

VOTE: 516 Uganda Embassy in Saudi Arabia, Riyadh

I. VOTE MISSION STATEMENT

To Promote and Protect Ugandas national interests in Saudi Arabia and other countries and Organizations of accreditation

II. STRATEGIC OBJECTIVE

To promote international peace and security in the countries of accreditation

To promote Ugandas economic and commercial interests in Saudi Arabia the OIC and countries of accreditation

Enhance diaspora participation in national development

Enhance the provision of diplomatic, protocol, and consular services

Promote Ugandas image abroad through public diplomacy

Promote and streamline safe and productive labour externalisation

Strengthen the institutional capacity of the Mission and its affiliated institutions

III. MAJOR ACHIEVEMENTS IN 2025/26

Mobilized the Diaspora to invest their resources in Uganda and participated in importation of Ugandan products into the countries of accreditation

Enhanced Bilateral relations to the countries of accreditation and the OIC

Participated in Riyadh season 2025

ALSuwaidi Park Promoting Uganda culture

equipping diaspora with tourism promotion information

Provided protocol services to Her excellence Jessaca Alupo during the Launch of Noda Coffee in the Kingdom of Saudi Arabia

Promotion of peace and Security

Effective resource mobilisation for national development particularly Foreign Direct Investment FDI

Participated in and provided technical support to process 123 Job Orders, covering 12 004 workers

Participated in and provided technical support to advancing a flagship coffee value addition and agro processing

investment pipeline valued at UGX 572 billion approximately USD 160 million with an estimated 42000

metric tonnes annual processing capacity.

Held Meeting with the Chairperson of Saudi Uganda business council Scheduling a bilateral to update on the fact finding mission to the proposed site for establishment of a coffee factory in Luwero

Conducted staff trainings on result-based management ECD reporting, and digital tools improved inter departmental coordination and data accuracy

Conducted National ID registrations of National is KSA registering 1462 and Oman

Provided shelter medical care and other basic needs to 46 distressed Ugandans and the babies in the Kingdom of Saudi Arabia with the embassy shelters in Riyadh and Jeddah

Held Meeting with the Executive Director of the General Entertainment Authority to provide them with promotional materials about Ugandas tourism sector

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IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections			
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31
Recurrent	Wage	0.999	0.491	0.999	0.999	0.999	0.999
	Non-Wage	9.392	3.977	8.392	8.392	8.392	6.892
Devt.	GoU	0.000	0.000	0.250	0.250	0.250	0.250
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	10.392	4.468	9.642	9.642	9.642	8.142	8.821
Total GoU+Ext Fin (MTEF)	10.392	4.468	9.642	9.642	9.642	8.142	8.821
Arrears	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Budget	10.392	4.468	9.642	9.642	9.642	8.142	8.821
Total Vote Budget Excluding Arrears	10.392	4.468	9.642	9.642	9.642	8.142	8.821

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:01 Agro-Industrialization	1.500	0.000
Vote Function:01 Overseas Mission Services	1.500	0.000
001 Embassy in Riyadh, Saudi Arabia	1.500	0.000
Programme:05 Tourism Development	0.100	0.000
Vote Function:01 Overseas Mission Services	0.100	0.000
001 Embassy in Riyadh, Saudi Arabia	0.100	0.000
Programme:12 Human Capital Development	0.001	0.000
Vote Function:01 Overseas Mission Services	0.001	0.000
001 Embassy in Riyadh, Saudi Arabia	0.001	0.000
Programme:16 Governance and Security	7.071	0.250
Vote Function:01 Overseas Mission Services	7.071	0.250
001 Embassy in Riyadh, Saudi Arabia	7.071	0.250
Programme:18 Development Plan Implementation	0.720	0.000
Vote Function:01 Overseas Mission Services	0.720	0.000
001 Embassy in Riyadh, Saudi Arabia	0.720	0.000
Total for the Vote	9.392	0.250

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 01 Agro-Industrialization				
Vote Function: 01 Overseas Mission Services				
Department: 001 Embassy in Riyadh, Saudi Arabia				
Key Service Area: 000093 Economic and Commercial Diplomacy				
PIAP Output: Markets for priority agricultural products developed and maintained				
Programme Intervention: 014111 Promote market penetration for agro-based products				

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of diplomatic engagements conducted	Number	2023/24	4	9
Number of Agro-based value SMES supported to participate in international trade events	Number	2023/24	5	9
Number of new markets accessed	Number	2023/24	0	7
Proportion (by value) of agro-processed exports to total exports generated in EPZs and Free Zones (percentage)	Percentage	2023/24	0%	90%

Programme: 05 Tourism Development				
Vote Function: 01 Overseas Mission Services				
Department: 001 Embassy in Riyadh, Saudi Arabia				
Key Service Area: 000093 Economic and Commercial Diplomacy				
PIAP Output: Destination Uganda promoted in key source markets				
Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)				

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of international expos attended	Number	2023/24	6	8
No of Market Destination Representative firms contracted in tourist source markets	Number	2023/24	2	8

VOTE: 516 Uganda Embassy in Saudi Arabia, Riyadh**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Riyadh, Saudi Arabia****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: Destination Uganda promoted in key source markets**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of digital marketing campaigns undertaken in the source markets	Number	2023/24	1	7
Number of Pearl of Africa Tourism Expos (POATE) events held	Number	2023/24	1	8

Programme: 12 Human Capital Development**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Riyadh, Saudi Arabia****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: Increased awareness and capacity of community members to participate in and influence national development processes****Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of Barazas conducted as percentage of the expected total	Percentage	2023/24	20%	25%

Programme: 16 Governance and Security**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Riyadh, Saudi Arabia****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of Internal audit recommendations implemented	Percentage	2023/24	29%	98%
% of staff appraised on performance	Percentage	2023/24	1%	100%
Average staff appraisal score(%)	Percentage	2023/24	78%	100%

VOTE: 516 Uganda Embassy in Saudi Arabia, Riyadh**Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Riyadh, Saudi Arabia****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Gender and Equity budgeting compliance score	Number	2023/24	0.57	50
No. of performance reports submitted	Number	2023/24	4	23
No. of Procurement Reports Produced and Submitted	Number	2023/24	12	2
No. of project concepts prepared	Number	2023/24	1	1
No. of staff trained	Number	2023/24	41	22
No. of Top management meetings held	Number	2023/24	4	4
Number of capacity building interventions undertaken	Number	2023/24	14	4
Number of financial reports produced and submitted	Number	2023/24	4	3
Number of functions organised	Number	2023/24	3	4
Number of Internal Audit reports produced and submitted	Number	2023/24	4	1
Opinion of the Auditor General on Vote's Financial reports	Text	2023/24	Unqualified Report	An unqualified
Proportion of clients queries resolved	Percentage	2023/24	90%	98%
Proportion of functional management committees (rewards and sanction, training committees etc)	Percentage	2023/24	1%	95%
Value of salaries paid	Value	2023/24	1052.24	1210387170
Value of utilities, rents, repairs, maintenances and subscriptions paid.	Value	2023/24	6	1458980000

Key Service Area: 460056 Consulars services**PIAP Output: Ugandans and Foreigners provided with consular services****Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad**

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Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Riyadh, Saudi Arabia

Key Service Area: 460056 Consular services

PIAP Output: Ugandans and Foreigners provided with consular services

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	9
Number of External intelligence reports prepared and submitted	Number	2023/24	365	2
Number of Ugandans and foreigners provided with consular services	Number	2023/24	5270	19408

Project: 2002 Institutional Development of Mission in Riyadh, in Saudi Arabia

Key Service Area: 000003 Facilities and Equipment Management

PIAP Output: Institutions Retooled

Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of planned retooling outputs achieved	Percentage	2023/24	1%	100%
% of retooling budget implemented	Percentage	2023/24	1%	100%

Programme: 18 Development Plan Implementation

Vote Function: 01 Overseas Mission Services

Department: 001 Embassy in Riyadh, Saudi Arabia

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: External resources mobilised to finance the implementation of the NDP

Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
External resources mobilised as a percentage of the national budget	Percentage	2023/24	0%	%
Value of bilateral and multilateral resources (\$Million)	Value	2023/24	49.10000000000001	65

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VI. VOTE NARRATIVE

Vote Challenges

Conflicts in the region limit consular outreach economic commercial diplomacy as well peace initiatives affecting Ugandas diplomatic influence and the Embassys role as a hub in the Gulf.

Low welfare in a high cost environment like Saudi Arabia affects staff retention impacting performance across all objectives and the Embassys purpose of effective service delivery.

Plans to improve Vote Performance

Acquire land and build to mitigate High fixed cost for example rental costs.

Procure more vehicles to facilitate the embassy in execution of its mandate and duties.

Increase funding to enable the vote to handle its mandate especially handling the issues of distressed Ugandan migrant workers

Harmonize investment protection and promotion agreements and double taxation agreements with the countries of accreditation.

Increase facilitation to handle all the distressed calls and yet pressure is usually mounted from different authorities to handle and resolve individual cases as and when communication is received.

Stake holder engagement and proper planning to mitigate Critical but unplanned activities that need to be carried out during the budget execution

Have more shelters in the major cities of Saudi Arabia where there is an increasing influx of Ugandan migrant workers.

Increase human capital at the embassy to handle the ever increasing number of distressed Ugandan migrant workers in Saudi Arabia and the countries of accreditation

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

VOTE: 516 Uganda Embassy in Saudi Arabia, Riyadh**Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
142223	Document certification fees	0.021	0.027
Total		0.021	0.027

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VIII. PERSONNEL INFORMATION

Table 8.1: Staff Establishment Analysis

N / A

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Table 8.2: Staff Recruitment Plan

N/A