

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	2.136	2.136	1.602	75.0 %	75.0 %	100.0 %
	Non-Wage	14.930	14.930	11.117	74.0 %	74.5 %	100.0 %
Dev.	GoU	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	Ext Fin.	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
GoU Total		17.066	17.066	12.719	74.5 %	74.5 %	100.0 %
Total GoU+Ext Fin (MTEF)		17.066	17.066	12.719	74.5 %	74.5 %	100.0 %
Arrears		0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Total Budget		17.066	17.066	12.719	74.5 %	74.5 %	100.0 %
A.I.A Total		0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Grand Total		17.066	17.066	12.719	74.5 %	74.5 %	100.0 %
Total Vote Budget Excluding Arrears		17.066	17.066	12.719	74.5 %	74.5 %	100.0 %

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Table V1.2: Releases and Expenditure by Programme and Vote Function*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	%Releases Spent
Programme:01 Agro-Industrialization	4.000	4.000	3.000	3.000	75.0 %	75.0 %	100.0%
Vote Function:01 Overseas Mission Services	4.000	4.000	3.000	3.000	75.0 %	75.0 %	100.0%
Programme:04 Manufacturing	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:05 Tourism Development	2.000	2.000	1.500	1.500	75.0 %	75.0 %	100.0%
Vote Function:01 Overseas Mission Services	2.000	2.000	1.500	1.500	75.0 %	75.0 %	100.0%
Programme:07 Private Sector Development	1.790	1.790	1.343	1.343	75.0 %	75.0 %	100.0%
Vote Function:01 Overseas Mission Services	1.790	1.790	1.343	1.343	75.0 %	75.0 %	100.0%
Programme:13 Innovation, Technology Development and Transfer	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:15 Community Mobilization And Mindset Change	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:16 Governance and Security	7.739	7.739	5.804	5.804	75.0 %	75.0 %	100.0%
Vote Function:01 Overseas Mission Services	7.739	7.739	5.804	5.804	75.0 %	75.0 %	100.0%
Programme:18 Development Plan Implementation	1.536	1.536	1.072	1.072	69.8 %	69.8 %	100.0%
Vote Function:01 Overseas Mission Services	1.536	1.536	1.072	1.072	69.8 %	69.8 %	100.0%
Programme:21 Sustainable Extractives Industry Development	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 Overseas Mission Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Total for the Vote	17.066	17.066	12.719	12.719	74.5 %	74.5 %	100.0 %

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Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

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V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:01 Agro-Industrialization			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Washington, United States			
Key Service Area: 000086 Access to Regional and International Markets			
PIAP Output: 01411102 Markets for priority agricultural products developed and maintained			
Programme Intervention: 014111 Promote market penetration for agro-based products			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of linkages to new markets for priority agricultural products developed	Number	04	03
Number of new markets accessed	Number	04	03
No of diplomatic engagements conducted	Value	08	06
Programme:05 Tourism Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Washington, United States			
Key Service Area: 120009 Tourism Promotion			
PIAP Output: 05111101 Destination Uganda promoted in key source markets			
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No of Market Destination Representative firms contracted in tourist source markets	Number	01	01
No of international expos attended	Number	04	03
Number of digital marketing campaigns undertaken in the source markets	Number	04	03

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Programme:07 Private Sector Development			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Washington, United States			
Key Service Area: 000088 Investment Promotion			
PIAP Output: 07022001 Markets negotiated and penetrated			
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of Private Sector Linkages organized	Number	4	03
Number of Business Forums and trade exhibitions to link Ugandan business men with their counterparts abroad organised	Number	2	02
Number of engagements with potential investors to drive private sector competitiveness	Number	12	08
Value of Diaspora remittances (\$ Billion)	Number	1	175.5
Number of trade partnerships secured	Number	2	02
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Washington, United States			
Key Service Area: 000014 Administrative and Support Services			
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
% of recurrent overhead costs paid	Percentage	100%	80%
Percentage of implementation of the Annual Approved workplan	Percentage	80%	60%
No of financial reports submitted	Number	03	02
Programme:18 Development Plan Implementation			
Vote Function:01 Overseas Mission Services			
Department:001 Embassy in Washington, United States			
Key Service Area: 560009 Cooperation frameworks and Development Assistance			
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP			
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Value of bilateral and multilateral resources (\$Million)	Value	850	637.5

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Performance highlights for the Quarter

1. MOUs initiated with the governments of Trinidad and Tobago in Trade and investment promotion in both countries are still under consideration
2. Supported Endiro coffee LLC and Karensoft to participate in the ECRM meeting and Giant Foods
3. Participated in 04 Travel and Adventure Show Series in Washington Series, New York Series, South Florida Series and Los Angeles Series.
4. Organized 01 Road Show in Los Angeles on 6th March 2026 in which 60 U.S tour Firms participated and were linked to 07 participating Ugandan tour firms
5. 4 booths constructed for the Travel and Adventure Show Series in Washington, D.C, New York, South Florida and Los Angeles.
6. 0.5m worthy of donated equipment negotiated from care cubes \$5million cancer financing being outsourced. Financing women health in Uganda proposals presented to potential funders
7. 03 - Meetings held with MasterCard Foundation, World Bank and IMF
8. Scribe Strategies and Advisors procured

Variances and Challenges

1. The Mission areas of accreditation cover a vast geographical region, resulting in insufficient funds to fulfill the Mission's mandate.

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V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Key Service Area*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:01 Agro-Industrialization	4.000	4.000	3.000	3.000	75.0 %	75.0 %	100.0 %
Vote Function:01 Overseas Mission Services	4.000	4.000	3.000	3.000	75.0 %	75.0 %	100.0 %
000086 Access to Regional and International Markets	4.000	4.000	3.000	3.000	75.0 %	75.0 %	100.0 %
Programme:05 Tourism Development	2.000	2.000	1.500	1.500	75.0 %	75.0 %	100.0 %
Vote Function:01 Overseas Mission Services	2.000	2.000	1.500	1.500	75.0 %	75.0 %	100.0 %
120009 Tourism Promotion	2.000	2.000	1.500	1.500	75.0 %	75.0 %	100.0 %
Programme:07 Private Sector Development	1.790	1.790	1.343	1.343	75.0 %	75.0 %	100.0 %
Vote Function:01 Overseas Mission Services	1.790	1.790	1.343	1.343	75.0 %	75.0 %	100.0 %
000088 Investment Promotion	1.790	1.790	1.343	1.343	75.0 %	75.0 %	100.0 %
Programme:16 Governance and Security	7.739	7.739	5.804	5.804	75.0 %	75.0 %	100.0 %
Vote Function:01 Overseas Mission Services	7.739	7.739	5.804	5.804	75.0 %	75.0 %	100.0 %
000014 Administrative and Support Services	7.739	7.739	5.804	5.804	75.0 %	75.0 %	100.0 %
Programme:18 Development Plan Implementation	1.536	1.536	1.072	1.072	69.8 %	69.8 %	100.0 %
Vote Function:01 Overseas Mission Services	1.536	1.536	1.072	1.072	69.8 %	69.8 %	100.0 %
560009 Cooperation frameworks and Development Assisstance	1.536	1.536	1.072	1.072	69.8 %	69.8 %	100.0 %
Total for the Vote	17.066	17.066	12.719	12.719	74.5 %	74.5 %	100.0 %

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Table V3.2: GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	2.136	2.136	1.602	1.602	75.0 %	75.0 %	100.0 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	3.225	3.225	2.419	2.419	75.0 %	75.0 %	100.0 %
212101 Social Security Contributions	0.040	0.040	0.030	0.030	75.0 %	75.0 %	100.0 %
212102 Medical expenses (Employees)	1.178	1.178	0.883	0.883	75.0 %	75.0 %	100.0 %
221001 Advertising and Public Relations	0.804	0.804	0.603	0.603	75.0 %	75.0 %	100.0 %
221002 Workshops, Meetings and Seminars	0.782	0.782	0.587	0.587	75.0 %	75.0 %	100.0 %
221003 Staff Training	0.276	0.276	0.207	0.207	75.0 %	75.0 %	100.0 %
221005 Official Ceremonies and State Functions	0.140	0.140	0.105	0.105	75.0 %	75.0 %	100.0 %
221008 Information and Communication Technology Supplies.	0.287	0.287	0.215	0.215	75.0 %	75.0 %	100.0 %
221009 Welfare and Entertainment	0.541	0.541	0.406	0.406	75.0 %	75.0 %	100.0 %
221011 Printing, Stationery, Photocopying and Binding	0.380	0.380	0.285	0.285	75.0 %	75.0 %	100.0 %
221012 Small Office Equipment	0.020	0.020	0.015	0.015	75.0 %	75.0 %	100.0 %
221017 Membership dues and Subscription fees.	0.980	0.980	0.735	0.735	75.0 %	75.0 %	100.0 %
222001 Information and Communication Technology Services.	0.424	0.424	0.318	0.318	75.0 %	75.0 %	100.0 %
222002 Postage and Courier	0.030	0.030	0.022	0.022	75.0 %	75.0 %	100.0 %
223003 Rent-Produced Assets-to private entities	1.127	1.127	0.845	0.845	75.0 %	75.0 %	100.0 %
223005 Electricity	0.134	0.134	0.100	0.100	75.0 %	75.0 %	100.0 %
223006 Water	0.093	0.093	0.069	0.069	75.0 %	75.0 %	100.0 %
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.125	0.125	0.094	0.094	75.0 %	75.0 %	100.0 %
225101 Consultancy Services	0.875	0.875	0.656	0.656	75.0 %	75.0 %	100.0 %
226001 Insurances	0.070	0.070	0.052	0.052	75.0 %	75.0 %	100.0 %
227001 Travel inland	1.668	1.668	1.251	1.251	75.0 %	75.0 %	100.0 %
227002 Travel abroad	0.917	0.917	0.607	0.607	66.3 %	66.3 %	100.0 %
227003 Carriage, Haulage, Freight and transport hire	0.390	0.390	0.293	0.293	75.0 %	75.0 %	100.0 %
227004 Fuel, Lubricants and Oils	0.200	0.200	0.150	0.150	75.0 %	75.0 %	100.0 %
228001 Maintenance-Buildings and Structures	0.068	0.068	0.051	0.051	75.0 %	75.0 %	100.0 %
228002 Maintenance-Transport Equipment	0.089	0.089	0.066	0.066	75.0 %	75.0 %	100.0 %

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
228003 Maintenance-Machinery & Equipment Other than Transport Equipment	0.069	0.069	0.051	0.051	75.0 %	75.0 %	100.0 %
Total for the Vote	17.066	17.066	12.719	12.719	74.5 %	74.5 %	100.0 %

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Table V3.3: Releases and Expenditure by Department and Project*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:01 Agro-Industrialization	4.000	4.000	3.000	3.000	75.00 %	75.00 %	100.00 %
Vote Function:01 Overseas Mission Services	4.000	4.000	3.000	3.000	75.00 %	75.00 %	100.0 %
<i>Departments</i>							
001 Embassy in Washington, United States	4.000	4.000	3.000	3.000	75.0 %	75.0 %	100.0 %
<i>Development Projects</i>							
N/A							
Programme:05 Tourism Development	2.000	2.000	1.500	1.500	75.00 %	75.00 %	100.00 %
Vote Function:01 Overseas Mission Services	4.000	4.000	3.000	3.000	75.00 %	75.00 %	100.0 %
<i>Departments</i>							
001 Embassy in Washington, United States	2.000	2.000	1.500	1.500	75.0 %	75.0 %	100.0 %
<i>Development Projects</i>							
N/A							
Programme:07 Private Sector Development	1.790	1.790	1.343	1.343	75.00 %	75.00 %	100.00 %
Vote Function:01 Overseas Mission Services	4.000	4.000	3.000	3.000	75.00 %	75.00 %	100.0 %
<i>Departments</i>							
001 Embassy in Washington, United States	1.790	1.790	1.343	1.343	75.0 %	75.0 %	100.0 %
<i>Development Projects</i>							
N/A							
Programme:13 Innovation, Technology Development and Transfer	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	4.000	4.000	3.000	3.000	75.00 %	75.00 %	100.0 %
<i>Departments</i>							
N/A							
<i>Development Projects</i>							
N/A							
Programme:16 Governance and Security	7.739	7.739	5.804	5.804	75.00 %	75.00 %	100.00 %
Vote Function:01 Overseas Mission Services	4.000	4.000	3.000	3.000	75.00 %	75.00 %	100.0 %
<i>Departments</i>							
001 Embassy in Washington, United States	7.739	7.739	5.804	5.804	75.0 %	75.0 %	100.0 %

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:16 Governance and Security	7.739	7.739	5.804	5.804	75.00 %	75.00 %	100.00 %
<i>Development Projects</i>							
N/A							
Programme:18 Development Plan Implementation	1.536	1.536	1.072	1.072	69.79 %	69.79 %	100.00 %
Vote Function:01 Overseas Mission Services	4.000	4.000	3.000	3.000	75.00 %	75.00 %	100.0 %
<i>Departments</i>							
001 Embassy in Washington, United States	1.536	1.536	1.072	1.072	69.8 %	69.8 %	100.0 %
<i>Development Projects</i>							
N/A							
Programme:21 Sustainable Extractives Industry Development	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 Overseas Mission Services	4.000	4.000	3.000	3.000	75.00 %	75.00 %	100.0 %
<i>Departments</i>							
N/A							
<i>Development Projects</i>							
N/A							
Total for the Vote	17.066	17.066	12.719	12.719	74.5 %	74.5 %	100.0 %

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Table V3.4: External Financing Releases and Expenditure by Vote Function and Project

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Quarter 3: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:01 Agro-Industrialization		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Washington, United States		
Key Service Area:000086 Access to Regional and International Markets		
PIAP Output: 01411102 Markets for priority agricultural products developed and maintained		
Programme Intervention: 014111 Promote market penetration for agro-based products		
01 Trade exhibition organized 02 Trade exhibitions participated in.	1. Market intelligence Survey for Ugandan cocoa undertaken 2. 01 meeting with US entities concerned with approval of foreign Airlines for economic rights to operate aircraft in the U.S. 3. 1 Lobbyist Firm (Scribe Strategies and Logistics) procured 4. 2 trade events, namely on Effective Collaborative Retail Marketing (ECRM) in which retail chains held direct discussions with Embassy officials together with Ugandan exporters 5. 01 Training was held in Kampala in July 2025 for exporters of tourist handicrafts to the United States 6. 10 cartons of Ugandan waragi were shipped from Uganda to the United States 7. 01 consultant, Scribes Strategies and Advisors procured to engage the United States Government for favorable policies for Ugandan exports including trade and investment advisories issued against Uganda in. 8. MOUs initiated with the governments of Trinidad and Tobago in Trade and investment promotion in both countries are still under consideration 9. 1. Supported Endiro coffee LLC	
Profile 01 International company to determine their suitability for partnership. Organize or participate in 02 investment promotion forum to market investment opportunities in Uganda.		

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 01411102 Markets for priority agricultural products developed and maintained		
Programme Intervention: 014111 Promote market penetration for agro-based products		
Mobilize Ugandans to invest in Bonds (Government Bonds, Securities, Unit Trusts) Profile 2 Ugandans in the diaspora who can be used as trade agents.		
Engage and hold 01 discussions with Academic and relevant grant/scholarship giving Institutions.		
Undertake market research for 01 Uganda agricultural product. Data mapping of 01 market including market entry conditions.		
Engage 01 Capital venture Firms to commercialize Ugandan innovations		
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		208,500.000
221002 Workshops, Meetings and Seminars		130,000.000
221003 Staff Training		60,000.000
221009 Welfare and Entertainment		40,204.750
221011 Printing, Stationery, Photocopying and Binding		83,014.500
222001 Information and Communication Technology Services.		80,000.000
225101 Consultancy Services		62,187.500
227001 Travel inland		145,000.000
227002 Travel abroad		105,000.000
227003 Carriage, Haulage, Freight and transport hire		52,500.000
227004 Fuel, Lubricants and Oils		33,593.250
Total For Budget Output		1,000,000.000
Wage Recurrent		0.000
Non Wage Recurrent		1,000,000.000
Arrears		0.000
AIA		0.000
Total For Department		1,000,000.000
Wage Recurrent		0.000
Non Wage Recurrent		1,000,000.000

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Washington, United States		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Initiate, negotiate and/or conclude 01 Cooperation framework with tour operators and other organizations established. Exchange (Loaning) 02 unique Ugandan cultural artifacts for display in Museums.	8. 02 Partnerships created. One with Emerging Destinations for the promotion of the Tusker lite Mt. Rwenzori Marathon with a target to attract 100 runners 9. 02 Honorary Consuls visited and trained 10. One Firm, Scribe Strategies and Advisors procured with a clear mandate to lobby the U.S Government to relax its travel advisories against Uganda from Level 3 to at least level 2. 11. The firm was also mandated to explain the democratic credentials of Uganda with a focus on the January 2026 elections 12. 12 meetings held with UTB, UWA, MoTWA, MoFA, ECD Secretariat, PACEID and NIRA	

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Participate in 01 tourism promotional exhibition. Organize 01 tourism expo in the United States Design, publish and disseminate, 02 translate, newsletters or promotional magazines etc.	1. Participated in 04 Travel and Adventure Show Series in Washington Series, New York Series, South Florida Series and Los Angeles Series. 2. Organized 01 Road Show in Los Angeles on 6th March 2026 in which 60 U.S tour Firms participated and were linked to 07 participating Ugandan tour firms 3. 4 booths constructed for the Travel and Adventure Show Series in Washington, D.C, New York, South Florida and Los Angeles. 4. 24 tour firms from Uganda were provided space and provided exhibit materials to showcase Uganda’s tourism products and attractions 5. Influencers Sean Hammond with over 1.2M followers and Angella Summer Namubiru with over 7M followers were facilitated to Uganda in August 2025 and they participated in the Rwenzori Marathon. 6. 04 Travel and Adventure Shows participated in and promoted opportunities in the tourism sector 7. 01 Roadshow was held in Los Angeles California on 6th March 2026 with over 60 U.S tour firms attending and 07 Ugandan Firms	
Expenditures incurred in the Quarter to deliver outputs		US\$hs Thousand
Item		Spent
212102 Medical expenses (Employees)		50,000.000
221001 Advertising and Public Relations		142,500.000
221002 Workshops, Meetings and Seminars		26,750.000
221017 Membership dues and Subscription fees.		97,500.000
225101 Consultancy Services		80,750.000
227001 Travel inland		102,500.000
Total For Budget Output		500,000.000
Wage Recurrent		0.000
Non Wage Recurrent		500,000.000
Arrears		0.000

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	AIA	0.000
	Total For Department	500,000.000
	Wage Recurrent	0.000
	Non Wage Recurrent	500,000.000
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Washington, United States		
Key Service Area:000088 Investment Promotion		
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
05 Private Sector operators linked to USA and other areas of accreditation.	1. 3 Brazilian companies linked to Uganda with interest in investing in Mineral processing, waste management and Agro-industrialization 2. One (01) visit to ABN Amro Bank’s Representation office’s Vice President met in New York and discussed investment in the Minerals sector in Uganda 3. 01 Tourism Roadshow organized in Los Angeles. B2B meetings organized and held in New York 4. 02 collaborations initiated between Ugandan academic institutions and United States institutions namely; Liberty university and Bayler College 5. 10 scholarships were awarded to Ugandans studying in various Universities in all short courses Masters level and PHD programs	

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
01 Targeted field visits on engagement of potential Investors to invest in Uganda NDP III priority areas undertaken.	1. 5 fields visits and engagements held with Ugandan diaspora with extension of consular services 2. 01 American Company interested in manufacturing in electric motorcycles facilitated to hold discussions with the Uganda Investment Authority 3. Attended the ECRM marketing event in Dallas Texas on 16th – 17 February 2026 and promoted Coffee, Tea and Cocoa 4. Attended the private label products marketing event with Giant Food LLC on March 22, 2026 at Ronald Reagan International Trade Centre and marketed Ugandan dried fruits, coffee and Vanilla 5. \$3 million from Brazil earmarked	
250 Ugandans in Diaspora registered. 01 diaspora mobilization meetings/ conventions organized or participated in. 02 Networks with the diaspora built.	1. 3 meetings on the Alternative Cancer Financing Mechanism held with Ugandan Diaspora. The framework is intended to utilize a percentage of diaspora remittances into funding through various vehicles such as diaspora bonds, equity and cash for research, diagnosis and treatment of Cancer 2. 02 Partnership discussions held with Liberty University and Baylor college 3. 01 United States Company interested in electronic motorcycle production in Uganda mobilized and facilitated to Uganda to hold discussions with the UIA on potentially establishing a production facility in Uganda	
03 Trade , Tourism and Investment shows and exhibitions organized and participated in.	1. 01 Meeting held with Chevron Energy Company to invest in the oil and Gas sector. Follow-on meetings proposed in May 2026 2. Discussions were continued with the proposed investment by Four Seasons Hotel, supported by the Development Finance Partners in the Hospitality subsector – by establishing safari lodges in Queen Elizabeth National Park 3. Scribe Strategies and Advisors	

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
01 Linkage between Uganda Academia & academic institutions with counter parts in the USA and other Countries of accreditation facilitated	1. 0.5m worthy of donated equipment negotiated from care cubes \$5million cancer financing being outsourced. Financing women health in Uganda proposals presented to potential funders 2. 03 - Meetings held with MasterCard Foundation, World Bank and IMF 3. Scribe Strategies and Advisors procured	
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		147,603.250
221002 Workshops, Meetings and Seminars		20,000.000
221008 Information and Communication Technology Supplies.		47,600.000
225101 Consultancy Services		75,750.000
227001 Travel inland		112,500.000
227002 Travel abroad		44,150.000
	Total For Budget Output	447,603.250
	Wage Recurrent	0.000
	Non Wage Recurrent	447,603.250
	Arrears	0.000
	AIA	0.000
	Total For Department	447,603.250
	Wage Recurrent	0.000
	Non Wage Recurrent	447,603.250
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
Departments		

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Department:001 Embassy in Washington, United States		
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
	02 cases of Ugandans in distress handled	
01 International Peace and Security engagements participated in.	1.02 discussions with Trinidad and Tobago continued for conclusion of a Memorandum of Understanding on Diplomatic and Political Consultations and on mutual exemption of visas for citizens of both countries 2.02 Special envoys and representatives of the U.S government facilitated to travel to Uganda and hold discussions with Ugandan officials 3.Engagements with Brazilian authorities to approve a visit by UPDF to Brazil for bilateral 4.Facilitated the visit of two special envoys to Uganda and officials of the State Department 5.Over 10 meetings with the U.S Administration including Senate, Congress, State Department and White House officials to defend Uganda’s elections and democratic process	
02 stakeholder activities engaged-in to promote a positive image of Uganda.	1.Over 10 Articles on the activities of the Embassy published in the Press including in the international press such as the Tour and Travel Magazine 2.Over 1000 copies of 06 booklets on investment, tourism and trade in Uganda printed and distributed during the Tourism and Trade Shows that the Embassy participated in	
At least 50% Ratio of Female to Male staff at the Mission maintained.	1.Dinner held at the official residence in celebration of Black History month to sensitize American students about Uganda’s history and women emancipation policies and democratic credentials	

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
250 passports processed. 25 Visas issued. 12 National ID enrollments handled. 25 Temporary travel certificates issued to Ugandans with lost/expired passports. 25 documents authenticated.	67 passports applications enrolled, processed and approved. 85 passports received from Kampala 12,642 Visas processed and approved 08 Certificates of Identity issued 37 ID applicants enrolled 54 IDs issued 11 dual citizenship certificates issued	
03 Mission properties maintained.	8. Over 1000 copies of 06 booklets on investment, tourism and trade in Uganda printed and distributed during the Tourism and Trade Shows that the Embassy participated in	
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
	1. No credentials were presented during the period 2. Facilitated the visit of two special envoys to Uganda and officials of the State Department 3. Over 10 meetings with the U.S Administration including Senate, Congress, State Department and White House officials to defend Uganda’s elections and democratic process	
Expenditures incurred in the Quarter to deliver outputs		US\$ <i>Thousand</i>
Item	Spent	
211102 Contract Staff Salaries	533,934.541	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	222,000.000	
212101 Social Security Contributions	10,000.000	
212102 Medical expenses (Employees)	244,491.000	
221001 Advertising and Public Relations	58,375.250	
221003 Staff Training	9,050.250	
221005 Official Ceremonies and State Functions	35,000.000	
221008 Information and Communication Technology Supplies.	24,093.250	
221009 Welfare and Entertainment	95,060.000	
221011 Printing, Stationery, Photocopying and Binding	11,959.750	

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
221012 Small Office Equipment		5,021.750
221017 Membership dues and Subscription fees.		147,425.000
222001 Information and Communication Technology Services.		26,093.250
222002 Postage and Courier		7,499.748
223003 Rent-Produced Assets-to private entities		281,653.500
223005 Electricity		33,412.500
223006 Water		23,165.000
223007 Other Utilities- (fuel, gas, firewood, charcoal)		31,357.500
226001 Insurances		17,475.000
227003 Carriage, Haulage, Freight and transport hire		45,000.000
227004 Fuel, Lubricants and Oils		16,406.750
228001 Maintenance-Buildings and Structures		16,922.500
228002 Maintenance-Transport Equipment		22,160.000
228003 Maintenance-Machinery & Equipment Other than Transport Equipment		17,137.250
	Total For Budget Output	1,934,693.789
	Wage Recurrent	533,934.541
	Non Wage Recurrent	1,400,759.248
	Arrears	0.000
	AIA	0.000
	Total For Department	1,934,693.789
	Wage Recurrent	533,934.541
	Non Wage Recurrent	1,400,759.248
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:18 Development Plan Implementation		
Vote Function:01 Overseas Mission Services		
Departments		

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Department:001 Embassy in Washington, United States		
Key Service Area:560009 Cooperation frameworks and Development Assistance		
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP		
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others		
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		228,250.000
221002 Workshops, Meetings and Seminars		18,750.000
227001 Travel inland		57,123.353
227002 Travel abroad		80,000.000
	Total For Budget Output	384,123.353
	Wage Recurrent	0.000
	Non Wage Recurrent	384,123.353
	Arrears	0.000
	AIA	0.000
	Total For Department	384,123.353
	Wage Recurrent	0.000
	Non Wage Recurrent	384,123.353
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
	GRAND TOTAL	4,266,420.391
	Wage Recurrent	533,934.541
	Non Wage Recurrent	3,732,485.850
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Quarter 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Programme:01 Agro-Industrialization			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Washington, United States			
Key Service Area:000086 Access to Regional and International Markets			
PIAP Output: 01411102 Markets for priority agricultural products developed and maintained			
Programme Intervention: 014111 Promote market penetration for agro-based products			
Markets for Ugandan products deepened.		1. Market intelligence Survey for Ugandan cocoa undertaken 2. 01 meeting with US entities concerned with approval of foreign Airlines for economic rights to operate aircraft in the U.S. 3. 1 Lobbyist Firm (Scribe Strategies and Logistics) procured 4. 2 trade events, namely on Effective Collaborative Retail Marketing (ECRM) in which retail chains held direct discussions with Embassy officials together with Ugandan exporters 5. 01 Training was held in Kampala in July 2025 for exporters of tourist handicrafts to the United States 6. 10 cartons of Ugandan waragi were shipped from Uganda to the United States 7. 01 consultant, Scribes Strategies and Advisors procured to engage the United States Government for favorable policies for Ugandan exports including trade and investment advisories issued against Uganda in. 8. MOUs initiated with the governments of Trinidad and Tobago in Trade and investment promotion in both countries are still under consideration 9. 1. Supported Endiro coffee LLC	
Foreign Direct Investments sourced		NA	
Diaspora Investments mobilized		NA	
Partnerships with Educational and relevant Institutions for Scholarships and Training opportunities created		NA	
Market intelligence for Ugandan products conducted.		NA	

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 01411102 Markets for priority agricultural products developed and maintained			
Programme Intervention: 014111 Promote market penetration for agro-based products			
Ugandan Innovators supported to commercialize		NA	
Research and innovation projects and partnerships attracted in science and technology sectors			

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		625,500.000
221002 Workshops, Meetings and Seminars		390,000.000
221003 Staff Training		180,000.000
221009 Welfare and Entertainment		120,614.250
221011 Printing, Stationery, Photocopying and Binding		249,043.500
222001 Information and Communication Technology Services.		240,000.000
225101 Consultancy Services		186,562.500
227001 Travel inland		435,000.000
227002 Travel abroad		315,000.000
227003 Carriage, Haulage, Freight and transport hire		157,500.000
227004 Fuel, Lubricants and Oils		100,779.750
Total For Budget Output		3,000,000.000
Wage Recurrent		0.000
Non Wage Recurrent		3,000,000.000
Arrears		0.000
AIA		0.000
Total For Department		3,000,000.000
Wage Recurrent		0.000
Non Wage Recurrent		3,000,000.000
Arrears		0.000
AIA		0.000
Development Projects		
N/A		

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Washington, United States		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Partnerships between Uganda and Tour operators and other relevant organizations in countries of accreditation (United States, Argentina, Bolivia, Brazil, Chile, Colombia, Ecuador, Jamaica, Mexico, Paraguay, Peru, Trinidad and Tobago, Uruguay, Venezuela)	8. 02 Partnerships created. One with Emerging Destinations for the promotion of the Tusker lite Mt. Rwenzori Marathon with a target to attract 100 runners 9. 02 Honorary Consuls visited and trained 10. One Firm, Scribe Strategies and Advisors procured with a clear mandate to lobby the U.S Government to relax its travel advisories against Uganda from Level 3 to at least level 2. 11. The firm was also mandated to explain the democratic credentials of Uganda with a focus on the January 2026 elections 12. 12 meetings held with UTB, UWA, MoTWA, MoFA, ECD Secretariat, PACEID and NIRA	
Uganda Tourism products promoted (cultural, religious, wildlife and nature, community tourism)	1. Participated in 04 Travel and Adventure Show Series in Washington Series, New York Series, South Florida Series and Los Angeles Series. 2. Organized 01 Road Show in Los Angeles on 6th March 2026 in which 60 U.S tour Firms participated and were linked to 07 participating Ugandan tour firms 3. 4 booths constructed for the Travel and Adventure Show Series in Washington, D.C, New York, South Florida and Los Angeles. 4. 24 tour firms from Uganda were provided space and provided exhibit materials to showcase Uganda’s tourism products and attractions 5. Influencers Sean Hammond with over 1.2M followers and Angella Summer Namubiru with over 7M followers were facilitated to Uganda in August 2025 and they participated in the Rwenzori Marathon. 6. 04 Travel and Adventure Shows participated in and promoted opportunities in the tourism sector 7. 01 Roadshow was held in Los Angeles California on 6th March 2026 with over 60 U.S tour firms attending and 07 Ugandan Firms	

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand

Item	Spent
212102 Medical expenses (Employees)	150,000.000
221001 Advertising and Public Relations	427,500.000
221002 Workshops, Meetings and Seminars	80,250.000
221017 Membership dues and Subscription fees.	292,500.000
225101 Consultancy Services	242,250.000
227001 Travel inland	307,500.000
Total For Budget Output	1,500,000.000
Wage Recurrent	0.000
Non Wage Recurrent	1,500,000.000
Arrears	0.000
AIA	0.000
Total For Department	1,500,000.000
Wage Recurrent	0.000
Non Wage Recurrent	1,500,000.000
Arrears	0.000
AIA	0.000

Development Projects

N/A

Programme:07 Private Sector Development

Vote Function:01 Overseas Mission Services

Departments

Department:001 Embassy in Washington, United States

Key Service Area:000088 Investment Promotion

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07022001 Markets negotiated and penetrated	
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports	
Promote Ugandan exportable goods in the USA and other countries of accreditation and promote Uganda as a tourism and film production destination.	1. 3 Brazilian companies linked to Uganda with interest in investing in Mineral processing, waste management and Agro-industrialization 2. One (01) visit to ABN Amro Bank’s Representation office’s Vice President met in New York and discussed investment in the Minerals sector in Uganda 3. 01 Tourism Roadshow organized in Los Angeles. B2B meetings organized and held in New York 4. 02 collaborations initiated between Ugandan academic institutions and United States institutions namely; Liberty university and Bayler College 5. 10 scholarships were awarded to Ugandans studying in various Universities in all short courses Masters level and PHD programs
Targeted field visits on engagement of potential Investors to invest in Uganda NDP III priority areas undertaken. Business/Investment visits to Uganda facilitated.	1. 5 fields visits and engagements held with Ugandan diaspora with extension of consular services 2. 01 American Company interested in manufacturing in electric motorcycles facilitated to hold discussions with the Uganda Investment Authority 3. Attended the ECRM marketing event in Dallas Texas on 16th – 17 February 2026 and promoted Coffee, Tea and Cocoa 4. Attended the private label products marketing event with Giant Food LLC on March 22, 2026 at Ronald Reagan International Trade Centre and marketed Ugandan dried fruits, coffee and Vanilla 5. \$3 million from Brazil earmarked
Ugandans in Diaspora registered. Diaspora mobilization meetings/ conventions organized or participated in. Networks with the diaspora built.	1. 3 meetings on the Alternative Cancer Financing Mechanism held with Ugandan Diaspora. The framework is intended to utilize a percentage of diaspora remittances into funding through various vehicles such as diaspora bonds, equity and cash for research, diagnosis and treatment of Cancer 2. 02 Partnership discussions held with Liberty University and Baylor college 3. 01 United States Company interested in electronic motorcycle production in Uganda mobilized and facilitated to Uganda to hold discussions with the UIA on potentially establishing a production facility in Uganda

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 07022001 Markets negotiated and penetrated

Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports

Trade , Tourism and Investment shows and exhibitions organized and participated in.	1. 01 Meeting held with Chevron Energy Company to invest in the oil and Gas sector. Follow-on meetings proposed in May 2026 2. Discussions were continued with the proposed investment by Four Seasons Hotel, supported by the Development Finance Partners in the Hospitality subsector – by establishing safari lodges in Queen Elizabeth National Park 3. Scribe Strategies and Advisors
Scholarships sourced. Linkages between Uganda Academia & academic institutions with counter parts in the USA and other Countries of accreditation facilitated.	1. 0.5m worthy of donated equipment negotiated from care cubes \$5million cancer financing being outsourced. Financing women health in Uganda proposals presented to potential funders 2. 03 - Meetings held with MasterCard Foundation, World Bank and IMF 3. Scribe Strategies and Advisors procured

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
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Item	Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	442,809.750
221002 Workshops, Meetings and Seminars	60,000.000
221008 Information and Communication Technology Supplies.	142,800.000
225101 Consultancy Services	227,250.000
227001 Travel inland	337,500.000
227002 Travel abroad	132,450.000
Total For Budget Output	1,342,809.750
Wage Recurrent	0.000
Non Wage Recurrent	1,342,809.750
Arrears	0.000
AIA	0.000
Total For Department	1,342,809.750
Wage Recurrent	0.000
Non Wage Recurrent	1,342,809.750
Arrears	0.000
AIA	0.000

Development Projects

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
N/A			
Programme:16 Governance and Security			
Vote Function:01 Overseas Mission Services			
Departments			
Department:001 Embassy in Washington, United States			
Key Service Area:000014 Administrative and Support Services			
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
Consular visits made to Ugandans in Prisons.		02 cases of Ugandans in distress handled	
Ugandans in distress assisted.			
MOUs initiated and/or signed on strengthening Bilateral relations with countries of accreditation.		1. 02 discussions with Trinidad and Tobago continued for conclusion of a Memorandum of Understanding on Diplomatic and Political Consultations and on mutual exemption of visas for citizens of both countries	
International Peace and Security engagements participated in,		2. 02 Special envoys and representatives of the U.S government facilitated to travel to Uganda and hold discussions with Ugandan officials	
		3. Engagements with Brazilian authorities to approve a visit by UPDF to Brazil for bilateral	
		4. Facilitated the visit of two special envoys to Uganda and officials of the State Department	
		5. Over 10 meetings with the U.S Administration including Senate, Congress, State Department and White House officials to defend Uganda’s elections and democratic process	
Stakeholder activities engaged-in to promote a positive image of Uganda.		1. Over 10 Articles on the activities of the Embassy published in the Press including in the international press such as the Tour and Travel Magazine	
Media engagements organized/ participated in.		2. Over 1000 copies of 06 booklets on investment, tourism and trade in Uganda printed and distributed during the Tourism and Trade Shows that the Embassy participated in	
Engagements held to sensitize staff on Gender and equity mainstreaming in the day to day activities of the Mission.		1. Dinner held at the official residence in celebration of Black History month to sensitize American students about Uganda’s history and women emancipation policies and democratic credentials	
At least 50% Ratio of Female to Male staff at the Mission maintained.			

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 16090103 Programme institutional overheads managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
Passports processed.	67 passports applications enrolled, processed and approved. 85 passports received from Kampala 12,642 Visas processed and approved 08 Certificates of Identity issued 37 ID applicants enrolled 54 IDs issued 11 dual citizenship certificates issued		
Visas issued.			
National ID enrollments handled.			
Temporary travel certificates issued to Ugandans with lost/expired passports.			
Documents authenticated.			
Printing of the promotional Magazines publicized on Uganda opportunities and Mission activities.	8. Over 1000 copies of 06 booklets on investment, tourism and trade in Uganda printed and distributed during the Tourism and Trade Shows that the Embassy participated in		
Mission properties maintained.			
PIAP Output: 16911103 Management and Administrative Services coordinated			
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery			
Presentation of Credentials by the Head of Mission coordinated.	1. No credentials were presented during the period 2. Facilitated the visit of two special envoys to Uganda and officials of the State Department 3. Over 10 meetings with the U.S Administration including Senate, Congress, State Department and White House officials to defend Uganda’s elections and democratic process		
Diplomatic courtesies facilitated.			
Heads of State/ Government, Special Envoys and other VIPs visits coordinated and managed.			
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand	
Item		Spent	
211102 Contract Staff Salaries		1,601,803.623	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		666,000.000	
212101 Social Security Contributions		30,000.000	
212102 Medical expenses (Employees)		733,473.000	
221001 Advertising and Public Relations		175,125.750	
221003 Staff Training		27,150.750	
221005 Official Ceremonies and State Functions		105,000.000	
221008 Information and Communication Technology Supplies.		72,279.750	
221009 Welfare and Entertainment		285,180.000	

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221011 Printing, Stationery, Photocopying and Binding		35,879.250
221012 Small Office Equipment		15,065.250
221017 Membership dues and Subscription fees.		442,275.000
222001 Information and Communication Technology Services.		78,279.750
222002 Postage and Courier		22,499.243
223003 Rent-Produced Assets-to private entities		844,960.500
223005 Electricity		100,237.500
223006 Water		69,495.000
223007 Other Utilities- (fuel, gas, firewood, charcoal)		94,072.500
226001 Insurances		52,425.000
227003 Carriage, Haulage, Freight and transport hire		135,000.000
227004 Fuel, Lubricants and Oils		49,220.250
228001 Maintenance-Buildings and Structures		50,767.500
228002 Maintenance-Transport Equipment		66,480.000
228003 Maintenance-Machinery & Equipment Other than Transport		51,411.750
	Total For Budget Output	5,804,081.365
	Wage Recurrent	1,601,803.623
	Non Wage Recurrent	4,202,277.742
	Arrears	0.000
	AIA	0.000
	Total For Department	5,804,081.365
	Wage Recurrent	1,601,803.623
	Non Wage Recurrent	4,202,277.742
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:18 Development Plan Implementation		
Vote Function:01 Overseas Mission Services		

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Departments			
Department:001 Embassy in Washington, United States			
Key Service Area:560009 Cooperation frameworks and Development Assistance			
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP			
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others			
Undertake Staff training (09).		NA	
USD 325 million ODA mobilized from USAID (USD 225 million) and IMF/World Bank (USD100 million).		NA	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand	
Item		Spent	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		684,750.000	
221002 Workshops, Meetings and Seminars		56,250.000	
227001 Travel inland		171,370.062	
227002 Travel abroad		160,000.000	
Total For Budget Output		1,072,370.062	
Wage Recurrent		0.000	
Non Wage Recurrent		1,072,370.062	
Arrears		0.000	
AIA		0.000	
Total For Department		1,072,370.062	
Wage Recurrent		0.000	
Non Wage Recurrent		1,072,370.062	
Arrears		0.000	
AIA		0.000	
Development Projects			
N/A			
GRAND TOTAL		12,719,261.177	
Wage Recurrent		1,601,803.623	
Non Wage Recurrent		11,117,457.554	
GoU Development		0.000	
External Financing		0.000	

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
		Arrears	0.000
		AIA	0.000

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Quarter 4: Revised Workplan

Annual Plans	Quarter's Plan	Revised Plans
Programme:01 Agro-Industrialization		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Washington, United States		
Key Service Area:000086 Access to Regional and International Markets		
PIAP Output: 01411102 Markets for priority agricultural products developed and maintained		
Programme Intervention: 014111 Promote market penetration for agro-based products		
Markets for Ugandan products deepened.	NA	
Foreign Direct Investments sourced	Profile 01 International company to determine their suitability for partnership. Organize or participate in 01 investment promotion forum to market investment opportunities in Uganda.	Profile 01 International company to determine their suitability for partnership. Organize or participate in 01 investment promotion forum to market investment opportunities in Uganda.
Diaspora Investments mobilized	Mobilize Ugandans to invest in Bonds (Government Bonds, Securities, Unit Trusts) Profile 3 Ugandans in the diaspora who can be used as trade agents.	Mobilize Ugandans to invest in Bonds (Government Bonds, Securities, Unit Trusts) Profile 3 Ugandans in the diaspora who can be used as trade agents.
Partnerships with Educational and relevant Institutions for Scholarships and Training opportunities created	NA	
Market intelligence for Ugandan products conducted.	Undertake market research for 01 Uganda agricultural product. Data mapping of 01 markets including market entry conditions. Conduct 01 market intelligence survey on opportunities, market conditions, and standards in countries of accreditation	Undertake market research for 01 Uganda agricultural product. Data mapping of 01 markets including market entry conditions. Conduct 01 market intelligence survey on opportunities, market conditions, and standards in countries of accreditation

VOTE: 510 Uganda Embassy in the United States, Washington

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Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000086 Access to Regional and International Markets		
PIAP Output: 01411102 Markets for priority agricultural products developed and maintained		
Programme Intervention: 014111 Promote market penetration for agro-based products		
Ugandan Innovators supported to commercialize Research and innovation projects and partnerships attracted in science and technology sectors	Engage 01 Capital venture Firms to commercialize Ugandan innovations	Engage 01 Capital venture Firms to commercialize Ugandan innovations
Development Projects		
N/A		
Programme:05 Tourism Development		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Washington, United States		
Key Service Area:120009 Tourism Promotion		
PIAP Output: 05111101 Destination Uganda promoted in key source markets		
Programme Intervention: 051111 Market and promote Uganda’s tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)		
Partnerships between Uganda and Tour operators and other relevant organizations in countries of accreditation (United States, Argentina, Bolivia, Brazil, Chile, Colombia, Ecuador, Jamaica, Mexico, Paraguay, Peru, Trinidad and Tobago, Uruguay, Venezuela)	NA	
Uganda Tourism products promoted (cultural, religious, wildlife and nature, community tourism)	Participate in 01 tourism promotional exhibition.	Participate in 01 tourism promotional exhibition.
Development Projects		
N/A		
Programme:07 Private Sector Development		
Vote Function:01 Overseas Mission Services		
Departments		

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Department:001 Embassy in Washington, United States		
Key Service Area:000088 Investment Promotion		
PIAP Output: 07022001 Markets negotiated and penetrated		
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country’s exports		
Promote Ugandan exportable goods in the USA and other countries of accreditation and promote Uganda as a tourism and film production destination.	05 Private Sector operators linked to USA and other areas of accreditation.	05 Private Sector operators linked to USA and other areas of accreditation.
Targeted field visits on engagement of potential Investors to invest in Uganda NDP III priority areas undertaken. Business/Investment visits to Uganda facilitated.	01 Targeted field visits on engagement of potential Investors to invest in Uganda NDP III priority areas undertaken. 01 business/Investment visits to Uganda facilitated.	01 Targeted field visits on engagement of potential Investors to invest in Uganda NDP III priority areas undertaken. 01 business/Investment visits to Uganda facilitated.
Ugandans in Diaspora registered. Diaspora mobilization meetings/ conventions organized or participated in. Networks with the diaspora built.	250 Ugandans in Diaspora registered. 01 diaspora mobilization meetings/ conventions organized or participated in. 03 Networks with the diaspora built.	250 Ugandans in Diaspora registered. 01 diaspora mobilization meetings/ conventions organized or participated in. 03 Networks with the diaspora built.
Trade , Tourism and Investment shows and exhibitions organized and participated in.	03 Trade , Tourism and Investment shows and exhibitions organized and participated in.	03 Trade , Tourism and Investment shows and exhibitions organized and participated in.
Scholarships sourced. Linkages between Uganda Academia & academic institutions with counter parts in the USA and other Countries of accreditation facilitated.	15 scholarships sourced. 01 Linkage between Uganda Academia & academic institutions with counter parts in the USA and other Countries of accreditation facilitated	15 scholarships sourced. 01 Linkage between Uganda Academia & academic institutions with counter parts in the USA and other Countries of accreditation facilitated
Development Projects		
N/A		
Programme:16 Governance and Security		
Vote Function:01 Overseas Mission Services		
Departments		
Department:001 Embassy in Washington, United States		

VOTE: 510 Uganda Embassy in the United States, Washington

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Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16090103 Programme institutional overheads managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Consular visits made to Ugandans in Prisons. Ugandans in distress assisted.	01 Consular visits made to Ugandans in Prisons. 01 Ugandans in distress assisted.	01 Consular visits made to Ugandans in Prisons. 01 Ugandans in distress assisted.
MOUs initiated and/or signed on strengthening Bilateral relations with countries of accreditation. International Peace and Security engagements participated in,	01 MOUs initiated and/or signed on strengthening Bilateral relations with countries of accreditation. 01 International Peace and Security engagements participated in.	01 MOUs initiated and/or signed on strengthening Bilateral relations with countries of accreditation. 01 International Peace and Security engagements participated in.
Stakeholder activities engaged-in to promote a positive image of Uganda. Media engagements organized/ participated in.	03 stakeholder activities engaged-in to promote a positive image of Uganda. 01 media engagements organized/ participated in.	03 stakeholder activities engaged-in to promote a positive image of Uganda. 01 media engagements organized/ participated in.
Engagements held to sensitize staff on Gender and equity mainstreaming in the day to day activities of the Mission. At least 50% Ratio of Female to Male staff at the Mission maintained.	01 engagements held to sensitize staff on Gender and equity mainstreaming in the day to day activities of the Mission. At least 50% Ratio of Female to Male staff at the Mission maintained,	01 engagements held to sensitize staff on Gender and equity mainstreaming in the day to day activities of the Mission. At least 50% Ratio of Female to Male staff at the Mission maintained,
Passports processed. Visas issued. National ID enrollments handled. Temporary travel certificates issued to Ugandans with lost/expired passports. Documents authenticated.	250 passports processed. 25 Visas issued. 13 National ID enrollments handled. 25 Temporary travel certificates issued to Ugandans with lost/expired passports. 25 documents authenticated.	250 passports processed. 25 Visas issued. 13 National ID enrollments handled. 25 Temporary travel certificates issued to Ugandans with lost/expired passports. 25 documents authenticated.
Printing of the promotional Magazines publicized on Uganda opportunities and Mission activities. Mission properties maintained.	01 Promotional Magazines publicized on Uganda opportunities and Mission activities. 03 Mission properties maintained.	01 Promotional Magazines publicized on Uganda opportunities and Mission activities. 03 Mission properties maintained.

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
Presentation of Credentials by the Head of Mission coordinated.	01 Presentation of Credentials by the Head of Mission coordinated. 03 diplomatic courtesies facilitated. 03 Heads of State/ Government, Special Envoys and other VIPs visits coordinated and managed.	01 Presentation of Credentials by the Head of Mission coordinated. 03 diplomatic courtesies facilitated. 03 Heads of State/ Government, Special Envoys and other VIPs visits coordinated and managed.
Diplomatic courtesies facilitated.		
Heads of State/ Government, Special Envoys and other VIPs visits coordinated and managed.		
<i>Development Projects</i>		
N/A		
Programme:18 Development Plan Implementation		
Vote Function:01 Overseas Mission Services		
<i>Departments</i>		
Department:001 Embassy in Washington, United States		
Key Service Area:560009 Cooperation frameworks and Development Assistance		
PIAP Output: 18212101 External resources mobilised to finance the implementation of the NDP		
Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others		
Undertake Staff training (09).	NA	
USD 325 million ODA mobilized from USAID (USD 225 million) and IMF/World Bank (USD100 million).	USD 162.5 million ODA mobilized from USAID (USD 112.5 million) and IMF/World Bank (USD100 million).	USD 162.5 million ODA mobilized from USAID (USD 112.5 million) and IMF/World Bank (USD100 million).
<i>Development Projects</i>		
N/A		

VOTE: 510 Uganda Embassy in the United States, Washington

Quarter 3

V4: NTR Collections and Off Budget Expenditure

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name	Planned Collection FY2025/26	Actuals By End Q3
142223	Document certification fees	0.009	8.000
144149	Miscellaneous receipts/income	0.022	6.000
Total		0.031	14.000

VOTE: 510 Uganda Embassy in the United States, Washington

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Table 4.2: Off-Budget Expenditure By Department and Project