

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent	
Recurrent	Wage	1.195	1.195	0.896	0.861	75.0 %	72.0 %	96.1 %
	Non-Wage	8.683	8.683	6.512	5.899	75.0 %	67.9 %	90.6 %
Dev.	GoU	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	Ext Fin.	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
GoU Total		9.878	9.878	7.408	6.760	75.0 %	68.4 %	91.3 %
Total GoU+Ext Fin (MTEF)		9.878	9.878	7.408	6.760	75.0 %	68.4 %	91.3 %
Arrears		0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Total Budget		9.878	9.878	7.408	6.760	75.0 %	68.4 %	91.3 %
A.I.A Total		0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Grand Total		9.878	9.878	7.408	6.760	75.0 %	68.4 %	91.3 %
Total Vote Budget Excluding Arrears		9.878	9.878	7.408	6.760	75.0 %	68.4 %	91.3 %

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Table V1.2: Releases and Expenditure by Programme and Vote Function*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	%Releases Spent
Programme:01 Agro-Industrialization	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:04 Manufacturing	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:05 Tourism Development	0.100	0.100	0.075	0.063	75.0 %	62.7 %	83.6%
Vote Function:01 Overseas Mission Services	0.100	0.100	0.075	0.063	75.0 %	62.7 %	83.6%
Programme:07 Private Sector Development	0.210	0.210	0.158	0.131	75.0 %	62.2 %	82.9%
Vote Function:01 Overseas Mission Services	0.210	0.210	0.158	0.131	75.0 %	62.2 %	82.9%
Programme:12 Human Capital Development	0.150	0.150	0.113	0.122	75.0 %	81.1 %	108.1%
Vote Function:01 Overseas Mission Services	0.150	0.150	0.113	0.122	75.0 %	81.1 %	108.1%
Programme:13 Innovation, Technology Development and Transfer	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:15 Community Mobilization And Mindset Change	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:16 Governance and Security	9.418	9.418	7.063	6.445	75.0 %	68.4 %	91.2%
Vote Function:01 Overseas Mission Services	9.418	9.418	7.063	6.445	75.0 %	68.4 %	91.2%
Programme:18 Development Plan Implementation	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:21 Sustainable Extractives Industry Development	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Total for the Vote	9.878	9.878	7.408	6.760	75.0 %	68.4 %	91.2 %

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Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

<i>(i) Major unspent balances</i>		
Departments , Projects		
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
0.012	Bn Shs	Department : 001 Embassy in Ankara, Turkey
Reason: NA		
<i>Items</i>		
0.015	UShs	227002 Travel abroad
Reason:		
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
0.027	Bn Shs	Department : 001 Embassy in Ankara, Turkey
Reason: NA		
<i>Items</i>		
0.020	UShs	227002 Travel abroad
Reason:		
Programme:12 Human Capital Development		
Vote Function:01 Overseas Mission Services		
-0.009	Bn Shs	Department : 001 Embassy in Ankara, Turkey
Reason: NA		
<i>Items</i>		
0.008	UShs	221002 Workshops, Meetings and Seminars
Reason:		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
0.583	Bn Shs	Department : 001 Embassy in Ankara, Turkey
Reason: NA		
<i>Items</i>		
0.189	UShs	225101 Consultancy Services
Reason:		
0.039	UShs	221008 Information and Communication Technology Supplies.
Reason:		

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(i) Major unspent balances

Departments , Projects		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
0.023	UShs	226001 Insurances
Reason:		
0.010	UShs	221012 Small Office Equipment
Reason:		
0.007	UShs	223006 Water
Reason:		

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V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:05 Tourism Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Ankara, Turkey			
Key Service Area: 120009 Tourism Promotion			
PIAP Output: 05111101 Destination Uganda promoted in key source markets			
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No of Market Destination Representative firms contracted in tourist source markets	Number	20	10
No of international expos attended	Number	3	3
Number of digital marketing campaigns undertaken in the source markets	Number	3	2
Programme:07 Private Sector Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Ankara, Turkey			
Key Service Area: 000088 Investment Promotion			
PIAP Output: 07022001 Markets negotiated and penetrated			
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of Private Sector Linkages organized	Number	10	7
Number of Business Forums and trade exhibitions to link Ugandan business men with their counterparts abroad organised	Number	4	2
Number of engagements with potential investors to drive private sector competitiveness	Number	20	15
Number of Joint Permanet Commissions Organised and /or particiapted in	Number	1	0
Buyer seller-Linkages negotiated	Number	10	7
Number of trade partnerships secured	Number	5	3

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Programme:12 Human Capital Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Ankara, Turkey			
Key Service Area: 000034 Education and Skills Development			
PIAP Output: 12211201 Strengthened Skills acquisition and development framework			
Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of links created between TVET institutions and their counterparts abroad	Number	2	3
Number of Science based Capacity Building/Training/Scholarships sourced	Number	50	60
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Ankara, Turkey			
Key Service Area: 000014 Administrative and Support Services			
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage of implementation of the Annual Approved workplan	Percentage	100%	70%
No of financial reports submitted	Number	3	2

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Performance highlights for the Quarter

- Attended the EMITT Fair in Istanbul from 5 -7 Feb 2026 and held engagements with tour operators under their umbrella body (TURSAB) to market Uganda tourism potential in Türkiye and contribute to increased tourist inflows to Uganda
- Coordinated bilateral meeting with host Ministry of Foreign Affairs on 5 Mar 2026 to explore measures to strengthen bilateral relations including hosting the next session of the Joint Economic Commission
- Coordinated participation of Uganda delegation in the OIC Conference of Transport Ministers in Istanbul in Feb 2026 geared towards strengthening transport connectivity among member states
- Participated in the World Cooperation Industries Forum in Feb 2026 to harness trade opportunities for agricultural products
- Coordinated in collaboration with Empact Inc. specialized dialysis training for health practitioners from Uganda held at Koru hospital from 7-15 Jan 2026. This contributed to capacity building and knowledge transfer in nephrology
- Facilitated a meeting in between Director General of Health Services with counterpart officials in Turkish Ministry of Health and Medicalpoint International Hospital held in Ankara on 28 Jan 2026 focusing on potential areas of collaboration and concluding MoU to guide structured collaboration in the health field
- Coordinated meetings with Istanbul Technical University to explore opportunities for institutional collaboration
- Attended meetings with Foreign Economic Relations Board of Türkiye (DEİK), and participated in the Business Awards Ceremony held on 19 Jan 2026, to explore means to developing private sector collaboration and reactivating the Uganda-Türkiye Business Council.
- Provided consular support and facilitated the safe passage through Türkiye border of 42 Ugandan students evacuated from Tehran after the war broke out in Mar 2026
- Issued Certificates of Identity to 29 Ugandans and conducted certification of 18 documents
- Carried out consular visit to detention centers in Istanbul.

Variances and Challenges

- During Q1 the embassy vehicle Volkswagen 06 CD 6157 was submerged by floods caused by heavy rain which caused damage to the engine. The process of receiving compensation from the insurance service provider is still ongoing. Furthermore, the embassy vehicle Audi 06 CD 6451 due to the high mileage it has accumulated overtime, has become prone to a number of mechanical challenges. This has strained the embassy remaining fleet and increased costs of transportation, car hire and car repair and maintenance.
- Ongoing rise in inflation distorts prices and negatively affects the cost of living.
- There are significant foreign exchange fluctuations with reduction in the value of the Turkish Lira against the dollar. This exposes the Embassy to foreign exchange losses and high prices of goods and services.
- The Embassy does not own its building for the Chancery and the Official Residence. This exposes the Embassy to the risk of landlords increasing rent prices amidst the high inflation rates that Türkiye is currently facing.
- The Embassy faces a challenge of high costs of repair and maintenance costs caused by very high mileage the cars have accumulated overtime. In addition, it creates logistical challenges in the implementation of some activities. It also leads to high car hire costs during the implementation of activities

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V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Key Service Area*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:05 Tourism Development	0.100	0.100	0.075	0.063	75.0 %	62.7 %	83.6 %
Vote Function:01 Overseas Mission Services	0.100	0.100	0.075	0.063	75.0 %	62.7 %	83.6 %
120009 Tourism Promotion	0.100	0.100	0.075	0.063	75.0 %	62.7 %	84.0 %
Programme:07 Private Sector Development	0.210	0.210	0.158	0.131	75.0 %	62.2 %	82.9 %
Vote Function:01 Overseas Mission Services	0.210	0.210	0.158	0.131	75.0 %	62.2 %	82.9 %
000088 Investment Promotion	0.210	0.210	0.158	0.131	75.0 %	62.2 %	82.9 %
Programme:12 Human Capital Development	0.150	0.150	0.113	0.122	75.0 %	81.1 %	108.1 %
Vote Function:01 Overseas Mission Services	0.150	0.150	0.113	0.122	75.0 %	81.1 %	108.1 %
000034 Education and Skills Development	0.150	0.150	0.113	0.122	75.0 %	81.1 %	108.0 %
Programme:16 Governance and Security	9.418	9.418	7.063	6.445	75.0 %	68.4 %	91.2 %
Vote Function:01 Overseas Mission Services	9.418	9.418	7.063	6.445	75.0 %	68.4 %	91.2 %
000014 Administrative and Support Services	9.418	9.418	7.063	6.445	75.0 %	68.4 %	91.3 %
Total for the Vote	9.878	9.878	7.408	6.760	75.0 %	68.4 %	91.2 %

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Table V3.2: GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	1.195	1.195	0.896	0.861	75.0 %	72.0 %	96.0 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	1.599	1.599	1.199	1.153	75.0 %	72.1 %	96.1 %
212101 Social Security Contributions	0.150	0.150	0.113	0.093	75.0 %	61.9 %	82.5 %
212102 Medical expenses (Employees)	0.400	0.400	0.300	0.202	75.0 %	50.5 %	67.3 %
221001 Advertising and Public Relations	0.550	0.550	0.413	0.170	75.0 %	30.9 %	41.3 %
221002 Workshops, Meetings and Seminars	0.560	0.560	0.420	0.447	75.0 %	79.8 %	106.5 %
221003 Staff Training	0.030	0.030	0.023	0.014	75.0 %	47.5 %	63.4 %
221005 Official Ceremonies and State Functions	0.257	0.257	0.193	0.135	75.0 %	52.5 %	70.0 %
221007 Books, Periodicals & Newspapers	0.030	0.030	0.023	0.011	75.0 %	35.8 %	47.8 %
221008 Information and Communication Technology Supplies.	0.065	0.065	0.049	0.010	75.0 %	14.9 %	19.9 %
221009 Welfare and Entertainment	0.385	0.385	0.289	0.282	75.0 %	73.1 %	97.5 %
221011 Printing, Stationery, Photocopying and Binding	0.065	0.065	0.049	0.028	75.0 %	42.6 %	56.8 %
221012 Small Office Equipment	0.015	0.015	0.011	0.001	75.0 %	5.7 %	7.6 %
221017 Membership dues and Subscription fees.	0.004	0.004	0.003	0.002	75.0 %	46.6 %	62.1 %
222001 Information and Communication Technology Services.	0.030	0.030	0.023	0.017	75.0 %	57.1 %	76.2 %
222002 Postage and Courier	0.007	0.007	0.005	0.006	75.0 %	86.0 %	114.7 %
223001 Property Management Expenses	0.150	0.150	0.113	0.057	75.0 %	37.9 %	50.6 %
223004 Guard and Security services	0.030	0.030	0.023	0.009	75.0 %	30.3 %	40.4 %
223005 Electricity	0.026	0.026	0.020	0.013	75.0 %	50.5 %	67.3 %
223006 Water	0.012	0.012	0.009	0.002	75.0 %	16.7 %	22.2 %
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.050	0.050	0.038	0.041	75.0 %	82.0 %	109.4 %
223901 Rent-(Produced Assets) to other govt. units	2.030	2.030	1.523	1.635	75.0 %	80.5 %	107.4 %
225101 Consultancy Services	0.386	0.386	0.289	0.101	75.0 %	26.1 %	34.8 %
226001 Insurances	0.030	0.030	0.023	0.000	75.0 %	0.0 %	0.0 %
227001 Travel inland	0.900	0.900	0.675	0.793	75.0 %	88.1 %	117.5 %
227002 Travel abroad	0.515	0.515	0.386	0.373	75.0 %	72.4 %	96.6 %
227003 Carriage, Haulage, Freight and transport hire	0.180	0.180	0.135	0.170	75.0 %	94.2 %	125.6 %

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
227004 Fuel, Lubricants and Oils	0.100	0.100	0.075	0.052	75.0 %	52.2 %	69.6 %
228002 Maintenance-Transport Equipment	0.097	0.097	0.073	0.055	75.0 %	56.8 %	75.7 %
228004 Maintenance-Other Fixed Assets	0.030	0.030	0.023	0.029	75.0 %	95.2 %	126.9 %
Total for the Vote	9.878	9.878	7.408	6.760	75.0 %	68.4 %	91.2 %

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:01 Agro-Industrialization	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.075	0.063	0.00 %	0.00 %	83.6 %
Departments							
N/A							
Development Projects							
N/A							
Programme:05 Tourism Development	0.100	0.100	0.075	0.063	75.00 %	62.68 %	83.58 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.075	0.063	0.00 %	0.00 %	83.6 %
Departments							
001 Embassy in Ankara, Turkey	0.100	0.100	0.075	0.063	75.0 %	63.0 %	84.0 %
Development Projects							
N/A							
Programme:07 Private Sector Development	0.210	0.210	0.158	0.131	75.00 %	62.16 %	82.88 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.075	0.063	0.00 %	0.00 %	83.6 %
Departments							
001 Embassy in Ankara, Turkey	0.210	0.210	0.158	0.131	75.2 %	62.4 %	82.9 %
Development Projects							
N/A							
Programme:12 Human Capital Development	0.150	0.150	0.113	0.122	75.00 %	81.05 %	108.07 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.075	0.063	0.00 %	0.00 %	83.6 %
Departments							
001 Embassy in Ankara, Turkey	0.150	0.150	0.113	0.122	75.3 %	81.3 %	108.0 %
Development Projects							
N/A							
Programme:13 Innovation, Technology Development and Transfer	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.075	0.063	0.00 %	0.00 %	83.6 %
Departments							
N/A							

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:13 Innovation, Technology Development and Transfer	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
<i>Development Projects</i>							
N/A							
Programme:15 Community Mobilization And Mindset Change	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.075	0.063	0.00 %	0.00 %	83.6 %
<i>Departments</i>							
N/A							
<i>Development Projects</i>							
N/A							
Programme:16 Governance and Security	9.418	9.418	7.063	6.445	75.00 %	68.43 %	91.24 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.075	0.063	0.00 %	0.00 %	83.6 %
<i>Departments</i>							
001 Embassy in Ankara, Turkey	9.418	9.418	7.063	6.445	75.0 %	68.4 %	91.3 %
<i>Development Projects</i>							
N/A							
Programme:18 Development Plan Implementation	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.075	0.063	0.00 %	0.00 %	83.6 %
<i>Departments</i>							
N/A							
<i>Development Projects</i>							
N/A							
Programme:21 Sustainable Extractives Industry Development	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	0.000	0.100	0.075	0.063	0.00 %	0.00 %	83.6 %
<i>Departments</i>							
N/A							
<i>Development Projects</i>							
N/A							
Total for the Vote	9.878	9.878	7.408	6.760	75.0 %	68.4 %	91.2 %

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Table V3.4: External Financing Releases and Expenditure by Vote Function and Project

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Quarter 3: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Ankara, Turkey		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Linking of Uganda tour operators with counterparts in Turkey facilitated	- Participated in the EMITT (East Mediterranean International Tourism and Travel Exhibition) 2026 which took place from Feb 5–7, 2026 conducting market intelligence and trends and identifying a number of tourism operators in Turkiye designing outbound tour packages and creating awareness of Uganda tourism offerings. These efforts have seen an 120% increase in number of visitor arrivals from 1,428 visitors in 2024 to 3,200 visitors in 2025. -Engaged key players such as TURSAB Istanbul (umbrella body bringing together tour operators), Globemeets, and Turkish Airlines in January 2026 to identify top 10 outbound tour operators who would participate in a Familiarization Trip and mobilize other companies to participate the upcoming Pearl of Africa Tourism Expo (POATE) 2026. - Profiled over 30 Turkish companies that had designed tour packages selling destination Uganda in from Feb -July 2026 and initiated engagements to link them with their counterparts in Uganda and provide support.	

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Participation in the East Mediterranean Tour and Travel exhibition facilitated	- Participated in the EMITT (East Mediterranean International Tourism and Travel Exhibition) 2026 which took place from Feb 5–7, 2026 conducting market intelligence and trends and identifying a number of tourism operators in Turkiye designing outbound tour packages and creating awareness of Uganda tourism offerings. These efforts have seen an 120% increase in number of visitor arrivals from 1,428 visitors in 2024 to 3,200 visitors in 2025. -Engaged key players such as TURSAB Istanbul (umbrella body bringing together tour operators), Globemeets, and Turkish Airlines in January 2026 to identify top 10 outbound tour operators who would participate in a Familiarization Trip and mobilize other companies to participate the upcoming Pearl of Africa Tourism Expo (POATE) 2026.	
Tourism road shows organized	-Engaged key players such as TURSAB Istanbul (umbrella body bringing together tour operators), Globemeets, and Turkish Airlines in January 2026 to identify top 10 outbound tour operators who would participate in a Familiarization Trip and mobilize other companies to participate the upcoming Pearl of Africa Tourism Expo (POATE) 2026. In addition these engagements are a buildup to upcoming tourism roadshows in Quarter 4. These promotional efforts have brought an exponential growth of 120% increase in number of visitor arrivals from 1,428 visitors in 2024 to 3,200 visitors in 2025. - Profiled over 30 Turkish companies that had designed tour packages selling destination Uganda in from Feb -July 2026 and initiated engagements to link them with their counterparts in Uganda and provide support as well as participate in the upcoming tourism roadshows in Quarter 4 were they will be linked with more Ugandan counterparts.	

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
227001 Travel inland		14,940.500
227002 Travel abroad		2,358.832
	Total For Budget Output	17,299.332
	Wage Recurrent	0.000
	Non Wage Recurrent	17,299.332
	Arrears	0.000
	AIA	0.000
	Total For Department	17,299.332
	Wage Recurrent	0.000
	Non Wage Recurrent	17,299.332
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Ankara, Turkey		
Key Service Area:000088 Investment Promotion		

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
Organizing meetings, engagements and field visits to identify and profile potential Investors to attract in Uganda's priority sectors facilitated	- Held investment meeting with the Ministry of Energy and Natural Resources and its affiliated agencies in the field of LPG of BOTAS, TPAO and TPIC on 27 Mar 2026. - Held meeting with Dir. Gen. for East and Northern Africa at the Ministry of Foreign Affairs on 5 March 2026 to strengthen bilateral relations and discuss readiness to host JEC in Kampala. - Participated in the DEIK Commercial Diplomacy Event held on 17 Jan 2026 in Istanbul to obtain market intelligence about opportunities for investment in Africa. - Participated in the OIC Conference of Transport Ministers in Istanbul from 11 – 12 Feb 2026 geared towards strengthening transport connectivity and project financing and to boast trade. - Participated in the World Cooperation Industries Forum from 11 – 12 Feb 2026 harness trade opportunities for agricultural products. - Held trade and investment meetings with proprietors of Turkish Coffee exporting companies ICNN A.S. and NODD A.S. on 17 Mar 2026 to increase coffee volumes.	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
Participation in major trade fairs/expos facilitated	- Participated in the DEIK Commercial Diplomacy Ceremony held on 17 Jan 2026 in Istanbul which enabled to obtain market intelligence and profile Turkish Government and Private sector commitment to invest in Africa and areas of interest. - Participated in the OIC Conference of Transport Ministers in Istanbul from 11 – 12 Feb 2026 in which Hon. Minister of State for Transport participated with a Ugandan delegation geared towards strengthening transport connectivity to deepen fraternity among OIC Member States and discussions to boost trade. - Participated in the World Cooperation Industries Forum (WCI Forum) from 11 – 12 Feb 2026 to profile and harness trade opportunities for agricultural products and create awareness about investment opportunities in Uganda. - These efforts have contributed to growth in Bilateral trade grow from US \$85.67m in FY 23/24 to 112.94m in FY 24/25 and growth in Coffee exports based on 60kgs bag to Türkiye by 45% from 3,611 in 2024 to 5,238 as at July 2025.	
	- Held introductory investment meeting with the Ministry of Energy and Natural Resources and its affiliated agencies in the field of LPG of BOTAS Petroleum Pipeline Corporation, Turkish Petroleum Corporation and Turkish Petroleum International Company (TPIC) on 27 March 2026. - Held meeting with Dir. Gen. for East and Northern Africa at the Ministry of Foreign Affairs Ankara on 5 March 2026 to strengthen bilateral relations and discuss plans and readiness for organizing the Joint Economic Committee (JEC) meetings in Kamapala - Held trade and investment meetings with proprietors of Turkish Coffee exporting companies ICNN A.S. and NODD A.S. on 17 March 2026 to increase coffee volumes purchased from Uganda and consider setup in Uganda.	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
221002 Workshops, Meetings and Seminars		11,110.863
221009 Welfare and Entertainment		1,852.527
227001 Travel inland		18,130.222
227002 Travel abroad		11,698.829
	Total For Budget Output	42,792.441
	Wage Recurrent	0.000
	Non Wage Recurrent	42,792.441
	Arrears	0.000
	AIA	0.000
	Total For Department	42,792.441
	Wage Recurrent	0.000
	Non Wage Recurrent	42,792.441
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:12 Human Capital Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Ankara, Turkey		
Key Service Area:00034 Education and Skills Development		

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 12211201 Strengthened Skills acquisition and development framework		
Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas		
Establishment of joint research projects between Ugandan institutions and related Turkish institutions facilitated	- Coordinated in collaboration with Empact Inc. specialized dialysis training for health practitioners from Uganda held at Koru hospital in Ankara from 7-15 January 2026. This contributed to capacity building and knowledge transfer in nephrology. - Facilitated a meeting in between Director General of Health Services with counterpart officials in Turkish Ministry of Health and Medicalpoint International Hospital held in Ankara on 28 January 2026. The discussions focused on potential areas of collaboration and expected to lead to concluding bilateral agreement/MoU to guide structured collaboration in the health field. - Cordinated meetings between Medical Dental Hospital on 30 Jan 2026 and the Tmbassy with Hon. Dr. Charles Ayume (MP) with focus on technology transfer in Dentistry department areas of architectural design and equipment. The visit was aimed at getting ideas on the technical designs of a Dental School and possibility of establishing institutional collaboration.	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 12211201 Strengthened Skills acquisition and development framework		
Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas		
Collaborations between Ugandan institutions and related Turkish institutions in appropriate technology transfer in fields of agriculture, ICT, textile and medicine facilitated	- Facilitated a meeting in between Director General of Health Services with counterpart officials in Turkish Ministry of Health and Medicalpoint International Hospital focused on potential areas of collaboration and MoU in the health field. - Coordinated in collaboration with Empact Inc. specialized dialysis training for health practitioners from Uganda held at Koru hospital in Ankara from 7-15 Jan 2026. This contributed to capacity building and knowledge transfer in nephrology. - Coordinated meetings between Medical Dental Hospital on 30 Jan 2026 and the Embassy with Hon. Dr. Charles Ayume with focus on technology transfer in Dentistry department areas of architectural design and equipment and technical designs of a Dental School and establishing institutional collaboration. - Coordinated the visit for the Embassy staff to Istanbul Technical University. The visit was held on 20 Feb 2026 aimed at exploring opportunities for institutional collaboration with Uganda institutions.	
Over 10 scholarships from recognized universities in Turkiye for Ugandans lobbied for.	- Received five (5) training programs in different fields from the Statistical, Economic and Social Research and Training Centre (SESRIC). - Coordinated and attended a follow up meeting with Prof. Efe Mustafa, the Head of International Department – (YOK) Council for Higher Education to discuss areas of coperation and cordinating visit of YOK President to Uganda and Heads of major science institutions to Kampala in Q4. - Coordinated the visit for the Embassy staff to Istanbul Technical University (ITU) on 20th February 2026 aimed at exploring opportunities for institutional collaboration with Uganda institutions.	
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
221002 Workshops, Meetings and Seminars		8,681.405

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
221009 Welfare and Entertainment		2,914.486
227001 Travel inland		30,014.115
	Total For Budget Output	41,610.005
	Wage Recurrent	0.000
	Non Wage Recurrent	41,610.005
	Arrears	0.000
	AIA	0.000
	Total For Department	41,610.005
	Wage Recurrent	0.000
	Non Wage Recurrent	41,610.005
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Ankara, Turkey		
Key Service Area:000014 Administrative and Support Services		

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Provision of protocol services to Ugandan VIP officials to Turkiye facilitated	Facilitated the visit of high-level government officials including; - Visit of the Ministry of Defence and Veteran Affairs (MoDVA) delegation for a benchmarking visit in January 2026 - Visit of Ministry of Health Delegation led by Dr. Charles Olaro Director General of Health Services at the Ministry of Health to undertake a benchmarking visit with Turkish Medical Institutions in January 2026. - Visit of the Hon. Fred Byamukama, Minister of State for Transport in the Ministry of Works and Transport to attend OIC Conference of Transport Ministers in Istanbul from 11 – 12 Feb 2026 - Transit visit of Hon. Henry Okello Oryem the Minister of State for Foreign Affairs (International Affairs) on 23rd and 26th March 2026.	
Official correspondences/ consultations between headquarters in Kampala and Ankara facilitated	- Participated in the ECD Retreat organized in Frankfurt for Embassies in Europe and the Americas from 28 March - 1 April 2026 and ECD Conference held at Mestil Hotel Kampala from 6 -7 Jan 2026 - Undertook consultations with Ministry of Foreign Affairs Kampala in Jan 2026 about readiness to host a JEC - Held meeting with Dir. Gen. for East and Northern Africa at the Ministry of Foreign Affairs Ankara on 5 March 2026 to strengthen bilateral relations and discuss plans and readiness for organizing the Joint Economic Committee (JEC) meetings in Kamapala. - Participated in the informatory briefing on 9 March 2026 at the Ministry of Foreign Affairs of the Republic of Türkiye for Uganda’s participation at the 5th Edition of the Antalya Diplomacy Forum (ADF)	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Organizing Courtesy visits, bilateral meetings and diaspora engagements facilitated	- Held meeting with Dir. Gen. for East and Northern Africa at the Ministry of Foreign Affairs Ankara on 5 March 2026 to strengthen bilateral relations and discuss plans and readiness for organizing the Joint Economic Committee (JEC) meetings in Kamapala - The Embassy organized Iftar dinners during Ramathan period with members of the diaspora, students community, Tehran students being repatriated back home and East African Ambassadors. - Conducted Diaspora Engagements in Istanbul in Jan, Feb and Mar 2026 - Conducted visits to detention centres of Catalca with 9 Females and Anavutkoy with 7 Males.	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Provision of consular services such as emergency travel documents, certification of documents, visit Ugandans in detention and prisons facilitated	i) Provided consular support with the evacuation of 42 students from Tehran through Turkiye in March 2026 after war brokeout between USA and Iran. ii) The Embassy issued Certificates of Identity to 29 Ugandans including; Babies - 12, Male - 8, and Female -21. iii) The Embassy issued Passport Recommendation Letters to 34 Letters which were issued to Babies - 02, Female 30 and Male - 04 iv) Provided services of certification of 18 documents of which included Letter of Identity - 03, Birth certificate - 04, Bank account - 01, Academics – 02, Power of Attorney/ company - 02, Translation of medical document – 02, Marrital Status – 04, Single Status status -05, and Change of Names – 02. v) 15 Turkish Nationals were assisted with visa processing vi) Conducted visits to Detention Centers including Catalca – Female 09 and Anavutkoy – Male 07 vii) Facilitated consular visits to Prisons Sincan & Maltepe, Detention viii) Conducted diaspora Engagements in Istanbul in Jan, Feb and Mar 2026.	
	- The Embassy held Iftar dinners with members of the diaspora, students community, Tehran students being repatriated back home and East African Ambassadors. - Participated in National Womens Day Celebrations on 8 March 2026. - The Embassy translated promotional material into the Turkish language, engaged in publicity and advertisement through mainstream media channels & electronic platforms such as website & social media on National Day & holidays.	

Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211102 Contract Staff Salaries		289,332.573

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		326,641.975
212101 Social Security Contributions		33,905.572
212102 Medical expenses (Employees)		104,484.260
221001 Advertising and Public Relations		51,692.664
221002 Workshops, Meetings and Seminars		155,798.296
221005 Official Ceremonies and State Functions		29,310.941
221007 Books, Periodicals & Newspapers		2,182.864
221008 Information and Communication Technology Supplies.		5,593.626
221009 Welfare and Entertainment		127,718.864
221011 Printing, Stationery, Photocopying and Binding		26,000.675
222001 Information and Communication Technology Services.		4,753.486
222002 Postage and Courier		3,713.320
223001 Property Management Expenses		33,566.951
223004 Guard and Security services		4,970.956
223005 Electricity		4,610.975
223007 Other Utilities- (fuel, gas, firewood, charcoal)		19,412.016
223901 Rent-(Produced Assets) to other govt. units		703,975.885
227001 Travel inland		292,114.982
227002 Travel abroad		106,068.834
227003 Carriage, Haulage, Freight and transport hire		83,400.597
227004 Fuel, Lubricants and Oils		17,367.156
228002 Maintenance-Transport Equipment		24,728.052
228004 Maintenance-Other Fixed Assets		25,048.599
	Total For Budget Output	2,476,394.120
	Wage Recurrent	289,332.573
	Non Wage Recurrent	2,187,061.547
	Arrears	0.000
	AIA	0.000
	Total For Department	2,476,394.120
	Wage Recurrent	289,332.573

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	2,187,061.547
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
	GRAND TOTAL	2,578,095.898
	Wage Recurrent	289,332.573
	Non Wage Recurrent	2,288,763.325
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Quarter 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Programme:05 Tourism Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Ankara, Turkey			
Key Service Area:120009 Tourism Promotion			
PIAP Output: 05111101 Destination Uganda promoted in key source markets			
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)			
Linking of Uganda tour operators with counterparts in Turkey facilitated		i) Organized 3 tourism promotion road shows to showcase Uganda's tourism offerings in select cities in Türkiye; - Konya on 1 Dec - Eskisehir on 2 Dec -Trabzon on 5 Dec 5 companies from Uganda participated in B2B Meetings with Turkish counterparts. These efforts have seen an 120% increase in number of visitor arrivals from 1,428 visitors in 2024 to 3,200 visitors in 2025. ii) Participated in the Izmir Tourism Fair in Dec and Globemeets B2B networking Event in Sept in Istanbul, and EMITT Is Fair in Feb which provided a platform for tour operators from Uganda to network. iii) Organized cultural promotion activities including bilateral meetings with Turkish Ministry of Tourism and Culture and the Yuns Emre Institute, with donation of Ugandan artifacts to African Cultural Centre. An Agreement on cooperation in the field of culture was signed. iv) Coordinated benchmarking visit for UTB and Tourism Promotion & Devt Agency, TÜRSAB & Turkish Airlines expressed desire to collaborate.	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 05111101 Destination Uganda promoted in key source markets	
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)	
Participation in tourism exhibitions in 3 cities facilitated	i) Participated in the Izmir Tourism Fair held from 3 – 5 December 2025 in Izmir and the Globemeeets B2B networking event held on 11-12 September 2025 in Istanbul, and EMITT Istanbul Fair held in Feb 2026 to promote Uganda's tourism sector. The fair attracted a wide range of participants and provided continuous interaction through exhibition booth, walk-in discussions and scheduled meetings. Five (5) tour companies from Uganda participated in the fair. The positive results include the following; - These efforts have seen an 80% increase in number of visitor arrivals from 1,428 visitors in 2024 to 3,200 visitors in 2025. - There were numerous discussions and follow-up meetings with potential partners. The high volume of interactions reflected strong interest and created opportunities for deeper discussions around trade, investment and partnerships. - Concrete business leads were established with four (4) big Turkish companies onboard to sell and promote travel packages to Uganda.
Tourism road shows in 3 cities organized	i) Organized three (3) tourism promotion road shows to showcase Uganda's tourism offerings in select cities in Türkiye including; - Konya on 1st December 2025 - Eskisehir on 2nd December 2025 - Trabzon on 5th December 2025 Five (5) companies from Uganda participated in the promotional activities, to showcase Uganda’s tourism offerings and explore collaboration opportunities with Turkish operators in marketing Uganda as a travel destination. ii) Organized cultural promotion activities including bilateral meetings with Turkish Ministry of Tourism and Culture and the Yuns Emre Institute, including donation of Ugandan artifacts to the African Cultural Centre in Ankara by delegation led by Dr. Peace Mutuuzo, Minister of State for Gender and Culture Affairs. An Agreement on cooperation in the field of culture signed on 16th December 2025. These efforts has been an 120% increase in number of visitor arrivals from 1,428 visitors in 2024 to 3,200 visitors in 2025.

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand	
Item			Spent
227001 Travel inland			40,677.276
227002 Travel abroad			22,005.041
	Total For Budget Output		62,682.317
	Wage Recurrent		0.000
	Non Wage Recurrent		62,682.317
	Arrears		0.000
	AIA		0.000
	Total For Department		62,682.317
	Wage Recurrent		0.000
	Non Wage Recurrent		62,682.317
	Arrears		0.000
	AIA		0.000
Development Projects			
N/A			
Programme:07 Private Sector Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Ankara, Turkey			
Key Service Area:000088 Investment Promotion			

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 07022001 Markets negotiated and penetrated			
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports			
Identifying and profiling of potential Investors to attract in Uganda's priority sectors conducted.		- Organized investment promotion meetings during the bench marking visit of PS MoTIC and ED Uganda Development Corporation with key Turkish stakeholders such as the Ministry of Trade, Ministry of Industry and Technology, TOBB, and Organized Industrial Zones in Bursa, Istanbul, and Gebze. - Organized investment meetings in Istanbul between Rt. Hon. Prime Min. and representatives of İçtas Insaat, a Turkish company designated to develop Kagera–Aswa and Pailyec Multi-purpose Water Project. - Organized investment meetings in Istanbul between a delegation from Uganda led by the 3rd Dep. Prime Minister and companies in the textiles sector. - Held investment meeting with the Ministry of Energy and Natural Resources and its affiliated agencies in the field of LPG of BOTAS, TPAO and TPIC on 27 Mar 2026. - Held meeting with Dir. Gen. for East and Northern Africa at the Ministry of Foreign Affairs on 5 Mar 2026 to strengthenbilateral relations and discuss readiness to host JEC in Kampala.	
Participation in 2 major trade fairs/expos facilitated.		i) Participated in the following expos and fairs; - Halal Expo 2025 held in Istanbul from 26-29 Nov 2025 providing a platform to introduce some of Uganda's HALAL certified products and connect exhibitors to potential buyers and partners. - Participated in the Türkiye-Afrika Business and Economy Forum held in Istanbul from 16th – 17th Oct 2025 to foster dialogue with Turkish companies and enhance economic cooperation. - COMCEC Ministerial meeting held in Istanbul from 3-4 Nov 2025 to discuss economic cooperation with other OIC member countries. - Inaugural Türkiye-Africa Day on 1 July 2025 to explore financing for infrastructure projects for transportation, energy & industries. - DEIK Commercial Diplomacy Event held on 17 Jan 2026 in Istanbul to obtain market intelligence - OIC Conference of Transport Ministers in Istanbul from 11 – 12 Feb 2026 to attract project financing - World Cooperation Industries Forum (WCI Forum) from 11 – 12 Feb 2026 to attract investment opportunities.	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 07022001 Markets negotiated and penetrated

Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports

Investment/trade promotion forums in Istanbul and Kampala organized	- Organized investment promotion meetings during the bench marking visit of PS MoTIC and ED Uganda Development Corporation with key Turkish stakeholders such as the Ministry of Trade, Ministry of Industry and Technology, The Union of Chambers and Commodity Exchanges of Türkiye (TOBB), Organized Industrial Zones (OIS) in Bursa, Istanbul, and Gebze. - Organized investment meetings in Istanbul between Rt. Hon. Prime Minister and representatives of İçtas Insaat, a Turkish company designated to develop Kagera–Aswa and Pailyec Multi-purpose Water Project. - Held introductory investment meeting with the Ministry of Energy and Natural Resources and its affiliated agencies in the field of LPG of BOTAS Petroleum Pipeline Corporation, Turkish Petroleum Corporation and Turkish Petroleum International Company (TPIC) on 27 March 2026. - Organized investment meetings in Istanbul between a delegation from Uganda led by the 3rd Deputy Prime Minister and companies in the textiles sector
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Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
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Item	Spent
221002 Workshops, Meetings and Seminars	23,302.464
221009 Welfare and Entertainment	14,142.660
227001 Travel inland	56,835.646
227002 Travel abroad	36,256.646
Total For Budget Output	130,537.415
Wage Recurrent	0.000
Non Wage Recurrent	130,537.415
Arrears	0.000
AIA	0.000
Total For Department	130,537.415
Wage Recurrent	0.000
Non Wage Recurrent	130,537.415
Arrears	0.000
AIA	0.000

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Development Projects			
N/A			
Programme:12 Human Capital Development			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Ankara, Turkey			
Key Service Area:000034 Education and Skills Development			
PIAP Output: 12211201 Strengthened Skills acquisition and development framework			
Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas			
2 joint research projects between Ugandan institutions and related Turkish institutions established.		- Participated in the International Defence Industry Fair with UPDF delegation in July 2025 in Istanbul fostering strategic partnerships and collaboration. - Coordinated benchmarking visit on the plug and play model of design of industrial parks in which Turkish Organized Industrial zones of Bursa, Gabze and Istanbul Anatolia agreed to partner and support Uganda Development Corporation in the design and set-up similar industrial park in Uganda suited for Turkish investors. - Facilitated meetings in Istanbul from 28 Jul-1st Aug 2025 between a delegation from Uganda led by the 3rd Deputy Prime Minister and companies in the textiles of Aytim Textiles is pursuing a project to set up a training and textile skilling centre in Mayuge District. - Coordinated in collaboration with Empact Inc. specialized dialysis training for health practitioners from Uganda held at Koru hospital in Ankara from 7-15 Jan 2026. This contributed to capacity building and knowledge transfer in nephrology.	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 12211201 Strengthened Skills acquisition and development framework

Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas

2 collaborations between Ugandan institutions and related Turkish institutions in appropriate technology transfer in fields of agriculture, ICT, textile and medicine attracted.	- Coordinated Participation of UPDF delegation in the 17th International Defence Industry Fair held from 22-27 July 2025 in Istanbul. The fair provided a platform for fostering strategic partnerships and discovering defence technologies and bilateral agreements lay ground for defence industry cooperation. - Coordinated benchmarking visit on the plug and play model of design of industrial parks in which Turkish Organized Industrial zones of Bursa, Gabze and Istanbul Anatolia agreed to partner and support Uganda Development Corporation in the design and set-up similar industrial park in Uganda suited for Turkish investors. - Facilitated meetings in Istanbul from 28 July-1st Aug 2025 with Aytim Textiles Company is pursuing a project to set up a textile skilling centre in Mayuge District - Coordinated collaboration with Empact Inc. specialized dialysis training for health practitioners from Uganda held at Koru hospital capacity building and knowledge transfer in nephrology.
50 training opportunities and scholarships for Ugandans in strategic fields of NDP IV including Science, Technology and Innovation Ugandan youth, especially the girl child sourced or lobbied.	- Received 9 scholarships for Ugandans from YTB (Turkish Government Institution offering Government scholarships) in strategic fields of including Science, Technology and Innovation. - Received 60 training opportunities from SESERIC for Ugandans in strategic fields including Science, Technology and Innovation. - The visit of the Minister of State for Gender and Culture in MoGLSD to sign MoU on set up of a Turkish culture centre in Uganda and visit Yunus Enre Cultural Institute in Turkiye. Bilateral meetings with Turkish Ministry of Tourism and Culture and the Yuns Emre Institute, including donation of Ugandan artifacts to the African Cultural Centre in Ankara. With these engagements an Agreement on cooperation in the field of culture signed on 16th December 2025. - Coordinated the visit for the Embassy staff to Istanbul Technical University (ITU) on 20th February 2026 aimed at exploring opportunities for institutional collaboration with Uganda institutions.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
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Item	Spent
221002 Workshops, Meetings and Seminars	14,362.345

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221009 Welfare and Entertainment		6,407.067
227001 Travel inland		63,975.786
227002 Travel abroad		36,836.737
	Total For Budget Output	121,581.935
	Wage Recurrent	0.000
	Non Wage Recurrent	121,581.935
	Arrears	0.000
	AIA	0.000
	Total For Department	121,581.935
	Wage Recurrent	0.000
	Non Wage Recurrent	121,581.935
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Ankara, Turkey		
Key Service Area:000014 Administrative and Support Services		

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090103 Programme institutional overheads managed	
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery	
Provision of protocol services to visiting high-level government officials facilitated.	Facilitated the visit of high-level government officials including; - The Visit of the Rt. Hon. Prime Minister and her delegation on transit on 7th August 2025 - The Visit of the Rt. Hon. 3rd Deputy Prime Minister on field visit of Aytim Tekistil Ltd in Turkiye from 28 July - 1 August 2025. - The visit of the delegation led by PS MoTIC and ED of Uganda Development Corporation on a benchmarking study from 10 – 18 August 2025 - The delegation from the Ministry of Defence led by the General Manager Luwero Industries to attend IDEF Expo in Istanbul from 22-27 July 2025 - Two Visits of the Hon. Min. of State for Gender and Culture Affairs on 24-26 Sept 2025 and 15 - 20 Dec 2025. - Visit of the Hon. Min. of State for Cooperatives from 16 – 17 Oct 2025 - Visit of the Hon. Min. of State for Tourism from 3-4 Nov 2025 - Minister of State for Transport in MoWT rom 11 – 12 Feb 2026. - Transit visit of the Hon. Min. of State for Foreign Affairs (International Affairs) on 23 & 26 Mar 2026.
Official consultations between headquarters in Kampala and Ankara facilitated.	- The Embassy continued to hold Consultation meetings and work with Honorary Consuls in Istanbul and Antalya during implementation of different activities to emphasize ECD as part of Government strategy for Uganda's transformation through attracting investments. - The Embassy participated in the Ambassadors Conference organized in Gulu from 27th - 30 August 2025. - The Embassy has continued to engage MoFA on modalities to align to the needs of the Embassy and recommended staff establishment. - The Embassy participated in the inaugural Türkiye-Africa Day organized by Africa Finance Corporation and TürkExim Bank held in Istanbul from 30th June – 1 July 2025. - Held meeting with Dir. Gen. for East and Northern Africa at the Ministry of Foreign Affairs Ankara on 5 March 2026 to strengthen bilateral relations. - Participated in the ECD Retreat organized in Frankfurt for Embassies in Europe and the Americas from 28 March - 1 April 2026

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
Organizing official visits, bilateral meetings and diaspora engagements facilitated.		- Engaged the Ugandan business and student community in line with the Mission mandate to mobilize the diaspora to contribute to national development. The Mission is currently updating the database and engaging Ugandans in different cities with a view of organizing a diaspora assembly/symposium. - On 19th December 2025, facilitated a meeting in Istanbul with the diaspora community addressed by Dr. Peace Mutuuzo, Minister of State for Gender. - The Embassy organized Iftar dinners during Ramathan period with members of the diaspora, students community, Tehran students being repatriated back home and East African Ambassadors. - Facilitated consular visits to Prisons Sincan with 01 Male & Maltepe: Male - 01, Detention Centers Catalca – Female 28, Anavutkoy – Male 08, Izmir: Female - 05, Kayseri: 12 - Male – 09 and - Female - 03, Nigde - Female - 10. - Conducted Diaspora Engagements in Istanbul(twice)– 32 Ugandans, Izmir (twice)– 02, Kayseri - 03 and Konya(twice) - 19	
Provision of consular services such as emergency travel documents, certification of documents, visit Ugandans in detention and prisons for both male and female facilitated.		i) Provided consular support with the evacuation of 42 students from Tehran through Turkiye in March 2026 after war brokeout between USA and Iran. ii) The Embassy issued Certificates of Identity to 76 Ugandans including; 24 babies, 25 Males and 30 Females. iii) The Embassy issued Passport Recommendation Letters to 78 Ugandans including; Female - 50, Male - 13 and Babies -15. iv) The Embassy provided services of certification of documents of which 55 Documents were certified. v) 56 Turkish nationals were served with visas. vi) The Embassy issued 1 Repatriation letter for a Ugandan in distress. vii) 49 Turkish Nationals were assisted with visa processing. viii) Facilitated consular visits to Prisons Sincan & Maltepe, Detention Centers Catalca, Anavutkoy, Izmir, Kayseri & Nigde	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Organizing National Day celebrations and other official ceremonies facilitated.	- Organized a series of cultural promotion events to commemorate National Day and promote Uganda's image including bilateral meetings with Turkish Ministry of Tourism and Culture and the Yuns Emre Institute, including donation of Ugandan artifacts to the African Cultural Centre in Ankara by delegation led by Dr. Peace Mutuuzo, Minister of State for Gender and Culture Affairs. An Agreement on cooperation in the field of culture signed on 16th December 2025. - On 19th December 2025, facilitated a meeting in Istanbul with the diaspora community addressed by Dr. Peace Mutuuzo, Minister of State for Gender. The meeting offered opportunity to understand the challenges faced by the diaspora and mobilize them to actively participate in Uganda’s economic transformation. - The Embassy translated promotional material into the Turkish language, engaged in publicity and advertisement through mainstream media channels & electronic platforms such as website & social media on National Day & holidays.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item	Spent	
211102 Contract Staff Salaries	860,540.921	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	1,152,803.803	
212101 Social Security Contributions	92,849.038	
212102 Medical expenses (Employees)	201,823.175	
221001 Advertising and Public Relations	170,196.336	
221002 Workshops, Meetings and Seminars	409,436.301	
221003 Staff Training	14,257.990	
221005 Official Ceremonies and State Functions	135,124.386	
221007 Books, Periodicals & Newspapers	10,746.776	
221008 Information and Communication Technology Supplies.	9,686.370	
221009 Welfare and Entertainment	260,972.818	
221011 Printing, Stationery, Photocopying and Binding	27,683.492	
221012 Small Office Equipment	852.849	
221017 Membership dues and Subscription fees.	1,864.161	
222001 Information and Communication Technology Services.	17,138.430	

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
222002 Postage and Courier		6,021.163
223001 Property Management Expenses		56,909.369
223004 Guard and Security services		9,100.216
223005 Electricity		13,124.340
223006 Water		2,001.902
223007 Other Utilities- (fuel, gas, firewood, charcoal)		41,024.124
223901 Rent-(Produced Assets) to other govt. units		1,634,841.135
225101 Consultancy Services		100,692.561
227001 Travel inland		631,543.235
227002 Travel abroad		277,970.972
227003 Carriage, Haulage, Freight and transport hire		169,576.136
227004 Fuel, Lubricants and Oils		52,220.616
228002 Maintenance-Transport Equipment		55,257.044
228004 Maintenance-Other Fixed Assets		28,559.949
	Total For Budget Output	6,444,819.607
	Wage Recurrent	860,540.921
	Non Wage Recurrent	5,584,278.686
	Arrears	0.000
	AIA	0.000
	Total For Department	6,444,819.607
	Wage Recurrent	860,540.921
	Non Wage Recurrent	5,584,278.686
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
	GRAND TOTAL	6,759,621.274
	Wage Recurrent	860,540.921
	Non Wage Recurrent	5,899,080.353

VOTE: 531 Uganda Embassy in Turkey, Ankara

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Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	<i>AIA</i>	0.000

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Ankara, Turkey		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Linking of Uganda tour operators with counterparts in Turkey facilitated	Linking of Uganda tour operators with counterparts in Turkey facilitated	Linking of Uganda tour operators with counterparts in Turkey facilitated
Participation in tourism exhibitions in 3 cities facilitated	Participation in tourism exhibitions facilitated	Participation in tourism exhibitions facilitated
Tourism road shows in 3 cities organized	Tourism road shows organized	Tourism road shows organized
Develoment Projects		
N/A		
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Ankara, Turkey		
Key Service Area:000088 Investment Promotion		
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
Identifying and profiling of potential Investors to attract in Uganda's priority sectors conducted.	Organizing meetings, engagements and field visits to identify and profile potential Investors to attract in Uganda's priority sectors facilitated	Organizing meetings, engagements and field visits to identify and profile potential Investors to attract in Uganda's priority sectors facilitated
Participation in 2 major trade fairs/expos facilitated.	Participation in major trade fairs/expos facilitated	Participation in major trade fairs/expos facilitated
Investment/trade promotion forums in Istanbul and Kampala organized	Investment/trade promotion forums in Istanbul and Kampala organized	Investment/trade promotion forums in Istanbul and Kampala organized
Develoment Projects		
N/A		
Programme:12 Human Capital Development		
Vote Function:01 Overseas Mission Services		

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

Annual Plans		Quarter's Plan		Revised Plans	
Departments					
Department:001 Embassy in Ankara, Turkey					
Key Service Area:000034 Education and Skills Development					
PIAP Output: 12211201 Strengthened Skills acquisition and development framework					
Programme Intervention: 122112 Accelerate the acquisition of urgently needed skills in key growth areas					
2 joint research projects between Ugandan institutions and related Turkish institutions established.		Establishment of joint research projects between Ugandan institutions and related Turkish institutions facilitated		Establishment of joint research projects between Ugandan institutions and related Turkish institutions facilitated	
2 collaborations between Ugandan institutions and related Turkish institutions in appropriate technology transfer in fields of agriculture, ICT, textile and medicine attracted.		Collaborations between Ugandan institutions and related Turkish institutions in appropriate technology transfer in fields of agriculture, ICT, textile and medicine facilitated		Collaborations between Ugandan institutions and related Turkish institutions in appropriate technology transfer in fields of agriculture, ICT, textile and medicine facilitated	
50 training opportunities and scholarships for Ugandans in strategic fields of NDP IV including Science, Technology and Innovation Ugandan youth, especially the girl child sourced or lobbied.		Over 10 scholarships from recognized universities in Turkiye for Ugandans lobbied for.		Over 10 scholarships from recognized universities in Turkiye for Ugandans lobbied for.	
Develoment Projects					
N/A					
Programme:16 Governance and Security					
Vote Function:01 Overseas Mission Services					
Departments					
Department:001 Embassy in Ankara, Turkey					
Key Service Area:000014 Administrative and Support Services					
PIAP Output: 16090103 Programme institutional overheads managed					
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery					
Provision of protocol services to visiting high-level government officials facilitated.		Provision of protocol services to Ugandan VIP officials to Turkiye facilitated		Provision of protocol services to Ugandan VIP officials to Turkiye facilitated	
Official consultations between headquarters in Kampala and Ankara facilitated.		Official correspondences/ consultations between headquarters in Kampala and Ankara		Official correspondences/ consultations between headquarters in Kampala and Ankara	
Organizing official visits, bilateral meetings and diaspora engagements facilitated.		Organizing Courtesy visits, bilateral meetings and diaspora engagements facilitated		Organizing Courtesy visits, bilateral meetings and diaspora engagements facilitated	

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Provision of consular services such as emergency travel documents, certification of documents, visit Ugandans in detention and prisons for both male and female facilitated.	Provision of consular services such as emergency travel documents, certification of documents, visit Ugandans in detention and prisons facilitated	Provision of consular services such as emergency travel documents, certification of documents, visit Ugandans in detention and prisons facilitated
Organizing National Day celebrations and other official ceremonies facilitated.		
<i>Develoment Projects</i>		
N/A		

VOTE: 531 Uganda Embassy in Turkey, Ankara

Quarter 3

V4: NTR Collections and Off Budget Expenditure

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name	Planned Collection FY2025/26	Actuals By End Q3
142206	Other migration permits (excluding passport and visa fees)	0.015	0.008
Total		0.015	0.008

VOTE: 531 Uganda Embassy in Turkey, Ankara

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Table 4.2: Off-Budget Expenditure By Department and Project