

VOTE: 161 **Uganda Free Zones Authority**

V1: VOTE OVERVIEW

i) Vote Strategic Objectives

1. To accelerate the development of industrial infrastructure to attract and retain private sector investments into Free Zones for export production along the Growth corridors of the Frowth Triangle as identified by NDP III
2. To create 500,000 employment opportunities in Free Zones.
3. Linkage of Free Zones to Export Markets to foster increased foreign exchange earnings.
4. Strengthen Legal framework, Governance structures, Management systems and Human capabilities of the Authority to attain high productivity.
5. To mainstream sustainable consumption and production, Gender and Equity in the Free Zones

ii) Snapshot of Medium Term Budget Allocations

Table V1.1 Overview of Vote Medium Term Allocations (Ush Billion)

<i>Billion Uganda Shillings</i>	FY2022/23		FY2023/24	MTEF Budget Projections			
	Approved Budget	Spent by End Sep	Proposed Budget	2024/25	2025/26	2026/27	2027/28
Recurrent Wage	2.393	0.578	2.393	2.512	2.764	3.040	3.040
Non Wage	3.248	0.462	3.778	3.854	4.624	6.243	6.243
Devt. GoU	22.716	0.000	5.409	5.409	6.491	9.087	9.087
ExtFin	0.000	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	28.357	1.040	11.580	11.775	13.879	18.370	18.370
Total GoU+Ext Fin (MTEF)	28.357	1.040	11.580	11.775	13.879	18.370	18.370
<i>A.I.A Total</i>	0.000	0	0	0.000	0.000	0.000	0.000
Grand Total	28.357	1.040	11.580	11.775	13.879	18.370	18.370

Table V1.2: Medium Term Projections by Programme and Sub-Subprogramme

<i>Billion Uganda Shillings</i>	FY2022/23		2023/24	MTEF Budget Projection			
	Approved Budget	Spent by End Sep	Proposed Budget	2024/25	2025/26	2026/27	2027/28
07 PRIVATE SECTOR DEVELOPMENT							
01 Business Development and	0.261	0.083	0.400	0.000	0.000	0.000	0.000
02 Legal and Board Affairs	0.660	0.077	0.100	0.000	0.000	0.000	0.000
03 General Administration and	27.436	0.880	10.550	11.235	13.230	17.494	17.494

VOTE: 161

Uganda Free Zones Authority

Recurrent							
001 Development and Investor Support	0.261	0.083	0.390	0.000	0.000	0.000	0.000
002 Technical Services	0.000	0.000	0.010	0.000	0.000	0.000	0.000
Total for the Sub-SubProgramme	0.261	0.083	0.400	0.000	0.000	0.000	0.000
Sub-SubProgramme: 02 Legal and Board Affairs							
Recurrent							
001 Legal and Board Affairs	0.660	0.077	0.100	0.000	0.000	0.000	0.000
Total for the Sub-SubProgramme	0.660	0.077	0.100	0.000	0.000	0.000	0.000
Sub-SubProgramme: 03 General Administration and Support Services							
Recurrent							
001 Finance and Accounts	0.052	0.001	0.000	0.000	0.144	0.144	0.144
002 HR and Administration	4.538	0.876	5.071	5.227	5.997	7.665	8.125
003 Information Technology	0.106	0.003	0.050	0.460	0.460	0.460	0.000
004 Internal Audit	0.025	0.000	0.020	0.138	0.138	0.138	0.138
Development							
1755 Retooling of the Uganda Free Zones Authority	22.716	0.000	5.409	5.409	6.491	9.087	9.087
Total for the Sub-SubProgramme	27.436	0.880	10.550	11.235	13.230	17.494	17.494
Total for the Programme	28.357	1.040	11.050	11.235	13.230	17.494	17.494
Programme: 08 SUSTAINABLE ENERGY DEVELOPMENT							
Sub-SubProgramme: 03 General Administration and Support Services							
Total for the Sub-SubProgramme	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Programme: 10 SUSTAINABLE URBANISATION AND HOUSING							
Sub-SubProgramme: 02 Legal and Board Affairs							
Recurrent							
001 Legal and Board Affairs	0.000	0.000	0.530	0.541	0.649	0.876	0.876
Total for the Sub-SubProgramme	0.000	0.000	0.530	0.541	0.649	0.876	0.876

VOTE: 161

Uganda Free Zones Authority

Sub-SubProgramme: 03 General Administration and Support Services							
Total for the Sub-SubProgramme	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total for the Programme	0.000	0.000	0.530	0.541	0.649	0.876	0.876
Total for the Vote: 161	28.357	1.040	11.580	11.775	13.879	18.370	18.370

V3: VOTE MEDIUM TERM PLANS

Planned Outputs for FY2023/24 and Medium Term Plans

FY2022/23	FY2023/24		
Plan	BFP Performance	Plan	MEDIUM TERM PLANS
Programme Intervention: 010203 Establish eco-friendly fully serviced agro-industrial parks/export processing zones to stimulate and expand agro-processing.			
	Completion of Entebbe International Airport Free Zones as plug and play facility to stimulate and expand agro-processing	No MTEF for execution of the Actions	Export agro-processing zones established and functional Acres of land acquired for establishment of free zones Export processing zones and farm service centers established
Programme Intervention: 020104 Introduce incentive packages to attract investment in priority mineral value chain;			
	Introduce better incentive package to attract investors in the mineral industry.	Nil	Nil
Programme Intervention: 030501 Develop and implement a marketing and promotional strategy for oil and gas projects.			
	Engagement of UNOC on the allocation of 54 acres of land in the Hoima Kabale industrial zone for establishment of an Economic processing Zone in relation to Oil and Gas	Engagement of UNOC on the allocation of 54 acres of land in the Hoima Kabale industrial zone for establishment of an Economic processing Zone in relation to Oil and Gas	Marketing strategy for oil and gas projects developed and implemented
Programme Intervention: 040101 Construct 4 fully environmentally sustainable serviced industrial parks (1 per region)			

VOTE: 161 Uganda Free Zones Authority

<p>Sites visits, data collection, stakeholder consultations, research on parks development, ESIA's conducted, data compilation and analysis, analysis of business activities in proposed areas</p> <p>Economic activity analysis for Economic Processing Zones, stakeholder engagement, data collection and analysis</p>	<p>Sites visits, data collection, stakeholder consultations, research on parks development, ESIA's conducted, data compilation and analysis, analysis of business activities in proposed areas</p> <p>Economic activity analysis for Economic Processing Zones, stakeholder engagement, data collection and analysis</p>	<p>Construct and maintain infrastructure for 2 Public Free Zones in two regions (roads, water reticulation, HV power, solid waste management/ waste water system, ICT/CCTV, service ducts, perimeter wall fencing and landscaping MSME and common user Buildings, one stop centre)</p>
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Programme Intervention: 070102 Develop and implement a holistic local content policy, legal and institutional framework

<p>1. Competitive business environment for Free Zones enhanced.</p> <p>a) Annual Enterprise Survey of Free Zones conducted.</p> <p>b) Four trainings to mainstream local-content framework in the Free Zones</p> <p>c) 160 Inspections & Monitoring visits conducted</p> <p>d) MOUs signed and implemented with Universities and Research institutions</p> <p>e) Research publications on Free Zones disseminated.</p> <p>2.Environment, Gender and Equity Mainstreamed in Free Zones streamlined.</p> <p>a) Gender & Equity guidelines disseminated</p> <p>b) Environmental and Social Impact Assessments (ESIAs) for Free Zones conducted</p>	<p>Competitive Business Environment for Free Zone Enhanced.</p> <p>Annual Enterprise Survey of Free Zones Conducted</p> <p>Trains to mainstream local content framework in Free Zones conducted</p> <p>Inspection and Monitoring Visits conducted</p> <p>Research Publications on Free Zones disseminated.</p> <p>Environment, gender and Equity mainstreamed in Freezones</p>	<p>Mainstream and implement the Local content policy in Free Zones</p> <p>Mainstream local Content Framework in the FreeZones</p>	<p>Mainstream and implement the Local content policy in Free Zones</p> <p>Mainstream local Content Framework in the FreeZones</p>
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Programme Intervention: 070103 Develop and publicise a transparent incentive framework that supports local investors

VOTE: 161 Uganda Free Zones Authority

<p>Publicise an Incentives framework that supports local investors. Sensitization on Icentives related to Customs and Domestic taxes. Support sessions with Free Zones in the operational processes of the FZ9 Module. Hold Sector Meetings to Tract Investment in Free Zones. HoLd Strategic Free Zones busines Foruum to publicise incentives and attract investors. Conduct Commercial diplomacy Engagements Hold Five regional business Forum in country to attract local Investors into Free Zones.</p>	<p>Nil</p>	<p>Development and adoption of the incentive's framework</p>
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Programme Intervention: 070204 Increase accessibility to export processing zones

VOTE: 161**Uganda Free Zones Authority**

<p>1. Industrial infrastructure to attract and retain private sector investments into Free Zones developed</p> <p>a) Construction Works at Entebbe International Airport Free Zones completed</p> <p>b) 30 Free Zones Developers and Operators attracted</p> <p>c) Investment in Free Zones to the tune of USD200m</p> <p>d) Acquisition of 1000 acres of land for the Development of Public Free Zones</p> <p>2. Free Zones linked to Export Markets to foster increased foreign exchange earnings</p> <p>a) Value of exports generated</p> <p>b) Generate Free Zones exports and contribute 10% towards Ugandas Export earnings with backward linkages</p> <p>c) Generate 20% of Ugandas total exports from Free Zones</p> <p>d) 5 Industry specific potential markets secured</p> <p>e) Strategic foreign Missions engaged</p> <p>3. Awareness and sensitization of the Authoritys various stakeholders about UFZA and the Free Zones created and enhanced</p> <p>a) Six business Fora to market Free Zones conducted</p> <p>b) Inward and Outward Trade and Business Missions conducted</p> <p>c) Holistic awareness campaigns on Free Zones conducted</p> <p>d) A blood donation Session in partnership with Uganda Blood Transfusion Services held</p> <p>e) Exhibit at the UMA International Trade Fair 2021</p> <p>4. 100,000 Direct, indirect and induced Job opportunities in Free Zones created</p>	<p>Completion of the construction of the Entebbe International Airport Free Zone.</p> <p>20 Free Zone Developer and Operators attracted.</p> <p>Investment in Free zones to atune of USD 200M.</p> <p>Acquire 2000 acres of land for development of Free Zones.</p> <p>Link Free Zones to export markets to foster increased forweign exchange earnings through the value of exports generated, Generate Free Zones exports and contribute 10% towards uganda's export earnings with backward linkages.</p> <p>Generate 20%of Ugandan Exports from Free Zones</p> <p>Strategic Foreign Mission engaged</p> <p>Awareness and sesitisation of the authority's various stakeholders about UFZA and Free Zones created and enhanced.</p> <p>100,000 direct, indirect and induced job opportunities in Free Zones created(25,000 per quarter)</p> <p>75% level of efficiency in the governance and management of the authority</p> <p>Compliance with all Free Zones guideline.</p> <p>Audit risk management reports prepared.</p>	<p>Develop unique Customs Procedure Code for Free Zones developed in collaboration with UFZA</p> <p>Provision of incentives to local enterprises to operate in free zones.</p> <p>Market and attract developers and operators in the Public and Private Free Zones .</p> <p>Completion of the construction of Entebbe International Airport Free Zone .</p> <p>Review the legal and regulatory framework for Free Zones (Free Zones Act 2014; PERD Act; Annual Business Licensing Reform Agenda) .</p> <p>Undertake detailed market studies, in priority export markets, to inform business development and investment strategy of emerging enterprises especially in EPZ.</p> <p>Provide information, advisory and support services to develop export marketing capabilities (Export-readiness)</p> <p>Collaborate with manufacturers and exporters to develop Uganda’s export markets for target products (market studies, promotion and branding campaigns, buyer-seller networking etc) .</p> <p>Link export-ready EPZ operators (manufacturers/exporters) to foreign buyers</p>	<p>Develop unique Customs Procedure Code for Free Zones developed in collaboration with UFZA.</p> <p>Provision of incentives to local enterprises to operate in free zones.</p> <p>Market and attract developers and operators in the Public and Private Free Zones .</p> <p>Collaborate with the EAC/ COMESA /ACFTA countries to streamline the Policy environment for Free Zones</p> <p>Set up physical/industrial infrastructure and provide utilities in Buwaya, Kasese, Soroti & Jinja Free Zones .</p> <p>Undertake detailed market studies, in priority export markets, to inform business development and investment strategy of emerging enterprises especially in EPZ .</p> <p>Provide information, advisory and support services to develop export marketing capabilities (Export-readiness)</p> <p>Link export-ready EPZ operators (manufacturers/exporters) to foreign buyers</p>
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VOTE: 161**Uganda Free Zones Authority**

in Free Zones created.

a) 20,000 Jobs created per quarter.

b) 10 bankable projects.

c) 10 new labour intensive Greenfield investments attracted

5. 75% level of efficiency in the Governance and Management of the Authority

a) Compliance with all Free Zone guidelines and regulations.

b) Four Land titles for land acquired by the Authority

c) Statutory reports prepared.

d) Audit & Risk Management Reports prepared.

e) MoUs with relevant MDAs signed

Programme Intervention: 070205 Rationalize and harmonize standards institutions, and policies at local and regional level;

N/A

N/A

Programme Intervention: 080107 Expand the transmission network to key growth economic zones (industrial and science parks, mining areas and free zones, etc.)

Expand the transmission network to Entebbe International Airport Free Zone as a key economic growth zone

Power generation infrastructure & construction of transmission lines to Entebbe International Airport Free Zone, (33kVA)

Power generation infrastructure & construction of transmission lines to Entebbe International Airport Free Zone, (33kVA) Buwaya Free Zone 37MVA, Kasese Free Zone 7.4MVA, Jinja Free Zone 7.4MVA & Soroti Free Zone 7.4MVA.

VOTE: 161

Uganda Free Zones Authority

Programme Intervention: 100205 Support establishment of labour-intensive manufacturing, services, and projects for employment creation including development of bankable business plans

	100,000 direct, indirect and induced Jobs created in the Free zones and their supply chains	Market & attract Free Zones operators in labour intensive industries Develop climate change and environment sustainability plan for free zones Supervision, Monitoring and facilitation of Free Zones	Construction of Free Zone Develop climate change and environment sustainability plan for free zones
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V4: Highlights of Vote Projected Performance

Table V4.1: Budget Outputs and Indicators

Programme:	07 PRIVATE SECTOR DEVELOPMENT					
Sub SubProgramme:	01 Business Development and Investor Support					
Department:	001 Development and Investor Support					
Budget Output:	000022 Research and Development					
PIAP Output:	Capacity for research and development strengthened to support private and public investment					
Programme Intervention:	070103 Develop and publicise a transparent incentive framework that supports local investors					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
No. of new Products developed through Research Partnerships	Number	2022-23	0	0	0	02
No. of outcomes and recommendations from research studies on private sector issues adopted in Government Policy eg. Annual Budgets	Number	2022-23	0	1	0	02
Number of Research projects undertaken to support private sector development	Number	2022-23	1	2	0	02
Budget Output:	190024 Investor Protection					
PIAP Output:	Export processing zones established					
Programme Intervention:	070204 Increase accessibility to export processing zones					

VOTE: 161

Uganda Free Zones Authority

Sub SubProgramme:	01 Business Development and Investor Support					
PIAP Output:	Export processing zones established					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
No. of Unique Customs procedure codes developed	Number	2022-23	0	58	48	35
Entebbe Free Zone fully built with industrial infrastructure	List	2021-22	No	yes	No	Yes
No of gazetted Free Zones.	Number	2021/22	30	35	1	15
No of public Free Zones with fully built industrial infrastructure and utilities	Number	2021-22	0	2	0	01
No. of export-ready EPZ operators	Number	2022-23	35	75	0	50
No. of manufacturers/ exporters (EPZ operators) linked to export markets	Number	2022-23	35	75	27	50
Department:	002 Technical Services					
Budget Output:	000023 Inspection and Monitoring					
PIAP Output:	Export processing zones established					
Programme Intervention:	070204 Increase accessibility to export processing zones					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Entebbe Free Zone fully built with industrial infrastructure	List	2021/22				Yes
No of public Free Zones with fully built industrial infrastructure and utilities	Number	2021/22				01
No. of manufacturers/ exporters (EPZ operators) linked to export markets	Number	2021/22				0
Sub SubProgramme:	02 Legal and Board Affairs					
Department:	001 Legal and Board Affairs					
Budget Output:	000012 Legal and Advisory services					
PIAP Output:	Export processing zones established					
Programme Intervention:	070204 Increase accessibility to export processing zones					

VOTE: 161

Uganda Free Zones Authority

Sub SubProgramme:		02 Legal and Board Affairs				
PIAP Output:		Export processing zones established				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
No of gazetted Free Zones.	Number	2021-22	32	35	1	32
Sub SubProgramme:		03 General Administration and Support Services				
Department:		002 HR and Administration				
Budget Output:		000005 Human Resource Management				
PIAP Output:		Export processing zones established				
Programme Intervention:		070204 Increase accessibility to export processing zones				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Entebbe Free Zone fully built with industrial infrastructure	List	2021/22	No	yes	0	Yes
No of gazetted Free Zones.	Number	2021/22	30	35	1	30
Budget Output:		000011 Communication and Public Relations				
PIAP Output:		Export processing zones established				
Programme Intervention:		070204 Increase accessibility to export processing zones				
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
No of gazetted Free Zones.	Number	2021/22	32	35	0	30
Department:		003 Information Technology				
Budget Output:		000019 ICT Services				
PIAP Output:		Export processing zones established				
Programme Intervention:		070204 Increase accessibility to export processing zones				

VOTE: 161

Uganda Free Zones Authority

Sub SubProgramme:	03 General Administration and Support Services					
PIAP Output:	Export processing zones established					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
No. of Unique Customs procedure codes developed	Number	2021/21		58	0	30
Department:	004 Internal Audit					
Budget Output:	000001 Audit and Risk Management					
PIAP Output:	Export processing zones established					
Programme Intervention:	070204 Increase accessibility to export processing zones					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Entebbe Free Zone fully built with industrial infrastructure	List	2021/22		Yes	No	Yes
No of public Free Zones with fully built industrial infrastructure and utilities	Number	2021/22		1	0	01
Project:	1755 Retooling of the Uganda Free Zones Authority					
Budget Output:	000002 Construction Management					
PIAP Output:	An overarching local content policy framework developed					
Programme Intervention:	070102 Develop and implement a holistic local content policy, legal and institutional framework					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Proportion of contracts by value awarded to local providers.	Percentage	2021/22		80%	100%	100%
Programme:	10 SUSTAINABLE URBANISATION AND HOUSING					
Sub SubProgramme:	02 Legal and Board Affairs					
Department:	001 Legal and Board Affairs					
Budget Output:	000009 Legal and regulatory Services					

VOTE: 161

Uganda Free Zones Authority

Sub SubProgramme:	02 Legal and Board Affairs					
PIAP Output:	Physical Planning & Urban management system scaled					
Programme Intervention:	100501 Implement participatory and all-inclusive planning and implementation mechanism to enforce the implementation of land use regulatory and compliance frameworks					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of municipalities with PPUMIS installed & staff trained in GIS	Number	2021/222				00

V5: VOTE CROSS CUTTING ISSUES

i) Gender and Equity

OBJECTIVE	To promote gender fairness in UFZA
Issue of Concern	<ol style="list-style-type: none"> 1 Gender and equity policy not yet operationalized 2. Limited capacity for mainstreaming gender and equity issues in policies, programs and projects 3. Limited use and availability of gender dis-aggregated data
Planned Interventions	<ol style="list-style-type: none"> 1. Develop a strategy for operationalization of UFZA Gender policy 2. Train staff on mainstreaming G&E issues 3. Train staff in G&E data analysis and use. 4. Attend international Conferences on G&E
Budget Allocation (Billion)	0.002
Performance Indicators	<ol style="list-style-type: none"> 1. Number of staff trained in gender and equity related issues 2. Gender policy implemented 3. Number of conferences on G & E attended

ii) HIV/AIDS

OBJECTIVE	To have an HIV discrimination and stigmatization free workplace
Issue of Concern	<ol style="list-style-type: none"> 1. Limited access to medical services at the workplace including Medicare for staff living with HIV/AIDS 2. Limited access to health information by staff
Planned Interventions	<ol style="list-style-type: none"> 1. Improve supplies of drugs and equipment for the Sick Bay 2. Carry out health awareness campaigns including health week 3. Provide Medicare for all staff living with HIV AIDS 4. Develop checklists for mainstreaming HIV/AIDS
Budget Allocation (Billion)	0.015
Performance Indicators	<p>Number of HIV awareness campaigns conducted</p> <p>Number of staff receiving medicare</p>

VOTE: 161

Uganda Free Zones Authority

iii) Environment

OBJECTIVE	To minimize the risks of environmental pollution in Free Zones
Issue of Concern	1.Limited awareness on environmental issues within UFZA 2. Limited capacity for mainstreaming environment in MFPED Programme/ projects & Free Zones
Planned Interventions	1. Organize trainings on sustainable environment awareness 2. Organize trainings to build capacity on mainstreaming environment 3. Create a green environment around the Public Zones 4. Develop checklists for mainstreaming environmental issues
Budget Allocation (Billion)	0.05
Performance Indicators	Green environment around the Public Free Zone Level of awareness created from the trainings conducted in relation to environmental issues.

iv) Covid

OBJECTIVE	To Control the spread of Covid-19 in and the Coomunity
Issue of Concern	
Planned Interventions	
Budget Allocation (Billion)	0
Performance Indicators	