

# VOTE: 503 Uganda High Commission in Canada, Ottawa

## I. VOTE MISSION STATEMENT

To promote and Protect Uganda's National Interests in Canada, the Commonwealth of the Bahamas, and the International Civil Aviation Organization.

## II. STRATEGIC OBJECTIVE

Promoting Commercial and Economic Diplomacy  
 Promoting Regional and International Peace and Security  
 Enhancing Diaspora Community participation in National Development  
 Promoting the image of Uganda through Public Diplomacy  
 Strengthening the provision of Diplomatic Protocol and Consular Services  
 Strengthening the Institutional Capacity of the Embassy

## III. MAJOR ACHIEVEMENTS IN 2025/26

Supervised the Construction of the Official Residence which stands at 90% to completion, projected to be completed by May 01, 2026. The official representation car was also purchased.

Organized the 1st Canada Uganda Business Forum November 25th to 26th, 2025, resulting into the signing of a MOU between INDO Canada Chamber of Commerce and Uganda National Chamber of Commerce which will serve as a path for structured engagements between Canadian and Ugandan Business community. Business and investment linkages were initiated. Agreements signed

Hosted Ugandas 63rd Independence Celebrations and Organised the Flag raising event at Toronto City Hall stamping Ugandas Image in Canada.

Launched the National Alliance for Ugandan Canadian Associations which unites all Ugandans in Canada.

Lobbied other countries to vote for Uganda to secure a seat on the 3rd tier council of ICAO at the 42nd International Civil Aviation Organization (ICAO) conference. Mr Twijukye Kabbs won the election. Also deposited the original instruments of ratification to the protocol relating to an amendment to the convention on International Civil Aviation, articles 50a and 56.

Organised roundtable meetings with Canadian tour operators, where most of the participants have been mobilized to go to Uganda for a Familiarization tour in April 2026, to further market Uganda to the Canadian market.

Sponsored and coordinated the Uganda Canada Convention conference where, Ugandan agencies like NSSF, Uganda Free Zones and Export Promotion Authority, real estate companies like Pearl Marina made presentations to the diaspora community pledging its commitment to coordinate, support and collaborate with the diaspora for investments in Uganda.

Organized a Diaspora Skills mapping and engagement all day meeting in collaboration with the Head of Diaspora Affairs, Ministry of Foreign Affairs, IOM Officials, and the Diaspora desk officials from State House to encourage the skilled diaspora community members to invest, return, and offer their skills back home, and encouraged them to contribute to the draft Diaspora Policy.

Participated in the IMPACT Sustainability Travel and Tourism Summit in Victoria British Columbia with a representative from Uganda Tourism Board. Among others, gained knowledge on how destinations are responding to climate pressures, community expectations, and changing traveller values, Identified practical insights and followup opportunities relevant to Ugandas tourism sector.

Coordinated and Hosted the official visit of Government of the Permanent Secretary Ministry of Foreign Affairs where he held high level meetings with the Canadian government.

Showcased Uganda as a premier adventure and sustainable tourism destination at the outdoor adventure and tourism show in Toronto with 300 exhibitors and 26,000 visitors. More than 10,000 people visited the Ugandan booth and expressed interest in visiting.

Received an award by the SANKOFA Royale Global Impact Award for the Missions participation in Uniting African Diaspora thus elevating Ugandas image.

Attended, Networked and Marketed Uganda during National Day celebrations for different countries accredited to Canada.

Held Bilateral Meetings with Global Affairs, the Head of the British High Commission, Malaysia and India on a number of topics to enhance bilateral collaborations and cooperation.

Officiated at the launch of Canada Africa Maternal and Newborn Health (CAMNHA), an NGO established both in Canada and Uganda with a mission to develop and establish robust programs in Africa and Canada, in regions where lives of mothers and infants are at risk.

Marketed Ugandan Coffee at the Coffee marketing events like African Coffee International Fair (SICAF 2025) and the Coffee Association of Canada Conference where Canadian roasters and specialty coffee buyers showed commercial interest in Ugandan Coffee

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Conference where Canadian retailers and specialty coffee buyers showed commercial interest in Ugandan coffee.

Participated and created awareness of Ugandas tourism potential at the Annual Tourism Expo in Montreal, where more than 500 people visited the Ugandan booth and tourism information shared.

Promoted Ugandas culture and mobilized Ugandan diaspora to invest back home at an event graced by the Tooro Queen Mother, where more than 500 Ugandans and Canadians attended.

Carried out a market surveys in selected supermarkets across Ontario, which stock Ugandan products and discussed the challenges faced in importing these products and what government can do, to boost the volumes.

Organised Mass National Identity registration for Ugandans living in Canada, where over 1,000 Ugandans turned up for the exercise, and 800 fully registered to be issued with National Identification cards.

Secured 2 PHD scholarships for Ugandans.

Processed 23 Passport Applications, 4200 Visa Applications, 21 Certificates of Identity, 59 Dual Citizenship Applications, Authenticated 38 Drivers permits and birth certificates for Ugandans in Canada.

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## IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections				
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31	
<b>Recurrent</b>	Wage	1.175	0.588	1.175	1.175	1.175	0.000	1.175
	Non-Wage	9.148	4.927	9.143	9.143	9.143	0.000	9.143
<b>Devt.</b>	GoU	17.687	8.844	2.150	2.150	2.150	0.000	0.000
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>GoU Total</b>	<b>28.011</b>	<b>14.359</b>	<b>12.469</b>	<b>12.469</b>	<b>12.469</b>	<b>0.000</b>	<b>10.319</b>	
<b>Total GoU+Ext Fin (MTEF)</b>	<b>28.011</b>	<b>14.359</b>	<b>12.469</b>	<b>12.469</b>	<b>12.469</b>	<b>0.000</b>	<b>10.319</b>	
<b>Arrears</b>	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
<b>Total Budget</b>	<b>28.011</b>	<b>14.359</b>	<b>12.469</b>	<b>12.469</b>	<b>12.469</b>	<b>0.000</b>	<b>10.319</b>	
<b>Total Vote Budget Excluding Arrears</b>	<b>28.011</b>	<b>14.359</b>	<b>12.469</b>	<b>12.469</b>	<b>12.469</b>	<b>0.000</b>	<b>10.319</b>	

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
<b>Programme:01 Agro-Industrialization</b>	<b>0.770</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>0.770</b>	<b>0.000</b>
001 High Commission in Ottawa, Canada	0.770	0.000
<b>Programme:05 Tourism Development</b>	<b>1.500</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>1.500</b>	<b>0.000</b>
001 High Commission in Ottawa, Canada	1.500	0.000
<b>Programme:13 Innovation, Technology Development and Transfer</b>	<b>0.165</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>0.165</b>	<b>0.000</b>
001 High Commission in Ottawa, Canada	0.165	0.000
<b>Programme:16 Governance and Security</b>	<b>7.374</b>	<b>2.150</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>7.374</b>	<b>2.150</b>
001 High Commission in Ottawa, Canada	7.374	2.150
<b>Programme:18 Development Plan Implementation</b>	<b>0.510</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>0.510</b>	<b>0.000</b>
001 High Commission in Ottawa, Canada	0.510	0.000
<b>Total for the Vote</b>	<b>10.319</b>	<b>2.150</b>

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## V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

**Table 5.1: Performance Indicators**

<b>Programme: 01 Agro-Industrialization</b>				
<b>Vote Function: 01 Overseas Mission Services</b>				
<b>Department: 001 High Commission in Ottawa, Canada</b>				
<b>Key Service Area: 000093 Economic and Commercial Diplomacy</b>				
<b>PIAP Output: Markets for priority agricultural products developed and maintained</b>				

**Programme Intervention: 014111 Promote market penetration for agro-based products**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of diplomatic engagements conducted	Number	2023/24	4	4
Number of Agro-based value SMES supported to participate in international trade events	Number	2023/24	5	10
Number of new markets accessed	Number	2023/24	0	1

**Programme: 05 Tourism Development**

<b>Vote Function: 01 Overseas Mission Services</b>				
<b>Department: 001 High Commission in Ottawa, Canada</b>				
<b>Key Service Area: 000093 Economic and Commercial Diplomacy</b>				
<b>PIAP Output: Destination Uganda promoted in key source markets</b>				

**Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of international expos attended	Number	2023/24	6	8
No of Market Destination Representative firms contracted in tourist source markets	Number	2023/24	2	10
Number of digital marketing campaigns undertaken in the source markets	Number	2023/24	1	3

**Programme: 13 Innovation, Technology Development and Transfer**

**VOTE: 503 Uganda High Commission in Canada, Ottawa****Vote Function: 01 Overseas Mission Services****Department: 001 High Commission in Ottawa, Canada****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: JVS, Partnership Agreements & Offtake Agreements****Programme Intervention: 133133 Enhance international cooperation for technology development and market creation**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of JVs, Partnership Agreements & Offtake Agreements Signed	Number	2023/24	11	4

**Programme: 16 Governance and Security****Vote Function: 01 Overseas Mission Services****Department: 001 High Commission in Ottawa, Canada****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of institutional planned outputs on track	Percentage	2023/24	70%	100%
% of planned maintenance works undertaken	Percentage	2023/24	100%	100%
% of staff appraised on performance	Percentage	2023/24	1%	100%
Average staff appraisal score(%)	Percentage	2023/24	78%	100%
Gender and Equity budgeting compliance score	Number	2023/24	0.57	100
IPSAS Compliance Rating	Number	2023/24	Non-Compliant	100
No of public relations engagements conducted	Number	2023/24	25	2
No. of performance reports submitted	Number	2023/24	4	4
No. of Procurement Reports Produced and Submitted	Number	2023/24	12	1
No. of project concepts prepared	Number	2023/24	1	1
No. of staff trained	Number	2023/24	41	8

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**Vote Function: 01 Overseas Mission Services**

**Department: 001 High Commission in Ottawa, Canada**

**Key Service Area: 000014 Administrative and Support Services**

**PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of capacity building interventions undertaken	Number	2023/24	14	2
Number of Climate Change mitigation/adaptation interventions undertaken	Number	2023/24	1	1
Number of financial reports produced and submitted	Number	2023/24	4	3
Number of functions organised	Number	2023/24	3	3
Number of HIV/AIDS mainstreaming interventions undertaken	Number	2023/24	4	4
Number of joint M&E conducted	Number	2023/24	0	2
Number of Monitoring and evaluation reports produced	Number	2023/24	4	2
Number of performance reviews conducted	Number	2023/24	4	2
Opinion of the Auditor General on Vote's Financial reports	Text	2023/24	Unqualified Report	Unmodified Opinion
Proportion of clients queries resolved	Percentage	2023/24	90%	100%
Proportion of files with updated records	Percentage	2023/24	100%	100%
Proportion of functional management committees (rewards and sanction, training committees etc)	Percentage	2023/24	1%	100%
Value of salaries paid	Value	2023/24	1052.24	1.175Billion
Value of utilities, rents, repairs, maintenances and subscriptions paid.	Value	2023/24	6	1.6Billion

**Key Service Area: 460056 Consulars services**

**PIAP Output: Ugandans and Foreigners provided with consular services**

**Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad**

**VOTE: 503 Uganda High Commission in Canada, Ottawa****Vote Function: 01 Overseas Mission Services****Department: 001 High Commission in Ottawa, Canada****Key Service Area: 460056 Consular services****PIAP Output: Ugandans and Foreigners provided with consular services**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	4
Number of External intelligence reports prepared and submitted	Number	2023/24	365	4
Number of Ugandans and foreigners provided with consular services	Number	2023/24	5270	13000

**Key Service Area: 460057 Peace and security****PIAP Output: Peace and security initiatives at regional and international level supported****Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of regional and international peace and security engagements participated in.	Number	2023/24	10	4

**Key Service Area: 560092 Coordination of Economic and Commercial Diplomacy****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of performance reports submitted	Number	2023/24	4	4
No. of Procurement Reports Produced and Submitted	Number	2023/24	12	1
No. of staff trained	Number	2023/24	41	8
Number of capacity building interventions undertaken	Number	2023/24	14	2
Number of financial reports produced and submitted	Number	2023/24	4	3

**VOTE: 503 Uganda High Commission in Canada, Ottawa****Vote Function: 01 Overseas Mission Services****Department: 001 High Commission in Ottawa, Canada****Key Service Area: 560092 Coordination of Economic and Commercial Diplomacy****PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of HIV/AIDS mainstreaming interventions undertaken	Number	2023/24	4	4

**Project: 1939 Institutional Development of Uganda Embassy in Ottawa****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Institutions Retooled****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of planned retooling outputs achieved	Percentage	2023/24	1%	100%
% of retooling budget implemented	Percentage	2023/24	1%	100%

**Programme: 18 Development Plan Implementation****Vote Function: 01 Overseas Mission Services****Department: 001 High Commission in Ottawa, Canada****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: External resources mobilised to finance the implementation of the NDP****Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
External resources mobilised as a percentage of the national budget	Percentage	2023/24	0%	0%
Value of bilateral and multilateral resources (\$Million)	Value	2023/24	49.100000000000001	10Billion

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## **VI. VOTE NARRATIVE**

### **Vote Challenges**

Language barrier in French speaking provinces like Quebec.

The long distance between inland cities requires expensive air travel

Loss on Poundage

Understaffing with some positions unfilled.

High property taxes levied on the former chancery since it lost immunity when it was declared dilapidated and inhabitable by the City authorities.

The risk of loosing/expiry of the Construction permits if approved by end of June 2026 since funds for the demolition and construction of the new chancery have not been provided in the budget for next financial year.

### **Plans to improve Vote Performance**

Hiring French speaking persons to help in activities where needed.

Planning activities ahead of time and book flights earlier to reduce on the expense.

Request the Ministry of Foreign Affairs to fill up vacant positions to close the staffing gaps.

Request for funds as soon as the building permits are approved

## **VII. Off Budget Support and NTR Projections**

### **Table 7.1: Off Budget Support by Project and Department**

N/A

**VOTE: 503 Uganda High Commission in Canada, Ottawa****Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
142206	Other migration permits (excluding passport and visa fees)	0.000	0.040
<b>Total</b>		<b>0.000</b>	<b>0.040</b>

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**VIII. PERSONNEL INFORMATION**

**Table 8.1: Staff Establishment Analysis**

N / A

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**Table 8.2: Staff Recruitment Plan**

N/A