### V1: Summary of Issues in Budget Execution

#### Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Revised Budget	Released by End Q1	Spent by End Q1	% Budget Released	% Budget Spent	% Releases Spent
D	Wage	2,392,800.000	2,392,800.000	598,200.000	577,957.500	25.0 %	24.2 %	96.6 %
Recurrent	Non-Wage	3,248,152.041	3,248,152.041	601,662.801	462,584.873	18.5 %	14.2 %	76.9 %
Dest	GoU	22,715,638.95	22,715,638.95	0.000	0.000	0.0 %	0.0 %	0.0 %
Devt.	Ext Fin.	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	GoU Total		28,356,591.00	1,199,862.801	1,040,542.373	4.2 %	3.7 %	86.7 %
Total GoU+Ext	Fin (MTEF)	28,356,591.00	28,356,591.00	1,199,862.801	1,040,542.373	4.2 %	3.7 %	86.7 %
	Arrears	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	Total Budget	28,356,591.00	28,356,591.00	1,199,862.801	1,040,542.373	4.2 %	3.7 %	86.7 %
	A.I.A Total	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Grand Total		28,356,591.00	28,356,591.00	1,199,862.801	1,040,542.373	4.2 %	3.7 %	86.7 %
Total Vote Budg	get Excluding Arrears	28,356,591.00 0	28,356,591.00 0	1,199,862.801	1,040,542.373	4.2 %	3.7 %	86.7 %

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q1	Spent by End Q1	% Budget Released	% Budget Spent	%Releases Spent
Programme:07 PRIVATE SECTOR DEVELOPMENT	28.357	28.357	1.200	1.040	1.2 %	1.0 %	86.7 %
Sub SubProgramme:01 Business Development and Investor Support	0.261	0.261	0.107	0.083	0.1 %	0.1 %	77.6 %
Sub SubProgramme:02 Legal and Board Affairs	0.660	0.660	0.099	0.077	0.1 %	0.1 %	77.8 %
Sub SubProgramme:03 General Administration and Support Services	27.436	27.436	0.994	0.880	1.0 %	0.9 %	88.5 %
Total for the Vote	28.357	28.357	1.200	1.040	1.2 %	1.0 %	86.7 %

#### Table V1.2: Releases and Expenditure by Programme and Sub-SubProgramme\*

#### Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

(i) Major unp	sent balances	
Departments	, Projects	
Sub SubProg	ramme:01 Busi	iness Development and Investor Support
Sub Program	me: 01 Enablin	ng Environment
0.024	Bn Sha	Department : 001 Development and Investor Support
	Reason underta	: The unpsent funds were for pending payments of activities like inspections and monitorings that were already ken
Items		
0.024	UShs	227001 Travel inland
		Reason: The unpsent funds were for pending payments of activities like inspections and monitorings that were already undertaken
Sub SubProg	ramme:02 Lega	al and Board Affairs
Sub Program	me: 01 Enablin	ng Environment
0.021	Bn Shs	Department : 001 Legal and Board Affairs
		: The Unspent funds were for Profeesiional Services for the external Legal Counsel which were yet to be paid, and ting of Licencesed firms which were still at MoFPED
Items		
0.008	UShs	221001 Advertising and Public Relations
		Reason: Gazzetting fees awaiting approval of Firms by MoFPED
0.008	UShs	225101 Consultancy Services
		Reason: Professional Fees fo external counsel
Sub SubProg	ramme:03 Gen	eral Administration and Support Services
Sub Program	me: 01 Enablin	ng Environment
0.002	Bn Shs	Department : 001 Finance and Accounts
	Reason	: Unexecuted travels under the section
Items		
0.002	UShs	227001 Travel inland
		Reason: Unexecuted travels under the section

Reason: Unexecuted travels under the section

(i) Major unpse	ent balances	
Departments,	Projects	
Sub SubProgra	mme:03 Gen	eral Administration and Support Services
Sub Programm	e: 01 Enablin	g Environment
0.083	Bn Shs	Department : 002 HR and Administration
	compesa	Unpaid motor vehicle insurance and workmans compesation, Unpaid motor vehicle insurance and workmans ationNSSF contributions for staff that was yet to be remitted, late releade of additional funding to cater to be consumed lowances, Unspent on printing of HR manuals and Annual report
Items		
0.003	UShs	211106 Allowances (Incl. Casuals, Temporary, sitting allowances)
		Reason: late releade of additional funding to cater to be consumed under allowances
0.026	UShs	212101 Social Security Contributions
		Reason: NSSF contributions for staff that was yet to be remitted
0.009	UShs	221009 Welfare and Entertainment
		Reason: Late relaese for Q1 additional funding to cater for staff welfare
0.030	UShs	226001 Insurances
		Reason: Unpaid motor vehicle insurance and workmans compesation
0.009	Bn Shs	Department : 003 Information Technology
	Reason:	Delayed payment for email and internet services
Items		
0.005	UShs	221008 Information and Communication Technology Supplies.
		Reason: Delayed payment for email and internet services
0.004	UShs	222001 Information and Communication Technology Services.
		Reason: Delayed payment for email and internet services
0.000	Bn Shs	Department : 004 Internal Audit
	Reason:	0
Items		
0.000	Bn Shs	Project : 1755 Retooling of the Uganda Free Zones Authority
	Reason:	0
Itoms		

### V2: Performance Highlights

#### Table V2.1: PIAP outputs and output Indicators

Programme:07	PRIVATE	SECTOR	DEVEL	OPMENT
1 Togramme.07	INIVALE	SECTOR	DEVEL	

SubProgramme:01 Enabling Environment

Sub SubProgramme:01 Business Development and Investor Support

**Department:001 Development and Investor Support** 

Budget Output 000022 Research and Development

#### PIAP Output 07010301 Capacity for research and development strengthened to support private and public investment

PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 1
No. of new Products developed through Research Partnerships	Number	0	0
No. of outcomes and recommendations from research studies on private sector issues adopted in Government Policy eg. Annual Budgets	Number	1	0
Number of Research projects undertaken to support private sector development	Number	2	0

Budget Output 190024 Investor Protection

#### PIAP Output 07020402 Export processing zones established

PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 1	
No. of Unique Customs procedure codes developed	Number	58	48	
No of gazetted Free Zones.	Number	35	1	
No of public Free Zones with fully built industrial infrastructure and utilities	Number 2		0	
No. of export-ready EPZ operators	Number	75	0	
No. of manufacturers/ exporters (EPZ operators) linked to export markets	Number 75		27	
Entebbe Free Zone fully built with industrial infrastructure	Yes/No	yes	No	
Sub SubProgramme:02 Legal and Board Affairs		•		
Department:001 Legal and Board Affairs				
Budget Output 000012 Legal and Advisory services				
PIAP Output 07020402 Export processing zones established				
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 1	
No. of Unique Customs procedure codes developed	Number	58	0	
No of gazetted Free Zones.	Number	35	1	

Indicator Measure	Planned 2022/23	Actuals By END Q 1
Number	2	0
Number	75	0
Number	75	0
Yes/No	yes	0
Indicator Measure	Planned 2022/23	Actuals By END Q 1
Number	58	0
Number	35	0
Number	2	0
Maaalaan		
Number	75	0
Number	75 75	0
Number	75	0
Number	75	0
Number	75	0
Number Yes/No	75 yes	0
Number         Yes/No         Indicator Measure	75 yes Planned 2022/23	0 0 Actuals By END Q 1
Number       Yes/No       Indicator Measure       Number	75 yes Planned 2022/23 58	0 0 Actuals By END Q 1 0
	Number         Number         Number         Yes/No         Indicator Measure         Number         Number	Number2Number75Number75Yes/NoyesIndicator MeasurePlanned 2022/23Number58Number35

Programme:07 PRIVATE SECTOR DEVELOPMENT			
SubProgramme:01 Enabling Environment			
Sub SubProgramme:03 General Administration and Support Services			
Department:001 Finance and Accounts			
Budget Output 000006 Planning and Budgeting services			
PIAP Output 07020402 Export processing zones established			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 1
No. of manufacturers/ exporters (EPZ operators) linked to export markets	Number	75	0
Entebbe Free Zone fully built with industrial infrastructure	Yes/No	yes	0
Department:002 HR and Administration	·		
Budget Output 000005 Human Resource Management			
PIAP Output 07020402 Export processing zones established			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 1
No. of Unique Customs procedure codes developed	Number	58	0
No of gazetted Free Zones.	Number	35	1
No of public Free Zones with fully built industrial infrastructure and utilities	Number	2	0
No. of export-ready EPZ operators	Number	75	0
No. of manufacturers/ exporters (EPZ operators) linked to export markets	Number	75	0
Entebbe Free Zone fully built with industrial infrastructure	Yes/No	yes	0
Budget Output 000011 Communication and Public Relations			
PIAP Output 07020402 Export processing zones established			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 1
No. of Unique Customs procedure codes developed	Number	58	0
No of gazetted Free Zones.	Number	35	0
No of public Free Zones with fully built industrial infrastructure and utilities	Number	2	0
No. of export-ready EPZ operators	Number	75	0
No. of manufacturers/ exporters (EPZ operators) linked to export markets	Number	75	0
Entebbe Free Zone fully built with industrial infrastructure	Yes/No	yes	0

Indicator Measure	Planned 2022/23	Actuals By END Q 1
Number	58	0
Number	35	0
Number	2	0
Number	75	0
Number	75	0
Yes/No	yes	No
Indicator Measure	Planned 2022/23	Actuals By END Q 1
Number	10	0
Number	30	0
Number	1	0
Number	30	0
Yes/No	Yes	No
Yes/No	Yes	No
Yes/No	Yes	No
Yes/No vork developed	Yes	No
	Yes Planned 2022/23	No Actuals By END Q 1
vork developed		
	Number         Number         Number         Number         Ves/No         Indicator Measure         Number         Number	Number58Number35Number2Number75Number75Yes/NoyesYes/No10Number30Number1Number30

#### **Programme:07 PRIVATE SECTOR DEVELOPMENT**

SubProgramme:01 Enabling Environment

Sub SubProgramme:03 General Administration and Support Services

#### Project:1755 Retooling of the Uganda Free Zones Authority

Budget Output 000003 Facilities and Equipment Management

#### PIAP Output 07020402 Export processing zones established

PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 1
No. of Unique Customs procedure codes developed	Number	58	0
No of gazetted Free Zones.	Number	35	0
No of public Free Zones with fully built industrial infrastructure and utilities	Number	75	0
No. of export-ready EPZ operators	Number	75	0
No. of manufacturers/ exporters (EPZ operators) linked to export markets	Number	75	0
Entebbe Free Zone fully built with industrial infrastructure	Yes/No	yes	No

#### Performance highlights for the Quarter

The Authority planned to receive shs 28.357 Billion during the the Financial year 2022/23 and by end of quarter one the vote had received Ugshs 1.2 Billion which accounted for Ugsh 0.598 B as Wage and Ugshs 0.602B as Non wage and out of this atotal of Ugshs 1.041B was spent during the quater accounting for 3.7% of the annual budget.

463 new Jobs were created by Free Zones Developers and Operators. Authority received six (6) applications. These include: Aaryanshh Organics Limited for Spices Processing; Godson Commodities Limited for Cereal Processing; Reddy Mines SMC Limited for Gold processing; Azacom Limited for Coffee processing; Baa Agro processors Limited for Spices and Cereals processing; Biosyntec Uganda Limited for Avocado processing. The exports from the Free Zones were US\$13,654,170.82,6 Local Governments of Bugiri, Mubende, Bushenyi, Moyo, Kole, Mitooma were engaged for land acquisition to establish industrial infrastructure under the Free Zones Scheme,Five (5) strategic engagements with our partners were held.Free Zones Enterprise Survey FY2021/22 Report prepared, approved and sent for printing.Annual client satisfaction study was conducted.

#### Matters to note in budget execution

During the first quarter the Vote received only 4.2% of its annual budget with 0% development which created big variance in the excution of its mandate.

Therefore 43% of the relaesed budget was unspent under non-wage due to late release of the additional warrants.

The challenges inlcuded no Development release to engage contractors towards the completion of the Entebbe International Airport Freezone. and also Buwaya projects.

### V3: Details of Releases and Expenditure

#### Table V3.1: GoU Releases and Expenditure by Budget Output\*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q1	Spent by End Q1	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:07 PRIVATE SECTOR DEVELOPMENT	28.357	28.357	1.200	1.040	4.2 %	3.7 %	86.7 %
Sub SubProgramme:01 Business Development and Investor Support	0.261	0.261	0.107	0.083	41.1 %	31.9 %	77.6 %
000022 Research and Development	0.060	0.060	0.000	0.000	0.0 %	0.0 %	0.0 %
190024 Investor Protection	0.201	0.201	0.107	0.083	53.4 %	41.4 %	77.6 %
Sub SubProgramme:02 Legal and Board Affairs	0.660	0.660	0.099	0.077	15.0 %	11.7 %	77.8 %
000012 Legal and Advisory services	0.660	0.660	0.099	0.077	15.0 %	11.7 %	77.8 %
Sub SubProgramme:03 General Administration and Support Services	27.436	27.436	0.994	0.880	3.6 %	3.2 %	88.5 %
000001 Audit and Risk Management	0.025	0.025	0.000	0.000	0.0 %	0.0 %	0.0 %
000002 Construction Management	22.476	22.476	0.000	0.000	0.0 %	0.0 %	0.0 %
000003 Facilities and Equipment Management	0.240	0.240	0.000	0.000	0.0 %	0.0 %	0.0 %
000004 Finance and Accounting	0.012	0.012	0.000	0.000	0.0 %	0.0 %	0.0 %
000005 Human Resource Management	4.322	4.322	0.881	0.785	20.4 %	18.2 %	89.1 %
000006 Planning and Budgeting services	0.040	0.040	0.003	0.001	7.5 %	2.5 %	33.3 %
000011 Communication and Public Relations	0.216	0.216	0.098	0.091	45.3 %	42.1 %	92.9 %
000019 ICT Services	0.106	0.106	0.012	0.003	11.3 %	2.8 %	25.0 %
Total for the Vote	28.357	28.357	1.200	1.040	4.2 %	3.7 %	86.7 %

Table V3.2: GoU Expenditure by Item 2022/23 GoU Expenditure by Item

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q1	Spent by End Q1	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	2.393	2.393	0.598	0.578	25.0 %	24.2 %	96.7 %
211104 Employee Gratuity	0.598	0.598	0.000	0.000	0.0 %	0.0 %	0.0 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	0.060	0.060	0.013	0.009	21.8 %	15.1 %	69.2 %
211107 Boards, Committees and Council Allowances	0.550	0.550	0.084	0.077	15.3 %	14.0 %	91.7 %
212101 Social Security Contributions	0.299	0.299	0.055	0.028	18.4 %	9.4 %	50.9 %
212102 Medical expenses (Employees)	0.097	0.097	0.000	0.000	0.0 %	0.0 %	0.0 %
221001 Advertising and Public Relations	0.311	0.311	0.105	0.091	33.8 %	29.3 %	86.7 %
221003 Staff Training	0.215	0.215	0.020	0.020	9.3 %	9.3 %	100.0 %
221004 Recruitment Expenses	0.030	0.030	0.000	0.000	0.0 %	0.0 %	0.0 %
221007 Books, Periodicals & Newspapers	0.009	0.009	0.002	0.000	22.2 %	0.0 %	0.0 %
221008 Information and Communication Technology Supplies.	0.087	0.087	0.009	0.003	10.4 %	3.5 %	33.3 %
221009 Welfare and Entertainment	0.044	0.044	0.012	0.004	27.5 %	9.2 %	33.3 %
221010 Special Meals and Drinks	0.005	0.005	0.000	0.000	0.0 %	0.0 %	0.0 %
221011 Printing, Stationery, Photocopying and Binding	0.071	0.071	0.017	0.016	24.1 %	22.7 %	94.1 %
221012 Small Office Equipment	0.002	0.002	0.000	0.000	0.0 %	0.0 %	0.0 %
221017 Membership dues and Subscription fees.	0.017	0.017	0.000	0.000	0.0 %	0.0 %	0.0 %
221020 Litigation and related expenses	0.025	0.025	0.000	0.000	0.0 %	0.0 %	0.0 %
222001 Information and Communication Technology Services.	0.056	0.056	0.004	0.000	7.2 %	0.0 %	0.0 %
222002 Postage and Courier	0.003	0.003	0.000	0.000	0.0 %	0.0 %	0.0 %
223001 Property Management Expenses	0.018	0.018	0.005	0.003	27.5 %	16.5 %	60.0 %
223005 Electricity	0.024	0.024	0.007	0.007	29.2 %	29.2 %	100.0 %
223901 Rent-(Produced Assets) to other govt. units	0.389	0.389	0.097	0.097	24.9 %	24.9 %	100.0 %
224011 Research Expenses	0.060	0.060	0.000	0.000	0.0 %	0.0 %	0.0 %
225101 Consultancy Services	0.073	0.073	0.008	0.000	11.0 %	0.0 %	0.0 %
225201 Consultancy Services-Capital	1.089	1.089	0.000	0.000	0.0 %	0.0 %	0.0 %
226001 Insurances	0.055	0.055	0.030	0.000	54.5 %	0.0 %	0.0 %

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q1	Spent by End Q1	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
227001 Travel inland	0.436	0.436	0.096	0.070	22.0 %	16.0 %	72.9 %
227004 Fuel, Lubricants and Oils	0.154	0.154	0.041	0.038	26.6 %	24.6 %	92.7 %
228002 Maintenance-Transport Equipment	0.015	0.015	0.000	0.000	0.0 %	0.0 %	0.0 %
228003 Maintenance-Machinery & Equipment Other than Transport Equipment	0.005	0.005	0.000	0.000	0.0 %	0.0 %	0.0 %
273102 Incapacity, death benefits and funeral expenses	0.015	0.015	0.000	0.000	0.0 %	0.0 %	0.0 %
312121 Non-Residential Buildings - Acquisition	20.898	20.898	0.000	0.000	0.0 %	0.0 %	0.0 %
312139 Other Structures - Acquisition	0.052	0.052	0.000	0.000	0.0 %	0.0 %	0.0 %
312212 Light Vehicles - Acquisition	0.170	0.170	0.000	0.000	0.0 %	0.0 %	0.0 %
312221 Light ICT hardware - Acquisition	0.006	0.006	0.000	0.000	0.0 %	0.0 %	0.0 %
312234 Precision and optical instruments - Acquisition	0.004	0.004	0.000	0.000	0.0 %	0.0 %	0.0 %
312235 Furniture and Fittings - Acquisition	0.014	0.014	0.000	0.000	0.0 %	0.0 %	0.0 %
313231 Office Equipment - Improvement	0.010	0.010	0.000	0.000	0.0 %	0.0 %	0.0 %
Total for the Vote	28.357	28.357	1.203	1.041	4.2 %	3.7 %	86.5 %

### FY 2022/23

Table V3.3: Releases and Expenditure by Department and Project\*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q1	Spent by End Q1	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:07 PRIVATE SECTOR DEVELOPMENT	28.357	28.357	1.200	1.040	4.23 %	3.67 %	86.67 %
Sub SubProgramme:01 Business Development and Investor Support	0.261	0.261	0.107	0.083	41.07 %	31.86 %	77.6 %
Departments							
001 Development and Investor Support	0.261	0.261	0.107	0.083	41.1 %	31.9 %	77.6 %
Development Projects							
N/A							
Sub SubProgramme:02 Legal and Board Affairs	0.660	0.660	0.099	0.077	15.01 %	11.67 %	77.8 %
Departments							
001 Legal and Board Affairs	0.660	0.660	0.099	0.077	15.0 %	11.7 %	77.8 %
Development Projects							
N/A							
Sub SubProgramme:03 General Administration and Support Services	27.436	27.436	0.994	0.880	3.62 %	3.21 %	88.5 %
Departments							
001 Finance and Accounts	0.052	0.052	0.003	0.001	5.8 %	1.9 %	33.3 %
002 HR and Administration	4.538	4.538	0.979	0.876	21.6 %	19.3 %	89.5 %
003 Information Technology	0.106	0.106	0.012	0.003	11.3 %	2.8 %	25.0 %
004 Internal Audit	0.025	0.025	0.000	0.000	0.0 %	0.0 %	0.0 %
Development Projects							
1755 Retooling of the Uganda Free Zones Authority	22.716	22.716	0.000	0.000	0.0 %	0.0 %	0.0 %
Total for the Vote	28.357	28.357	1.200	1.040	4.2 %	3.7 %	86.7 %

Table V3.4: External Financing Releases and Expenditure by Sub-SubProgramme and Project

#### Quarter 1: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:07 PRIVATE SECTOR DEVELOPMENT		
SubProgramme:01 Enabling Environment		
Sub SubProgramme:01 Business Development and Inve	stor Support	
Departments		
Department:001 Development and Investor Support		
Budget Output:000022 Research and Development		
PIAP Output: 07010301 Capacity for research and deve	lopment strengthened to support private and public invest	ment
2 research trainings with university undertaken, 1 Annual Free Zones enterprise survey FY2021/22 conducted, 1 Study on the Cost-Benefit Analysis of Tax Incentives for Free Zones Research undertaken.	Participated in a Labour market information and statistics data production workshop on 15th -17th August 2022 by the Ministry of Gender, Labour and Social Development (MoGLSD) and facilitated by the International Labour Organisation (ILO).Annual client satisfaction study was conducted. Desk research for 2 Sector profiles on Sandal wood and Cashew nuts are on-going.	Limited funding in quarter one
NA	Free Zones Enterprise Survey FY2021/22 Report prepared, approved and sent for printing.	limited Funding
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
Budget Output:190024 Investor Protection		

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07020401 Export processing zones establis	hed	
2500 jobs created quarterly, 5 Developers and Operators, 50 acres of land acquired, Free Zones automated, 1 sensitization training to key stakeholders, 1 Regional Business Forum, 12 road shows held, , 100% inspections and monitoring visits undertaken, 9 pre-inspection visits, GPS coordinates for 5 prospects collected, 8 Engagement with MALGS, Annual Free Zones Development stakeholders and financial partners meeting organized, 9 UESW Support sessions with Free Zones, a policy on management of Public Free Zones developed, 3 Sector meetings to attract investment in Free Zones, World-FZO & AEZO conferences attended.	received six (6) applications. These include: Aaryanshh Organics Limited for Spices Processing; Godson Commodities Limited for Cereal Processing; Reddy Mines SMC Limited for Gold processing; Azacom Limited for Coffee processing; Baa Agro processors Limited for Spices and Cereals processing; Biosyntec Uganda Limited for Avocado processing. The exports from the Free Zones were US\$13,654,170.82 The department participated in the West Nile Business	Limited funding to execue the mandate in the quater

**Ouarter 1** 

### VOTE: 161 Uganda Free Zones Authority

**Actual Outputs Achieved in Reasons for Variation in Outputs Planned in Quarter Ouarter** performance PIAP Output: 07020501 Export processing zones established 2500 jobs created quarterly, 5 Developers and Operators, 50 463 new Jobs were created by Free Zones Developers and Limited funding Q1 to excite Operat, Authority received six (6) applications. These the mandate acres of land acquired, Free Zones automated, 1 sensitization training to key stakeholders, 1 Regional include: Aaryanshh Organics Limited for Spices Business Forum, 12 road shows held, , 100% inspections Processing; Godson Commodities Limited for Cereal and monitoring visits undertaken, 9 pre-inspection visits, Processing; Reddy Mines SMC Limited for Gold GPS coordinates for 5 prospects collected, 8 Engagement processing; Azacom Limited for Coffee processing; Baa with MALGS, Annual Free Zones Development Agro processors Limited for Spices and Cereals processing; stakeholders and financial partners meeting organized, 9 Biosyntec Uganda Limited for Avocado processing. The UESW Support sessions with Free Zones, a policy on exports from the Free Zones were US\$13,654,170.826 management of Public Free Zones developed, 3 Sector 06 Local Governments of Bugiri, Mubende, Bushenyi, meetings to attract investment in Free Zones, World-FZO & Moyo, Kole, Mitooma were engaged for land acquisition to AEZO conferences attended. establish industrial infrastructure under the Free Zones Scheme, Five (5) strategic engagements with our partners. These include: Organized a workshop with Ministry of Foreign Affairs to discuss the role of Commercial and Economic Diplomacy in leveraging the Free Zones Scheme for Export and market presence on 22nd September 2022; Organized a sensitization workshop for stakeholders in the Cocoa, Coffee, Dairy, and Leather Expenditures incurred in the Quarter to deliver outputs UShs Thousand Item Spent 221011 Printing, Stationery, Photocopying and Binding 14,000.000 227001 Travel inland 68,991.760 **Total For Budget Output** 82,991.760 Wage Recurrent 0.000 Non Wage Recurrent 82.991.760 0.000 Arrears 0.000 AIA **Total For Department** 82,991.760 0.000 Wage Recurrent Non Wage Recurrent 82,991.760 0.000 Arrears 0.000 AIA

Develoment Projects

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Sub SubProgramme:02 Legal and Board Affairs		
Departments		
Department:001 Legal and Board Affairs		
Budget Output:000012 Legal and Advisory services		
PIAP Output: 07020401 Export processing zones establ	lished	
1 Land title acquired, All Free Zones gazatted, Litigation services provided, Compliance to regulations ensured, Board meetings organised	Prepared and executed a Contract for Supervision and Design for Entebbe International Airport Fee Zone ,Licensed one (1) Developer, M/s FARU Trading (U) Limited on 2nd August 2022 and the same was submitted to UPPC for gazetting.evaluated and renewed 5 (five) Licenses. These include; M/s Wagagai Limited (9th August 2022), M/s China Africa International Industrial Cooperation Limited (28th September 2022), M/s Ugarose Flowers Ltd (9th August 2022), M/s Jambo Roses Ltd (9th August 2022) and M/s Shree Modern Textile Limited (12th September 2022) (U) Limited, In a bid to review the Free Zones law, the Authority organised a benchmarking exercise to the Special Economic Zones (SEZs) and Export Processing Zones (EPZs) in Dar-es-salaam – Tanzania from 3rd – 8th July 2022. The exercise included site visits to the Mabibo EPZ in Dar-es-salaam. The Authority also organized a bench-marking visit to the Special Economic Zones (SEZs) and Export Processing Zones (EPZs) in Kenya from 29th – 30th Sept	Limited compliance activities were undertaken due to limited funds.
Expenditures incurred in the Quarter to deliver output	S	UShs Thousand
Item		Spent
211107 Boards, Committees and Council Allowances		77,210.000
	Total For Budget Output	77,210.000
	Wage Recurrent	0.000
	Non Wage Recurrent	77,210.000
	Arrears	0.000
	AIA	0.000
	Total For Department	77,210.000

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Wage Recurrent	0.000
	Non Wage Recurrent	77,210.000
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
Sub SubProgramme:03 General Administration and S	upport Services	
Departments		
Department:001 Finance and Accounts		
Budget Output:000004 Finance and Accounting		
PIAP Output: 07020401 Export processing zones estab	lished	
Quarterly Finance committee meetings held, Quarterly, semi-annual and annual financial reports prepared and submitted, Asset register updated and maintained, Consolidated risk register available, Audit responses provided	01 Quarterly Finance committee meeting Held. Annual Financial; reports for FY 2021/22 prepared and submitted. Audit reposes provided.	NA
PIAP Output: 07020501 Export processing zones estab	lished	
Quarterly Finance committee meetings held, Quarterly, semi-annual and annual financial reports prepared and submitted, Asset register updated and maintained, Consolidated risk register available, Audit responses provided	One Quaterly Finance commitee held, Annual financial reports prepared and submitted. Audit responses provided.	Nil
Expenditures incurred in the Quarter to deliver output	ts	UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
Budget Output:000006 Planning and Budgeting servic	es	
PIAP Output: 07020402 Export processing zones estab	lished	
Quarterly vote performance reports compiled	Quarter Four report prepared and submitted to MoFPED, Quarterly Budget Monitoring conducted with BMAU.	Nil

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to delive	er outputs	UShs Thousand
Item		Spent
227001 Travel inland		1,064.000
	Total For Budget Output	1,064.000
	Wage Recurrent	0.000
	Non Wage Recurrent	1,064.000
	Arrears	0.000
	AIA	0.000
	Total For Department	1,064.000
	Wage Recurrent	0.000
	Non Wage Recurrent	1,064.000
	Arrears	0.000
	AIA	0.000

#### Department:002 HR and Administration

#### Budget Output:000005 Human Resource Management

#### PIAP Output: 07020401 Export processing zones established

Latest HR Policies communicated to all staff quarterly,	Paid staff salaries for 03 months,a) HR Manual	No variation
conflicts resolved as they occur, Staff recruited and	disseminated and interpreted to staff as and when need	
deployed, Payment of staff salaries by 28th of every month,	arises,a) 4 Motor Vehicles maintained, b) 2 Motor	
gratuity and social benefits, All Staff performance assessed	Vehicles were serviced and 1 Motor vehicle repaired	
Quarterly, Staff capacity built through organizing trainings,	,c) Facilitated all staff movements with fuel for 3	
Records managed, staff welfare provided, Postage and	months, vehicles comprehensively insured, Held staff retreat	
Courier services provided, Covid-19 guidelines	for team building, office premises maintained and utilities	
implemented, 4 motor vehicles maintained, office premises	paid for 3 months, Staff welfare provided for 3 months	
maintained, Utilities paid, contracts committee facilitated.		
<b>^</b>		

#### PIAP Output: 07020501 Export processing zones established

Latest HR Policies communicated to all staff quarterly,	Held one staff retreat for team building,	Nil
conflicts resolved as they occur, Staff recruited and	Paid staff salaries for 3 months (July, August & September).	
deployed, Payment of staff salaries by 28th of every month,	Coordinated staff performance appraisal.	
gratuity and social benefits, All Staff performance assessed	Provided staff welfare.	
Quarterly, Staff capacity built through organizing trainings,	4 Motor vehicles maintained.	
Records managed, staff welfare provided, Postage and	Office premises maintained.	
Courier services provided, Covid-19 guidelines		
implemented, 4 motor vehicles maintained, office premises		
maintained, Utilities paid, contracts committee facilitated.		
-		

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
211102 Contract Staff Salaries		577,957.500
211106 Allowances (Incl. Casuals, Temporary, sitting allowa	ances)	9,174.000
212101 Social Security Contributions		28,087.500
221003 Staff Training		19,537.107
221009 Welfare and Entertainment		3,520.700
221011 Printing, Stationery, Photocopying and Binding		1,759.500
223001 Property Management Expenses		3,043.806
223005 Electricity		6,500.000
223901 Rent-(Produced Assets) to other govt. units		97,350.000
227004 Fuel, Lubricants and Oils		37,625.000
	Total For Budget Output	784,555.113
	Wage Recurrent	577,957.500
	Non Wage Recurrent	206,597.613
	Arrears	0.000
	AIA	0.000
Budget Output:000011 Communication and Public Relation	tions	
PIAP Output: 07020401 Export processing zones establis	shed	
Promotional materials acquired, Communication and public relations Strategy FY 202/21 – 2024/25 printed, one radio talk show, 60 radio adverts, online media influencers hosted,	Two (2) talk shows held on KFM and on Radio Pacis 90.9 FM in Arua City held Exhibited at the PPDA Business Expo 2022 at Kololo Independence Grounds 8th – 10th July 2022 Four (4) Strategic Stakeholders engaged Sixteen (16) stories on television, radio, online channels and social media platforms aired/published A video documentary on Free Zones produced One (1) advert on Pre-qualification of service providers published	No variation
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
221001 Advertising and Public Relations		91,270.000
	Total For Budget Output	91,270.000
	Wage Recurrent	0.000

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	91,270.000
	Arrears	0.000
	AIA	0.000
	Total For Department	875,825.113
	Wage Recurrent	577,957.500
	Non Wage Recurrent	297,867.613
	Arrears	0.000
	AIA	0.000
Department:003 Information Technology		
Budget Output:000019 ICT Services		
PIAP Output: 07020402 Export processing zones establ	ished	
1. Internet access and services provided 2. Email Services operationalized 3. User systems and support functions updated 4. All Computing devices secured against virus attacks 5. Functional ICT Infrastructure installed 6. Communication systems enabled	Internet services provided, Email services subscribed for, All systems and support functions updated,Computer devices were secured with an Anti Virus,Communications Systems were enabled.	Not able to create a cloud back-up of the organization's data due to limited funds
Expenditures incurred in the Quarter to deliver outputs	\$	UShs Thousand
Item		Spent
221008 Information and Communication Technology Supp	lies.	3,451.500
	Total For Budget Output	3,451.500
	Wage Recurrent	0.000
	Non Wage Recurrent	3,451.500
	Arrears	0.000
	AIA	0.000
	Total For Department	3,451.500
	Wage Recurrent	0.000
	Non Wage Recurrent	3,451.500
	Arrears	0.000
	AIA	0.000
Department:004 Internal Audit		

Budget Output:000001 Audit and Risk Management

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07020402 Export processing zones establi	shed	
1. All UFZA Technical works and Construction ctivities inspected, monitored and reports produced 2. Compliance of Linceces assessed, comfirmed and findings shared with management and the Board 3. New Licencees evaluation process reviewed	<ul><li>01 Audit report prepared for the review of the a) Directorate of Legal and Corporate affairs.</li><li>Reviewed the Authority's Transactions/activities and gave assurance on Value for Money</li></ul>	UFZA projects/technical works at Entebbe international Airport free zone were not reviewed. Because of no funding Assurance not provided on the compliance of Free Zones regulations because no funding
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	0.000
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
Develoment Projects		

#### Project:1755 Retooling of the Uganda Free Zones Authority

#### Budget Output:000002 Construction Management

#### PIAP Output: 07010201 An overarching local content policy framework developed

Production unit II, Trade House and Anchor Unit at	Construction works at Entebbe IAFZ are ongoing; Overall	Limited funding in Quarter
Entebbe International Airport Free Zone (EIAFZ)	Project completion was at Approx. 39% by September	one to execute works
constructed, Supervision of construction works at EIAFZ,	2022,Southern Embankment wall Geo-nailing works with	
Entebbe International Airport Free Zone Marketing, Public	Substantial completion Approx. 90% progress	
Free Zones Management and utilization policy developed,	3 Stake holder meetings held,	
Accommodation, caretaker and guard services at Buwaya.	Effective occupation of the Land at Buwaya, Security and	
	Land caretaking services provided, Construction Works for	
	Accommodation facilities at Buwaya for security	
	personnell at approximately 90%.	

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Project:1755 Retooling of the Uganda Free	2 Zones Authority	
Expenditures incurred in the Quarter to de	eliver outputs	UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
Budget Output:000003 Facilities and Equi	pment Management	
PIAP Output: 07020401 Export processing	zones established	
NA	NA	NA
PIAP Output: 07020501 Export processing	zones established	
Motor Vehicle procured	NA	NA
Expenditures incurred in the Quarter to de	eliver outputs	UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	Total For Project	0.000
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	GRAND TOTAL	1,040,542.373
	Wage Recurrent	577,957.500
	Non Wage Recurrent	462,584.873
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	AIA	0.000

Quarter 1: Cumulative Outputs and Expenditure by End of Quarter

**Ouarter 1** 

#### **Cumulative Outputs Achieved by End of Quarter Annual Planned Outputs Programme:07 PRIVATE SECTOR DEVELOPMENT** SubProgramme:01 Enabling Environment Sub SubProgramme:01 Business Development and Investor Support **Departments Department:001 Development and Investor Support Budget Output:000022 Research and Development** PIAP Output: 07010301 Capacity for research and development strengthened to support private and public investment 1. Free Zones Enterprise Survey FY2021-22 Report Published Participated in a Labour market information and statistics data production 2. Study on the Cost-Benefit Analysis of Tax Incentives for Free Zones workshop on 15th -17th August 2022 by the Ministry of Gender, Labour and Social Development (MoGLSD) and facilitated by the International 3. Research capacity built 4. Annual client satisfation study conducted Labour Organisation (ILO). Annual client satisfaction study was 5. 2 bankable projects profiled conducted. Desk research for 2 Sector profiles on Sandal wood and Cashew nuts are on-going. Free Zones Enterprise Survey FY2021/22 Report prepared, approved and 1. Free Zones Enterprise Survey FY2021-22 Report Published 2. Study on the Cost-Benefit Analysis of Tax Incentives for Free Zones sent for printing. 3. Research capacity built 4. Annual client satisfation study conducted 5. 2 bankable projects profiled Cumulative Expenditures made by the End of the Quarter to UShs Thousand **Deliver Cumulative Outputs** Item Spent **Total For Budget Output** 0.000 Wage Recurrent 0.000 Non Wage Recurrent 0.000 Arrears 0.000 AIA 0.000 **Budget Output:190024 Investor Protection**

#### Quarter 1

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07020401 Export processing zones established	
10,000 direct & indirect jobs created 20 Developers and Operators USD 200m new investment in Free Zones 200 acres of land acquired Generate 20% of Uganda's exports A positive trade balance in Free Zones with 5% increase All Free Zones automated	<ul> <li>228 new Jobs were created by 22 Free Zones, Authority received six (6) applications. These include: Aaryanshh Organics Limited for Spices Processing; Godson Commodities Limited for Cereal Processing; Reddy Mines SMC Limited for Gold processing; Azacom Limited for Coffee processing; Baa Agro processors Limited for Spices and Cereals processing; Biosyntec Uganda Limited for Avocado processing. The exports from the Free Zones were US\$13,654,170.82</li> <li>The department participated in the West Nile Business Expo held on 6th - 8th July, 2022 in Arua District to create awareness about Free Zones Scheme.</li> <li>6 Local Governments of Bugiri, Mubende, Bushenyi, Moyo, Kole, Mitooma were engaged for land acquisition to establish industrial infrastructure under the Free Zones SchemeFive (5) strategic engagements with our partners. These include:MOFA, UMA, COFFEE and COCOA Associations, Horti-Fresh Association.Free Zones Enterprise Survey FY2021/22 Report prepared, approved and sent for printing.</li> </ul>
PIAP Output: 07020501 Export processing zones established 10,000 direct & indirect jobs created 20 Developers and Operators USD 200m new investment in Free Zones 200 acres of land acquired Generate 20% of Uganda's exports A positive trade balance in Free Zones with 5% increase All Free Zones automated	463 new Jobs were created by Free Zones Developers and Operat, Authority received six (6) applications. These include: Aaryanshh Organics Limited for Spices Processing; Godson Commodities Limited for Cereal Processing; Reddy Mines SMC Limited for Gold processing; Azacom Limited for Coffee processing; Baa Agro processors Limited for Spices and Cereals processing; Biosyntec Uganda Limited for Avocado processing. The exports from the Free Zones were US\$13,654,170.826 06 Local Governments of Bugiri, Mubende, Bushenyi, Moyo, Kole, Mitooma were engaged for land acquisition to establish industrial infrastructure under the Free Zones Scheme,Five (5) strategic engagements with our partners. These include: Organized a workshop with Ministry of Foreign Affairs to discuss the role of Commercial and Economic
	Diplomacy in leveraging the Free Zones Scheme for Export and market presence on 22nd September 2022; Organized a sensitization workshop for stakeholders in the Cocoa, Coffee, Dairy, and Leather
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	presence on 22nd September 2022; Organized a sensitization workshop for
	presence on 22nd September 2022; Organized a sensitization workshop for stakeholders in the Cocoa, Coffee, Dairy, and Leather

227001 Travel inland

ual Planned Outputs Cumulative Outputs Achieved by End of Quarter		of Quarter
	Total For Budget Output	82,991.760
	Wage Recurrent	0.000
	Non Wage Recurrent	82,991.760
	Arrears	0.000
	AIA	0.000
	Total For Department	82,991.760
	Wage Recurrent	0.000
	Non Wage Recurrent	82,991.760
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Sub SubProgramme:02 Legal and Board Affairs		
Departments		
Department:001 Legal and Board Affairs		
Budget Output:000012 Legal and Advisory services		
PIAP Output: 07020401 Export processing zones estab	blished	
<ol> <li>Four Land titles acquired</li> <li>All Free Zones gazetted</li> <li>Litigation services provided</li> <li>Compliance ensured</li> <li>Board activities Implemented</li> </ol>	Prepared and executed a Contract for Supe International Airport Fee Zone ,Licensed of Trading (U) Limited on 2nd August 2022 UPPC for gazetting.evaluated and renewe include; M/s Wagagai Limited (9th Augus International Industrial Cooperation Limit Ugarose Flowers Ltd (9th August 2022), N 2022) and M/s Shree Modern Textile Limi Limited, In a bid to review the Free Zones law, the benchmarking exercise to the Special Eco Processing Zones (EPZs) in Dar-es-salaan 2022. The exercise included site visits to t salaam. The Authority also organized a bench-mar Economic Zones (SEZs) and Export Proce from 29th – 30th Sept	one (1) Developer, M/s FARU and the same was submitted to ed 5 (five) Licenses. These st 2022), M/s China Africa ted (28th September 2022), M/s M/s Jambo Roses Ltd (9th August ited (12th September 2022) (U) Authority organised a momic Zones (SEZs) and Export n – Tanzania from 3rd – 8th July the Mabibo EPZ in Dar-es-

Annual Planned Outputs Achieved by End of Quarter		End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousan
Item		Spent
211107 Boards, Committees and Council Allowances		77,210.000
	Total For Budget Output	77,210.000
	Wage Recurrent	0.000
	Non Wage Recurrent	77,210.000
	Arrears	0.000
	AIA	0.000
	Total For Department	77,210.000
	Wage Recurrent	0.000
	Non Wage Recurrent	77,210.000
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Sub SubProgramme:03 General Administration and	l Support Services	
Departments		
Department:001 Finance and Accounts		
Budget Output:000004 Finance and Accounting		
PIAP Output: 07020401 Export processing zones est	tablished	
Quarterly Finance committee meetings Quarterly, semi-annual and annual financial reports pre- submitted Asset register updated and maintained Consolidated risk register available Audit responses provided	pared and	

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 07020501 Export processing zones estab	blished		
Quarterly Finance committee meetings Quarterly, semi-annual and annual financial reports prepa submitted Asset register updated and maintained Consolidated risk register available Audit responses provided	red and	One Quaterly Finance commitee held, Annual financial reports prepared and submitted. Audit responses provided.	
Cumulative Expenditures made by the End of the Qua Deliver Cumulative Outputs	arter to		UShs Thousand
Item			Spent
	Total For Bu	dget Output	0.000
	Wage Recurre	ent	0.000
	Non Wage Re	ecurrent	0.000
	Arrears		0.000
	AIA		0.000
Budget Output:000006 Planning and Budgeting service	ces		
PIAP Output: 07020402 Export processing zones estab	blished		-
Quarterly vote performance reports Budget Framework Paper submitted Ministerial Policy Statement prepared and submitted Quarterly and annual workplans consolidated Budget estimates prepared Mid term evaluation of strategic plan II		Quarter Four report prepared and submitted to MoFPED, Quarterly Budget Monitoring conducted with BMAU.	
Cumulative Expenditures made by the End of the Qua Deliver Cumulative Outputs	arter to		UShs Thousand
Item			Spent
227001 Travel inland			1,064.000
	Total For Bu	dget Output	1,064.000
	Wage Recurre	ent	0.000
	Non Wage Re	ecurrent	1,064.000
	Arrears		0.000
	AIA		0.000
	Total For De	partment	1,064.000
	Wage Recurre	ent	0.000

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
1	on Wage Recurrent 1,064.00
1	rrears 0.00
	<i>IA</i> 0.000
Department:002 HR and Administration	
Budget Output:000005 Human Resource Management	
PIAP Output: 07020401 Export processing zones establish	1
<ol> <li>Human Resource Policies and Procedures implemented</li> <li>Staff recruited and deployed</li> <li>Fleet Management System ensured</li> <li>Effective Records Management System</li> <li>Staff performance assessed</li> <li>All staff trained</li> <li>Utilities managed</li> </ol>	Paid staff salaries for 03 months,a) HR Manual disseminated and interpreted to staff as and when need arises,a) 4 Motor Vehicles maintained, b) 2 Motor Vehicles were serviced and 1 Motor vehicle repaired,c) Facilitated all staff movements with fuel for 3 months,vehicles comprehensively insured, Held staff retreat for team building, office premises maintained and utilities paid for 3 months,Staff welfare provided for 3 months
PIAP Output: 07020501 Export processing zones establish	l
<ol> <li>Human Resource Policies and Procedures implemented</li> <li>Staff recruited and deployed</li> <li>Fleet Management System ensured</li> <li>Effective Records Management System</li> <li>Staff performance assessed</li> <li>All staff trained</li> <li>Utilities managed</li> </ol>	<ul> <li>Held one staff retreat for team building,</li> <li>Paid staff salaries for 3 months (July, August &amp; September).</li> <li>Coordinated staff performance appraisal.</li> <li>Provided staff welfare.</li> <li>4 Motor vehicles maintained.</li> <li>Office premises maintained.</li> </ul>
Cumulative Expenditures made by the End of the Quarter Deliver Cumulative Outputs	<b>to</b> UShs Thousand
Item	Spen
211102 Contract Staff Salaries	577,957.50
211106 Allowances (Incl. Casuals, Temporary, sitting allowan	es) 9,174.00
212101 Social Security Contributions	28,087.50
221003 Staff Training	
221009 Welfare and Entertainment	
221011 Printing, Stationery, Photocopying and Binding	1,759.50
223001 Property Management Expenses	3,043.800
223005 Electricity	6,500.000
223901 Rent-(Produced Assets) to other govt. units	97,350.000
227004 Fuel, Lubricants and Oils	37,625.000

	nual Planned Outputs Cumulative Outputs Achieved by End of Quarte		ter
To	Total For Budget Output		784,555.113
Wa	age Recurre	nt	577,957.500
No	on Wage Red	purrent	206,597.613
An	rears		0.000
AL	A		0.000
Budget Output:000011 Communication and Public Relations	S		
PIAP Output: 07020401 Export processing zones established	l		
Awareness and sensitisation about UFZA and the Free Zones creenhanced,	eated and	Two (2) talk shows held on KFM and on Radio Pa City held Exhibited at the PPDA Business Expo 2022 at Ko Grounds 8th – 10th July 2022 Four (4) Strategic Stakeholders engaged Sixteen (16) stories on television, radio, online cha platforms aired/published A video documentary on Free Zones produced One (1) advert on Pre-qualification of service prov	lolo Independence annels and social media
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	0		UShs Thousand
T.			<b>C</b> • •
Item			
221001 Advertising and Public Relations	4.1 E D		91,270.000
221001 Advertising and Public Relations To		lget Output	91,270.000 91,270.000
221001 Advertising and Public Relations To Wa	age Recurre	nt	91,270.000 91,270.000 0.000
221001 Advertising and Public Relations To Wa No	age Recurre on Wage Rec	nt	0.000 91,270.000
221001 Advertising and Public Relations To Wa No Arr	age Recurre on Wage Rec rears	nt	91,270.000 91,270.000 0.000 91,270.000 0.000
221001 Advertising and Public Relations To Wa No Arr <i>Alz</i>	age Recurrer on Wage Rec rears A	nt surrent	91,270.000 91,270.000 0.000 91,270.000 0.000 0.000
221001 Advertising and Public Relations To Wa No Ari AL To	age Recurrer on Wage Rec rears A tal For Dep	artment	91,270.000 91,270.000 0.000 91,270.000 0.000 0.000 875,825.113
221001 Advertising and Public Relations To Wa No Ari All To Wa	age Recurrer on Wage Rec rears <u>A</u> tal For Dep age Recurrer	nt purrent artment nt	91,270.000 91,270.000 0.000 91,270.000 0.000 0.000 875,825.113 577,957.500
221001 Advertising and Public Relations To Wa No Ari AL To Wa No	age Recurrer on Wage Rec rears <u>A</u> tal For Dep age Recurrer on Wage Rec	nt purrent artment nt	91,270.000 91,270.000 0.000 91,270.000 0.000 0.000 875,825.113 577,957.500 297,867.613
221001 Advertising and Public Relations To Wa No Ari AL To Wa No	age Recurrer on Wage Rec rears <u>A</u> tal For Dep age Recurrer on Wage Rec rears	nt purrent artment nt	91,270.000 91,270.000 0.000 91,270.000 0.000 0.000 875,825.113 577,957.500 297,867.613 0.000
221001 Advertising and Public Relations To Wa No Arr AL To Wa No Arr AL To No Arr AL To No Arr AL AL No Arr AL AL NO AR AL	age Recurrer on Wage Rec rears <u>A</u> tal For Dep age Recurrer on Wage Rec rears	nt purrent artment nt	91,270.000 91,270.000 0.000 91,270.000 0.000 0.000 875,825.113 577,957.500

	Cumulative Outputs Achieved by End of Quarter
nes Authority	

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 07020402 Export processing zones established		
<ol> <li>Internet access and services provided</li> <li>Email Services operationalized</li> <li>User systems and support functions updated</li> <li>All Computing devices secured against virus attacks</li> <li>Functional ICT Infrastructure installed</li> <li>Communication systems enabled</li> </ol>	Internet services provided, Email services subscribed for, All systems and support functions updated,Computer devices were secured with an Anti Virus,Communications Systems were enabled.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand	
Item	Spent	
221008 Information and Communication Technology Supplies.	3,451.500	
Total For Bu	1dget Output 3,451.500	
Wage Recurr	ent 0.000	
Non Wage R	ecurrent 3,451.500	
Arrears	0.000	
AIA	0.000	
Total For De	epartment 3,451.500	
Wage Recurr	ent 0.000	
Non Wage R	ecurrent 3,451.500	
Arrears	0.000	
AIA	0.000	
Department:004 Internal Audit		
Budget Output:000001 Audit and Risk Management		
PIAP Output: 07020402 Export processing zones established		
1. All UFZA Technical works and Construction ctivities inspected, monitored and reports produced01 Audit report prepared for the review of the a) Directorate of Corporate affairs.2. Compliance of Linceces assessed, comfirmed and findings shared with management and the Board 3. New Licencees evaluation process reviewed01 Audit report prepared for the review of the a) Directorate of Corporate affairs.3. New Licencees evaluation process reviewed01 Audit report prepared for the review of the a) Directorate of Corporate affairs.		

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	UShs Thousand
Item	Spent
Total For Budget Output	0.000

#### Quarter 1

0.000

Annual Planned Outputs	Cumulative Outputs Achieved	by End of Quarter
Non Wa	age Recurrent	0.000
Arrears		0.000
AIA		0.000
Total F	or Department	0.000
Wage R	ecurrent	0.000
Non Wa	age Recurrent	0.000
Arrears		0.000
AIA		0.000
Development Projects		
Project:1755 Retooling of the Uganda Free Zones Authority		
Budget Output:000002 Construction Management		
PIAP Output: 07010201 An overarching local content policy fram	nework developed	
International Airport Free Zone (EIAFZ) constructed 2. Supervision of works at EIAFZ 3. EIAFZ marketing and management policy developed 4. Accommodation, caretaker, guard services at Buwaya	<ul><li>90% progress</li><li>3 Stake holder meetings held,</li><li>Effective occupation of the Land</li></ul>	at Buwaya, Security and Land caretaking Vorks for Accommodation facilities at
Deliver Cumulative Outputs		
Item		Spent
Total F	or Budget Output	0.000
GoU Do	evelopment	0.000
Externa	l Financing	0.000
Arrears		0.000
AIA		0.000
Budget Output:000003 Facilities and Equipment Management		
PIAP Output: 07020401 Export processing zones established		
Central registry established Furniture and fittings acquired 2 Transport equipment acquired	NA	

Annual Planned Outputs	Cumulative Outputs Achi	eved by End of Quarter
Project:1755 Retooling of the Uganda Free Zon	es Authority	
PIAP Output: 07020501 Export processing zon	es established	
Motor vehicle acquired GPS machine procured 2 laptops acquired 4 office chairs procured Acquisition of filing cabins Office partitioning and workstation Zoom lens acquired	NA	
Cumulative Expenditures made by the End of t Deliver Cumulative Outputs	he Quarter to	UShs Thousand
Item		Spent
	Total For Budget Output	0.000
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	Total For Project	0.000
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	GRAND TOTAL	1,040,542.373
	Wage Recurrent	577,957.500
	Non Wage Recurrent	462,584.873
	GoU Development	0.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

#### **Quarter 2: Revised Workplan**

Annual Plans	Quarter's Plan	Revised Plans
Programme:07 PRIVATE SECTOR DEVELO	OPMENT	
SubProgramme:01		
Sub SubProgramme:01 Business Developmen	t and Investor Support	
Departments		
Department:001 Development and Investor S	upport	
Budget Output:000022 Research and Develop	oment	
PIAP Output: 07010301 Capacity for research	h and development strengthened to support privat	te and public investment
<ol> <li>Free Zones Enterprise Survey FY2021-22 Report Published</li> <li>Study on the Cost-Benefit Analysis of Tax Incentives for Free Zones</li> <li>Research capacity built</li> <li>Annual client satisfation study conducted</li> <li>2 bankable projects profiled</li> </ol>	2 research trainings with university undertaken, 2 Bankable projects for value addition and export in Free Zones prepared, 1 Research dissemination meetings held, 100 local producers profiled on their production and bulking potential to Free Zones,	2 research trainings with university undertaken, 2 Bankable projects for value addition and export in Free Zones prepared, 1 Research dissemination meetings held, 100 local producers profiled on their production and bulking potential to Free Zones,
<ol> <li>Free Zones Enterprise Survey FY2021-22 Report Published</li> <li>Study on the Cost-Benefit Analysis of Tax Incentives for Free Zones</li> <li>Research capacity built</li> <li>Annual client satisfation study conducted</li> <li>2 bankable projects profiled</li> </ol>	NA	NA

Annual Plans	Quarter's Plan	Revised Plans
Budget Output:190024 Investor Protection		
PIAP Output: 07020401 Export processing zor	nes established	
10,000 direct & indirect jobs created 20 Developers and Operators USD 200m new investment in Free Zones 200 acres of land acquired Generate 20% of Uganda's exports A positive trade balance in Free Zones with 5% increase All Free Zones automated	1 Regional Business Forum, 12 road shows held, 1 sensitization training to key stakeholders, 50 acres of land acquired, 2500 jobs created quarterly, 5 Developers and Operators, 1 Commercial diplomacy Engagement conducted, , 9 UESW Support sessions with Free Zones, 100% inspections and monitoring visits undertaken, 9 pre-inspection visits, GPS coordinates for 5 prospects collected, 1 Sensitization of Free Zones on Quality standards & Sanitary and Phyto-sanitary measures organized, A Policy on management and utilization of Public Free Zones developed, World-FZO & AEZO conferences attended	NA
PIAP Output: 07020501 Export processing zor	nes established	1
10,000 direct & indirect jobs created 20 Developers and Operators USD 200m new investment in Free Zones 200 acres of land acquired Generate 20% of Uganda's exports A positive trade balance in Free Zones with 5% increase All Free Zones automated	1 Regional Business Forum, 12 road shows held, 1 sensitization training to key stakeholders, 50 acres of land acquired, 2500 jobs created quarterly, 5 Developers and Operators, 1 Commercial diplomacy Engagement conducted, , 9 UESW Support sessions with Free Zones, 100% inspections and monitoring visits undertaken, 9 pre-inspection visits, GPS coordinates for 5 prospects collected, 1 Sensitization of Free Zones on Quality standards & Sanitary and Phyto-sanitary measures organized, A Policy on management and utilization of Public Free Zones developed, World-FZO & AEZO conferences attended	1 Regional Business Forum, 12 road shows held, 1 sensitization training to key stakeholders, 50 acres of land acquired, 2500 jobs created quarterly, 5 Developers and Operators, 1 Commercial diplomacy Engagement conducted, , 9 UESW Support sessions with Free Zones, 100% inspections and monitoring visits undertaken, 9 pre-inspection visits, GPS coordinates for 5 prospects collected, 1 Sensitization of Free Zones on Quality standards & Sanitary and Phyto-sanitary measures organized, A Policy on management and utilization of Public Free Zones developed, World-FZO & AEZO conferences attended

**Develoment Projects** 

N/A

Sub SubProgramme:02 Legal and Board Affairs

Departments

**Department:001 Legal and Board Affairs** 

Annual Plans	Quarter's Plan	Revised Plans
Budget Output:000012 Legal and Advisory set	rvices	
PIAP Output: 07020401 Export processing zor	nes established	
<ol> <li>Four Land titles acquired</li> <li>All Free Zones gazetted</li> <li>Litigation services provided</li> <li>Compliance ensured</li> <li>Board activities Implemented</li> </ol>	1 Land title acquired, All Free Zones gazatted, Litigation services provided, Compliance to regulations ensured, Board meetings organised	1 Land title acquired, All Free Zones gazatted, Litigation services provided, Compliance to regulations ensured, Board meetings organised
Develoment Projects		
N/A Sub SubProgramme:03 General Administration	on and Support Services	
Departments		
Department:001 Finance and Accounts		
Budget Output:000004 Finance and Accountin	ıg	
PIAP Output: 07020401 Export processing zon	nes established	
Quarterly Finance committee meetings Quarterly, semi-annual and annual financial reports prepared and submitted Asset register updated and maintained Consolidated risk register available Audit responses provided	Quarterly Finance committee meetings held, Quarterly, semi-annual and annual financial reports prepared and submitted, Asset register updated and maintained, Consolidated risk register available, Audit responses provided	NA
PIAP Output: 07020501 Export processing zon	nes established	
Quarterly Finance committee meetings Quarterly, semi-annual and annual financial reports prepared and submitted Asset register updated and maintained Consolidated risk register available Audit responses provided	Quarterly Finance committee meetings held, Quarterly, semi-annual and annual financial reports prepared and submitted, Asset register updated and maintained, Consolidated risk register available, Audit responses provided	Quarterly Finance committee meetings held, Quarterly, semi-annual and annual financial reports prepared and submitted, Asset register updated and maintained, Consolidated risk register available, Audit responses provided

Annual Plans	Quarter's Plan	Revised Plans
Budget Output:000006 Planning and Budgetin	g services	
PIAP Output: 07020402 Export processing zon	es established	
Quarterly vote performance reports Budget Framework Paper submitted Ministerial Policy Statement prepared and submitted Quarterly and annual workplans consolidated Budget estimates prepared Mid term evaluation of strategic plan II	Quarter II vote performance reports, Budget Framework Paper, and annual workplans FY 2023-24 prepared-submitted, Mid term evaluation of strategic plan II undertaken	Quarter II vote performance reports, Budget Framework Paper, and annual workplans FY 2023-24 prepared-submitted, Mid term evaluation of strategic plan II undertaken
Department:002 HR and Administration		
Budget Output:000005 Human Resource Man	agement	
PIAP Output: 07020401 Export processing zon	es established	
<ol> <li>Human Resource Policies and Procedures implemented</li> <li>Staff recruited and deployed</li> <li>Fleet Management System ensured</li> <li>Effective Records Management System</li> <li>Staff performance assessed</li> <li>All staff trained</li> <li>Utilities managed</li> </ol>	Latest HR Policies communicated to all staff quarterly, conflicts resolved as they occur, Staff recruited and deployed, Payment of staff salaries by 28th of every month, gratuity and social benefits, All Staff performance assessed Quarterly, Staff capacity built through organizing trainings, Records managed, staff welfare provided, Postage and Courier services provided, Covid-19 guidelines implemented, 4 motor vehicles maintained, office premises maintained, Utilities paid, contracts committee facilitated	NA
PIAP Output: 07020501 Export processing zon	es established	
<ol> <li>Human Resource Policies and Procedures implemented</li> <li>Staff recruited and deployed</li> <li>Fleet Management System ensured</li> <li>Effective Records Management System</li> <li>Staff performance assessed</li> <li>All staff trained</li> <li>Utilities managed</li> </ol>	Latest HR Policies communicated to all staff quarterly, conflicts resolved as they occur, Staff recruited and deployed, Payment of staff salaries by 28th of every month, gratuity and social benefits, All Staff performance assessed Quarterly, Staff capacity built through organizing trainings, Records managed, staff welfare provided, Postage and Courier services provided, Covid-19 guidelines implemented, 4 motor vehicles maintained, office premises maintained, Utilities paid, contracts committee facilitated	Latest HR Policies communicated to all staff quarterly, conflicts resolved as they occur, Staff recruited and deployed, Payment of staff salaries by 28th of every month, gratuity and social benefits, All Staff performance assessed Quarterly, Staff capacity built through organizing trainings, Records managed, staff welfare provided, Postage and Courier services provided, Covid-19 guidelines implemented, 4 motor vehicles maintained, office premises maintained, Utilities paid, contracts committee facilitated

Annual Plans	Quarter's Plan	Revised Plans
Budget Output:000011 Communication and Pu	ıblic Relations	
PIAP Output: 07020401 Export processing zon	es established	
Awareness and sensitisation about UFZA and the Free Zones created and enhanced,	15 social media banner adverts designed, Promotional materials acquired, 20 TV adverts, one radio talk show, 1 Media briefing held, Exhibition at the UMA International Trade Fair, Content Developed on Free Zones in Uganda	15 social media banner adverts designed, Promotional materials acquired, 20 TV adverts, one radio talk show, 1 Media briefing held, Exhibition at the UMA International Trade Fair, Content Developed on Free Zones in Uganda
Department:003 Information Technology	1	I
Budget Output:000019 ICT Services		
PIAP Output: 07020402 Export processing zon	es established	
<ol> <li>Internet access and services provided</li> <li>Email Services operationalized</li> <li>User systems and support functions updated</li> <li>All Computing devices secured against virus attacks</li> <li>Functional ICT Infrastructure installed</li> <li>Communication systems enabled</li> </ol>	1. Internet access and services provided 2. Email Services operationalized 3. User systems and support functions updated 4. All Computing devices secured against virus attacks 5. Functional ICT Infrastructure installed 6. Communication systems enabled	NA
Department:004 Internal Audit		
Budget Output:000001 Audit and Risk Manage	ement	
PIAP Output: 07020402 Export processing zon	es established	
<ol> <li>All UFZA Technical works and Construction ctivities inspected, monitored and reports produced</li> <li>Compliance of Linceces assessed, comfirmed and findings shared with management and the Board</li> <li>New Licencees evaluation process reviewed</li> </ol>	1. All UFZA Technical works and Construction ctivities inspected, monitored and reports produced 2. Compliance of Linceces assesed, comfirmed and findings shared with management and the Board 3. New Licencees evaluation process reviewed	1. All UFZA Technical works and Construction ctivities inspected, monitored and reports produced 2. Compliance of Linceces assesed, comfirmed and findings shared with management and the Board 3. New Licencees evaluation process reviewed
Develoment Projects		·

Annual Plans	Quarter's Plan	Revised Plans
Project:1755 Retooling of the Uganda Free Zon	nes Authority	
Budget Output:000002 Construction Managem	nent	
PIAP Output: 07010201 An overarching local	content policy framework developed	
<ol> <li>Production Unit II, Trade House, and Anchor Unit at Entebbe International Airport Free Zone (EIAFZ) constructed</li> <li>Supervision of works at EIAFZ</li> <li>EIAFZ marketing and management policy developed</li> <li>Accommodation, caretaker, guard services at Buwaya</li> </ol>	at Entebbe International Airport Free Zone	Production unit II, Trade House and Anchor Unit at Entebbe International Airport Free Zone (EIAFZ) constructed, Supervision of construction works at EIAFZ, Entebbe International Airport Free Zone Marketing, Public Free Zones Management and utilization policy developed, Accommodation, caretaker and guard services at Buwaya.
Budget Output:000003 Facilities and Equipme	nt Management	
PIAP Output: 07020401 Export processing zor	es established	
Central registry established Furniture and fittings acquired 2 Transport equipment acquired	NA	NA
PIAP Output: 07020501 Export processing zor	es established	
Motor vehicle acquired GPS machine procured 2 laptops acquired 4 office chairs procured Acquisition of filing cabins Office partitioning and workstation Zoom lens acquired	2 laptops, Zoom lens, Office partitioning Workstation, 4 office chairs, cabinets and GPS machine procured	2 laptops, Zoom lens, Office partitioning Workstation, 4 office chairs, cabinets and GPS machine procured

### V4: NTR Collections, Off Budget Expenditure and Vote Cross Cutting Issues

#### Table 4.1: NTR Collections

Revenue Code	Revenue Name	Planned Collection FY2022/23 (Billions)	
142225	Other Licence fees	0.583	0.000
		Total 0.583	0.000

#### FY 2022/23

Quarter 1

### **VOTE:** 161 Uganda Free Zones Authority

 Table 4.2: Off-Budget Expenditure By Department and Project

#### Table 4.3: Vote Crosscutting Issues

### i) Gender and Equity

Objective:	To promote gender fairness in UFZA
Issue of Concern: 1 Gender and equity policy not yet operationalized	
	2. Limited capacity for mainstreaming gender and equity issues in policies, programs and projects
	3. Limited use and availability of gender dis-aggregated data
Planned Interventions:	1. Develop a strategy for operationalization of UFZA Gender policy
	2. Train staff on mainstreaming G&E issues
	3. Train staff in G&E data analysis and use.
	4. Attend international Conferences on G&E
Budget Allocation (Billion):	0.002
Performance Indicators:	Number of staff trained in gender and equity related issues
	Gender policy imoplemented
	Number of conferences on G & E attended
Actual Expenditure By End Q1	0
Performance as of End of Q1	
<b>Reasons for Variations</b>	no dender related activities undertaken

#### ii) HIV/AIDS

Objective:	To have an HIV discrimination and stigimatization free workplace
Issue of Concern:	<ol> <li>Limited access to medical services at the workplace including Medicare for staff living with HIV/AIDS</li> <li>Limited access to health information by staff</li> </ol>
Planned Interventions:	<ol> <li>Improve supplies of drugs and equipment for the Sick Bay</li> <li>Carry out health awareness campaigns including health week</li> <li>Provide Medicare for all staff living with HIV AIDS</li> </ol>
	4. Develop checklists for mainstreaming HIV/AIDS
Budget Allocation (Billion):	0.015
Performance Indicators:	Number of HIV awareness campaigns conducted Number of staff receiving medicare
Actual Expenditure By End Q1	0
Performance as of End of Q1	
<b>Reasons for Variations</b>	limited quarterly release

**Objective:** 

To minimize the risks of environmental pollution in Free Zones

Issue of Concern:	. Limited awareness on environmental issues within UFZA 2. Limited capacity for mainstreaming environment in MFPED Programme/ projects & Free Zones
Planned Interventions:	<ol> <li>Organize workshops on sustainable environment awareness</li> <li>Organize workshops to build capacity on mainstreaming environment</li> <li>Create a green environment around the Public Zones</li> <li>Develop checklists for mainstreaming environmental issues</li> </ol>
Budget Allocation (Billion):	0.050
Performance Indicators:	Green environment around the Public Free Zone Number of workshops conducted in relatio to environment isssues.
Actual Expenditure By End Q1	0
Performance as of End of Q1	
Reasons for Variations	traings not undertaken due to limite funds
iv) Covid	
Objective:	Control the spread of Covid-19 in and around office premises
Issue of Concern:	Laxity in the population to observe the recommended preventive measures against Covid-19.
Planned Interventions:	<ol> <li>Ensure strict adherence to Standard Operation Procedures as guided by Ministry of Health</li> <li>Create covid-19 awareness amongst all stakeholders</li> <li>Improve covid-19 infection prevention and control measures</li> </ol>
Budget Allocation (Billion):	0.001
Performance Indicators:	Availability of hand washing facilities at UFZA offices. Availability of infection control supplies like masks and sanitizers
Actual Expenditure By End Q1	00
Performance as of End of Q1	

 Reasons for Variations
 limited funding