

# VOTE: 531 Uganda Embassy in Turkey, Ankara

## I. VOTE MISSION STATEMENT

To promote and protect Uganda interests in the Republic of Turkiye

## II. STRATEGIC OBJECTIVE

1. To promote Commercial and Economic diplomacy
2. To provide Diplomatic, Protocol and Consular Services
3. To Mobilize and Empower Diaspora for national development
4. To promote Regional and international Peace and Security
5. To promote Uganda Public Diplomacy and enhancement of her image in Turkey
6. To promote Regional and International law and commitments
7. To Strengthen Institutional Capacity of the Mission.

## III. MAJOR ACHIEVEMENTS IN 2025/26

1. Organized 3 tourism road shows to showcase Ugandas tourism offerings in cities of Konya, Eskisehir and Trabzon to provide a platform for collaboration between Ugandan Tour Companies and their Turkish counterparts.
2. Participated in the Globemeeets B2B networking event held in Sept 2025 in Istanbul, Izmir Tourism Fair held in December 2025 and the Istanbul Tourism Fair held in September 2025 which provided a platform for tour operators from Uganda to network with international partners. These efforts have seen a significant increase in number of visitor arrivals by 80 percent from 1,419 in 2024 to 2,554 visitors as at Oct 2025.
3. Organized cultural promotion activities with bilateral meetings with Turkish Ministry of Tourism and Culture and the Yuns Emre Institute, and donation of Ugandan artifacts to African Cultural Centre. An Agreement on establishment of functioning cultural centres was signed.
4. The Embassy coordinated benchmarking visit for UTB and Tourism Promotion and Development Agency (TGA), TURSAB and Turkish Airlines expressed strong desire to collaborate in initiatives that promote Uganda.
5. Coordinated visit of a delegation from Uganda in August 2025 to benchmark the planning, development, and operation of plug-and-play industrial parks in Turkiye and attract investment in Ugandas priority sectors. The delegation led by the Permanent Secretary, MoTIC and included representatives of MoFPED and UDC, held fruitful meetings with different stakeholders including visits to industrial zones in Istanbul and Bursa. The visit offered opportunity to obtain Turkiyes commitment to share experiences with Uganda in development of industrial parks to enhance manufacturing capacity and promote collaboration in technology transfer.
6. Coordinated investment promotion meetings during the visit of PS MoTIC and ED Uganda Development Corporation with key Turkish stakeholders such as the Ministry of Trade, Ministry of Industry and Technology, The Union of Chambers and Commodity Exchanges of Turkiye (TOBB), Organized Industrial Zones in Bursa, Istanbul, and Gebze. The investment promotion meetings created awareness of Ugandas investment potential and key investment leads were obtained and some companies have shown interest to undertake visit to Uganda to explore potential investment. These include Calik Holdings Group and Lidya Mines.
7. Participated in the Halal Expo 2025 held in Istanbul to introduce some of Ugandas HALAL certified products and connect exhibitors to potential buyers. These efforts have contributed to growth in Bilateral trade from USD 85.67m in FY 23/24 to 112.94m in FY 24/25 and growth in Coffee exports to Turkiye by 45 percent.
8. Facilitated investment meetings in Istanbul in August 2025 between Rt. Hon. Prime Minister and representatives of Ictus Insaat, a Turkish company designated to develop Kagera-Aswa and Pailyec Multi-Purpose Water Project.
9. Facilitated investment meetings in Istanbul in July 2025 between a delegation from Uganda led by the 3rd Deputy Prime Minister and companies in the textiles sector. The companies engaged include Aytim Teksti and Orkum Textile Factory. The visit laid foundation to promote cooperation in the textile and apparel sector. Pipeline projects include skilling project in Mayuge district, collaboration with Busitema university on training and value addition programs, and cooperation on technology transfer with private sector company MODERTEC based in Jinja city.
10. Participated in negotiations between Tianran Biotech (UG) Ltd and the Ministry of Agriculture and Forestry in Turkiye to address the market access restrictions of export of Gelatin from Uganda to Turkiye. Gelatin which is one of Ugandas most exported products to Turkiye with export value reaching US Dollars 9.04 million in 2023 therefore a very crucial market for Uganda.
11. Coordinated participation of UPDF delegation in the 17th International Defence Industry Fair held in July 2025 in Istanbul to foster collaboration

## **VOTE: 531 Uganda Embassy in Turkey, Ankara**

and strategic partnerships with major private sector players and harness technology transfer opportunities.

12. Facilitated participation in the COMCEC (Committee for Economic and Commercial Cooperation) Ministerial meeting held in Istanbul in Nov 2025 which provides a multilateral economic and commercial cooperation platform for OIC member countries. The Hon. Min. of State for Tourism led Ugandas delegation.

13. Participated in the Turkiye-Afrika Business and Economy Forum held in Istanbul in October 2025 to foster dialogue with Turkish companies and investors to enhance economic cooperation. Uganda was represented by the Minister of State for Cooperatives in MoTIC as well as private sector companies who exhibited their products and held B2B meetings.

14. The Embassy received 9 scholarships for Ugandans from YTB Institution and 55 training opportunities from SESERIC.

15. Conducted diaspora mobilization in Istanbul community addressed by the Hon. Min. of State for Gender.

# VOTE: 531 Uganda Embassy in Turkey, Ankara

## IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections				
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31	
<b>Recurrent</b>	Wage	1.195	0.571	1.195	1.195	1.195	0.000	1.195
	Non-Wage	8.683	3.610	8.683	8.683	8.683	0.000	8.683
<b>Devt.</b>	GoU	0.000	0.000	0.480	0.480	0.480	0.000	0.000
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>GoU Total</b>	<b>9.878</b>	<b>4.181</b>	<b>10.358</b>	<b>10.358</b>	<b>10.358</b>	<b>0.000</b>	<b>9.878</b>	
<b>Total GoU+Ext Fin (MTEF)</b>	<b>9.878</b>	<b>4.181</b>	<b>10.358</b>	<b>10.358</b>	<b>10.358</b>	<b>0.000</b>	<b>9.878</b>	
<b>Arrears</b>	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
<b>Total Budget</b>	<b>9.878</b>	<b>4.181</b>	<b>10.358</b>	<b>10.358</b>	<b>10.358</b>	<b>0.000</b>	<b>9.878</b>	
<b>Total Vote Budget Excluding Arrears</b>	<b>9.878</b>	<b>4.181</b>	<b>10.358</b>	<b>10.358</b>	<b>10.358</b>	<b>0.000</b>	<b>9.878</b>	

**VOTE: 531 Uganda Embassy in Turkey, Ankara****Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)**

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
<b>Programme:01 Agro-Industrialization</b>	<b>1.130</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>1.130</b>	<b>0.000</b>
001 Embassy in Ankara, Turkey	1.130	0.000
<b>Programme:05 Tourism Development</b>	<b>1.300</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>1.300</b>	<b>0.000</b>
001 Embassy in Ankara, Turkey	1.300	0.000
<b>Programme:07 Private Sector Development</b>	<b>0.210</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>0.210</b>	<b>0.000</b>
001 Embassy in Ankara, Turkey	0.210	0.000
<b>Programme:12 Human Capital Development</b>	<b>0.150</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>0.150</b>	<b>0.000</b>
001 Embassy in Ankara, Turkey	0.150	0.000
<b>Programme:13 Innovation, Technology Development and Transfer</b>	<b>0.070</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>0.070</b>	<b>0.000</b>
001 Embassy in Ankara, Turkey	0.070	0.000
<b>Programme:16 Governance and Security</b>	<b>6.918</b>	<b>0.480</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>6.918</b>	<b>0.480</b>
001 Embassy in Ankara, Turkey	6.918	0.480
<b>Programme:21 Sustainable Extractives Industry Development</b>	<b>0.100</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>0.100</b>	<b>0.000</b>
001 Embassy in Ankara, Turkey	0.100	0.000
<b>Total for the Vote</b>	<b>9.878</b>	<b>0.480</b>

## VOTE: 531 Uganda Embassy in Turkey, Ankara

### V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

**Table 5.1: Performance Indicators**

<b>Programme: 01 Agro-Industrialization</b>				
<b>Vote Function: 01 Overseas Mission Services</b>				
<b>Department: 001 Embassy in Ankara, Turkey</b>				
<b>Key Service Area: 000093 Economic and Commercial Diplomacy</b>				
<b>PIAP Output: Markets for priority agricultural products developed and maintained</b>				
<b>Programme Intervention: 014111 Promote market penetration for agro-based products</b>				

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of diplomatic engagements conducted	Number	2023/24	4	8
Number of Agro-based value SMES supported to participate in international trade events	Number	2023/24	5	10
Number of new markets accessed	Number	2023/24	0	4

<b>Programme: 05 Tourism Development</b>				
<b>Vote Function: 01 Overseas Mission Services</b>				
<b>Department: 001 Embassy in Ankara, Turkey</b>				
<b>Key Service Area: 000093 Economic and Commercial Diplomacy</b>				
<b>PIAP Output: Destination Uganda promoted in key source markets</b>				
<b>Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)</b>				

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of international expos attended	Number	2023/24	6	3
No of Market Destination Representative firms contracted in tourist source markets	Number	2023/24	2	20
Number of digital marketing campaigns undertaken in the source markets	Number	2023/24	1	1

## VOTE: 531 Uganda Embassy in Turkey, Ankara

**Vote Function: 01 Overseas Mission Services**

**Department: 001 Embassy in Ankara, Turkey**

**Key Service Area: 000093 Economic and Commercial Diplomacy**

**PIAP Output: Destination Uganda promoted in key source markets**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Pearl of Africa Tourism Expos (POATE) events held	Number	2023/24	1	1

**Programme: 07 Private Sector Development**

**Vote Function: 01 Overseas Mission Services**

**Department: 001 Embassy in Ankara, Turkey**

**Key Service Area: 000093 Economic and Commercial Diplomacy**

**PIAP Output: Markets negotiated and penetrated leveraging on economic and commercial diplomacy**

**Programme Intervention: 072521 Implement Trade facilitation strategies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of NTBs in the EAC tariff offer for the African Continental Free Trade Area (AfCFTA) resolved	Number	2023/24	436	3
Number of trade partnerships secured	Number	2023/24	1	5
Value of exports to negotiated markets.	Value	2023/24	5.5	USD 30 Million

**Programme: 12 Human Capital Development**

**Vote Function: 01 Overseas Mission Services**

**Department: 001 Embassy in Ankara, Turkey**

**Key Service Area: 000093 Economic and Commercial Diplomacy**

**PIAP Output: Strengthened Skills acquisition and development framework**

**Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Criterion for financing critical skills developed	Number	2023/24	0	100

**Programme: 13 Innovation, Technology Development and Transfer**

**VOTE: 531 Uganda Embassy in Turkey, Ankara****Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Ankara, Turkey****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: JVS, Partnership Agreements & Offtake Agreements****Programme Intervention: 133133 Enhance international cooperation for technology development and market creation**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of JVs, Partnership Agreements & Offtake Agreements Signed	Number	2023/24	11	2

**Programme: 16 Governance and Security****Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Ankara, Turkey****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of performance reports submitted	Number	2023/24	4	4
No. of Procurement Reports Produced and Submitted	Number	2023/24	12	4
Number of capacity building interventions undertaken	Number	2023/24	14	1
Number of financial reports produced and submitted	Number	2023/24	4	3
Value of ICT services enhanced.	Value	2023/24	0.40	200

**Project: 2003 Institutional Development of Mission in Ankara, Turkey****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Institutions Retooled****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of planned retooling outputs achieved	Percentage	2023/24	1%	100%

**VOTE: 531 Uganda Embassy in Turkey, Ankara****Vote Function: 01 Overseas Mission Services****Project: 2003 Institutional Development of Mission in Ankara, Turkey****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Institutions Retooled**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of retooling budget implemented	Percentage	2023/24	1%	100%

**Programme: 21 Sustainable Extractives Industry Development****Vote Function: 01 Overseas Mission Services****Department: 001 Embassy in Ankara, Turkey****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: Collaborations and partnerships established****Programme Intervention: 215117 Foster and leverage local, regional and international partnerships**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of cooperation agreements signed.	Number	2023/24	2	2
Number of MOUs signed for investment promotion	Number	2023/24	8	2
Number of protocols and treaties ratified.	Number	2023/24	3	1

# **VOTE: 531 Uganda Embassy in Turkey, Ankara**

## **VI. VOTE NARRATIVE**

### **Vote Challenges**

#### **1. Inadequate Motor vehicle Fleet**

During Q1 the embassy vehicle Volkswagen 06 CD 6157 was submerged by floods caused by heavy rain which caused damage to the engine. The process of receiving compensation from the insurance service provider is still ongoing. Furthermore, the embassy vehicle Audi 06 CD 6451 due to the high mileage it has accumulated overtime, has become prone to a number of mechanical challenges that have left it grounded currently. This has strained the embassy remaining fleet and increased costs of transportation and car hire.

In addition, it has created unforeseen costs and logistical challenges having two cars down in the Embassy Fleet which affects the implementation of some activities.

The Embassy greatly appreciates the budget allocation for capital development to acquire one motor vehicle, however the Embassy fleet will remain strained considering the mileage cover and the requirement for coverage in the country Turkiye being 3 times the size of Uganda with 81 cities.

#### **2. Need to Acquire Own Premises for Chancery and Official Residence**

The Embassy does not own its building for the Chancery and the Official Residence. This exposes the Embassy to the risk of landlords increasing rent prices amidst the high inflation rates that Turkiye is currently facing. Both properties are currently rented at monthly cost of USD. 9,000 each. Turkiye has been experiencing high inflation and over time, rents tend to rise along with inflation. According to the Turkish Statistical Institute, the annual inflation rate in May 2025 reached 37.86 percent, directly impacting residential and commercial lease prices across Turkiye.

The current Chancery building is not fit for purpose. Accordingly, the Embassy conducted a real estate market study to appreciate the trends and property prices. According to market surveys, the price of completed buildings in suitable locations is in the range of 4.5 million Euros.

Regarding the building currently occupied by the Head of Mission, the property is suitable for the Official Residence and in a prime location in Ankara. The owner is offering the Embassy the opportunity to purchase the property at USD. 4.5 million, equivalent to UGX. 16,500,000,000 under flexible payment terms.

Another option to consider is to buy or exchange plots of land for the diplomatic missions in each others capital and erect customized buildings. The acquisition of property will greatly embody Ugandas image in the host country and saving on costs of rent amidst rising inflation, rent prices and property rates.

### **Plans to improve Vote Performance**

## **VOTE: 531 Uganda Embassy in Turkey, Ankara**

1. Acquisition of mission properties (Chancery, Official Residence, and staff apartments). The Embassy continues to engage relative stake holders to support the requirement to acquire Mission properties as this will greatly embody Ugandas image in the host country and saving on costs of rent amidst rising inflation, rent prices and property rates.
2. In addition, the Embassy is engaging the Ministry of Foreign Affairs for an land exchange in each others capitals for erecting of Chancery buildings on the basis of reciprocity subject to mutually agreed arrangements.
3. The Embassy undertakes thorough planning for activities and Monitoring and Evaluation through regular meetings to minimize wastage and cost overruns brought about by the high inflation and challenges of inadequate fleet.

### **VII. Off Budget Support and NTR Projections**

#### **Table 7.1: Off Budget Support by Project and Department**

N/A

**VOTE: 531 Uganda Embassy in Turkey, Ankara****Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
142206	Other migration permits (excluding passport and visa fees)	0.015	0.015
<b>Total</b>		<b>0.015</b>	<b>0.015</b>

## **VOTE: 531 Uganda Embassy in Turkey, Ankara**

### **VIII. PERSONNEL INFORMATION**

#### **Table 8.1: Staff Establishment Analysis**

N / A

**VOTE: 531 Uganda Embassy in Turkey, Ankara**

**Table 8.2: Staff Recruitment Plan**

N/A