

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent	
Recurrent	Wage	0.541	0.713	0.541	0.442	100.0 %	82.0 %	81.7 %
	Non-Wage	5.607	5.607	5.607	4.792	100.0 %	85.5 %	85.5 %
Devt.	GoU	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	Ext Fin.	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
GoU Total		6.149	6.321	6.148	5.234	100.0 %	85.1 %	85.1 %
Total GoU+Ext Fin (MTEF)		6.149	6.321	6.148	5.234	100.0 %	85.1 %	85.1 %
Arrears		0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Total Budget		6.149	6.321	6.148	5.234	100.0 %	85.1 %	85.1 %
A.I.A Total		0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Grand Total		6.149	6.321	6.148	5.234	100.0 %	85.1 %	85.1 %
Total Vote Budget Excluding Arrears		6.149	6.321	6.148	5.234	100.0 %	85.1 %	85.1 %

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Table V1.2: Releases and Expenditure by Programme and Vote Function*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	%Releases Spent
Programme:01 Agro-Industrialization	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:04 Manufacturing	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:05 Tourism Development	1.196	1.196	1.196	0.979	100.0 %	81.9 %	81.9%
Vote Function:01 Overseas Mission Services	1.196	1.196	1.196	0.979	100.0 %	81.9 %	81.9%
Programme:07 Private Sector Development	1.300	1.300	1.300	1.282	100.0 %	98.6 %	98.6%
Vote Function:01 Overseas Mission Services	1.300	1.300	1.300	1.282	100.0 %	98.6 %	98.6%
Programme:15 Community Mobilization And Mindset Change	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:16 Governance and Security	3.149	3.321	3.149	2.623	100.0 %	83.3 %	83.3%
Vote Function:01 Overseas Mission Services	3.149	3.321	3.149	2.623	100.0 %	83.3 %	83.3%
Programme:18 Development Plan Implementation	0.504	0.504	0.504	0.350	100.0 %	69.5 %	69.5%
Vote Function:01 Overseas Mission Services	0.504	0.504	0.504	0.350	100.0 %	69.5 %	69.5%
Total for the Vote	6.149	6.321	6.149	5.234	100.0 %	85.1 %	85.1 %

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

(i) Major unspent balances

Departments , Projects		
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
0.217	Bn Shs	Department : 001 Embassy in Doha, Qatar
Reason: 0		
Items		
0.066	UShs	221002 Workshops, Meetings and Seminars
Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.		
0.025	UShs	221009 Welfare and Entertainment
Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.		
0.009	UShs	227004 Fuel, Lubricants and Oils
Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.		
0.015	UShs	221011 Printing, Stationery, Photocopying and Binding
Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.		
0.067	UShs	227001 Travel inland
Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.		
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
0.018	Bn Shs	Department : 001 Embassy in Doha, Qatar
Reason: 0		
Items		
0.010	UShs	221011 Printing, Stationery, Photocopying and Binding
Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
0.426	Bn Shs	Department : 001 Embassy in Doha, Qatar
Reason: 0		
Items		
0.036	UShs	228002 Maintenance-Transport Equipment

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

(i) Major unspent balances

Departments , Projects

Programme:16 Governance and Security

Vote Function:01 Overseas Mission Services

		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.
0.040	UShs	223006 Water
		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.
0.008	UShs	226001 Insurances
		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.
0.010	UShs	223007 Other Utilities- (fuel, gas, firewood, charcoal)
		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.
0.006	UShs	222002 Postage and Courier
		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.

Programme:18 Development Plan Implementation

Vote Function:01 Overseas Mission Services

0.154	Bn Shs	Department : 001 Embassy in Doha, Qatar
		Reason: 0

Items

0.029	UShs	227004 Fuel, Lubricants and Oils
		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.
0.015	UShs	221008 Information and Communication Technology Supplies.
		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.
0.010	UShs	221003 Staff Training
		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.
0.019	UShs	228002 Maintenance-Transport Equipment
		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.
0.011	UShs	226001 Insurances
		Reason: Following the 100% release of the annual approved budget at the start of Q3 FY 2025/26, the unspent funds by close of the reporting quarter were for ongoing Q3 and planned Q4 activities.

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:05 Tourism Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Doha, Qatar			
Key Service Area: 120009 Tourism Promotion			
PIAP Output: 05111101 Destination Uganda promoted in key source markets			
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No of international expos attended	Number	2	02
Programme:07 Private Sector Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Doha, Qatar			
Key Service Area: 000088 Investment Promotion			
PIAP Output: 07022001 Markets negotiated and penetrated			
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of Business Forums and trade exhibitions to link Ugandan business men with their counterparts abroad organised	Number	01	01
Number of trade partnerships secured	Number	02	00
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Doha, Qatar			
Key Service Area: 000014 Administrative and Support Services			
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage of implementation of the Annual Approved workplan	Percentage	80%	70%
No of financial reports submitted	Number	03	02

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Programme:18 Development Plan Implementation			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Doha, Qatar			
Key Service Area: 560009 Cooperation frameworks and Development Assistance			
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP			
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Value of bilateral and multilateral resources (\$Million)	Value	5	03

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Performance highlights for the Quarter

In Q3 FY 2025/26, the Mission registered the following key achievements:

1. Connected the Uganda Investment Authority to Qatar Development Bank for project financing, especially Islamic banking for Uganda’s infrastructure development projects.
2. Together with a Spanish company Ms. 7WR ENVIRO SL with its regional office for the Middle East and Africa based in Doha, a pre-feasibility study on the establishment of waste recycling parks in Kampala Capital City Authority and Jinja City was conducted. The pre-feasibility study revealed a high potential for waste recycling in the two cities.
3. In partnership with Afireps Consult (U) Ltd, the Mission also completed the feasibility study on establishment of tourism horse safari circuits and mapping of routes in Fort Portal around the crater lakes, Jinja along the Nile and Kayabwe around the equator. The feasibility study report was submitted to MoFA for further management and execution with relevant MDA’s on tourism promotion. The Mission continues to look for potential partners in the host country to invest in Uganda’s tourism horse safari.
4. In conjunction with Qatar film makers and content creators, the Mission developed and disseminated short videos on different Qatar social media platforms on Uganda’s gastronomy. The digital marketing campaign on Uganda’s gastronomy has attracted over 2 million views in the Gulf region.
5. Registered 377 Ugandans living and working in Qatar. The Mission also facilitated registration of 4,030 Ugandans for National IDs (new registrations -05, child registrations -02, changes in particulars – 07, and renewals – 4,016).
6. Made 29 consular visits to offer relevant assistance to Ugandans: Capital Security Prison (6), Umm Salal Prison (3), Al Rayyan Prison (1), Deportation Centre (6), Search and Follow-up Court (4), Public Prosecution (4) and Hamad General Hospital (5).
7. Handled 07 distressed cases, including repatriation of 3 bodies of deceased Ugandans.

Variances and Challenges

The Mission continues to face challenges of; -

1. Lack of timely feedback from Headquarters on the different signed MoUS to facilitate full implementation despite the continuous reminders.
2. Under funding in critical staff and operational areas
3. The need for a driver for Consular vehicle to ease of consular movements and performance.

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Key Service Area*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:05 Tourism Development	1.196	1.196	1.196	0.979	100.0 %	81.9 %	81.9 %
Vote Function:01 Overseas Mission Services	1.196	1.196	1.196	0.979	100.0 %	81.9 %	81.9 %
120009 Tourism Promotion	1.196	1.196	1.196	0.979	100.0 %	81.9 %	81.9 %
Programme:07 Private Sector Development	1.300	1.300	1.300	1.282	100.0 %	98.6 %	98.6 %
Vote Function:01 Overseas Mission Services	1.300	1.300	1.300	1.282	100.0 %	98.6 %	98.6 %
000088 Investment Promotion	1.300	1.300	1.300	1.282	100.0 %	98.6 %	98.6 %
Programme:16 Governance and Security	3.149	3.321	3.149	2.623	100.0 %	83.3 %	83.3 %
Vote Function:01 Overseas Mission Services	3.149	3.321	3.149	2.623	100.0 %	83.3 %	83.3 %
000014 Administrative and Support Services	3.149	3.321	3.149	2.623	100.0 %	83.3 %	83.3 %
Programme:18 Development Plan Implementation	0.504	0.504	0.504	0.350	100.0 %	69.5 %	69.5 %
Vote Function:01 Overseas Mission Services	0.504	0.504	0.504	0.350	100.0 %	69.5 %	69.5 %
560009 Cooperation frameworks and Development Assisstance	0.504	0.504	0.504	0.350	100.0 %	69.5 %	69.4 %
Total for the Vote	6.149	6.321	6.149	5.234	100.0 %	85.1 %	85.1 %

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Table V3.2: GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	0.541	0.713	0.541	0.442	100.0 %	81.6 %	81.6 %
211104 Employee Gratuity	0.025	0.025	0.025	0.025	100.0 %	100.4 %	100.4 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	1.198	1.198	1.198	1.092	100.0 %	91.2 %	91.2 %
212102 Medical expenses (Employees)	0.103	0.103	0.103	0.055	100.0 %	53.4 %	53.4 %
221001 Advertising and Public Relations	0.269	0.269	0.269	0.277	100.0 %	103.0 %	103.0 %
221002 Workshops, Meetings and Seminars	0.266	0.266	0.266	0.201	100.0 %	75.8 %	75.8 %
221003 Staff Training	0.026	0.026	0.026	0.012	100.0 %	46.8 %	46.8 %
221005 Official Ceremonies and State Functions	0.498	0.498	0.498	0.509	100.0 %	102.1 %	102.1 %
221008 Information and Communication Technology Supplies.	0.078	0.078	0.078	0.042	100.0 %	53.3 %	53.3 %
221009 Welfare and Entertainment	0.105	0.105	0.105	0.077	100.0 %	73.2 %	73.2 %
221011 Printing, Stationery, Photocopying and Binding	0.077	0.077	0.077	0.051	100.0 %	66.1 %	66.1 %
221012 Small Office Equipment	0.016	0.016	0.016	0.007	100.0 %	46.2 %	46.2 %
222001 Information and Communication Technology Services.	0.040	0.040	0.040	0.037	100.0 %	91.3 %	91.3 %
222002 Postage and Courier	0.010	0.010	0.010	0.004	100.0 %	42.4 %	42.4 %
223001 Property Management Expenses	0.108	0.108	0.108	0.078	100.0 %	72.8 %	72.8 %
223003 Rent-Produced Assets-to private entities	0.971	0.971	0.971	0.970	100.0 %	99.9 %	99.9 %
223004 Guard and Security services	0.044	0.044	0.044	0.029	100.0 %	66.9 %	66.9 %
223005 Electricity	0.064	0.064	0.064	0.034	100.0 %	52.9 %	52.9 %
223006 Water	0.063	0.063	0.063	0.023	100.0 %	36.8 %	36.8 %
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.011	0.011	0.011	0.000	100.0 %	3.9 %	3.9 %
226001 Insurances	0.026	0.026	0.026	0.007	100.0 %	28.4 %	28.4 %
227001 Travel inland	0.719	0.719	0.719	0.599	100.0 %	83.4 %	83.4 %
227002 Travel abroad	0.567	0.567	0.567	0.499	100.0 %	87.9 %	87.9 %
227003 Carriage, Haulage, Freight and transport hire	0.134	0.134	0.134	0.074	100.0 %	55.0 %	55.0 %
227004 Fuel, Lubricants and Oils	0.084	0.084	0.084	0.045	100.0 %	53.3 %	53.3 %
228002 Maintenance-Transport Equipment	0.089	0.089	0.089	0.035	100.0 %	39.1 %	39.1 %
228004 Maintenance-Other Fixed Assets	0.017	0.017	0.017	0.009	100.0 %	53.7 %	53.7 %
Total for the Vote	6.149	6.321	6.149	5.234	100.0 %	85.1 %	85.1 %

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Table V3.3: Releases and Expenditure by Department and Project*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:01 Agro-Industrialization	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	0.000	1.196	1.196	0.979	0.00 %	0.00 %	81.9 %
<i>Departments</i>							
N/A							
<i>Development Projects</i>							
N/A							
Programme:05 Tourism Development	1.196	1.196	1.196	0.979	100.00 %	81.87 %	81.87 %
Vote Function:01 Overseas Mission Services	0.000	1.196	1.196	0.979	0.00 %	0.00 %	81.9 %
<i>Departments</i>							
001 Embassy in Doha, Qatar	1.196	1.196	1.196	0.979	100.0 %	81.9 %	81.9 %
<i>Development Projects</i>							
N/A							
Programme:07 Private Sector Development	1.300	1.300	1.300	1.282	100.00 %	98.62 %	98.62 %
Vote Function:01 Overseas Mission Services	0.000	1.196	1.196	0.979	0.00 %	0.00 %	81.9 %
<i>Departments</i>							
001 Embassy in Doha, Qatar	1.300	1.300	1.300	1.282	100.0 %	98.6 %	98.6 %
<i>Development Projects</i>							
N/A							
Programme:16 Governance and Security	3.149	3.321	3.149	2.623	100.00 %	83.30 %	83.30 %
Vote Function:01 Overseas Mission Services	0.000	1.196	1.196	0.979	0.00 %	0.00 %	81.9 %
<i>Departments</i>							
001 Embassy in Doha, Qatar	3.149	3.321	3.149	2.623	100.0 %	83.3 %	83.3 %
<i>Development Projects</i>							
N/A							
Programme:18 Development Plan Implementation	0.504	0.504	0.504	0.350	100.00 %	69.48 %	69.48 %
Vote Function:01 Overseas Mission Services	0.000	1.196	1.196	0.979	0.00 %	0.00 %	81.9 %
<i>Departments</i>							
001 Embassy in Doha, Qatar	0.504	0.504	0.504	0.350	100.0 %	69.4 %	69.4 %
<i>Development Projects</i>							
N/A							
Total for the Vote	6.149	6.321	6.149	5.234	100.0 %	85.1 %	85.1 %

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Table V3.4: External Financing Releases and Expenditure by Vote Function and Project

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Quarter 3: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Doha, Qatar		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Tourism branded promotional materials procured and distributed.	Procured and distributed various Tourism branded promotional materials	No variation.
11 ECD facilitating equipment procured (Display screen, digital long-range Camera lens, laptops, Coffee making machine.)		To be procured in Q4
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
221001 Advertising and Public Relations		106,205.694
221002 Workshops, Meetings and Seminars		18,143.460
221005 Official Ceremonies and State Functions		141,850.972
221011 Printing, Stationery, Photocopying and Binding		15,168.860
222001 Information and Communication Technology Services.		14,982.809
227001 Travel inland		2,253.846
227002 Travel abroad		72,123.072
227004 Fuel, Lubricants and Oils		10,612.417
	Total For Budget Output	381,341.130
	Wage Recurrent	0.000
	Non Wage Recurrent	381,341.130
	Arrears	0.000
	AIA	0.000
	Total For Department	381,341.130
	Wage Recurrent	0.000
	Non Wage Recurrent	381,341.130
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
Programme:07 Private Sector Development		

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Doha, Qatar		
Key Service Area:000088 Investment Promotion		
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
01 business hub with local agents established for promoting Ugandan agricultural products in Qatar	The Mission partnered with an advisory firm Ms ASCEND group and conducted market research on 9 thematic areas to guide operationalization of a business hub at the chancery to promote Uganda’s products in the State of Qatar. The 9 thematic areas are; embassy legal eligibility review, regulatory preparation, market validation, partnership development, importer profiling, logistics planning, risk and compliance review, branding and marketing setup, and launch preparations. By close of the reporting quarter, the Mission was in the process of profiling Qatar importers, distributors, logistics service providers and retailers, as well as developing a website with content that will facilitate transactions. The launch of the business Hub at the Chancery was scheduled for June 2026.	No variation
02 trade shows and exhibitions participated in to showcase Ugandan products		All planned expo engagements had been undertaken in the first half of FY 2025/26.
01 twinning MoU initiated between a Ugandan city and Doha municipality		Ongoing activity
02 Ugandan products mapped including market entry conditions	06 Uganda products (Avocado, wheat bran, Fish (Nile Perch), Sweet potatoes, Banana, Spices, and Maize flour) were mapped including market entry conditions during the feasibility study process on establishing of a business hub to promote Uganda products in Qatar.	The Mission leveraged the feasibility study process on establishing of a business hub and mapped all the targeted products as well.
01 investor sourced		Ongoing activity
07 trade agreements signed and operationalized		
01 Joint research project established		Ongoing activity
01 Partnerships in STIs initiated (Partnership between Qatar National Library and Makerere University Library)		Ongoing activity
01 report prepared on the status of the implementation of ECD, tracking progress toward the implementation of targets	Prepared the Quarterly progress report on implementation of ECD.	No variation.
Expenditures incurred in the Quarter to deliver outputs		US\$hs Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		230,733.428
221001 Advertising and Public Relations		36,773.722

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
221002 Workshops, Meetings and Seminars		52,315.015
221005 Official Ceremonies and State Functions		48,847.673
221009 Welfare and Entertainment		9,492.138
222001 Information and Communication Technology Services.		1,741.018
227001 Travel inland		158,597.058
227002 Travel abroad		97,043.179
	Total For Budget Output	635,543.231
	Wage Recurrent	0.000
	Non Wage Recurrent	635,543.231
	Arrears	0.000
	AIA	0.000
	Total For Department	635,543.231
	Wage Recurrent	0.000
	Non Wage Recurrent	635,543.231
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Doha, Qatar		
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
50 certificates of identity issued to Ugandans with lost/ expired passports to facilitate them to travel back home.	Issued 101 temporarily certificates of identity to Ugandans (including those at the deportation-96) who had lost/expired passports to facilitate them to travel back home.	All received requests for temporarily certificates of identity are handled. Activity is budget neutral
04 Engagements held with government stakeholders to promote a positive image of Uganda.		Limited activities due to the instabilities in the Gulf region
01 International Peace and Security engagement participated in.		Activity rescheduled to Q4.
01 Scholarship sourced in science and technology.		Activity Ongoing

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
17 Victims of human trafficking offered appropriate consular services to access justice	Offered appropriate consular services to over 25 Ugandan Victims of human trafficking who needed assistance to access justice.	No variation.
17 distressed Ugandans (female and male) in Qatar offered assistance.	Handled 07 distressed cases, including repatriation of 3 bodies of deceased Ugandans.	Consular assistance is provided as and when the cases are reported
05 entitled dignitaries offered protocol services while on official duties in Qatar and other Countries of Accreditation.	Protocol services were provided to 03 Ugandan Government officials on official duty in/through Qatar	Limited activity occasioned by the instabilities in the Gulf region.
At least 250 Ugandans living and working in Qatar Registered	Registered 377 Ugandans living and working in Qatar. The Mission also facilitated registration of 4,030 Ugandans for National IDs (new registrations -05, child registrations -02, changes in particulars – 07, and renewals – 4,016). In addition, National IDs were issued and 150 Passport renewals facilitated.	More Ugandans moved physically to the Mission for registration.
125 documents attested for foreign use	Attested 181 documents (Marriage certificates -13, Birth certificates -05, Interpol letters of Good Conduct -155, and academic certificates -08) for foreign use.	Limited activities due to the instabilities in the Gulf region
05 Inspections of offices for employers of Ugandans and visits to accommodation facilities to verify compliance with labor requirements conducted.		Limited activities due to the instabilities in the Gulf region
05 national days and diplomatic dinners attended		Limited activities due to the instabilities in the Gulf region
06 requests for visa applications for Government officials facilitated.	Provided necessary assistance to 03 Ugandan Government Officials in securing visas to Qatar.	Requests are handled as and when received.
50 letters of residence issued to Ugandans to facilitate the renewal their passports.	Issued 16 Ugandans with letters of confirmation of residence in Qatar to facilitate renewal/replacement of passports (14) and registration of Newborns (02).	Procedural delays and reduced applications led to lower issuance
24 Consular visits made to jails, deportation camps, accommodation facilities, and hospitals to attend to Ugandans who need consular support.	Made 29 consular visits to; Capital Security Prison (6), Umm Salal Prison (3), Al Rayyan Prison (1), Deportation Centre (6), Search and Follow-up Court (4), Public Prosecution (4) and Hamad General Hospital (5).	Many of the facilities visited were close to the Mission, and thus involved less costs
01 training conducted for 09 staff	Organized a training on passport registration, Uganda visa application, and registration and issuance of national IDs	No variation
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item	Spent	
211102 Contract Staff Salaries	170,228.497	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	210,979.244	
212102 Medical expenses (Employees)	11,537.508	
221005 Official Ceremonies and State Functions	38,581.953	

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
221008 Information and Communication Technology Supplies.		2,483.577
221009 Welfare and Entertainment		7,554.213
223001 Property Management Expenses		25,042.733
223003 Rent-Produced Assets-to private entities		482,745.252
223004 Guard and Security services		11,176.096
223005 Electricity		1,989.966
227001 Travel inland		41,846.407
227002 Travel abroad		45,978.458
227003 Carriage, Haulage, Freight and transport hire		6,385.897
227004 Fuel, Lubricants and Oils		3,397.761
228002 Maintenance-Transport Equipment		1,345.271
228004 Maintenance-Other Fixed Assets		620.894
	Total For Budget Output	1,061,893.727
	Wage Recurrent	170,228.497
	Non Wage Recurrent	891,665.230
	Arrears	0.000
	AIA	0.000
	Total For Department	1,061,893.727
	Wage Recurrent	170,228.497
	Non Wage Recurrent	891,665.230
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:18 Development Plan Implementation		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Doha, Qatar		
Key Service Area:560009 Cooperation frameworks and Development Assisstance		

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP		
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others		
02 Engagements held with Government Institutions in Qatar to source development assistance for national development.	Held 03 diplomatic engagements with partners to mobilize cooperation assistance for national development as follows; - 1. Held constructive engagements with the Qatar Minister of endowments and Islamic affairs for collaboration with Uganda Muslim Supreme Council on Muslim development projects. The minister accepted to visit the Uganda Muslim Supreme Council headquarters at Old Kampala on invitation by His Eminence the Mufti of Uganda. 2. Held constructive engagements with Qatar Development Bank to source project financing especially Islamic banking for Uganda’s infrastructure development projects. The Mission connected the Uganda Investment Authority to Qatar Development Bank for further management. 3. In conjunction with a Spanish company Ms. 7WR ENVIRO SL with its regional office for the Middle East and Africa based in Doha organized a trip to Uganda and conducted a pre-feasibility study on the establishment of waste recycling parks in Kampala Capital City Authority and Jinja City	More engagements were undertaken with the available resources.
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		48,946.022
221005 Official Ceremonies and State Functions		29,299.998
221009 Welfare and Entertainment		9,342.368
227001 Travel inland		36,626.550
	Total For Budget Output	124,214.938
	Wage Recurrent	0.000
	Non Wage Recurrent	124,214.938
	Arrears	0.000
	AIA	0.000
	Total For Department	124,214.938
	Wage Recurrent	0.000
	Non Wage Recurrent	124,214.938
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	GRAND TOTAL	2,202,993.024
	Wage Recurrent	170,228.497
	Non Wage Recurrent	2,032,764.527
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Quarter 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Programme:05 Tourism Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Doha, Qatar			
Key Service Area:120009 Tourism Promotion			
PIAP Output: 05111101 Destination Uganda promoted in key source markets			
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)			
Tourism branded promotional materials procured and distributed.		Procured and distributed various Tourism branded promotional materials	
02 joint activities agreed or implemented with Qatar Airways in collaborative marketing and tourism facilitation efforts..		The Mission developed a draft MoU on collaboration between Qatar airways and different Uganda agencies .The draft MoU was forwarded to the ministry of foreign affairs, Kampala for stakeholders input.	
02 tourism expos and fairs in Qatar participated-in		Participated in 02 tourism expos and fairs in Qatar to show case Uganda’s tourism products and destination offering. The expos include; - a. A five-day tourism expo organized by Qatar Mart. b. Hospitality Qatar 2025.	
01 sport hunting familiarization trip for a Qatari Macro Influencers organized and hosted		NA	
01 familiarization trip to Uganda for Qatari press and travel media organized and hosted		A 10-day gastronomy and cultural immersion trip to Uganda was successfully conducted in December 2025 for Qatari influencers and content creators, covering Central, Eastern, Northern, and Western Uganda. The experience showcased Uganda’s culinary heritage, agro-export value chains, and cultural diversity. Extensive photo, video, and storytelling content was generated across food, agriculture, culture, and tourism themes. High-quality destination and gastronomy content was produced to position Uganda as a gastronomy tourism destination and promote agro-export products in the Qatari market	
01 MICE facility in Uganda assessed and profiled for suitability for Gulf clientele		NA	
01 feasibility study and route mapping conducted for horse safari tourism in Uganda targeting Gulf market		The Mission in partnership with Afireps Consult (U) Ltd completed the feasibility study on establishment of tourism horse safari circuits and mapping of routes in Fort Portal around the crater lakes, Jinja along the Nile and Kayabwe around the equator. The feasibility study report was submitted to MoFA for further management and execution with relevant MDA’s on tourism promotion. The Mission continues to look for potential partners in the host country to invest in Uganda’s tourism horse safari.	
01 Uganda Qatar tourism and Cultural workshop hosted in Doha to bring together tour operators and travel agents		NA	
11 ECD facilitating equipment procured (Display screen, digital long-range Camera lens, laptops, Coffee making machine.)		NA	

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand
Item		Spent
221001 Advertising and Public Relations		205,973.929
221002 Workshops, Meetings and Seminars		101,205.614
221005 Official Ceremonies and State Functions		275,955.547
221009 Welfare and Entertainment		24,797.643
221011 Printing, Stationery, Photocopying and Binding		45,210.624
222001 Information and Communication Technology Services.		32,447.956
227001 Travel inland		72,537.435
227002 Travel abroad		190,223.594
227004 Fuel, Lubricants and Oils		30,693.582
	Total For Budget Output	979,045.925
	Wage Recurrent	0.000
	Non Wage Recurrent	979,045.925
	Arrears	0.000
	AIA	0.000
	Total For Department	979,045.925
	Wage Recurrent	0.000
	Non Wage Recurrent	979,045.925
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Doha, Qatar		
Key Service Area:000088 Investment Promotion		
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
Conceptualization of 01 Feasibility study on business hub development completed.	The Mission successfully undertook and finalized a feasibility study for the establishment of a Uganda Business Hub in Doha. The study assessed market demand, strategic location options operational models, governance and management structures, target sectors and the Hub’s role in promoting Uganda’s exports and investment opportunities in Qatar and the wider Gulf Cooperation Council (GCC) market. The study provides a clear implementation framework to guide phased operationalization of the Hub.	
01 business hub with local agents established for promoting Ugandan agricultural products in Qatar		

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07022001 Markets negotiated and penetrated	
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports	
01 Diaspora Convention held	The Embassy organized the Second Uganda–Qatar Diaspora Convention, attended by approximately 400 diaspora members. Participants were sensitized on small and micro investment opportunities in Uganda and Qatar, passport and national ID renewals, diaspora access to justice, and safe land acquisition processes. Presenters were drawn from Uganda and Qatar.
05 trade shows and exhibitions participated in to showcase Ugandan products	Participated in five (05) trade events to showcase Ugandan products: a. The International Gastronomy event to promote and raise awareness of Uganda’s agricultural products. b. The 2nd Pakistan Mango Exhibition a. The 3rd edition of the Tagahwa Coffee exhibition at Al Hazm Mall, showcasing Ugandan Arabica and Robusta coffee, tea, roasted plantain chips (Gonja), Lato powdered milk, crafts and cultural products. b. A three-day coffee exhibition at the Doha Exhibition and Convention Centre, showcasing Ugandan coffee products c. A three-day food expo in Doha showcasing Uganda’s diverse culinary and agro-processed food products.
03 twinning MoU initiated between Ugandan cities and Doha municipality(Twinning of Kampala City Mbarara City and Jinja City Doha municipality).	NA
06 Ugandan products mapped including market entry conditions	06 Uganda products (Avocado, wheat bran, Fish (Nile Perch), Sweet potatoes, Banana, Spices, and Maize flour) were mapped including market entry conditions during the feasibility study process on establishing of a business hub to promote Uganda products in Qatar.
02 trade and investment partnerships initiated	The Mission engaged and interested 02 Qatar investors as follows; - 1. Mr. Mohammed Ali Abdulaal on importation of Agricultural products from Uganda such as; Green Bananas, Chili, Avocado, Ginger, and Nile perch. 2. Qatar Mining Company for investment in Uganda’s mineral resources.
01 documentary on Ugandan bananas produced and circulated through Arabian media platforms	The Mission in conjunction with Qatar film makers and content creators developed and disseminated short videos on different Qatar social media platforms on Uganda’s gastronomy. The digital marketing campaign on Uganda’s gastronomy has attracted over 2 million views in the Gulf region.
01 diaspora bond introduced in Qatar and areas of accreditation	NA
02 investors sourced	NA
07 trade agreements signed and operationalized	NA
A data mapping tool Ugandan products developed.	NA

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
01 trade, tourism, and investment forum held	The Mission successfully organized the 2nd edition of the Uganda- Qatar Business Forum at Rotana City Hotel, Doha, attended by approximately 100 participants, to showcase Uganda’s trade and investment opportunities. During the forum, the Mission facilitated high- level side meetings with strategic institutions, including Qatar Mining Company, to encourage investment in Uganda’s mineral resources. Separate strategic engagements were also held between the Mission, Uganda Tourism Board and Qatar Airways, which resulted into the signing of a Memorandum of Understanding for joint promotion of Uganda’s tourism in the Qatar market. These engagements were attended by the Permanent Secretary, Ministry of Foreign Affairs, and senior representatives from PSFU, UFZPA, UIA and UTB.	
02 Joint research projects established	NA	
01 Partnership in STIs initiated (Partnership between Qatar National Library and Makerere University Library)	NA	
04 reports prepared on the status of the implementation of ECD, tracking progress toward the implementation of targets	Prepared 03 Quarterly progress reports on implementation of ECD.	
02 potential partners engaged for funding and partnerships in research and innovation	NA	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand
Item	Spent	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	462,161.274	
221001 Advertising and Public Relations	71,451.753	
221002 Workshops, Meetings and Seminars	100,291.096	
221005 Official Ceremonies and State Functions	95,027.829	
221009 Welfare and Entertainment	17,764.926	
221011 Printing, Stationery, Photocopying and Binding	4,952.947	
221012 Small Office Equipment	3,988.683	
222001 Information and Communication Technology Services.	4,058.663	
227001 Travel inland	309,205.847	
227002 Travel abroad	213,143.416	
Total For Budget Output		1,282,046.433
Wage Recurrent		0.000
Non Wage Recurrent		1,282,046.433
Arrears		0.000
AIA		0.000
Total For Department		1,282,046.433
Wage Recurrent		0.000
Non Wage Recurrent		1,282,046.433

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
		Arrears	0.000
		AIA	0.000
Development Projects			
N/A			
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Doha, Qatar			
Key Service Area:000014 Administrative and Support Services			
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
200 certificates of identity issued to Ugandans with lost/expired passports to facilitate them to travel back home.		Issued 375 temporarily certificates of identity to Ugandans (including those at the deportation) who had lost/expired passports to facilitate them to travel back home.	
08 Engagements held with government stakeholders to promote a positive image of Uganda.		Attended 08 events organized by host government stakeholders to promote a positive image of Uganda. They included; - 1. His Majesty the King’s Birthday Celebrations 2. The Blue Berry Grand Opening Ceremony 3. The Qatar International Art Festival 4. The United Nations day event held at Qatar Foundation Celebration Court 5. A high-level side event for the International Labour Organization 6. The International Day of Solidarity with the people of Palestine 7. The Grand Egyptian Museum opening ceremony at Al-Hikma Square 8. Community environmental protection day with the Ugandan community in Qatar, promoting environmental awareness and community cohesion	
02 International Peace and Security engagements participated in.		Participated in the IOM-UN Migration Dialogue on Grievance Mechanisms for Migrant Workers.	
O5 Scholarships sourced in science and technology.		NA	
01 health awareness campaign with a focus on HIV AIDS and Cancer organized.		This Mission organized a cancer run to create awareness and support for cancer patients	
70 Victims of human trafficking offered appropriate consular services to access justice		Offered appropriate consular services to over 50 Ugandan Victims of human trafficking who needed assistance to access justice.	

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090103 Programme institutional overheads managed	
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery	
70 distressed Ugandans (female and male) in Qatar offered assistance.	Handled 47 cases of distress including, among others, 04 fraud cases, 01 Breach of contract, 01 Cancellation of residency for not obtaining a residence permit through the company, 01 death threat, 4 for assistance in registering labor complaints with the Ministry of Labor, 1 on participating in a public fight, 11 for assistance in returning to the country, and repatriation of 3 bodies of deceased Ugandans.
20 entitled dignitaries offered protocol services while on official duties in Qatar and other Countries of Accreditation.	Protocol services were provided to 38 Ugandan Government officials on official duty in/through Qatar
At least 1000 Ugandans living and working in Qatar Registered	Registered 1,079 Ugandans living and working in Qatar. The Mission also facilitated registration of 4,030 Ugandans for National IDs (new registrations -05, child registrations -02, changes in particulars – 07, and renewals – 4,016). In addition, National IDs were issued and 150 Passport renewals facilitated.
500 documents attested for foreign use	Attested 339 documents (Marriage and Birth Certificates, Interpol letters of Good Conduct, academic certificates, and affidavits) for foreign use.
The Independence Day celebrations organized.	Organized and celebrated Uganda’s Independence Day with the Uganda Community in the diaspora
20 Inspections of offices for employers of Ugandans and visits to accommodation facilities to verify compliance with labor requirements conducted.	Conducted 03 inspections on offices of Ugandan Employers (Qatar Care-02 and Operator Qatar-01) to assess compliance with labour regulations
Ambassadors Conference attended	Participated in the Ambassador’s conference 2025 edition on strengthening the foreign services’ contribution to national development, organized by the Ministry of Foreign Affairs in Gulu City from September 1–5, 2025.

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090103 Programme institutional overheads managed	
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery	
20 national days and diplomatic dinners attended	Attended 16 national days and diplomatic dinners as follows; - 1. Two (02) National Days - Turkey and France, aimed at strengthening the bilateral and cultural relations. 2. Africa Group monthly meetings (06) to strengthen strong African diplomatic ties 3. Ambassadors’ Joint meeting at the East African Coffee Trading. 4. The 71th Anniversary of the birthday of Commander Hugo Chavez-Erias 5. 1st Anniversary of the Nicolas Maduro’s popular Victory in the Presidential elections 6. Opening ceremony of the 54th annual session of the Shura Council in Qatar 7. Belgium King’s Day celebration hosted by the Kingdom of Belgium 8. The National Day celebrations of Burkina Faso 9. The Inauguration of Mural Day at the Spain Embassy to promote cultural ties 10. Celebrations marking the Day of German Unity
24 requests for visa applications for Government officials facilitated.	Provided necessary assistance to 38 Ugandan Government Officials in securing visas to Qatar.
200 letters of residence issued to Ugandans to facilitate the renewal their passports.	Issued 97 Ugandans with letters of confirmation of residence in Qatar to facilitate renewal/replacement of passports (82), bank related issues (02), and registration of Newborns (13).
96 Consular visits made to jails, deportation camps, accommodation facilities, and hospitals to attend to Ugandans who need consular support.	Made 122 consular visits to; Prisons (11), Deportation Centres (76), Police Stations (07), Public Prosecution (08), Deportation Court (07), Follow-up Court (4), Courts (04), and Hamad General Hospital (5) to attend to Ugandans who needed consular assistance.
01 Consular clinic organized to create awareness about the services offered by the Embassy and the laws of Qatar.	A consular clinic was organized to sensitize Ugandans on Embassy services and Qatar laws

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
04 trainings conducted for 09 staff	04 Trainings were organized and facilitated as follows: 1. A three-day capacity-building workshop was conducted at the Embassy (17–19 Nov 2025) with participation from MoFPED, NPA, and Missions in Doha, Iran, and Abu Dhabi. The programme covered ECD strategy, NDP IV alignment, budgeting reforms, the Integrated Bank of Projects, the Programme Budgeting System, and internal auditing. 2. 02 staff trainings (on NIRA registration and personal financial saving) were held. 3. A staff training organized on passport registration, Uganda visa application, and registration and issuance of national IDs	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item	Spent	
211102 Contract Staff Salaries	442,029.296	
211104 Employee Gratuity	25,101.461	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	530,812.224	
212102 Medical expenses (Employees)	55,033.979	
221003 Staff Training	2,171.838	
221005 Official Ceremonies and State Functions	78,185.588	
221008 Information and Communication Technology Supplies.	26,078.951	
221009 Welfare and Entertainment	15,083.042	
221011 Printing, Stationery, Photocopying and Binding	717.963	
222002 Postage and Courier	4,235.084	
223001 Property Management Expenses	78,291.674	
223003 Rent-Produced Assets-to private entities	970,189.741	
223004 Guard and Security services	29,125.170	
223005 Electricity	33,852.564	
223006 Water	23,163.280	
223007 Other Utilities- (fuel, gas, firewood, charcoal)	418.812	
226001 Insurances	7,279.347	
227001 Travel inland	81,450.472	
227002 Travel abroad	95,297.728	
227003 Carriage, Haulage, Freight and transport hire	73,657.821	
227004 Fuel, Lubricants and Oils	6,479.986	
228002 Maintenance-Transport Equipment	34,975.444	
228004 Maintenance-Other Fixed Assets	9,267.362	
Total For Budget Output		2,622,898.829
Wage Recurrent		442,029.296
Non Wage Recurrent		2,180,869.533

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
	Arrears		0.000
	AIA		0.000
	Total For Department		2,622,898.829
	Wage Recurrent		442,029.296
	Non Wage Recurrent		2,180,869.533
	Arrears		0.000
	AIA		0.000
Development Projects			
N/A			
Programme:18 Development Plan Implementation			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Doha, Qatar			
Key Service Area:560009 Cooperation frameworks and Development Assisstance			
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP			
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others			
08 Engagements held with Government Institutions in Qatar to source development assistance for national development.		Held 08 diplomatic engagements with partners to mobilize cooperation assistance for national development, key among which included; - 1. Constructive engagements with the Qatar Minister of endowments and Islamic affairs for collaboration with Uganda Muslim Supreme Council on Muslim development projects. The minister accepted to visit the Uganda Muslim Supreme Council headquarters at Old Kampala on invitation by His Eminence the Mufti of Uganda. 2. Constructive engagements with Qatar Development Bank to source project financing especially Islamic banking for Uganda’s infrastructure development projects. 3. Together with a Spanish company Ms. 7WR ENVIRO SL with its regional office for the Middle East and Africa based in Doha, a pre-feasibility study on the establishment of waste recycling parks in Kampala Capital City Authority and Jinja City was conducted. The pre-feasibility study revealed a high potential for waste recycling in the two cities	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs			UShs Thousand
Item			Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)			99,148.945
221003 Staff Training			9,990.385
221005 Official Ceremonies and State Functions			59,421.536
221008 Information and Communication Technology Supplies.			15,472.102
221009 Welfare and Entertainment			19,301.112

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221012 Small Office Equipment		3,240.805
227001 Travel inland		136,118.399
227004 Fuel, Lubricants and Oils		7,589.487
	Total For Budget Output	350,282.772
	Wage Recurrent	0.000
	Non Wage Recurrent	350,282.772
	Arrears	0.000
	AIA	0.000
	Total For Department	350,282.772
	Wage Recurrent	0.000
	Non Wage Recurrent	350,282.772
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
	GRAND TOTAL	5,234,273.959
	Wage Recurrent	442,029.296
	Non Wage Recurrent	4,792,244.663
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Quarter 4: Revised Workplan

Annual Plans	Quarter's Plan	Revised Plans
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Doha, Qatar		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Tourism branded promotional materials procured and distributed.	Tourism branded promotional materials procured and distributed.	Tourism branded promotional materials procured and distributed.
02 joint activities agreed or implemented with Qatar Airways in collaborative marketing and tourism facilitation efforts..	02 joint activities agreed or implemented with Qatar Airways in collaborative marketing and tourism facilitation efforts..	02 joint activities agreed or implemented with Qatar Airways in collaborative marketing and tourism facilitation efforts..
02 tourism expos and fairs in Qatar participated-in	01 tourism expo and fair in Qatar participated-in	
01 sport hunting familiarization trip for a Qatari Macro Influencers organized and hosted	NA	01 sport hunting familiarization trip for a Qatari Macro Influencers organized and hosted
01 familiarization trip to Uganda for Qatari press and travel media organized and hosted	NA	
01 MICE facility in Uganda assessed and profiled for suitability for Gulf clientele	NA	01 MICE facility in Uganda assessed and profiled for suitability for Gulf clientele
01 feasibility study and route mapping conducted for horse safari tourism in Uganda targeting Gulf market	NA	
01 Uganda Qatar tourism and Cultural workshop hosted in Doha to bring together tour operators and travel agents	01 Uganda–Qatar tourism and Cultural workshop hosted in Doha to bring together tour operators and travel agents	01 Uganda–Qatar tourism and Cultural workshop hosted in Doha to bring together tour operators and travel agents
11 ECD facilitating equipment procured (Display screen, digital long-range Camera lens, laptops, Coffee making machine.)	NA	11 ECD facilitating equipment procured (Display screen, digital long-range Camera lens, laptops, Coffee making machine.)

Develoment Projects

N/A

Programme:07 Private Sector Development

Vote Function:01 Overseas Mission Services

Departments

Department:001 Embassy in Doha, Qatar

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000088 Investment Promotion		
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
Conceptualization of 01 Feasibility study on business hub development completed.	01 business hub with local agents established for promoting Ugandan agricultural products in Qatar	01 business hub with local agents established for promoting Ugandan agricultural products in Qatar
01 business hub with local agents established for promoting Ugandan agricultural products in Qatar		
01 Diaspora Convention held	NA	
05 trade shows and exhibitions participated in to showcase Ugandan products	NA	
03 twinning MoU initiated between Ugandan cities and Doha municipality(Twinning of Kampala City Mbarara City and Jinja City Doha municipality).	NA	03 twinning MoU initiated between Ugandan cities and Doha municipality (Twinning of Kampala City Mbarara City and Jinja City Doha municipality).
06 Ugandan products mapped including market entry conditions	NA	
02 trade and investment partnerships initiated	01 trade and investment partnership initiated	
01 documentary on Ugandan bananas produced and circulated through Arabian media platforms	01 documentaries on Ugandan bananas produced and circulated through Arabian media platforms	01 documentary on Ugandan bananas produced and circulated through Arabian media platforms
01 diaspora bond introduced in Qatar and areas of accreditation	01 diaspora bond introduced in Qatar and areas of accreditation	01 diaspora bond introduced in Qatar and areas of accreditation
02 investors sourced	01 investor sourced	02 investors sourced
07 trade agreements signed and operationalized	07 trade agreements signed and operationalized	07 trade agreements signed and operationalized
A data mapping tool Ugandan products developed.	A data mapping tool Ugandan products developed.	A data mapping tool Ugandan products developed.
01 trade, tourism, and investment forum held	NA	
02 Joint research projects established	01 Joint research project established	02 Joint research projects established
01 Partnership in STIs initiated (Partnership between Qatar National Library and Makerere University Library)	NA	01 Partnership in STIs initiated (Partnership between Qatar National Library and Makerere University Library)
04 reports prepared on the status of the implementation of ECD, tracking progress toward the implementation of targets	01 report prepared on the status of the implementation of ECD, tracking progress toward the implementation of targets	01 report prepared on the status of the implementation of ECD, tracking progress toward the implementation of targets
02 potential partners engaged for funding and partnerships in research and innovation	NA	02 potential partners engaged for funding and partnerships in research and innovation
Development Projects		
N/A		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Doha, Qatar		

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
200 certificates of identity issued to Ugandans with lost/expired passports to facilitate them to travel back home.	50 certificates of identity issued to Ugandans with lost/expired passports to facilitate them to travel back home.	50 certificates of identity issued to Ugandans with lost/expired passports to facilitate them to travel back home.
08 Engagements held with government stakeholders to promote a positive image of Uganda.	04 Engagements held with government stakeholders to promote a positive image of Uganda.	04 Engagements held with government stakeholders to promote a positive image of Uganda.
02 International Peace and Security engagements participated in.	NA	
05 Scholarships sourced in science and technology.	01 Scholarship sourced in science and technology.	01 Scholarship sourced in science and technology.
01 health awareness campaign with a focus on HIV AIDS and Cancer organized.	NA	
70 Victims of human trafficking offered appropriate consular services to access justice	17 Victims of human trafficking offered appropriate consular services to access justice	17 Victims of human trafficking offered appropriate consular services to access justice
70 distressed Ugandans (female and male) in Qatar offered assistance.	17 distressed Ugandans (female and male) in Qatar offered assistance.	17 distressed Ugandans (female and male) in Qatar offered assistance.
20 entitled dignitaries offered protocol services while on official duties in Qatar and other Countries of Accreditation.	05 entitled dignitaries offered protocol services while on official duties in Qatar and other Countries of Accreditation.	05 entitled dignitaries offered protocol services while on official duties in Qatar and other Countries of Accreditation.
At least 1000 Ugandans living and working in Qatar Registered	At least 250 Ugandans living and working in Qatar Registered	At least 250 Ugandans living and working in Qatar Registered
500 documents attested for foreign use	125 documents attested for foreign use	125 documents attested for foreign use
The Independence Day celebrations organized.	NA	
20 Inspections of offices for employers of Ugandans and visits to accommodation facilities to verify compliance with labor requirements conducted.	05 Inspections of offices for employers of Ugandans and visits to accommodation facilities to verify compliance with labor requirements conducted.	05 Inspections of offices for employers of Ugandans and visits to accommodation facilities to verify compliance with labor requirements conducted.
Ambassadors Conference attended	NA	
20 national days and diplomatic dinners attended	05 national days and diplomatic dinners attended	05 national days and diplomatic dinners attended
24 requests for visa applications for Government officials facilitated.	06 requests for visa applications for Government officials facilitated.	06 requests for visa applications for Government officials facilitated.
200 letters of residence issued to Ugandans to facilitate the renewal their passports.	50 letters of residence issued to Ugandans to facilitate the renewal their passports.	50 letters of residence issued to Ugandans to facilitate the renewal their passports.
96 Consular visits made to jails, deportation camps, accommodation facilities, and hospitals to attend to Ugandans who need consular support.	24 Consular visits made to jails, deportation camps, accommodation facilities, and hospitals to attend to Ugandans who need consular support.	24 Consular visits made to jails, deportation camps, accommodation facilities, and hospitals to attend to Ugandans who need consular support.
01 Consular clinic organized to create awareness about the services offered by the Embassy and the laws of Qatar.	NA	
04 trainings conducted for 09 staff	01 training conducted for 09 staff	01 training conducted for 09 staff

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
<i>Development Projects</i>		
N/A		
Programme:18 Development Plan Implementation		
Vote Function:01 Overseas Mission Services		
<i>Departments</i>		
Department:001 Embassy in Doha, Qatar		
Key Service Area:560009 Cooperation frameworks and Development Assisstance		
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP		
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others		
08 Engagements held with Government Institutions in Qatar to source development assistance for national development.	02 Engagements held with Government Institutions in Qatar to source development assistance for national development.	02 Engagements held with Government Institutions in Qatar to source development assistance for national development.
<i>Development Projects</i>		
N/A		

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

V4: NTR Collections and Off Budget Expenditure

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name	Planned Collection FY2025/26	Actuals By End Q3
142223	Document certification fees	0.135	0.155
Total		0.135	0.155

VOTE: 536 Uganda Embassy in Qatar, Doha

Quarter 3

Table 4.2: Off-Budget Expenditure By Department and Project