

VOTE: 515 Uganda Embassy in Japan, Tokyo

I. VOTE MISSION STATEMENT

To promote and protect Uganda's national interests in Japan, South Korea, and Timor Leste, thereby supporting the nation's objective of boosting household incomes and improving the quality of life for all Ugandans.

II. STRATEGIC OBJECTIVE

- i. To promote Commercial and Economic Diplomacy which stimulates economic growth, creating jobs, especially for youth.
- ii. To enhance Diaspora involvement boosting household incomes through remittances, fueling prosperity.
- iii. To promote International Peace and Security indirectly supporting economic activities, possibly raising incomes.
- iv. To strengthen Diplomatic, Protocol, and Consular Services attracting investors and empowers Ugandans abroad to engage in industrialization.
- v. To promote Uganda's image abroad through Public Diplomacy enhancing Uganda's global image, attracting investment and tourism, leading to economic growth and job creation.
- vi. To strengthen Institutional Capacity of the Mission supporting Uganda's pursuit of sustainable industrialization, inclusive growth, and wealth creation.

III. MAJOR ACHIEVEMENTS IN 2023/24

Contribute to increased job creation, particularly for women, by promoting Ugandan exports like coffee and cotton on the international stage.

- Orchestrated a Uganda Coffee Tasting and Awareness Session in Tokyo on August 19, 2023, in collaboration with MARA Agribusiness. This event successfully forged connections with 16 Japanese roasters and importers.
- Facilitated a pivotal visit to Uganda by Fast Retailing Co Ltd, a prominent Japanese apparel company interested in sourcing organic cotton from Ugandan refugee settlements.
- Partnered with Ugandan Honorary Consul in Osaka to have a meeting between Ugandan coffee exporters and Japanese importers, convened in April/May 2024.
- Held discussions with Ugandan Honorary Consul in South Korea regarding the potential establishment of a coffee roastery in Uganda, aiming adding value to Ugandan locally grown coffee beans.

Contribute to the enhanced competitiveness of Ugandas private sector, thus driving sustainable and inclusive growth.

- Engaged key stakeholders in South Korea to explore the organization of the Uganda-Korea Business Forum during the upcoming Korea-Africa Summit in June 2024. This forum will serve as a platform for fostering collaboration between public and private sector stakeholders.
- Participated in the International Planning Meeting in autumn 2023 to prepare for Ugandas participation in 2025 Expo in Osaka Kansai Japan. This initiative seeks to attract greater interest from both the Japanese domestic market and the international community for future trade and investment opportunities, as well as cultural exchanges.
- Engaged with the Uganda diaspora communities in Japan and South Korea to share views on how partnership opportunities and promotion of trade and investment initiatives that benefit Uganda in the two countries can be identified.

Contribute to a productive labor force, with a special emphasis on empowering youth to combat unemployment.

- Coordinated the Uganda Japan Quality Infrastructure Workshop on December 5, 2023, at Africana Hotel Kampala. This workshop facilitated collaboration between Ugandan companies, government agencies, and Japanese counterparts to exchange skills and knowledge, ultimately leading to improved infrastructure quality.
- Initiated discussions with the CEO of Korea Specialty Contractor Financial Cooperative (KSCFC) on November 30, 2023, advocating for investment in Ugandas construction industry. Additionally, proposed the establishment of a specialized construction technology school to bolster capacity building within the sector.
- Engaged with Korea International Cooperation Agency (KOICA) to advocate for scholarships and the creation of an innovation hub aimed at providing talented individuals with access to credit for implementing innovative ideas.

Contribute to the strengthening of international relations and mobilizing resources to support Ugandas national development agenda.

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- Coordinated a high-level meeting between the Minister of State for Foreign Affairs of Uganda and the First Vice Minister of Foreign Affairs of South Korea on September 7, 2023, in Seoul. This meeting resulted in several agreements, including increased medical and IT equipment assistance, promotion of bilateral trade, and mutual support in international forums.
- Oversaw the relocation of Ugandas Mission Chancery to Nogizaka Forest in Minato-ku, Tokyo. This strategic move is expected to enhance Ugandas visibility and reputation in Japan, given its proximity to government offices and the business district.
- Represented Uganda at the Korea-Africa Economic Cooperation Conference in Busan from September 12-15, 2023. Through fruitful discussions, secured commitments from Korea to increase ODA assistance to Africa and to provide technical support for rice production projects in Uganda and other African nations.
- Coordinated donations from Japanese NPOs towards the construction of a road amounting to UGX 28.4 million, enhancing accessibility for students attending the Komorebi Primary School and Football Academy in Gulu while also contributing to the completion of the school infrastructure of around UGX 50 million for the P3 classrooms
- Coordinated donations from the Asia-Pacific and Africa Womens Economic Exchange Association for various initiatives in Uganda, including the establishment of an atmospheric water-making machine in a local school to improve child health and education, and the provision of IT equipment to enhance online education exchange programs between Ugandan and Japanese schools.
- Convened high-level meetings to devise comprehensive exchange programs between Japanese and Ugandan schools, aiming to enrich educational experiences and broaden horizons for young learners in Uganda.

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IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2023/24		2024/25	MTEF Budget Projections			
	Approved Budget	Spent by End Dec	Budget Estimates	2025/26	2026/27	2027/28	2028/29
Recurrent	Wage	1.510	0.755	1.510	1.510	1.510	1.510
	Non-Wage	3.834	4.149	3.934	3.934	3.934	3.834
Devt.	GoU	0.000	0.000	0.000	0.000	0.000	0.000
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total		5.344	4.904	5.444	5.444	5.444	5.344
Total GoU+Ext Fin (MTEF)		5.344	4.904	5.444	5.444	5.444	5.344
Arrears		0.000	0.000	0.000	0.000	0.000	0.000
Total Budget		5.344	4.904	5.444	5.444	5.444	5.344
Total Vote Budget Excluding Arrears		5.344	4.904	5.444	5.444	5.444	5.344

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2024/25	
	Recurrent	Development
Programme:05 Tourism Development	0.100	0.000
SubProgramme:01 Marketing and Promotion	0.100	0.000
Sub SubProgramme:01 Overseas Mission Services	0.100	0.000
001 Embassy in Tokyo, Japan	0.100	0.000
Programme:07 Private Sector Development	0.021	0.000
SubProgramme:01 Enabling Environment	0.021	0.000
Sub SubProgramme:01 Overseas Mission Services	0.021	0.000
001 Embassy in Tokyo, Japan	0.021	0.000
Programme:12 Human Capital Development	0.044	0.000
SubProgramme:01 Education,Sports and skills	0.044	0.000
Sub SubProgramme:01 Overseas Mission Services	0.044	0.000
001 Embassy in Tokyo, Japan	0.044	0.000
Programme:16 Governance And Security	5.179	0.000
SubProgramme:01 Institutional Coordination	5.179	0.000
Sub SubProgramme:01 Overseas Mission Services	5.179	0.000
001 Embassy in Tokyo, Japan	5.179	0.000
Programme:18 Development Plan Implementation	0.100	0.000
SubProgramme:02 Resource Mobilization and Budgeting	0.100	0.000
Sub SubProgramme:01 Overseas Mission Services	0.100	0.000
001 Embassy in Tokyo, Japan	0.100	0.000
Total for the Vote	5.444	0.000

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 05 Tourism Development

SubProgramme: 01 Marketing and Promotion

Sub SubProgramme: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Budget Output: 120009 Tourism Promotion

PIAP Output: Ugandan diplomats and Visa/consular staff trained to support tourism marketing and handling and in customer care.

Programme Intervention: 050504 Upgrade handling and negotiation capacity of frontier services and foreign intermediaries

Indicator Name	Indicator Measure	Base Year	Base Level	2023/24		Performance Targets
				Target	Q2 Performance	2024/25
Number of Ugandan diplomats and Visa / consular staff trained to support tourism marketing and handling and in customer care (all missions abroad)	Number					4

Programme: 07 Private Sector Development

SubProgramme: 01 Enabling Environment

Sub SubProgramme: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Budget Output: 000088 Investment Promotion

PIAP Output: Pipeline of bankable priority NDP3 projects developed for private investment

Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas

Indicator Name	Indicator Measure	Base Year	Base Level	2023/24		Performance Targets
				Target	Q2 Performance	2024/25
No. of symposiums, summits, engagements organized to market investment opportunities in Uganda	Number	2017-18	2	2	1	2
Number of Feasibility Studies in strategic NDPIII areas for private and Government sector	Number	2017-18	2	2	1	1

VOTE: 515 Uganda Embassy in Japan, Tokyo**Sub SubProgramme: 01 Overseas Mission Services****Department: 001 Embassy in Tokyo, Japan****Budget Output: 000088 Investment Promotion****PIAP Output: Pipeline of bankable priority NDP3 projects developed for private investment**

Indicator Name	Indicator Measure	Base Year	Base Level	2023/24		Performance Targets
				Target	Q2 Performance	2024/25
Regional Public Free zones along the Eastern and Albertine Growth corridors	Yes/No	0	0	0	0	No
Export Values from Freezones (USD Million)	Value	0	0	0	0	16.87
Number of FDI attracted in the developed bankable strategic projects	Number	2017-18	5	3	4	2
Value of remittances (USD Million)	Value	0		0	0	0.8

Programme: 12 Human Capital Development**SubProgramme: 01 Education,Sports and skills****Sub SubProgramme: 01 Overseas Mission Services****Department: 001 Embassy in Tokyo, Japan****Budget Output: 000034 Education and Skills Development****PIAP Output: Cooperation assistance for Human Capital Development under TVET secured from Development Partners****Programme Intervention: 12020302 Link primary and secondary schools to existing science-based innovation hubs**

Indicator Name	Indicator Measure	Base Year	Base Level	2023/24		Performance Targets
				Target	Q2 Performance	2024/25
Number of links created between TVET institutions and their Counter Parts Abroad	Number	2017-18	0	1	2	2
Number of Science based Capacity Building/Training/Scholarships sourced.	Number	2017-18	8	8	4	8

Programme: 16 Governance And Security**SubProgramme: 01 Institutional Coordination**

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Sub SubProgramme: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Budget Output: 000014 Administrative and Support Services

PIAP Output: Administration support services provided

Programme Intervention: 160605 Undertake financing and administration of programme services

Indicator Name	Indicator Measure	Base Year	Base Level	2023/24		Performance Targets
				Target	Q2 Performance	2024/25
Number of reports prepared	Number					4

Programme: 18 Development Plan Implementation

SubProgramme: 02 Resource Mobilization and Budgeting

Sub SubProgramme: 01 Overseas Mission Services

Department: 001 Embassy in Tokyo, Japan

Budget Output: 560009 Cooperation frameworks and Development Assisstance

PIAP Output: Bilateral and multilateral resources for national development sourced

Programme Intervention: 180109 Expand financing beyond the traditional sources

Indicator Name	Indicator Measure	Base Year	Base Level	2023/24		Performance Targets
				Target	Q2 Performance	2024/25
Value (USD Million) of bilateral and multilateral resources for national development	Value	2020	58.02	64.0	0	64.0

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VI. VOTE NARRATIVE

Vote Challenges

Anticipated Unfunded Activities for FY 2024/25

1. **Additional Rent Costs:** The Mission requires an extra UGX 0.773 billion to cover increased rent expenses, as the current budget only covers the old Chancery rate.
2. **Travel Abroad:** The Mission requires UGX 0.420 billion for overseas travel, especially for important events in South Korea and Timor Leste. While travel was not initially included in the budget ceiling of the Mission in FY 2023/24, the Mission managed to attend preparations for the Korea-Africa Summit through the supplementary funding issued in Q2 and Q3.
3. **Specialty Coffee Exhibition:** The Mission aims to participate in the Specialty Coffee Association Japan (SCAJ) World Specialty Coffee Conference Exhibition, costing UGX 0.050 billion. This significant event attracts over 45,000 visitors and presents an excellent opportunity to showcase Uganda's specialty coffee.
4. **Tourism Expo Japan:** Another key event which the Mission would like to participate in is the Tourism Expo Japan (TEJ), costing UGX 0.050 billion. As a major tourism expo in Japan, Uganda's presence would greatly enhance our country's visibility as an attractive tourist destination.
5. **World Expo 2025:** Uganda intends to participate in the World Expo 2025 in Osaka, Japan, at an estimated cost of UGX 7.302 billion. This participation is expected to bolster agricultural exports, tourism, and investment from Japan.

Phase 1, FY 2024/25: UGX 3.907 billion

Phase 2, FY 2025/26: UGX 3.395 billion

Challenges Faced by the Mission:

1. **Limited Funding for Diplomatic Activities:** Insufficient funding has hindered the Mission's ability to engage in Commercial and Economic Diplomacy activities in Japan and South Korea (ranked 3rd and 13 in the world's largest economies).
2. **High Rental Expenses:** The Mission incurs significant rental expenses, exceeding 30 percent of its budget, due to the absence of owned property.
3. **Lack of Capital Development Funding:** Over the past four years, the Mission has not received any capital development funding, leading to the deterioration of its assets.

Plans to improve Vote Performance

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Private Sector Development:

- Actively promote Uganda as an attractive investment destination through targeted events and networking opportunities to attract investors, ensuring equal access for all potential investors regardless of background or identity.
- Foster partnerships between Ugandan businesses and international counterparts through matchmaking events and business delegations, with a commitment to inclusivity and diversity in partnership selection.

Human Capital Development:

- Source education opportunities, including scholarships and exchange programs, ensuring equitable access for individuals from all demographics.
- Collaborate with vocational training centers and industry partners to provide skills training programs and apprenticeships, with a focus on inclusivity and diversity in program enrollment.
- Coordinate youth conferences and mentorship programs to promote entrepreneurship and leadership among young people, providing equal opportunities for participation and advancement.

Governance and Security:

- Conduct high-level diplomatic engagements with host governments to deepen political, economic, and cultural ties, ensuring that all discussions and agreements prioritize inclusivity and diversity.
- Organize trade fairs and trade missions to promote bilateral trade and investment between Uganda and host countries, actively seeking to include businesses from all sectors and demographics.
- Promote cultural exchanges and people-to-people ties through cultural events, educational programs, and exchange opportunities, celebrating the diversity of both Ugandan and host country cultures.
- Facilitate collaboration in priority sectors such as agriculture, infrastructure, and technology through joint initiatives and research partnerships, ensuring that all stakeholders have equal opportunities to contribute and benefit from these collaborations.

Development Plan Implementation:

- Engage with bilateral and multilateral partners to mobilize financial and technical assistance for NDP III priorities, advocating for funding allocations and project designs that prioritize equality and social inclusion.
- Promote foreign direct investment (FDI) and public-private partnerships (PPPs) to mobilize resources for development projects, ensuring that investment opportunities are accessible to all potential investors regardless of background or identity.

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

VOTE: 515 Uganda Embassy in Japan, Tokyo**Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2023/24	Projection FY2024/25
142206	Other migration permits (excluding passport and visa fees)	0.002	0.001
144149	Miscellaneous receipts/income	0.001	0.001
Total		0.002	0.001

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VIII. VOTE CROSS CUTTING POLICY AND OTHER BUDGETARY ISSUES

Table 8.1: Cross- Cutting Policy Issues

i) Gender and Equity

OBJECTIVE	To implement activities geared towards creating equal opportunities among the youth, single mothers, girl-child and those with disability.
Issue of Concern	Youth unemployment, single mothers, girl child education & promoting equality for the disabled.
Planned Interventions	1. Mobilize resources under the TICAD Framework towards support of the youth, disabled, children and women. 2. Build the capacity of its staff in Gender analysis, planning and budgeting.
Budget Allocation (Billion)	0.003
Performance Indicators	1. Number of scholarships sourced aimed at uplifting marginalized groups in Uganda 2. Number of activities promoting gender equality participated in

ii) HIV/AIDS

OBJECTIVE	To implement activities aimed at promotion of prevention, transmission and treatment of HIV/AIDS especially among the youth.
Issue of Concern	Curbing the rate of new HIV/AIDS infections and securing external cooperation on health for already infected people
Planned Interventions	1. Utilize social media platforms and online resources to disseminate information about HIV/AIDS prevention methods 2. Engage with MDAs, NPOs or advocacy groups working on HIV/AIDS
Budget Allocation (Billion)	0.003
Performance Indicators	1. Number of publications about HIV/AIDS prevention methods posted on social media platforms 2. Number of meetings with MDAs, NPOs or advocacy groups engaged on working on HIV/AIDS

iii) Environment

OBJECTIVE	To implement activities geared towards environmental conservation to provide a conducive living condition to all people.
Issue of Concern	1. Deteriorating environment i.e forest, poaching, depletion of mineral resources. 2. Environmental degradation by waste disposal, desertification.
Planned Interventions	1. Defend environmental issues abroad as one of our core priorities. 2. Encourage Japanese and Koreans MDAs and NGOs in environment protection.
Budget Allocation (Billion)	0.003
Performance Indicators	1. Number of stakeholders involved in environmental conservation engaged 2. Number of activities promoting environmental conservation participated in

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iv) Covid

OBJECTIVE	To implement activities geared towards Covid-19 awareness and prevention to safeguard the health of all people especially the elderly.
Issue of Concern	The interventions implemented by the Mission in a bid to achieve its objectives involve interactions with large groups of people. The interactions are likely to expose Mission staff and immediate family members to contracting COVID-19.
Planned Interventions	<ol style="list-style-type: none">1. Proactively invoke interventional efforts in collaboration with international partners to consider directing economic revitalization initiatives to Uganda.2. Secure technology transfer towards strengthening Uganda's health system.
Budget Allocation (Billion)	0.003
Performance Indicators	<ol style="list-style-type: none">1. Number of Mission staff prevented from contracting the virus.2. Number of technology transfers from Japan and South Korea on strengthening Uganda's health system secured

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IX. PERSONNEL INFORMATION

Table 9.1: Staff Establishment Analysis

N / A

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Table 9.2: Staff Recruitment Plan

N / A