

# VOTE: 504 Uganda High Commission in India, New Delhi

## I. VOTE MISSION STATEMENT

To Promote and Protect Uganda's national interests in India and other countries of Accreditation

## II. STRATEGIC OBJECTIVE

Promote Ugandas tourism  
 Expand market access to Ugandas products and attract FDI  
 Attract appropriate technology transfer for development of specific industries  
 Enhance market access and attract FDI  
 To provide Diplomatic Protocol and Consular Services in India ad countries of accreditation  
 Mobilizing the Diaspora in India and countries of accreditation for Development  
 Strengthening Institutional Capacity of Uganda High Commission

## III. MAJOR ACHIEVEMENTS IN 2025/26

The Mission negotiated for the Amnesty for all Stranded Ugandans whose travel documents had expired. Organized and participated in three SATTE connect pre-event Road shows in Ahmedabad, Chennai and Kolkata

Process of establishing linkage between Sarrai Group Limited (often associated with Sarai/Sarai Group) and its subsidiary, Nile Fiber Board with Jindal Steel and Power, USD 50 billion Indian Company which has expressed investment prospects in copper or any other high value fetching project worth USD 1 billion. The Ugandan government signed a landmark MPSA with Sarrai Group Limited to revive the dormant Kilembe copper and cobalt mines in Kasese to produce copper cathodes and cobalt for green energy technologies.

Promoted collaboration between AMAR Equipment of Mumbai and Makerere University and Busitema University, respectively AMAR supplied one fixed bed reactor to support Engineering

Sourced 35 fully funded scholarships in the science related fields.

organized the visit of KIMS Hospital delegation to Uganda and meetings with DG Health Services, MoH and management of Mbarara Referral Hospital as well as NPA. This is to be followed with exchange of draft MoU.

On the very day of the celebrations of our 63rd Independence Anniversary and Commemoration of 63rd Uganda-India Diplomatic Relations on 28th November 2025, CNN/Network 18 invited myself the Head of Mission and the Honorary Consuls of Uganda to Mumbai (Hon. M. Agrawal) and Chennai (Hon. V. Saraogi) plus Uganda Airlines Country Manager (Mr L. Marasi) to a Media Expose at their Studios in Noida, North Delhi

The Mission in conjunction with the Indian Ministry of Commerce and Industry organized the 3rd Session of the India-Uganda Joint Trade Committee (JTC) meeting from 25 to 26 March 2025. The main objective of convening the JTC after a 23-year interval was to renegotiate more favorable terms of trade and initiate dialogue on enhancing cooperation in priority sectors as guided under NDP IV. The JTC was attended by a multisector delegation from Uganda namely: Ministries of Trade, Industry and Cooperatives; Agriculture, Animal Industry and Fisheries; Information Communication Technology and National Guidance; Internal Affairs; Works and Transport; and Justice and Constitutional Affairs. The Agreed Minutes of the Meeting detailing follow-up actions were signed

During the reporting period the Uganda High Commission in New Delhi promoted Uganda through Explore Uganda campaigns in two high value market segments and one major Roadshow namely Out bound Travel Market (OTM) Bombay from 05 to 07 February 2026 and South Asia Travel Exchange (SATTE) New Delhi from 25 to 27th February 2026. At OTM Bombay, Uganda won the OTM 2026 Best Exquisite Destination Award in India This was a prestigious accolade received by the Mission, Uganda benefited from: showcasing her tourism products to 60,000 B2B at OTM and 55,000 B2B trade visitors at SATTE 2026. And the Mission participated in the Uganda India Roadshow 2026 from 01 to 04th February 2026. This helped in bringing together key tourism stakeholders

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## IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections			
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31
<b>Recurrent</b>	Wage	0.401	0.200	0.401	0.401	0.401	0.401
	Non-Wage	8.477	4.306	8.477	8.477	8.477	8.477
<b>Devt.</b>	GoU	0.000	0.000	0.540	0.540	0.540	0.540
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000
<b>GoU Total</b>		<b>8.878</b>	<b>4.506</b>	<b>9.418</b>	<b>9.418</b>	<b>9.418</b>	<b>9.418</b>
<b>Total GoU+Ext Fin (MTEF)</b>		<b>8.878</b>	<b>4.506</b>	<b>9.418</b>	<b>9.418</b>	<b>9.418</b>	<b>9.418</b>
<b>Arrears</b>		0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Budget</b>		<b>8.878</b>	<b>4.506</b>	<b>9.418</b>	<b>9.418</b>	<b>9.418</b>	<b>9.418</b>
<b>Total Vote Budget Excluding Arrears</b>		<b>8.878</b>	<b>4.506</b>	<b>9.418</b>	<b>9.418</b>	<b>9.418</b>	<b>9.418</b>

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
<b>Programme:01 Agro-Industrialization</b>	<b>1.900</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>1.900</b>	<b>0.000</b>
001 High Commission in New Delhi, India	1.900	0.000
<b>Programme:05 Tourism Development</b>	<b>1.520</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>1.520</b>	<b>0.000</b>
001 High Commission in New Delhi, India	1.520	0.000
<b>Programme:13 Innovation, Technology Development and Transfer</b>	<b>0.180</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>0.180</b>	<b>0.000</b>
001 High Commission in New Delhi, India	0.180	0.000
<b>Programme:16 Governance and Security</b>	<b>4.278</b>	<b>0.540</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>4.278</b>	<b>0.540</b>
001 High Commission in New Delhi, India	4.278	0.540
<b>Programme:18 Development Plan Implementation</b>	<b>1.000</b>	<b>0.000</b>
<b>Vote Function:01 Overseas Mission Services</b>	<b>1.000</b>	<b>0.000</b>
001 High Commission in New Delhi, India	1.000	0.000
<b>Total for the Vote</b>	<b>8.878</b>	<b>0.540</b>

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## V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

**Table 5.1: Performance Indicators**

**Programme: 01 Agro-Industrialization**

**Vote Function: 01 Overseas Mission Services**

**Department: 001 High Commission in New Delhi, India**

**Key Service Area: 000093 Economic and Commercial Diplomacy**

**PIAP Output: Markets for priority agricultural products developed and maintained**

**Programme Intervention: 014111 Promote market penetration for agro-based products**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of diplomatic engagements conducted	Number	2023/24	4	4
Number of Agro-based value SMES supported to participate in international trade events	Number	2023/24	5	10
Number of new markets accessed	Number	2023/24	0	5

**Programme: 05 Tourism Development**

**Vote Function: 01 Overseas Mission Services**

**Department: 001 High Commission in New Delhi, India**

**Key Service Area: 000093 Economic and Commercial Diplomacy**

**PIAP Output: Destination Uganda promoted in key source markets**

**Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of international expos attended	Number	2023/24	6	9
No of Market Destination Representative firms contracted in tourist source markets	Number	2023/24	2	1
Number of digital marketing campaigns undertaken in the source markets	Number	2023/24	1	2
Number of Pearl of Africa Tourism Expos (POATE) events held	Number	2023/24	1	3

**Programme: 13 Innovation, Technology Development and Transfer**

**VOTE: 504 Uganda High Commission in India, New Delhi****Vote Function: 01 Overseas Mission Services****Department: 001 High Commission in New Delhi, India****Key Service Area: 000093 Economic and Commercial Diplomacy****PIAP Output: JVS, Partnership Agreements & Offtake Agreements****Programme Intervention: 133133 Enhance international cooperation for technology development and market creation**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of JVs, Partnership Agreements & Offtake Agreements Signed	Number	2023/24	11	1

**Programme: 16 Governance and Security****Vote Function: 01 Overseas Mission Services****Department: 001 High Commission in New Delhi, India****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of institutional planned outputs on track	Percentage	2023/24	70%	100%
% of Internal audit recommendations implemented	Percentage	2023/24	29%	100%
Average staff appraisal score(%)	Percentage	2023/24	78%	100%
No. of performance reports submitted	Number	2023/24	4	4
No. of Procurement Reports Produced and Submitted	Number	2023/24	12	1
No. of staff trained	Number	2023/24	41	2
No. of Top management meetings held	Number	2023/24	4	6
Number of capacity building interventions undertaken	Number	2023/24	14	4
Number of Climate Change mitigation/adaptation interventions undertaken	Number	2023/24	1	1
Number of evaluations conducted	Number	2023/24	0	1
Number of financial reports produced and submitted	Number	2023/24	4	3
Number of functions organised	Number	2023/24	3	1
Number of performance reviews conducted	Number	2023/24	4	1

**VOTE: 504 Uganda High Commission in India, New Delhi****Vote Function: 01 Overseas Mission Services****Department: 001 High Commission in New Delhi, India****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Value of ICT services enhanced.	Value	2023/24	0.40	1

**Key Service Area: 460056 Consulars services****PIAP Output: Ugandans and Foreigners provided with consular services****Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	4
Number of External intelligence reports prepared and submitted	Number	2023/24	365	4
Number of Ugandans and foreigners provided with consular services	Number	2023/24	5270	19408

**Key Service Area: 460057 Peace and security****PIAP Output: Peace and security initiatives at regional and international level supported****Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of regional and international peace and security engagements participated in.	Number	2023/24	10	1

**Project: 1999 Institutional Development of Mission in New Delhi, India****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Institutions Retooled****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of planned retooling outputs achieved	Percentage	2023/24	1%	100%
% of retooling budget implemented	Percentage	2023/24	1%	100%

**Programme: 18 Development Plan Implementation**

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**Vote Function: 01 Overseas Mission Services**

**Department: 001 High Commission in New Delhi, India**

**Key Service Area: 560009 Cooperation frameworks and Development Assistance**

**PIAP Output: External resources mobilised to finance the implementation of the NDP**

**Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
External resources mobilised as a percentage of the national budget	Percentage	2023/24	0%	10%
Value of bilateral and multilateral resources (\$Million)	Value	2023/24	49.10000000000001	100

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## **VI. VOTE NARRATIVE**

### **Vote Challenges**

Unforeseen Consular issues  
The Mission require a representation Vehicle

### **Plans to improve Vote Performance**

Partnerships between Uganda tourist operators and counterparts in countries of accreditation established  
Uganda Tourism products promoted (cultural, religious, wildlife and nature, agro-tourism,  
Market intelligence for Ugandan products conducted  
Markets for Ugandan products identified and deepened  
Investment and trade opportunities sourced  
Joint partnership in uptake of appropriate technology attracted in Agro-industry, Energy and Finance  
Scholarships and other training opportunities sourced  
Foreign Direct Investments attracted,  
Mission re-tooled  
Mission Staff capacity in ECD enhanced,  
ECD implementation plan monitored and evaluated  
Mission branded

## **VII. Off Budget Support and NTR Projections**

### **Table 7.1: Off Budget Support by Project and Department**

N/A

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**Table 7.2: NTR Projections(Uganda Shillings Billions)**

<b>Revenue Code</b>	<b>Revenue Name</b>	<b>FY2025/26</b>	<b>Projection FY2026/27</b>
142206	Other migration permits (excluding passport and visa fees)	0.009	0.000
144149	Miscellaneous receipts/income	0.000	0.015
<b>Total</b>		<b>0.009</b>	<b>0.015</b>

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## **VIII. PERSONNEL INFORMATION**

### **Table 8.1: Staff Establishment Analysis**

N / A

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**Table 8.2: Staff Recruitment Plan**

N / A