

# VOTE: 161 Uganda Free Zones Authority

## V1: VOTE OVERVIEW

### i) Vote Strategic Objectives

1. To accelerate the development of industrial infrastructure to attract and retain private sector investments into Free Zones for export production along the Growth corridors of the Frowth Triangle as identified by NDP III
2. To create 500,000 employment opportunities in Free Zones.
3. Linkage of Free Zones to Export Markets to foster increased foreign exchange earnings.
4. Strengthen Legal framework, Governance structures, Management systems and Human capabilities of the Authority to attain high productivity.
5. To mainstream sustainable consumption and production, Gender and Equity in the Free Zones

### ii) Snapshot of Medium Term Budget Allocations

**Table V1.1 Overview of Vote Medium Term Allocations (Ush Billion)**

<i>Billion Uganda Shillings</i>		FY2022/23 Proposed Budget	MTEF Budget Projections			
			2023/24	2024/25	2025/26	2026/27
Recurrent	Wage	2.393	2.393	2.393	2.393	2.393
	Non Wage	3.258	3.258	3.258	3.258	3.258
Dev.	GoU	7.876	7.876	7.876	7.876	7.876
	ExtFin	0.000	0.000	0.000	0.000	0.000
<b>GoU Total</b>		<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>
<b>Total GoU+Ext Fin (MTEF)</b>		<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>
<i>A.I.A Total</i>		0	0.000	0.000	0.000	0.000
<b>Grand Total</b>		<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>

**Table V1.2: Medium Term Projections by Programme and Sub-Subprogramme**

<i>Billion Uganda Shillings</i>	2022/23	MTEF Budget Projection			
	Proposed Budget	2023/24	2024/25	2025/26	2026/27
<b>07 PRIVATE SECTOR DEVELOPMENT</b>					
01 Business Development and Investor Support	7.736	7.736	7.736	7.736	7.736
02 Legal and Board Affairs	0.641	0.641	0.641	0.641	0.632
03 General Administration and Support Services	5.150	5.150	5.150	5.150	5.158
<b>Total for the Programme</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>
<b>Total for the Vote: 161</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>

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### V2: MEDIUM TERM BUDGET ALLOCATIONS BY DEPARTMENT AND PROJECT

Table V2.1: Medium Term Projections by Department and Project

<i>Billion Uganda Shillings</i>	2022/23	MTEF Budget Projection			
	Proposed Budget	2023/24	2024/25	2025/26	2026/27
<b>Programme: 07 PRIVATE SECTOR DEVELOPMENT</b>					
<b>Sub-SubProgramme: 01 Business Development and Investor Support</b>					
<i>Recurrent</i>					
001 Development and Investor Support	0.261	0.261	0.261	0.261	0.261
<i>Development</i>					
1373 Entebbe Airport Rehabilitation Phase 1	7.476	7.476	7.476	7.476	7.476
<b>Total for the Sub-SubProgramme</b>	<b>7.736</b>	<b>7.736</b>	<b>7.736</b>	<b>7.736</b>	<b>7.736</b>
<b>Sub-SubProgramme: 02 Legal and Board Affairs</b>					
<i>Recurrent</i>					
001 Legal and Board Affairs	0.641	0.641	0.641	0.641	0.632
<i>Development</i>					
N / A					
<b>Total for the Sub-SubProgramme</b>	<b>0.641</b>	<b>0.641</b>	<b>0.641</b>	<b>0.641</b>	<b>0.632</b>
<b>Sub-SubProgramme: 03 General Administration and Support Services</b>					
<i>Recurrent</i>					
001 Finance and Accounts	0.025	0.025	0.025	0.025	0.025
002 HR and Administration	4.557	4.557	4.557	4.557	4.557
003 Information Technology	0.138	0.138	0.138	0.138	0.146
004 Internal Audit	0.030	0.030	0.030	0.030	0.030
<i>Development</i>					
1755 Retooling of the Uganda Free Zones Authority	0.400	0.400	0.400	0.400	0.400
<b>Total for the Sub-SubProgramme</b>	<b>5.150</b>	<b>5.150</b>	<b>5.150</b>	<b>5.150</b>	<b>5.158</b>
<b>Total for the Programme</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>
<b>Total for the Vote: 161</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>	<b>13.527</b>

### V3: VOTE MEDIUM TERM PLANS

Planned Outputs for FY2022/23 and Medium Term Plans

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Plan FY2022/23	MEDIUM TERM PLANS
<b>Programme Intervention: 070102 Develop and implement a holistic local content policy, legal and institutional framework</b>	
<p>1. Competitive business environment for Free Zones enhanced.</p> <p>a) Annual Enterprise Survey of Free Zones conducted.</p> <p>b) Four trainings to mainstream local-content framework in the Free Zones</p> <p>c) 160 Inspections &amp; Monitoring visits conducted</p> <p>d) MOUs signed and implemented with Universities and Research institutions</p> <p>e) Research publications on Free Zones disseminated.</p> <p>2. Environment, Gender and Equity Mainstreamed in Free Zones streamlined.</p> <p>a) Gender &amp; Equity guidelines disseminated</p> <p>b) Environmental and Social Impact Assessments (ESIAs) for Free Zones conducted</p>	<p>1. Map local export clusters for production and bulking to promote the Buy Uganda Build Uganda Policy on the supply side for Free Zones.</p> <p>2. Implement the national local content-framework to increase the capacity for Small and Medium Sized Enterprises to supply goods and services to Free Zones</p>
<b>Programme Intervention: 070204 Increase accessibility to export processing zones</b>	
<p>1. Industrial infrastructure to attract and retain private sector investments into Free Zones developed</p> <p>a) Construction Works at Entebbe International Airport Free Zones completed</p> <p>b) 30 Free Zones Developers and Operators attracted</p> <p>c) Investment in Free Zones to the tune of USD200m</p> <p>d) Acquisition of 1000 acres of land for the Development of Public Free Zones</p> <p>2. Free Zones linked to Export Markets to foster increased foreign exchange earnings</p> <p>a) Value of exports generated</p> <p>b) Generate Free Zones exports and contribute 10% towards Ugandas Export earnings with backward linkages</p> <p>c) Generate 20% of Ugandas total exports from Free Zones</p> <p>d) 5 Industry specific potential markets secured</p> <p>e) Strategic foreign Missions engaged</p> <p>3. Awareness and sensitization of the Authoritys various stakeholders about UFZA and the Free Zones created and enhanced</p> <p>a) Six business Fora to market Free Zones conducted</p> <p>b) Inward and Outward Trade and Business Missions conducted</p> <p>c) Holistic awareness campaigns on Free Zones conducted</p> <p>d) A blood donation Session in partnership with Uganda Blood Transfusion Services held</p> <p>e) Exhibit at the UMA International Trade Fair 2021</p> <p>4. 100,000 Direct, indirect and induced Job opportunities in Free Zones created.</p> <p>a) 20,000 Jobs created per quarter.</p> <p>b) 10 bankable projects.</p> <p>c) 10 new labour intensive Greenfield investments attracted</p> <p>5. 75% level of efficiency in the Governance and Management of the Authority</p> <p>a) Compliance with all Free Zone guidelines and regulations.</p> <p>b) Four Land titles for land acquired by the Authority</p> <p>c) Statutory reports prepared.</p> <p>d) Audit &amp; Risk Management Reports prepared.</p> <p>e) MoUs with relevant MDAs signed</p>	<p>1. Review the Legal and Regulatory framework of Free Zones to provide for Special Economic Zones</p> <p>2. Acquisition of Strategic land for setting up industrial infrastructure in agro-processing, manufacturing, and regional-based Free Zones.</p> <p>3. Completion of Entebbe International Airport Free Zones and development of at least 3 other Public Free Zones along the Growth Triangle to create employment opportunities and generate incomes for Ugandans.</p> <p>4. Market and Attract Anchor Investors, Developers &amp; Operators to accelerate investments in Public and Private Free Zones.</p> <p>5. Increase the exports earnings through partnerships with relevant MDAs to identify new regional and international markets for locally manufactured Free Zones products.</p> <p>6. Identify and implement best practices for improved Planning, Financing, Regulation &amp; Management of Public Free Zones.</p> <p>7. Establish strategic partnership with Business Associations to foster backward and forward linkages in Free Zones.</p> <p>8. Develop climate change and environmental sustainability Plan for Free Zones.</p> <p>9. Strengthen Research with the Academia, Policy &amp; Research institutions, Science, Technology &amp; Innovation institutions to inform policy and develop a strategy for the growth &amp; development of Free Zones in Uganda.</p> <p>10. Strengthen governance structures, management systems and staff capacity to increase efficiency of the Authority.</p>

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### V4: Highlights of Vote Projected Performance

**Table V4.1: Budget Outputs and Indicators**

<b>Sub SubProgramme:</b>	01 Business Development and Investor Support			
<b>Department:</b>	001 Development and Investor Support			
<b>Budget Output:</b>	000022 Research and Development			
<b>PIAP Output:</b>	Capacity for research and development strengthened to support private and public investment			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>2022-2023</b>
				<b>Target</b>
No. of new Products developed through Research Partnerships	Number	2017-2018	0	0
No. of outcomes and recommendations from research studies on private sector issues adopted in Government Policy eg. Annual Budgets	Number	2017-2018	0	1
Number of Research projects undertaken to support private sector development	Number	2017-2018	1	2
<b>Sub SubProgramme:</b>	03 General Administration and Support Services			
<b>Department:</b>	004 Internal Audit			
<b>Budget Output:</b>	000001 Audit and Risk Management			
<b>PIAP Output:</b>	Export processing zones established			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>2022-2023</b>
				<b>Target</b>
No. of Unique Customs procedure codes developed	Number	2017-2018	7	10
Entebbe Free Zone fully built with industrial infrastructure	List	2017-2018	No	Yes
No of gazetted Free Zones.	Number	2017-2018	27	30
No of public Free Zones with fully built industrial infrastructure and utilities	Number	2017-2018	0	1
No. of export-ready EPZ operators	Number	2017-2018	27	30

### V5: VOTE CROSS CUTTING ISSUES

#### i) Gender and Equity

<b>OBJECTIVE</b>	To promote gender fairness in UFZA
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<b>Issue of Concern</b>	1 Gender and equity policy not yet operationalized 2. Limited capacity for mainstreaming gender and equity issues in policies, programs and projects 3. Limited use and availability of gender dis-aggregated data
<b>Planned Interventions</b>	1. Develop a strategy for operationalization of UFZA Gender policy 2. Train staff on mainstreaming G&E issues 3. Train staff in G&E data analysis and use. 4. Attend international Conferences on G&E
<b>Budget Allocation (Billion)</b>	0.002
<b>Performance Indicators</b>	Number of staff trained in gender and equity related issues Gender policy implemented Number of conferences on G & E attended

### ii) HIV/AIDS

<b>OBJECTIVE</b>	To have an HIV discrimination and stigmatization free workplace
<b>Issue of Concern</b>	1. Limited access to medical services at the workplace including Medicare for staff living with HIV/AIDS 2. Limited access to health information by staff
<b>Planned Interventions</b>	1. Improve supplies of drugs and equipment for the Sick Bay 2. Carry out health awareness campaigns including health week 3. Provide Medicare for all staff living with HIV AIDS 4. Develop checklists for mainstreaming HIV/AIDS
<b>Budget Allocation (Billion)</b>	0.015
<b>Performance Indicators</b>	Number of HIV awareness campaigns conducted Number of staff receiving medicare

### iii) Environment

<b>OBJECTIVE</b>	To minimize the risks of environmental pollution in Free Zones
<b>Issue of Concern</b>	1. Limited awareness on environmental issues within UFZA 2. Limited capacity for mainstreaming environment in MFPED Programme/ projects & Free Zones
<b>Planned Interventions</b>	1. Organize workshops on sustainable environment awareness 2. Organize workshops to build capacity on mainstreaming environment 3. Create a green environment around the Public Zones 4. Develop checklists for mainstreaming environmental issues
<b>Budget Allocation (Billion)</b>	0.05
<b>Performance Indicators</b>	Green environment around the Public Free Zone Number of workshops conducted in relatio to environment issues.

### iv) Covid

<b>OBJECTIVE</b>	Control the spread of Covid-19 in and around office premises
<b>Issue of Concern</b>	Laxity in the population to observe the recommended preventive measures against Covid-19.
<b>Planned Interventions</b>	1. Ensure strict adherence to Standard Operation Procedures as guided by Ministry of Health 2. Create covid-19 awareness amongst all stakeholders 3. Improve covid-19 infection prevention and control measures
<b>Budget Allocation (Billion)</b>	0.001
<b>Performance Indicators</b>	Availability of hand washing facilities at UFZA offices. Availability of infection control supplies like masks and sanitizers