

VOTE: 536 Uganda Embassy in Qatar, Doha

I. VOTE MISSION STATEMENT

To Promote and Protect Uganda Interests in the State of Qatar

II. STRATEGIC OBJECTIVE

The Mission Strategic Objectives are:

To promote Trade, Investment, and Value Addition in key national priority areas of Agro industrialization, Tourism Development, Mineral Development as well Science Innovation and Technology Development (ATMs) for inclusive growth and Development.

To support the Private Sector for Economic Growth and Job Creation for all Ugandans

To advance Good Governance, Security, and Ugandas Global Influence

To strengthen the Institutional Capacity of the Mission.

III. MAJOR ACHIEVEMENTS IN 2025/26

The Mission registered the following key achievements:

Engaged and interested 02 Qatar investors: Mr. Mohammed Ali Abdulaal on importation of Agricultural products from Uganda such as Green Bananas, Chili, Avocado, Ginger, and Nile perch; and Qatar Mining Company for investment in Uganda mineral resources. These investments are geared towards creating opportunities for Ugandan business community and Jobs for the unemployed youth.

Organized a Diaspora Convention, attended by approximately 400 diaspora members. Participants were sensitized on small and micro investment opportunities in Uganda and Qatar, passport and national ID renewals, diaspora access to justice, and safe land acquisition processes. The Mission also organized and celebrated Uganda Independence Day with the Uganda Community in the diaspora during which Ugandans were urged to take up trade and investment opportunities in Uganda and Qatar for both personal and national development

Successfully organized a 10 day gastronomy and cultural immersion trip to Uganda in December 2025 for Qatari influencers and content creators, covering Central, Eastern, Northern, and Western Uganda. The experience showcased Ugandan culinary heritage, agro export value chains, and cultural diversity. Extensive photo, video, and storytelling content was generated across food, agriculture, culture, and tourism themes. High quality destination and gastronomy content was produced to position Uganda as a gastronomy tourism destination and promote agro export products in the Qatari market

Three strategic engagements were held with Qatar airway, Qatar investment authority and destination Qatar for joint promotion of Uganda tourism in the Qatar market. Resultantly, the Embassy developed a draft MoU for cooperation with Qatar airways. The MoU was submitted to the ministry of foreign affairs Kampala for stakeholders input.

Organized a Business Forum at Rotana City Hotel, Doha, attended by approximately 100 participants, to showcase Uganda trade and investment opportunities. During the forum, the Mission facilitated high level side meetings with strategic institutions, including Qatar Mining Company, to encourage investment in Uganda mineral resources

Participated in 05 trade events to showcase Ugandan products: the International Gastronomy event to promote and raise awareness of Ugandan agricultural products; 2nd Pakistan Mango Exhibition; 3rd edition of the Tagahwa Coffee exhibition at Al Hazm Mall showcasing Ugandan Arabica and Robusta coffee, tea, roasted plantain chips (Gonja), Lato powdered milk, crafts and cultural products; a three-day coffee exhibition at the Doha Exhibition and Convention Centre, showcasing Ugandan coffee products, and a three day food expo in Doha showcasing Ugandan diverse culinary and agro processed food products.

Participated in 02 tourism expos and fairs in Qatar to show case Uganda tourism products and destination offering. The expos include: A five day tourism expo organized by Qatar Mart, and Hospitality Qatar 2025.

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Registered 702 Ugandans living and working in Qatar to facilitate improved provision of relevant consular assistance to all Ugandans, especially the majority young women working as maids in Qatar

Coordinated the NIRA Exercise on renewal of National IDs for Ugandans living or working in Qatar from 4th to 17th August 2025. A total of 4,030 Ugandans were successfully registered during the exercise.

Made 93 consular visits to; Central Prison, Deportation Centres, Police Stations, Public Prosecution Institutions, and Deportation Courts to attend to Ugandans who needed consular assistance.

Provided appropriate consular assistance to 65 distressed Ugandans including, among others, 25 Ugandan Victims of human trafficking, 04 fraud cases, 01 Breach of contract, 01 Cancellation of residency for not obtaining a residence permit through the company, 01 death threat, 4 for assistance in registering labor complaints with the Ministry of Labor, 1 on participating in a public fight, 7 for assistance in returning to the country

Conducted 03 inspections on offices of Qatar Care and Operator Qatar, Employers of Ugandans, to assess compliance with labour regulations.

Issued 81 Ugandans with letters of confirmation of residence in Qatar to facilitate renewal or replacement of passports, bank related issues, and registration of Newborns.

Issued 274 temporarily certificates of identity to Ugandans who had lost or expired passports to facilitate them to travel back home.

Attested 158 documents (Marriage and Birth Certificates, Interpol letters of Good Conduct, academic certificates, and affidavits) for foreign use.

Managed visits of 35 Ugandan Government officials on official duty in or through Qatar. The mission also offered diplomatic and protocol services to the Uganda football team (the cubs) during the under 17 FIFA world cup held in Doha. The Uganda diaspora were mobilized and facilitated to morale boost the Uganda cubs.

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IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections			
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31
Recurrent	Wage	0.541	0.272	0.713	0.713	1.713	0.713
	Non-Wage	5.607	2.759	7.113	4.617	3.617	5.617
Devt.	GoU	0.000	0.000	0.590	0.590	1.590	0.000
	Ext Fin.	0.000	0.000	0.000	1.000	1.000	0.000
GoU Total	6.149	3.031	8.416	5.921	5.921	7.416	6.331
Total GoU+Ext Fin (MTEF)	6.149	3.031	8.416	6.921	6.921	7.416	6.331
Arrears	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Budget	6.149	3.031	8.416	6.921	6.921	7.416	6.331
Total Vote Budget Excluding Arrears	6.149	3.031	8.416	6.921	6.921	7.416	6.331

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:01 Agro-Industrialization	1.000	0.000
Vote Function:01 Overseas Mission Services	1.000	0.000
001 Embassy in Doha, Qatar	1.000	0.000
Programme:05 Tourism Development	1.196	0.000
Vote Function:01 Overseas Mission Services	1.196	0.000
001 Embassy in Doha, Qatar	1.196	0.000
Programme:07 Private Sector Development	1.300	0.000
Vote Function:01 Overseas Mission Services	1.300	0.000
001 Embassy in Doha, Qatar	1.300	0.000
Programme:16 Governance and Security	3.826	0.590
Vote Function:01 Overseas Mission Services	3.826	0.590
001 Embassy in Doha, Qatar	3.826	0.590
Programme:18 Development Plan Implementation	0.504	0.000
Vote Function:01 Overseas Mission Services	0.504	0.000
001 Embassy in Doha, Qatar	0.504	0.000
Total for the Vote	7.826	0.590

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 01 Agro-Industrialization

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Doha, Qatar

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Markets for priority agricultural products developed and maintained

Programme Intervention: 014111 Promote market penetration for agro-based products

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Agro-based value SMES supported to participate in international trade events	Number	2023/24	5	4
Number of new markets accessed	Number	2023/24	0	2

Programme: 05 Tourism Development

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Doha, Qatar

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Destination Uganda promoted in key source markets

Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of international expos attended	Number	2023/24	6	03

Programme: 07 Private Sector Development

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Doha, Qatar

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Markets negotiated and penetrated leveraging on economic and commercial diplomacy

Programme Intervention: 072521 Implement Trade facilitation strategies

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of trade partnerships secured	Number	2023/24	1	2
Value of exports to negotiated markets.	Value	2023/24	5.5	14,801

Programme: 16 Governance and Security

VOTE: 536 Uganda Embassy in Qatar, Doha**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Doha, Qatar****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of performance reports submitted	Number	2023/24	4	04
Number of financial reports produced and submitted	Number	2023/24	4	03

Project: 2008 Institutional Development of Mission in Doha, Qatar**Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Institutions Retooled****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of planned retooling outputs achieved	Percentage	2023/24	1%	100%

Programme: 18 Development Plan Implementation**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Doha, Qatar****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: External resources mobilised to finance the implementation of the NDP****Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Value of bilateral and multilateral resources (\$Million)	Value	2023/24	49.100000000000001	20

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VI. VOTE NARRATIVE

Vote Challenges

The Mission in Qatar continues to face the following two critical challenges:

Lack of timely feedback from Headquarters on the different signed MoUS to facilitate full implementation despite the continuous reminders.

A number of distressed Ugandans, especially females come to the Mission looking for accommodation, food, and other unique necessities. However, the Mission is not adequately resourced to offer these specific needs.

Plans to improve Vote Performance

The Mission has engaged the Parent Ministry of Foreign Kampala to fast track implementation of correspondences with relevant MDAs in regard to the signed bilateral cooperation agreements for the benefit of Ugandans and the business community.

The Mission continues to engage the Ministry of Finance, Planning and Economic Development and Parliament for dedicated resources to effectively respond to issues of distressed Ugandans.

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

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Table 7.2: NTR Projections(Uganda Shillings Billions)

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
142223	Document certification fees	0.135	0.145
Total		0.135	0.145

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VIII. PERSONNEL INFORMATION

Table 8.1: Staff Establishment Analysis

N / A

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Table 8.2: Staff Recruitment Plan

N / A