

VOTE: 509 Uganda High Commission in Rwanda, Kigali

I. VOTE MISSION STATEMENT

To promote and Protect Ugandas interests in Rwanda

II. STRATEGIC OBJECTIVE

To promote Ugandas tourism potential on regional and international arena as a super destination for tourism
 Promote national and regional peace and security
 Strengthen bilateral relations between Uganda and Rwanda
 Enhance the status of Ugandas image in Rwanda
 Ensure the welfare of Ugandans in Rwanda
 Provide protocol and consular services
 Promote economic and commercial diplomacy

III. MAJOR ACHIEVEMENTS IN 2025/26

Increased market access for Ugandas export products to Rwanda through follow up of implementation of the Uganda Rwanda Joint Permanent Commission recommendations Uganda exports to Rwanda increased in volume and value The value of Ugandas exports for the six months from June to December 2025 was valued at USD 1513 Million

Carried out field visits for market profiling and data mapping at five 5 Uganda Rwanda Border posts and One Stop Border posts namely Cyanika OSBP Katuna OSBP Mirama Hills OSBP Kamwezi border and Kizinga border Collected data to guide in policy development and decision making specifically to support Small and Medium cross border enterprises owned by women and youth to adhere to product standards and export regulations

Participated in two Tourism and Cultural exhibitions namely 20th Kwita Izina exhibition in September 2025 and Ikirenga Culture and Tourism Exhibition in December 2025 Strengthened cultural tourism cooperation between Uganda and Rwanda and supported women and youth to exhibit their cultural art and crafts products

Organized and participated in tourism promotional activities namely Fam Trip for members of the Rotary Club of Kigali Virunga to Queen Elizabeth National Park in August 2025 The Tusker Lite Rwenzori Marathon in August 2025 Increased foreign exchange earnings to the economy through increased expenditure of tourists in the country Attracted both women and men influencers to participate in the Fam trip and marathon

Organized the Uganda Exhibition and Independence Day Anniversary Celebrations held at Kigali Serena hotel in October 2025 Increased awareness of Ugandas culture tourism manufactured and agro products to increase trade and investment cooperation between Uganda and Rwanda Promoted Uganda food cultural performances music and creative industry with the aim of creating more jobs for the youth both men and women

Engaged the Ugandan diaspora in Rwanda to enroll in the NSSF Smart Life savings and investment platform in September 2025 Increase in remittances from Uganda diaspora community in Rwanda through platforms like NSSF Smart Life product among others for savings and investment Also engaged the diaspora community both men and women to work together and participate in national development

Participated in the Mashariki Film Festival and Mashaket Kigali International Content Market in November 2025 Increased earnings by Ugandas creative sector through increased sales from online and digital content from platforms like Canal Plus YouTube google and Meta Supported Ugandas creatives both men and women to market and sell their content at the film festival and create employment for the youth in the creative sector

Procured and distributed Ugandan agro products gift packs (Avocado oil Coffee Tea and Uganda Waragi) to the Missions strategic Partners in Rwanda both men and women during the Festive Season in December 2025 Created awareness of Ugandas products to create further demand in Rwanda and to create employment for the youth in Uganda

Engaged with DEG Enterprises SA Ltd an agro-manufacturing company in Rwanda that converts high-starch crops to ethanol fructose and glucose through enzymatic hydrolysis to invest in Uganda for similar production valued at approx USD 12 million in November 2025 The prospective investment will create jobs for the youth in Uganda both men and women as well as contribute to increase in government revenue through taxes

Engaged with Executives at Zuba broadband company in Rwanda to invest in high speed internet broadband connectivity services in Uganda in

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Engaged with Executives at Zuba broadband company in Rwanda to invest in high speed internet broadband connectivity services in Uganda in October 2025 The prospective investment in high speed broadband will provide jobs to Ugandas youth as well as increase competitiveness through automation of services and processes for businesses

Organized in partnership with the rotary clubs in Uganda the rotary cancer run to raise awareness of cancer disease that affects both men and women and sensitize people on the lifestyle choices to make to prevent cancer and access to treatment for those already affected

Participated in the Her Dignity initiative to raise funds to provide the girl child especially the under privileged in Rwanda access to sanitary pads to enable them continue in school and not drop out when in their monthly periods

The Mission in collaboration with NIRA organized and registered 1626 Ugandans living and working in Rwanda men women and children for national IDs to enable them move freely access and financial services

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IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections			
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31
Recurrent	Wage	0.829	0.413	0.829	0.829	0.829	0.829
	Non-Wage	4.332	2.058	4.332	4.332	4.332	4.332
Devt.	GoU	0.000	0.000	0.015	0.015	0.015	0.015
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000
GoU Total	5.161	2.471	5.176	5.176	5.176	5.176	5.176
Total GoU+Ext Fin (MTEF)	5.161	2.471	5.176	5.176	5.176	5.176	5.176
Arrears	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Budget	5.161	2.471	5.176	5.176	5.176	5.176	5.176
Total Vote Budget Excluding Arrears	5.161	2.471	5.176	5.176	5.176	5.176	5.176

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:01 Agro-Industrialization	0.390	0.000
Vote Function:01 Overseas Mission Services	0.390	0.000
001 High Commission in Kigali, Rwanda	0.390	0.000
Programme:05 Tourism Development	0.550	0.000
Vote Function:01 Overseas Mission Services	0.550	0.000
001 High Commission in Kigali, Rwanda	0.550	0.000
Programme:16 Governance and Security	3.221	0.015
Vote Function:01 Overseas Mission Services	3.221	0.015
001 High Commission in Kigali, Rwanda	3.221	0.015
Programme:18 Development Plan Implementation	1.000	0.000
Vote Function:01 Overseas Mission Services	1.000	0.000
001 High Commission in Kigali, Rwanda	1.000	0.000
Total for the Vote	5.161	0.015

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 01 Agro-Industrialization

Vote Function: 01 Overseas Mission Services

Department: 001 High Commission in Kigali, Rwanda

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Markets for priority agricultural products developed and maintained

Programme Intervention: 014111 Promote market penetration for agro-based products

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets	
				2026/27	
Number of Agro-based value SMES supported to participate in international trade events	Number	2023/24	5	2	2

Programme: 05 Tourism Development

Vote Function: 01 Overseas Mission Services

Department: 001 High Commission in Kigali, Rwanda

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: Destination Uganda promoted in key source markets

Programme Intervention: 051111 Market and promote Uganda's tourist attractions in domestic and key source markets (America, Europe, Africa, China, Japan and Asia)

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets	
				2026/27	
No of international expos attended	Number	2023/24	6	2	2
Number of Pearl of Africa Tourism Expos (POATE) events held	Number	2023/24	1	1	1

Programme: 16 Governance and Security

Vote Function: 01 Overseas Mission Services

Department: 001 High Commission in Kigali, Rwanda

Key Service Area: 000014 Administrative and Support Services

PIAP Output: Management and Administrative Services coordinated

Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets	
				2026/27	
% of staff appraised on performance	Percentage	2023/24	1%	100%	100%
No. of performance reports submitted	Number	2023/24	4	4	4

VOTE: 509 Uganda High Commission in Rwanda, Kigali**Vote Function: 01 Overseas Mission Services****Department: 001 High Commission in Kigali, Rwanda****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of Senior management meetings held	Number	2023/24	6	3
Opinion of the Auditor General on Vote's Financial reports	Text	2023/24	Unqualified Report	Unqualified
Proportion of external Audit recommendations implemented	Percentage	2023/24	50%	90%

Key Service Area: 460056 Consulars services**PIAP Output: Ugandans and Foreigners provided with consular services****Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	2
Number of Ugandans and foreigners provided with consular services	Number	2023/24	5270	150

PIAP Output: Management and Administrative Services coordinated**Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of Senior management meetings held	Number	2023/24	6	4

Key Service Area: 460057 Peace and security**PIAP Output: Peace and security initiatives at regional and international level supported****Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of regional and international peace and security engagements participated in.	Number	2023/24	10	4

PIAP Output: Ugandans and Foreigners provided with consular services**Programme Intervention: 167122 Provide diplomatic, protocol and consular services both at home and abroad**

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Vote Function: 01 Overseas Mission Services

Department: 001 High Commission in Kigali, Rwanda

Key Service Area: 460057 Peace and security

PIAP Output: Ugandans and Foreigners provided with consular services

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of engagements with Ugandans in the Diaspora organised and/or participated in	Number	2023/24	6	4

Key Service Area: 560092 Coordination of Economic and Commercial Diplomacy

PIAP Output: Peace and security initiatives at regional and international level supported

Programme Intervention: 167111 Strengthen bilateral and multilateral relationships at both regional and international level

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of regional and international peace and security engagements participated in.	Number	2023/24	10	2

PIAP Output: Management and Administrative Services coordinated

Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of staff trained	Number	2023/24	41	6
Number of financial reports produced and submitted	Number	2023/24	4	3

Project: 2024 Institutional Development of Uganda High Commission in Rwanda, Kigali

Key Service Area: 000003 Facilities and Equipment Management

PIAP Output: Institutions Retooled

Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of retooling budget implemented	Percentage	2023/24	1%	100%

Programme: 18 Development Plan Implementation

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Vote Function: 01 Overseas Mission Services

Department: 001 High Commission in Kigali, Rwanda

Key Service Area: 000093 Economic and Commercial Diplomacy

PIAP Output: External resources mobilised to finance the implementation of the NDP

Programme Intervention: 182121 Increase access non-traditional finance such as green finance, Islamic finance, pension funds, among others

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
External resources mobilised as a percentage of the national budget	Percentage	2023/24	0%	%
Value of bilateral and multilateral resources (\$Million)	Value	2023/24	49.10000000000001	560

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VI. VOTE NARRATIVE

Vote Challenges

Persistent increase in rental costs The Mission incurs high rental costs due to renting the Official Residence for the Ambassador and for other five diplomats

In FY 2023 24 18percent of the total budget was expensed on rent The acquisition of Official residence will go a long way to reduce this burden

Inadequate FSA

Kigali Mission is categorized as Group B and this was the basis for setting its FSA This has been in force for over 10 years and yet the cost of living has been consistently increasing. The monthly consumer price index CPI as issued by National institute of statistics of Rwanda has shown increase in CPI over the years

FSOs are constrained by the applicable service rates which negatively affects their livelihood

The Ministry should reconsider reclassifying Kigali Mission and thus revise applicable FSA rates to reflect the current cost of living

Old utility vehicles. Kigali Mission receives a big number of VIPs every year. There are two utility vehicles that have been recommended for board off because their maintenance costs have been increasing over the years because they are over 10 years old. An additional new utility vehicle would be useful to remedy this challenge

Lack of medical insurance for medical staff In Rwanda if an individual has no medical insurance and is an outpatient they are required to make a down payment of RWF 100000 equivalent to Ugx 266000 before they can receive treatment and RWF 200000 equivalent Ugx 532000 if they are going to be inpatient

This is called cautio or caution fee to protect the hospitals This has made it difficult for the local staff to receive treatment whenever there is need

Plans to improve Vote Performance

The Mission plans to improve performance through capacity building and training especially in Economic and Commercial Diplomacy

The Mission also plans to improve performance by working with the Ministry of Foreign Affairs headquarters to ensure that all the vacant staff positions are filled

The Mission plans to improve performance by prioritizing implementation of its activities in alignment with the ATMS ten fold growth strategy and the Economic and Commercial diplomacy strategy.

The Mission also plans to improve performance through retooling with the appropriate equipment tools and technology to enhance service delivery

Revive joint border committees to handle day to day challenges of the business communities at the border points

Joint awareness and sensitization activities for cross border business communities by both countries and the private sector

Provide timely information on requirements for small scale cross border traders

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

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VOTE: 509 Uganda High Commission in Rwanda, Kigali**Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
142204	Visa fees	0.020	0.000
142206	Other migration permits (excluding passport and visa fees)	0.030	0.065
Total		0.050	0.065

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VIII. PERSONNEL INFORMATION

Table 8.1: Staff Establishment Analysis

N / A

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Table 8.2: Staff Recruitment Plan

N / A