0.009	0.009	75.0 %	75.0 %	100.0 %
221008 Information and Communication Technology Supplies.	0.002	0.002	0.001	0.001	75.0 %	75.0 %	100.0 %
221009 Welfare and Entertainment	0.424	0.424	0.318	0.318	75.0 %	75.0 %	100.0 %
221011 Printing, Stationery, Photocopying and Binding	0.177	0.177	0.133	0.133	75.0 %	75.0 %	100.0 %
221012 Small Office Equipment	0.009	0.009	0.007	0.007	75.0 %	75.0 %	100.0 %
221016 Systems Recurrent costs	0.082	0.082	0.062	0.062	75.0 %	75.0 %	100.0 %
221017 Membership dues and Subscription fees.	0.006	0.006	0.004	0.004	75.0 %	75.0 %	100.0 %
222001 Information and Communication Technology Services.	0.300	0.300	0.225	0.225	75.0 %	75.0 %	100.0 %
222002 Postage and Courier	0.110	0.110	0.082	0.082	75.0 %	75.0 %	100.0 %
223001 Property Management Expenses	0.013	0.013	0.010	0.010	75.0 %	75.0 %	100.0 %
223003 Rent-Produced Assets-to private entities	2.227	2.227	2.227	2.208	100.0 %	99.2 %	99.2 %
223005 Electricity	0.073	0.073	0.055	0.055	75.0 %	75.0 %	100.0 %
223006 Water	0.005	0.005	0.004	0.004	75.0 %	75.0 %	100.0 %
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.006	0.006	0.005	0.005	75.0 %	75.0 %	100.0 %
224001 Medical Supplies and Services	0.010	0.010	0.007	0.007	75.0 %	75.0 %	100.0 %
225101 Consultancy Services	0.350	0.350	0.263	0.263	75.0 %	75.0 %	100.0 %
226001 Insurances	0.015	0.015	0.012	0.012	75.0 %	75.0 %	100.0 %
227001 Travel inland	0.774	0.774	0.580	0.580	75.0 %	75.0 %	100.0 %
227002 Travel abroad	0.200	0.200	0.150	0.150	75.0 %	75.0 %	100.0 %
227004 Fuel, Lubricants and Oils	0.022	0.022	0.017	0.017	75.0 %	75.0 %	100.0 %

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
228002 Maintenance-Transport Equipment	0.013	0.013	0.010	0.010	75.0 %	75.0 %	100.0 %
228003 Maintenance-Machinery & Equipment Other than Transport Equipment	0.008	0.008	0.006	0.006	75.0 %	75.0 %	100.0 %
Total for the Vote	9.344	9.344	7.617	7.598	81.5 %	81.3 %	99.8 %

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:01 Agro-Industrialization	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.100	0.100	0.00 %	0.00 %	100.0 %
Departments							
N/A							
Development Projects							
N/A							
Programme:04 Manufacturing	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.100	0.100	0.00 %	0.00 %	100.0 %
Departments							
N/A							
Development Projects							
N/A							
Programme:05 Tourism Development	0.100	0.100	0.100	0.100	100.00 %	100.00 %	100.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.100	0.100	0.00 %	0.00 %	100.0 %
Departments							
001 Embassy in Tokyo, Japan	0.100	0.100	0.100	0.100	100.0 %	100.0 %	100.0 %
Development Projects							
N/A							
Programme:07 Private Sector Development	0.021	0.021	0.016	0.016	75.00 %	75.00 %	100.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.100	0.100	0.00 %	0.00 %	100.0 %
Departments							
001 Embassy in Tokyo, Japan	0.021	0.021	0.016	0.016	75.2 %	75.2 %	100.0 %
Development Projects							
N/A							
Programme:12 Human Capital Development	0.044	0.044	0.033	0.033	75.00 %	75.00 %	100.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.100	0.100	0.00 %	0.00 %	100.0 %
Departments							
001 Embassy in Tokyo, Japan	0.044	0.044	0.033	0.033	75.2 %	75.2 %	100.0 %
Development Projects							
N/A							

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:12 Human Capital Development	0.044	0.044	0.033	0.033	75.00 %	75.00 %	100.00 %
Programme:15 Community Mobilization And Mindset Change	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.100	0.100	0.00 %	0.00 %	100.0 %
Departments							
N/A							
Development Projects							
N/A							
Programme:16 Governance and Security	9.079	9.079	7.393	7.375	81.43 %	81.23 %	99.75 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.100	0.100	0.00 %	0.00 %	100.0 %
Departments							
001 Embassy in Tokyo, Japan	9.079	9.079	7.393	7.375	81.4 %	81.2 %	99.8 %
Development Projects							
N/A							
Programme:18 Development Plan Implementation	0.100	0.100	0.075	0.075	75.00 %	75.00 %	100.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.100	0.100	0.00 %	0.00 %	100.0 %
Departments							
001 Embassy in Tokyo, Japan	0.100	0.100	0.075	0.075	75.0 %	75.0 %	100.0 %
Development Projects							
N/A							
Total for the Vote	9.344	9.344	7.617	7.598	81.5 %	81.3 %	99.8 %

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Table V3.4: External Financing Releases and Expenditure by Vote Function and Project

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Quarter 3: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Tokyo, Japan		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Tokyo, Japan		
Key Service Area:000088 Investment Promotion		

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
1 field visit undertaken to engage investors from Japan and South Korea to invest into Ugandas key economic sectors	1. Held a meeting with JICA officials to discuss Uganda– Japan cooperation in infrastructure and energy projects. Outcome: JICA confirmed dispatch of a technical appraisal team to Uganda to assess funding needs for Kampala Flyover Lot 2 and Kampala Metropolitan Transmission projects. 2. Coordinated a Yokogawa Electric Corporation technical visit to Uganda to explore water sector investments. Outcome: Tororo Water Supply, Lubigi Wastewater Treatment and Kayunga Water Pipeline Expansion projects were identified for possible investment. 3. Coordinated meetings between Yokogawa Electric Corporation and UNOC on refinery, oil storage and automation projects. Outcome: Strengthened prospects for Japanese investment and technology transfer in Uganda’s oil and gas sector. 4. Held follow-up meetings with Toyota Tsusho, JBIC and METI on power and water projects. Outcome: Advanced financing discussions, project implementation and subsidy support for Uganda’s infrastructure projects.	No variation
Expenditures incurred in the Quarter to deliver outputs		US\$hs Thousand
Item		Spent
227001 Travel inland		5,320.002
	Total For Budget Output	5,320.002
	Wage Recurrent	0.000
	Non Wage Recurrent	5,320.002
	Arrears	0.000
	AIA	0.000
	Total For Department	5,320.002
	Wage Recurrent	0.000

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	5,320.002
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:12 Human Capital Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Tokyo, Japan		
Key Service Area:000034 Education and Skills Development		
PIAP Output: 12211201 Strengthened Skills acquisition and development framework		
Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas		
1 meeting arranged with Development Partners to advocate for cooperation frameworks, prioritizing empowerment initiatives for women, youth, and persons with disabilities.	Kagoshima University has signed a Memorandum of Understanding with Namulonge Crop Research Centre to conduct a research study on the introduction to ratoon/ agronomy practices (where existing rice plants are cut and made to regenerate) to increase rice productivity in Uganda using existing rice plants.	No variation
2 universities or MDAs engaged to source scholarships guaranteeing equitable access for individuals regardless of gender.	Planned to be undertaken in June 2026	Planned to be undertaken in June 2026

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
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PIAP Output: 12711101 Increased awareness and capacity of community members to participate in and influence national development processes

Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives

	The Mission together with the Diaspora Services Department of the Ministry of Foreign Affairs held a high-level engagement with the Ugandan community in Japan at TKP Garden City Chiba on 29 March 2026, convening professionals, students, entrepreneurs, and diaspora leaders to contribute to the formulation of a National Diaspora Policy and mobilize diaspora participation in investment, innovation, and skills transfer in an inclusive manner. Outcome: Generated actionable inputs to institutionalize diaspora participation in national development, reinforced the need for skills mapping and improved coordination through registration, and secured consensus on sustained engagement through a proposed annual Uganda Diaspora Convention in Japan.	No variation
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Expenditures incurred in the Quarter to deliver outputs

US\$ Thousand

Item	Spent
221009 Welfare and Entertainment	965.070
227001 Travel inland	10,000.000
Total For Budget Output	10,965.070
Wage Recurrent	0.000
Non Wage Recurrent	10,965.070
Arrears	0.000
AIA	0.000
Total For Department	10,965.070
Wage Recurrent	0.000
Non Wage Recurrent	10,965.070
Arrears	0.000
AIA	0.000

Develoment Projects

N/A

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Outputs Planned in Quarter		Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			
Key Service Area:000014 Administrative and Support Services			
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
1 trade or investment forum organized to attract investors in Japan and South Korea in Ugandas key economic sectors	No trade or investment forums	No variation	
2 tourism promotion agencies engaged with in Japan and South Korea to promote Ugandas tourism in the two countries	Planned to be undertaken in Q4.	Planned to be undertaken in Q4.	
1 fam trip organized for Japanese tourism influencers, promoters to visit Uganda as a way of popularizing and promoting Ugandas tourism in Japan	Planned to be undertaken in May 2026	Planned to be undertaken in May 2026	
Expenditures incurred in the Quarter to deliver outputs			UShs Thousand
Item			Spent
211102 Contract Staff Salaries			377,515.100
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)			380,804.437
212102 Medical expenses (Employees)			81,234.500
221001 Advertising and Public Relations			75,000.000
221002 Workshops, Meetings and Seminars			125,000.000
221003 Staff Training			28,975.000
221007 Books, Periodicals & Newspapers			3,063.250
221008 Information and Communication Technology Supplies.			384.250
221009 Welfare and Entertainment			80,000.000
221011 Printing, Stationery, Photocopying and Binding			44,319.500
221012 Small Office Equipment			2,318.750
221016 Systems Recurrent costs			20,537.500
221017 Membership dues and Subscription fees.			1,394.500
222001 Information and Communication Technology Services.			75,000.000
222002 Postage and Courier			27,385.000
223001 Property Management Expenses			3,180.000

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
223005 Electricity		18,315.000
223006 Water		1,192.500
223007 Other Utilities- (fuel, gas, firewood, charcoal)		1,590.000
224001 Medical Supplies and Services		2,385.000
225101 Consultancy Services		87,500.000
226001 Insurances		3,874.000
227001 Travel inland		90,000.000
227002 Travel abroad		50,000.000
227004 Fuel, Lubricants and Oils		5,565.000
228002 Maintenance-Transport Equipment		3,312.500
228003 Maintenance-Machinery & Equipment Other than Transport Equipment		1,987.500
	Total For Budget Output	1,591,833.287
	Wage Recurrent	377,515.100
	Non Wage Recurrent	1,214,318.187
	Arrears	0.000
	AIA	0.000
Key Service Area:460056 Consulars services		
PIAP Output: 16712202 Ugandans and Foreigners provided with consular services		
Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad		
Social media platform followers increased by 15 at the end of the year to bolster Uganda's global visibility, enhance its reputation, and advance diplomatic objectives	A total of 1,658 followers across all Embassy social media platforms, an increase of 3 followers in Q3.	Planned to be completed in Q4.
30 consular documents authenticated ensuring equal access and assistance for all	27 consular documents authenticated ensuring equal access and assistance for all	Planned to be completed in Q4
2 emergency travel documents issued ensuring equal access and assistance for all	5 emergency travel documents issued ensuring equal access and assistance for all	No variation
1 Ugandan in Diaspora registered annually to strengthen consular services and promote diaspora engagement	Achieved	No variation

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16712202 Ugandans and Foreigners provided with consular services		
Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad		
Mission Website updated monthly to showcase Uganda positively, promote cultural exchange, enhance diplomatic ties, and provide essential services to Ugandan citizens abroad	Planned to be completed in June 2026.	Planned to be completed in June 2026.
All Ugandans in distress assisted ensuring equal access and assistance	Provided consular guidance and immigration-related assistance to a Ugandan who was denied entry into Japan, including coordination with relevant authorities and support on immigration procedures.	No variation
6 Visas issued ensuring equal access and assistance for all	4 Visas issued ensuring equal access and assistance for all	No variation
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item	Spent	
221001 Advertising and Public Relations	5,873.750	
221009 Welfare and Entertainment	25,000.000	
Total For Budget Output		30,873.750
Wage Recurrent		0.000
Non Wage Recurrent		30,873.750
Arrears		0.000
AIA		0.000
Key Service Area:460057 Peace and security		
PIAP Output: 16711101 Peace and security initiatives at regional and international level supported		
Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level		
4 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection	No International Peace and Security engagements during the period	Planned to be concluded in Q4
Uganda represented in 1 event organized by the Governments of Japan, South Korea and Timor Leste to strengthen bilateral and multilateral relations	Participated in engagements organized by the Imperial Household, MOFA Japan, MOFA Korea and diplomatic missions to strengthen diplomatic relations and multilateral cooperation. Outcome: Enhanced Uganda’s diplomatic visibility and international partnerships.	No variation

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Outputs Planned in Quarter		Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16711101 Peace and security initiatives at regional and international level supported			
Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level			
4 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection	No International Peace and Security engagements during the period		No variation
Expenditures incurred in the Quarter to deliver outputs			US\$ Thousand
Item			Spent
227001 Travel inland			63,075.118
Total For Budget Output			63,075.118
Wage Recurrent			0.000
Non Wage Recurrent			63,075.118
Arrears			0.000
AIA			0.000
Total For Department			1,685,782.155
Wage Recurrent			377,515.100
Non Wage Recurrent			1,308,267.055
Arrears			0.000
AIA			0.000
Development Projects			
N/A			
Programme:18 Development Plan Implementation			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			
Key Service Area:560009 Cooperation frameworks and Development Assistance			

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP		
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others		
1 meeting conducted with bilateral or multilateral partners to mobilize financial and technical assistance for NDP III priorities, ensuring equal representation and participation	1. Held engagements with Japan International Cooperation Agency (JICA) on Kampala Flyover Lot 2 and Kampala Metropolitan Transmission projects. Outcome: JICA confirmed dispatch of a technical appraisal team to Uganda to assess funding requirements for project completion. 2. Coordinated Yokogawa Electric Corporation’s technical visit to Uganda and engagements with UNOC on water and oil infrastructure projects. Outcome: Three water projects were identified for possible investment and interest expressed in Uganda’s refinery, storage terminal and pipeline projects. 3. Held engagements with Toyota Tsusho and Japan Bank for International Cooperation (JBIC). Outcome: Buloba Substation was energized and financing discussions advanced for the Western Uganda Power Supply Project. 4. Mobilized JPY 6.7 million donor support for Komorebi Primary School. Outcome: Expanded classrooms from P1–P5 and improved sanitation and learning facilities.	No variation
Expenditures incurred in the Quarter to deliver outputs		US\$ <i>Thousand</i>
Item		Spent
227001 Travel inland		25,000.000
	Total For Budget Output	25,000.000
	Wage Recurrent	0.000
	Non Wage Recurrent	25,000.000
	Arrears	0.000
	AIA	0.000
	Total For Department	25,000.000
	Wage Recurrent	0.000

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	25,000.000
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
	GRAND TOTAL	1,727,067.226
	Wage Recurrent	377,515.100
	Non Wage Recurrent	1,349,552.126
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Quarter 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Programme:05 Tourism Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			
Key Service Area:120009 Tourism Promotion			
PIAP Output: 05111101 Destination Uganda promoted in key source markets			
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)			
2 major tourism exhibitions participated in Japan and South Korea promoting Uganda's tourism to attract tourism arrivals, investments and partnerships into the sector		1. Coordinated Uganda’s participation in Tourism Expo Japan (TEJ) 2025 in Aichi, Nagoya with five Ugandan tour companies showcasing Uganda’s tourism potential, wildlife, coffee, vanilla, and crafts. Outcome: Increased awareness of Uganda as a tourism destination and generated hundreds of potential tourism leads among Japanese and international visitors. 2. Coordinated Uganda’s participation in the Osaka 2025 World Expo, including the Uganda National Day event with performances by Ndere Troupe. Outcome: Attracted about 5,000–6,000 visitors to the Uganda Pavilion, strengthened Uganda’s country branding, and promoted demand for Ugandan cultural products such as Lubugo. 3. Facilitated Uganda’s participation in the Seoul Africa Festival in South Korea. Outcome: Enhanced Uganda’s cultural visibility, strengthened cultural diplomacy, and created diaspora-led tourism promotion opportunities.	
1 training program or capacity-building initiative in the tourism sector participated in on how to penetrate the tourism market in Japan and South Korea		Planned to be undertaken in June 2026	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand	
Item		Spent	
221002 Workshops, Meetings and Seminars		100,000.000	
Total For Budget Output		100,000.000	

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
	Wage Recurrent		0.000
	Non Wage Recurrent		100,000.000
	Arrears		0.000
	AIA		0.000
	Total For Department		100,000.000
	Wage Recurrent		0.000
	Non Wage Recurrent		100,000.000
	Arrears		0.000
	AIA		0.000
Development Projects			
N/A			
Programme:07 Private Sector Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			
Key Service Area:000088 Investment Promotion			

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07022001 Markets negotiated and penetrated	
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports	
2 trade or investment forums participated in to attract investors in Japan and South Korea into Ugandas key economic sectors	1. Coordinated Uganda’s participation in Expo 2025 Osaka to promote Ugandan products including coffee, vanilla, waragi, dried fruits, dried fish and tooke in partnership with private sector companies, diaspora businesses and Japanese partners. Outcome: Kumba Company secured invitations to 17 post-Expo events and promotional roadshows in 8 Japanese cities. 2. Facilitated Uganda’s participation in the TICAD9 Business Expo and Conference. Outcome: UJ-Connect partnered with a Japanese company to develop a software system. 3. Coordinated Uganda’s participation in the SCAJ Exhibition 2025 and conducted coffee promotion seminars. Outcome: Generated business leads and export negotiations worth about USD 499,000 per container. 4. Co-organised the Uganda Business Seminar with UNIDO and participated in FOODEX Japan 2026. Outcome: Initiated trade discussions and established networking opportunities with Japanese machinery suppliers, distributors and international food industry stakeholders.

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 07022001 Markets negotiated and penetrated

Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports

4 field visits undertaken to engage investors from Japan and South Korea to invest into Ugandas key economic sectors	1. Participated in TICAD9 bilateral engagements in Yokohama with Toyota Tsusho, JBIC, KEIDANREN, Marubeni and Sojitz to promote cooperation in infrastructure, energy, water and manufacturing. Outcome: Strengthened partnerships and advanced discussions on infrastructure financing and industrial investment. 2. Held a bilateral meeting between Rt. Hon. Robinah Nabbanja and Japan’s Chief Cabinet Secretary in Tokyo. Outcome: Reaffirmed Japan’s support for Uganda’s infrastructure and economic priorities. 3. Conducted engagements with KEIDANREN, Lacto Japan, JICA and Yokogawa Electric Corporation. on agro-processing, tourism and manufacturing. Outcome: Generated investor interest and follow-up engagements. 4. Participated in engagements with KITA Outcome: Strengthened economic cooperation and support towards the Uganda–Korea Investment Forum.
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Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ <i>Thousand</i>
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Item	Spent
227001 Travel inland	15,960.002
Total For Budget Output	15,960.002
Wage Recurrent	0.000
Non Wage Recurrent	15,960.002
Arrears	0.000
AIA	0.000
Total For Department	15,960.002
Wage Recurrent	0.000
Non Wage Recurrent	15,960.002
Arrears	0.000
AIA	0.000

Development Projects

N/A

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Programme:12 Human Capital Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			
Key Service Area:000034 Education and Skills Development			
PIAP Output: 12211201 Strengthened Skills acquisition and development framework			
Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas			
4 meetings arranged with Development Partners to advocate for cooperation frameworks, prioritizing empowerment initiatives for women, youth, and persons with disabilities.		1. Held engagements with JICA officials on infrastructure and energy cooperation projects between Uganda and Japan. Outcome: Strengthened development cooperation frameworks supporting infrastructure development and improved service delivery. 2. Coordinated meetings between JBIC and MoFPED on financing for the Western Uganda Power Supply and Stabilization Project. Outcome: Advanced cooperation on energy access initiatives and economic empowerment. 3. Facilitated collaboration between Kagoshima University and Namulonge Crop Research Centre on ratoon agronomy research. Outcome: Strengthened agricultural research, technology transfer and human capital development. 4. Coordinated engagements between NARO and Ac-Planta Inc. on “Skeepon” crop technology. Outcome: Enhanced agricultural innovation, farmer productivity and skills development through pilot studies in Uganda.	
8 universities or MDAs engaged to source scholarships guaranteeing equitable access for individuals regardless of gender.		Planned to be undertaken in June 2026	

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 12711101 Increased awareness and capacity of community members to participate in and influence national development processes

Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives

02 engagements with the Diaspora undertaken to mobilize their participation in national development, ensuring that the initiatives benefit men, women, persons with disabilities, and other marginalized groups equitably	1. The Mission facilitated Ugandan Diaspora participation in the Seoul Africa Festival to showcase Uganda’s culture, cuisine, tourism, and diaspora enterprises. Outcome: Enhanced Uganda’s visibility, generated tourism and diaspora-led promotion opportunities, and strengthened people-to-people ties. 2. The Mission together with the Diaspora Services Department of the Ministry of Foreign Affairs held a high-level engagement with the Ugandan community in Japan at TKP Garden City Chiba on 29 March 2026, convening professionals, students, entrepreneurs, and diaspora leaders to contribute to the National Diaspora Policy and mobilize participation in investment, innovation, and skills transfer. Outcome: Generated recommendations to institutionalize diaspora participation in national development, strengthened coordination through registration and skills mapping, and secured consensus on sustained inclusive engagement through a proposed annual Uganda Diaspora Convention in Japan.
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Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$hs Thousand
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Item	Spent
221009 Welfare and Entertainment	2,895.070
227001 Travel inland	30,000.000
Total For Budget Output	32,895.069
Wage Recurrent	0.000
Non Wage Recurrent	32,895.069
Arrears	0.000
AIA	0.000
Total For Department	32,895.069
Wage Recurrent	0.000
Non Wage Recurrent	32,895.069
Arrears	0.000
AIA	0.000

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Development Projects			
N/A			
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			
Key Service Area:000014 Administrative and Support Services			
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
1 annual performance review retreat organized for the Mission, aimed at enhancing staff effectiveness and aligning efforts with Uganda's development		Planned to be undertaken in June 2026	
12 staff performance review meetings conducted annually, ensuring equal opportunities for all employees		12 performance review meetings conducted	
All staff engaged in capacity-building activities, ensuring equitable access for all		Planned to be undertaken in June 2026	
4 trade or investment forums organized to attract investors in Japan and South Korea in Ugandas key economic sectors		Coordinated Uganda’s participation in Expo 2025 Osaka and promoted Ugandan products including coffee, vanilla, waragi, dried fruits, dried fish and tooke. Outcome: Kumba Company secured invitations to 17 post-Expo events and plans were developed for roadshows in 8 Japanese cities. Coordinated Uganda’s participation in the SCAJ Exhibition 2025 and conducted coffee promotion seminars. Outcome: Generated business leads and export negotiations worth about USD 499,000 per container. Facilitated Uganda’s participation in the TICAD9 Business Expo. Outcome: UJ-Connect partnered with a Japanese company to develop a software system. Co-organised the Uganda Business Seminar and facilitated 40 B2B meetings. Outcome: Discussions on vanilla trade, LPG, EV assembly and agricultural technologies were initiated. Coordinated Uganda’s participation in the Korea-Africa Senior Officials Meeting and engagements with KITA. Outcome: KITA agreed to support organization of the Uganda–Korea Investment Forum.	

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
World Expo 2025 Osaka participated in to further Ugandas interests in Japan		The Mission coordinated and facilitated Uganda’s participation in Expo 2025 Osaka (13 April–13 October 2025) and the Tourism Exhibition of Japan (TEJ) in Aichi, Nagoya to showcase Uganda’s tourism potential, culture and products including coffee, vanilla, waragi, dried fruits, dried fish and tooke in partnership with private sector companies, diaspora businesses and Japanese partners. Uganda’s National Day at the Expo was presided over by Rt. Hon. Robinah Nabbanja and featured performances by Ndere Troupe. Coffee was also served at the Uganda Pavilion through collaboration with Blue Banana, a Ugandan diaspora-owned business in Japan. Outcome: The Uganda Pavilion attracted 5,000–6,000 visitors, generated tourism and business leads, increased demand for Lubugo products in Japan, facilitated 40 tourist visits to Uganda and secured 17 post-Expo promotional engagements and roadshow opportunities in 8 Japanese cities.	
2 tourism promotion agencies engaged with in Japan and South Korea to promote Ugandas tourism in the two countries		Planned to be undertaken in Q4.	
1 fam trip organized for Japanese tourism influencers, promoters to visit Uganda as a way of popularizing and promoting Ugandas tourism in Japan		The mission has been coordinating various of activities with Fukuoka-Uganda Friendship Association in Fukuoka at aimed at promoting tourism, trade and investment from Japan to Uganda. Outcome: Fukuoka-Uganda Friendship Association took 20 tourists to Uganda in December 2025 and has committed to taking the same number of tourists to Uganda every year.	

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
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Item	Spent
211102 Contract Staff Salaries	1,132,545.300
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	1,142,413.216
212102 Medical expenses (Employees)	243,703.500
221001 Advertising and Public Relations	225,000.000
221002 Workshops, Meetings and Seminars	375,000.000
221003 Staff Training	86,925.000
221007 Books, Periodicals & Newspapers	9,189.750

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand	
Item		Spent	
221008 Information and Communication Technology Supplies.		1,152.750	
221009 Welfare and Entertainment		240,000.000	
221011 Printing, Stationery, Photocopying and Binding		132,958.500	
221012 Small Office Equipment		6,956.250	
221016 Systems Recurrent costs		61,612.500	
221017 Membership dues and Subscription fees.		4,183.500	
222001 Information and Communication Technology Services.		225,000.000	
222002 Postage and Courier		82,155.000	
223001 Property Management Expenses		9,540.000	
223003 Rent-Produced Assets-to private entities		2,208,136.250	
223005 Electricity		54,945.000	
223006 Water		3,577.500	
223007 Other Utilities- (fuel, gas, firewood, charcoal)		4,770.000	
224001 Medical Supplies and Services		7,155.000	
225101 Consultancy Services		262,500.000	
226001 Insurances		11,622.000	
227001 Travel inland		270,000.000	
227002 Travel abroad		150,000.000	
227004 Fuel, Lubricants and Oils		16,695.000	
228002 Maintenance-Transport Equipment		9,937.500	
228003 Maintenance-Machinery & Equipment Other than Transport		5,962.500	
Total For Budget Output		6,983,636.016	
Wage Recurrent		1,132,545.300	
Non Wage Recurrent		5,851,090.716	
Arrears		0.000	
AIA		0.000	

Key Service Area:460056 Consulars services

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 16712202 Ugandans and Foreigners provided with consular services			
Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad			
1 National day celebration organized to showcase Uganda's diversity and foster people-to-people connections between Ugandans and citizens in the areas of accreditation		The climax of Uganda’s participation at Expo 2025 Osaka was the ‘National Day Event’ held on 8 October 2025 at the Expo Site, presided over by the Rt. Hon. Prime Minister of Uganda, Robinah Nabbanja, and graced by cultural performances from Ndere Troupe showcasing Uganda’s diverse cultural and traditional heritage. Outcome: The event enhanced Uganda’s visibility and country branding in Japan, strengthened cultural diplomacy, promoted Uganda’s tourism potential to international audiences, and generated increased interest in Ugandan culture, tourism and products.	
Social media platform followers increased by 60 at the end of the year to bolster Uganda's global visibility, enhance its reputation, and advance diplomatic objectives		A total of 1,658 followers across all Embassy social media platforms, an increase of 44 followers as of Q3.	
130 consular documents authenticated ensuring equal access and assistance for all		88 consular documents authenticated ensuring equal access and assistance for all	
8 emergency travel documents issued ensuring equal access and assistance for all		15 emergency travel documents issued ensuring equal access and assistance for all	
4 Ugandans in Diaspora registered annually to strengthen consular services and promote diaspora engagement		10 Ugandans in Diaspora registered	
2 articles published to foster understanding of Uganda's development priorities and achievements, with a focus on promoting gender equality, social inclusion, and youth empowerment		Published a feature article in Japan News titled “Uganda’s Coffee: A Global Commodity Rooted in Culture, Sustainability, and Opportunity” as part of Uganda’s National Day promotion activities, highlighting Uganda’s coffee heritage, sustainability practices, farmer empowerment and trade potential with Japan. Outcome: Enhanced Uganda’s coffee branding and visibility in Japan, increased awareness among Japanese consumers and buyers, and promoted stronger market interest and trade opportunities for Ugandan coffee.	
Mission Website updated monthly to showcase Uganda positively, promote cultural exchange, enhance diplomatic ties, and provide essential services to Ugandan citizens abroad		Planned to be completed in June 2026.	

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 16712202 Ugandans and Foreigners provided with consular services

Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad

3 Ugandan delegations provided with protocol services	1. Coordinated Uganda’s participation and bilateral engagements led by H.E. the Vice President Jessica Alupo during the TICAD9 Summit in Yokohama. 2. Coordinated protocol support for the Ugandan delegation led by Rt. Hon. Robinah Nabbanja during Uganda’s National Day Event at Expo 2025 Osaka. 3. Facilitated bilateral meetings between Rt. Hon. Robinah Nabbanja, KEIDANREN and Japan’s Chief Cabinet Secretary. 4. Coordinated meetings for Uganda’s health sector delegation with JAMIC in Tokyo on medical technology cooperation and investment. 5. Coordinated protocol and bilateral engagements for the Minister of Energy delegation with JICA, JBIC and Toyota Tsusho. 6. Facilitated protocol support for the delegation led by Permanent Secretary Vincent Bagiire Waiswa during the Korea-Africa Senior Officials Meeting. 7. Coordinated Uganda’s participation in the Uganda Business Seminar with UNIDO-ITPO Tokyo.
All Ugandans in distress assisted ensuring equal access and assistance	1. Coordinated the repatriation of remains of deceased Ugandans in collaboration with families, funeral service providers and host country authorities. 2. Provided consular guidance and immigration-related assistance to a Ugandan who was denied entry into Japan, including coordination with relevant authorities and support on immigration procedures.
24 Visas issued ensuring equal access and assistance for all	25 Visas issued ensuring equal access and assistance for all

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
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Item	Spent
221001 Advertising and Public Relations	17,621.250
221005 Official Ceremonies and State Functions	109,074.000

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand	
Item			Spent
221009 Welfare and Entertainment			75,000.000
	Total For Budget Output		201,695.250
	Wage Recurrent		0.000
	Non Wage Recurrent		201,695.250
	Arrears		0.000
	AIA		0.000
Key Service Area:460057 Peace and security			
PIAP Output: 16711101 Peace and security initiatives at regional and international level supported			
Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level			
4 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection		1. Participated in peace memorial ceremonies in Hiroshima and Nagasaki organized by the Government of Japan to promote global peace, nuclear disarmament and international solidarity. 2. Participated in TICAD9 high-level bilateral engagements with the Government of Japan and Japanese institutions where Japan reaffirmed support for refugee welfare programmes and refugee-hosting communities in Uganda. 3. Held a high-level bilateral meeting with Japan’s Chief Cabinet Secretary in Tokyo focusing on strengthening Uganda–Japan cooperation, infrastructure development and broader strategic partnership issues. 4. Participated in the Korea-Africa Senior Officials Meeting in the Republic of Korea involving discussions on strategic bilateral and regional cooperation matters in preparation for the Korea-Africa Foreign Ministers Meeting and the 2nd Korea-Africa Heads of State and Government Summit.	
Uganda represented in 4 events organized by the Governments of Japan, South Korea and Timor Leste to strengthen bilateral and multilateral relations		Participated in engagements organized by the Imperial Household, MOFA Japan, MOFA Korea and diplomatic missions to strengthen diplomatic relations and multilateral cooperation. Outcome: Enhanced Uganda’s diplomatic visibility and international partnerships.	

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16711101 Peace and security initiatives at regional and international level supported	
Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level	
3 high-level exchanges and meetings facilitated between Uganda and countries of accreditation to strengthen diplomatic ties and enhance cooperation in key areas of mutual interest	1. Coordinated TICAD9 bilateral engagements led by H.E. the Vice President Jessica Alupo with Japanese institutions and corporations including JBIC and Toyota Tsusho. Outcome: Enhanced cooperation in energy, infrastructure and investment promotion. 2. Facilitated bilateral meetings between Rt. Hon. Robinah Nabbanja, Japan’s Chief Cabinet Secretary, KEIDANREN and Japanese business leaders in Tokyo. Outcome: Strengthened Uganda–Japan cooperation in trade, investment and infrastructure development. 3. Facilitated engagements between the Permanent Secretary of Foreign Affairs and officials from the Republic of Korea and KITA. Outcome: Strengthened Uganda–Korea cooperation and support for the Uganda–Korea Investment Forum.
Uganda's candidacy in 1 global position or institution advocated, aiming to bolster Uganda's participation in international development initiatives	Advocated for the candidacy of Ms. Caroline Aguti for the position of Councillor to the International Union for Conservation of Nature (IUCN) during engagements with relevant stakeholders and partners. Outcome: Ms. Caroline Aguti was successfully elected as Councillor representing the Africa Region, strengthening Uganda’s visibility and representation in international environmental conservation and policy platforms.

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 16711101 Peace and security initiatives at regional and international level supported

Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level

12 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection	1. Participated in peace memorial ceremonies in Hiroshima and Nagasaki organized by the Government of Japan to promote global peace, nuclear disarmament and international solidarity. 2. Participated in TICAD9 high-level bilateral engagements with the Government of Japan and Japanese institutions where Japan reaffirmed support for refugee welfare programmes and refugee-hosting communities in Uganda. 3. Held a high-level bilateral meeting with Japan’s Chief Cabinet Secretary in Tokyo focusing on strengthening Uganda–Japan cooperation, infrastructure development and broader strategic partnership issues. 4. Participated in the Korea-Africa Senior Officials Meeting in the Republic of Korea involving discussions on strategic bilateral and regional cooperation matters in preparation for the Korea-Africa Foreign Ministers Meeting and the 2nd Korea-Africa Heads of State and Government Summit.
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Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
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Item	Spent
227001 Travel inland	189,225.118
Total For Budget Output	189,225.118
Wage Recurrent	0.000
Non Wage Recurrent	189,225.118
Arrears	0.000
AIA	0.000
Total For Department	7,374,556.384
Wage Recurrent	1,132,545.300
Non Wage Recurrent	6,242,011.084
Arrears	0.000
AIA	0.000

Development Projects

N/A

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Programme:18 Development Plan Implementation		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Tokyo, Japan		
Key Service Area:560009 Cooperation frameworks and Development Assistance		
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP		
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others		
4 meetings conducted with bilateral or multilateral partners to mobilize financial and technical assistance for NDP III priorities, ensuring equal representation and participation	1. Held engagements with Japan International Cooperation Agency (JICA) on Kampala Flyover Lot 2 and Kampala Metropolitan Transmission projects. Outcome: JICA confirmed dispatch of a technical appraisal team to Uganda to assess funding requirements for project completion. 2. Coordinated Yokogawa Electric Corporation’s technical visit to Uganda and engagements with UNOC on water and oil infrastructure projects. Outcome: Three water projects were identified for possible investment and interest expressed in Uganda’s refinery, storage terminal and pipeline projects. 3. Held engagements with Toyota Tsusho and Japan Bank for International Cooperation (JBIC). Outcome: Buloba Substation was energized and financing discussions advanced for the Western Uganda Power Supply Project. 4. Mobilized JPY 6.7 million donor support for Komorebi Primary School. Outcome: Expanded classrooms from P1–P5 and improved sanitation and learning facilities.	

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP

Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others

2 investment promotion events organized or participated in targeting Uganda's FDI and PPP opportunities, incorporating diversity and inclusion considerations.	1. TICAD9 bilateral engagements coordinated with JBIC, KEIDANREN, Toyota Tsusho and Japanese corporations to mobilize FDI and PPPs in infrastructure, energy, agro-processing, water and manufacturing. Outcomes: JBIC MoU signed for development financing; USD 200m Western Uganda power project negotiations advanced; Toyota Tsusho initiated EPC water projects; KEIDANREN planned investment mission to Uganda. 2. Uganda Business Seminar with UNIDO-ITPO Tokyo organized to promote Uganda’s investment opportunities through 40 B2B meetings involving Ugandan firms, Japanese companies, UIA, and diaspora/private sector actors. Outcomes: initiated vanilla trade talks with Marubeni and Sojitz; generated investment discussions on LPG distribution, EV assembly, education technology, battery distribution, and leather production.
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Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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Item	Spent
227001 Travel inland	75,000.000
Total For Budget Output	75,000.000
Wage Recurrent	0.000
Non Wage Recurrent	75,000.000
Arrears	0.000
AIA	0.000
Total For Department	75,000.000
Wage Recurrent	0.000
Non Wage Recurrent	75,000.000
Arrears	0.000
AIA	0.000

Development Projects

N/A

GRAND TOTAL	7,598,411.455
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VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Wage Recurrent	1,132,545.300
	Non Wage Recurrent	6,465,866.155
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	<i>AIA</i>	0.000

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Quarter 4: Revised Workplan

Annual Plans		Quarter's Plan	Revised Plans
Programme:05 Tourism Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			
Key Service Area:120009 Tourism Promotion			
PIAP Output: 05111101 Destination Uganda promoted in key source markets			
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)			
2 major tourism exhibitions participated in Japan and South Korea promoting Uganda's tourism to attract tourism arrivals, investments and partnerships into the sector	NA		
1 training program or capacity-building initiative in the tourism sector participated in on how to penetrate the tourism market in Japan and South Korea	NA		
Develoment Projects			
N/A			
Programme:07 Private Sector Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			
Key Service Area:000088 Investment Promotion			
PIAP Output: 07022001 Markets negotiated and penetrated			
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports			
2 trade or investment forums participated in to attract investors in Japan and South Korea into Ugandas key economic sectors	NA		
4 field visits undertaken to engage investors from Japan and South Korea to invest into Ugandas key economic sectors	1 field visit undertaken to engage investors from Japan and South Korea to invest into Ugandas key economic sectors	1 field visit undertaken to engage investors from Japan and South Korea to invest into Ugandas key economic sectors	
Develoment Projects			
N/A			

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Plans		Quarter's Plan	Revised Plans
Programme:12 Human Capital Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			
Key Service Area:000034 Education and Skills Development			
PIAP Output: 12211201 Strengthened Skills acquisition and development framework			
Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas			
4 meetings arranged with Development Partners to advocate for cooperation frameworks, prioritizing empowerment initiatives for women, youth, and persons with disabilities.	1 meeting arranged with Development Partners to advocate for cooperation frameworks, prioritizing empowerment initiatives for women, youth, and persons with disabilities.	1 meeting arranged with Development Partners to advocate for cooperation frameworks, prioritizing empowerment initiatives for women, youth, and persons with disabilities.	
8 universities or MDAs engaged to source scholarships guaranteeing equitable access for individuals regardless of gender.	NA		
PIAP Output: 12711101 Increased awareness and capacity of community members to participate in and influence national development processes			
Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives			
02 engagements with the Diaspora undertaken to mobilize their participation in national development, ensuring that the initiatives benefit men, women, persons with disabilities, and other marginalized groups equitably	NA		
Develoment Projects			
N/A			
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Tokyo, Japan			

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
1 annual performance review retreat organized for the Mission, aimed at enhancing staff effectiveness and aligning efforts with Uganda's development	1 annual performance review retreat organized for the Mission, aimed at enhancing staff effectiveness and aligning efforts with Uganda's development	1 annual performance review retreat organized for the Mission, aimed at enhancing staff effectiveness and aligning efforts with Uganda's development
12 staff performance review meetings conducted annually, ensuring equal opportunities for all employees	12 staff performance review meetings conducted annually, ensuring equal opportunities for all employees	12 staff performance review meetings conducted annually, ensuring equal opportunities for all employees
All staff engaged in capacity-building activities, ensuring equitable access for all	All staff engaged in capacity-building activities, ensuring equitable access for all	All staff engaged in capacity-building activities, ensuring equitable access for all
4 trade or investment forums organized to attract investors in Japan and South Korea in Ugandas key economic sectors	1 trade or investment forum organized to attract investors in Japan and South Korea in Ugandas key economic sectors	1 trade or investment forum organized to attract investors in Japan and South Korea in Ugandas key economic sectors
World Expo 2025 Osaka participated in to further Ugandas interests in Japan	NA	
2 tourism promotion agencies engaged with in Japan and South Korea to promote Ugandas tourism in the two countries	NA	
1 fam trip organized for Japanese tourism influencers, promoters to visit Uganda as a way of popularizing and promoting Ugandas tourism in Japan	NA	
Key Service Area:460056 Consulars services		
PIAP Output: 16712202 Ugandans and Foreigners provided with consular services		
Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad		
1 National day celebration organized to showcase Uganda's diversity and foster people-to-people connections between Ugandans and citizens in the areas of accreditation	NA	
Social media platform followers increased by 60 at the end of the year to bolster Uganda's global visibility, enhance its reputation, and advance diplomatic objectives	Social media platform followers increased by 15 at the end of the year to bolster Uganda's global visibility, enhance its reputation, and advance diplomatic objectives	Social media platform followers increased by 15 at the end of the year to bolster Uganda's global visibility, enhance its reputation, and advance diplomatic objectives

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:460056 Consulars services		
PIAP Output: 16712202 Ugandans and Foreigners provided with consular services		
Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad		
130 consular documents authenticated ensuring equal access and assistance for all	30 consular documents authenticated ensuring equal access and assistance for all	30 consular documents authenticated ensuring equal access and assistance for all
8 emergency travel documents issued ensuring equal access and assistance for all	2 emergency travel documents issued ensuring equal access and assistance for all	2 emergency travel documents issued ensuring equal access and assistance for all
4 Ugandans in Diaspora registered annually to strengthen consular services and promote diaspora engagement	1 Ugandan in Diaspora registered annually to strengthen consular services and promote diaspora engagement	1 Ugandan in Diaspora registered annually to strengthen consular services and promote diaspora engagement
2 articles published to foster understanding of Uganda's development priorities and achievements, with a focus on promoting gender equality, social inclusion, and youth empowerment	NA	
Mission Website updated monthly to showcase Uganda positively, promote cultural exchange, enhance diplomatic ties, and provide essential services to Ugandan citizens abroad	Mission Website updated monthly to showcase Uganda positively, promote cultural exchange, enhance diplomatic ties, and provide essential services to Ugandan citizens abroad	Mission Website updated monthly to showcase Uganda positively, promote cultural exchange, enhance diplomatic ties, and provide essential services to Ugandan citizens abroad
3 Ugandan delegations provided with protocol services	NA	
All Ugandans in distress assisted ensuring equal access and assistance	NA	
24 Visas issued ensuring equal access and assistance for all	6 Visas issued ensuring equal access and assistance for all	6 Visas issued ensuring equal access and assistance for all
Key Service Area:460057 Peace and security		
PIAP Output: 16711101 Peace and security initiatives at regional and international level supported		
Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level		
4 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection	4 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection	4 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection
Uganda represented in 4 events organized by the Governments of Japan, South Korea and Timor Leste to strengthen bilateral and multilateral relations	Uganda represented in 1 event organized by the Governments of Japan, South Korea and Timor Leste to strengthen bilateral and multilateral relations	Uganda represented in 1 event organized by the Governments of Japan, South Korea and Timor Leste to strengthen bilateral and multilateral relations

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:460057 Peace and security		
PIAP Output: 16711101 Peace and security initiatives at regional and international level supported		
Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level		
3 high-level exchanges and meetings facilitated between Uganda and countries of accreditation to strengthen diplomatic ties and enhance cooperation in key areas of mutual interest	1 high-level exchange and meeting facilitated between Uganda and countries of accreditation to strengthen diplomatic ties and enhance cooperation in key areas of mutual interest	1 high-level exchange and meeting facilitated between Uganda and countries of accreditation to strengthen diplomatic ties and enhance cooperation in key areas of mutual interest
Uganda's candidacy in 1 global position or institution advocated, aiming to bolster Uganda's participation in international development initiatives	Uganda's candidacy in 1 global position or institution advocated, aiming to bolster Uganda's participation in international development initiatives	Uganda's candidacy in 1 global position or institution advocated, aiming to bolster Uganda's participation in international development initiatives
12 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection	4 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection	4 International Peace and Security engagements participated in particularly on youth participation in peacebuilding initiatives and refugee protection
<i>Development Projects</i>		
N/A		
Programme:18 Development Plan Implementation		
Vote Function:01 Overseas Mission Services		
<i>Departments</i>		
Department:001 Embassy in Tokyo, Japan		
Key Service Area:560009 Cooperation frameworks and Development Assistance		
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP		
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others		
4 meetings conducted with bilateral or multilateral partners to mobilize financial and technical assistance for NDP III priorities, ensuring equal representation and participation	1 meeting conducted with bilateral or multilateral partners to mobilize financial and technical assistance for NDP III priorities, ensuring equal representation and participation	1 meeting conducted with bilateral or multilateral partners to mobilize financial and technical assistance for NDP III priorities, ensuring equal representation and participation
2 investment promotion events organized or participated in targeting Uganda's FDI and PPP opportunities, incorporating diversity and inclusion considerations.	1 investment promotion event organized or participated in targeting Uganda's FDI and PPP opportunities, incorporating diversity and inclusion considerations.	1 investment promotion event organized or participated in targeting Uganda's FDI and PPP opportunities, incorporating diversity and inclusion considerations.
<i>Development Projects</i>		
N/A		

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

V4: NTR Collections and Off Budget Expenditure

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name	Planned Collection FY2025/26	Actuals By End Q3
142204	Visa fees	0.001	1,798,794.000
144149	Miscellaneous receipts/income	0.001	459,300.000
Total		0.002	2,258,094.000

VOTE: 515 Uganda Embassy in Japan, Tokyo

Quarter 3

Table 4.2: Off-Budget Expenditure By Department and Project