

VOTE: 138 Uganda Investment Authority (UIA)

I. VOTE MISSION STATEMENT

To promote, attract, and retain value-adding domestic and foreign direct investments through robust marketing and investor-centric policies and services.

II. STRATEGIC OBJECTIVE

- i. To enhance coordination, promotion, attraction, facilitation, retention and growth of investments.
- ii. To sustainably acquire, develop, and manage serviced Industrial Parks.
- iii. To enhance and strengthen Uganda Investment Authority Institutional capacity to deliver on its mandate.

III. MAJOR ACHIEVEMENTS IN 2025/26

1. UIA continued to provide services on the EBiz platform at the UBFC Stop Centre in line with the NDP IV processing 12,277 transactions such as investment licenses, land searches, work permits, company registration among others.
2. Significantly reduced investment licensing processing time to 24 hours, surpassing the 48 hour benchmark set under the Presidential Directive.
3. 10 Service level agreements with MDAs were signed resulting to enhanced coordination and improved service delivery
4. Development of the Invest Uganda a digital Investment Management System, which will serve as an integrated single window platform for investors commenced
5. A total of 260 projects were licensed with projected investment value of USD 1.912B, and 28,668 jobs. Out of these, 60 projects are operational, valued at USD 490M in actual investments creating 12,154 jobs.
6. A total of 110 licensed investors monitored with USD 1.986B actual investment and 47,247 jobs.
7. A total of ten traders transitioned into manufacturing, as well as those still in the process of transitioning, were facilitated to access financing, acquire investment licences. Among the beneficiaries of this support were Family Grain Masters Ltd, Cablinks Establishments Ltd, Kulen Traders Ltd, Wanzala and Brothers Ltd, Mujje Tukole Agro Processor Ltd, and Busufu Millers Ltd.
8. Three Non Tariff Barrier proposals were submitted to the EAC Secretariat, alongside 21 tax policy proposals for FY2026/27 submitted to MFPED across agriculture, minerals value addition, ICT, tourism, and the creative industry.
9. Twenty Seven bankable investment profiles developed and promoted targeting to attract investors in Karamoja and Greater Masaka, focusing on priority value chains.
- 10 A total of 29 investment promotion engagements, comprising international and regional forums as well as outward
11. UIA received global recognition, including WAIPA Excellence Award in Investment Promotion and Facilitation at World Investment Conference, November 2025 and Go Global Award for attracting greenfield FDI, UK Trade Mission, London, November 2025. These accolades reinforce Ugandas position as a top investment destination and validate the Authoritys strategic approach.
12. Two conferences on access to Finance held in Eastern Uganda -Jinja and Mbale districts on Agricultural Credit Fund and Small Business Recovery Fund in partnership with Bank of Uganda and all financial participating banks.
800 SMEs sensitized of which 40percent were women
13. Cotton cluster formed in Butalejja District with 150 farmers of which 20percent were women, linked to Sino-Uganda Industrial Park Mbale for raw cotton supply and Centenary Bank for Agricultural Credit Facility access
14. 30 women led businesses profiled on the National SME Portal to benefit from business linkages
15. 10 women led businesses were linked to access market with Start Hub Africa to supply their products to the Start Hub Africa supermarket chain.
16. 60 women led SMEs were facilitated to exhibit their products for market access at the Jua Kali Expo in Nairobi 2026

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IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections				
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31	
Recurrent	Wage	7.372	3.103	13.292	13.957	14.655	15.387	16.157
	Non-Wage	17.798	13.327	22.698	26.102	31.323	37.587	45.105
Devt.	GoU	217.969	134.594	262.920	289.212	347.054	416.465	499.758
	Ext Fin.	90.974	0.000	372.010	160.805	115.406	0.000	0.000
GoU Total	243.139	151.024	298.910	329.271	393.032	469.440	561.020	
Total GoU+Ext Fin (MTEF)	334.113	151.024	670.920	490.076	508.437	469.440	561.020	
Arrears	0.419	0.000	0.046	0.000	0.000	0.000	0.000	
Total Budget	334.532	151.024	670.966	490.076	508.437	469.440	561.020	
Total Vote Budget Excluding Arrears	334.113	151.024	670.920	490.076	508.437	469.440	561.020	

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Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
Programme:01 Agro-Industrialization	0.500	0.000
Vote Function:01 Investment Promotion and Facilitation	0.500	0.000
001 Investment Promotion and Business Development	0.250	0.000
003 Domestic Investments	0.250	0.000
Programme:04 Manufacturing	0.640	518.400
Vote Function:01 Investment Promotion and Facilitation	0.640	518.400
004 Industrial Park Facilitation	0.640	518.400
Programme:07 Private Sector Development	34.850	116.530
Vote Function:01 Investment Promotion and Facilitation	5.100	0.000
001 Investment Promotion and Business Development	2.845	0.000
002 One Stop Centre	1.815	0.000
003 Domestic Investments	0.220	0.000
004 Industrial Park Facilitation	0.220	0.000
Vote Function:02 General Administration and Support Services	29.750	116.530
001 Finance and Administration	20.915	116.530
002 Corporate Services	8.835	0.000
Total for the Vote	35.990	634.930

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 01 Agro-Industrialization				
Vote Function: 01 Investment Promotion and Facilitation				
Department: 001 Investment Promotion and Business Development				
Key Service Area: 010070 Support to Private Sector value chain development				
PIAP Output: Affordable agriculture finance upscaled				
Programme Intervention: 015111 Promote affordable agricultural financing mechanisms				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Value (billion UGX) of Foreign Direct Investments attracted in agro industrialization	Value	2023/24	0	250
Department: 003 Domestic Investments				
Key Service Area: 010070 Support to Private Sector value chain development				
PIAP Output: Affordable agriculture finance upscaled				
Programme Intervention: 015111 Promote affordable agricultural financing mechanisms				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of farmer groups and agro-enterprises supported with finance	Number	2023/24	0	30
Programme: 04 Manufacturing				
Vote Function: 01 Investment Promotion and Facilitation				
Department: 004 Industrial Park Facilitation				
Key Service Area: 000048 Industrial Park Development and Management				
PIAP Output: Improved infrastructure in industrial parks and free zone				
Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of industrial parks and free zones with sustainable water and waste management system.	Number	2023/24	0	1

VOTE: 138 Uganda Investment Authority (UIA)**Vote Function: 01 Investment Promotion and Facilitation****Department: 004 Industrial Park Facilitation****Key Service Area: 000048 Industrial Park Development and Management****PIAP Output: Improved infrastructure in industrial parks and free zone**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of industrial parks that have reliable electricity.	Number	2023/24	0	1
Number of Kilometers in industrial parks and free zones constructed and rehabilitated.	Number	2023/24	50	45

Key Service Area: 000089 Climate Change Mitigation**PIAP Output: Cross cutting issues mainstreamed****Programme Intervention: 045123 Enhance Institutional and Coordination Capacity for Manufacturing Programme MDAs**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of crosscutting issues mainstreamed in the budget	Number	2023/24		2

Project: 0994 Development of Industrial Parks**Key Service Area: 000048 Industrial Park Development and Management****PIAP Output: Improved infrastructure in industrial parks and free zone****Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of industrial parks and free zones with sustainable water and waste management system.	Number	2023/24	0	1
Number of industrial parks that have reliable electricity.	Number	2023/24	0	1
Number of Kilometers in industrial parks and free zones constructed and rehabilitated.	Number	2023/24	50	50
Number of Industrial parks and free zones connected to high speed internet connectivity.	Number	2023/24	0	1

VOTE: 138 Uganda Investment Authority (UIA)**Vote Function: 01 Investment Promotion and Facilitation****Project: 2048 Infrastructure Development at Mbale Industrial Park****Key Service Area: 000048 Industrial Park Development and Management****PIAP Output: Improved infrastructure in industrial parks and free zone****Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of industrial parks that have reliable electricity.	Number	2023/24	0	1

Programme: 07 Private Sector Development**Vote Function: 01 Investment Promotion and Facilitation****Department: 001 Investment Promotion and Business Development****Key Service Area: 190011 Investment climate advisory****PIAP Output: Investment promotion undertaken****Programme Intervention: 072413 Undertake Investment Promotion**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Actual number of new investments	Number	2023/24	400	440
Number of investors licensed.	Number	2023/24	100	400
Value of Direct Diaspora Investment (\$ Million)	Value	2023/24	4	4.5

Key Service Area: 190021 Investment Licensing and Aftercare Service**PIAP Output: Investment promotion undertaken****Programme Intervention: 072413 Undertake Investment Promotion**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Actual number of new investments	Number	2023/24	400	440
Number of investors licensed.	Number	2023/24	100	400
Value of Direct Diaspora Investment (\$ Million)	Value	2023/24	4	4.5

VOTE: 138 Uganda Investment Authority (UIA)**Vote Function: 01 Investment Promotion and Facilitation****Department: 002 One Stop Centre****Key Service Area: 190021 Investment Licensing and Aftercare Service****PIAP Output: An Integrated One Stop Centre e-Biz Investment Management System Implemented****Programme Intervention: 072411 Provide both centralized and decentralized government services to the private sector through the One-stop center**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Domestic and Foreign Investment Licenses processed and issued from the One Stop Centre Ebiz System	Number	2023/24	400	440
Percentage of investment business processes served through the e-Biz Investment Management System (%)	Percentage	2023/24	5%	90%

Department: 003 Domestic Investments**Key Service Area: 190015 Private Sector Development Services****PIAP Output: Investment promotion undertaken****Programme Intervention: 072413 Undertake Investment Promotion**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Actual number of new investments	Number	2023/24	400	440
Number of investors licensed.	Number	2023/24	100	140

Key Service Area: 190039 MSMEs Information Services**PIAP Output: Investment promotion undertaken****Programme Intervention: 072413 Undertake Investment Promotion**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Actual number of new investments	Number	2023/24	400	440
Number of investors licensed.	Number	2023/24	100	140

Department: 004 Industrial Park Facilitation**Key Service Area: 190011 Investment climate advisory****PIAP Output: Investment promotion undertaken****Programme Intervention: 072413 Undertake Investment Promotion**

VOTE: 138 Uganda Investment Authority (UIA)**Vote Function: 01 Investment Promotion and Facilitation****Department: 004 Industrial Park Facilitation****Key Service Area: 190011 Investment climate advisory****PIAP Output: Investment promotion undertaken**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Actual number of new investments	Number	2023/24	400	440

Vote Function: 02 General Administration and Support Services**Department: 001 Finance and Administration****Key Service Area: 000004 Finance and Accounting****PIAP Output: Programme institutional efficiency and effectiveness strengthened****Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Programme Review Held	Number	2023/24	1	4
Number of PSD Programme mandatory meetings held (LC, PWG, TWG)	Number	2023/24	6	90
Number of PSD Programme mandatory reports produced	Number	2023/24	1	2
Percentage of Vote PSD indicators on target	Percentage	2023/24	25%	90%
Percentage of Vote PSD indicators reported on	Percentage	2023/24	62%	80%

Key Service Area: 000013 HIV/AIDS Mainstreaming**PIAP Output: Programme institutional efficiency and effectiveness strengthened****Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Programme Review Held	Number	2023/24	1	1
Percentage of Vote PSD indicators reported on	Percentage	2023/24	62%	80%

VOTE: 138 Uganda Investment Authority (UIA)**Vote Function: 02 General Administration and Support Services****Department: 001 Finance and Administration****Key Service Area: 000014 Administrative and Support Services****PIAP Output: Programme institutional efficiency and effectiveness strengthened****Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Programme Review Held	Number	2023/24	1	1
Percentage of Vote PSD indicators on target	Percentage	2023/24	25%	40%

Department: 002 Corporate Services**Key Service Area: 000010 Leadership and Management****PIAP Output: Programme institutional efficiency and effectiveness strengthened****Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage of Vote PSD indicators on target	Percentage	2023/24	25%	49%

Project: 1895 Institutional Development of Uganda Investment Authority Project**Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Programme institutional efficiency and effectiveness strengthened****Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Programme Review Held	Number	2023/24	1	1

Key Service Area: 000017 Infrastructure Development and Management**PIAP Output: Programme institutional efficiency and effectiveness strengthened****Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Programme Review Held	Number	2023/24	1	1

VOTE: 138 Uganda Investment Authority (UIA)**Vote Function: 02 General Administration and Support Services****Project: 1895 Institutional Development of Uganda Investment Authority Project****Key Service Area: 000017 Infrastructure Development and Management****PIAP Output: Programme institutional efficiency and effectiveness strengthened**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of PSD Programme mandatory meetings held (LC, PWG, TWG)	Number	2023/24	6	1

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VI. VOTE NARRATIVE

Vote Challenges

1. Insufficient land availability at Namanve Industrial Park. The lack of additional serviced investment land is directly limiting investor absorption, stalling new projects, and constraining efforts to relocate businesses from environmentally sensitive areas.
2. Inadequate funding for Industrial Park development and infrastructure maintenance. Insufficient resources for infrastructure development for new industrial parks, routine maintenance, and preventive works are accelerating asset deterioration, disrupting investor services, and increasing the risk of significantly higher rehabilitation and replacement costs in the medium to long term.
3. Limited funding to conduct targeted investor engagement, local information, and awareness campaigns. Inadequate resources for strategic investor outreach, and domestic information dissemination and awareness campaigns are weakening UIAs ability to attract quality FDI and DDI into priority sectors and to effectively promote available investment opportunities nationwide.

Plans to improve Vote Performance

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1. Fast track Land Acquisition, Surveying, Titling, and Servicing

Fast track the acquisition and servicing of additional land particularly at Namanve Industrial Park to meet growing investor demand, decongest existing zones, and prevent the loss or displacement of viable investments. Also undertake timely surveying and processing of land titles to secure tenure and ensure readiness for investment of the 89 sq. miles of acquired land from local governments. This approach will ensure the availability of fully serviced, titled, and investment ready land to support rapid project implementation and industrial growth in line with UIAs strategic objectives.

2. Invest in Roads and Core Utilities in Industrial Parks

UIA under its strategic plan 2025-2030 is prioritising investment in industrial parks such as roads and core utilities within both new and existing industrial parks to rapidly improve the business environment, reduce the cost of doing business, and accelerate investor project implementation. This involves coordinated development of internal road networks, electricity, water, drainage, and ICT infrastructure, aligned with investor needs and park occupancy plans. Timely maintenance and upgrading of existing infrastructure to sustain operations, enhance park attractiveness, and enable investors to scale production efficiently, in line with UIAs strategic objective of promoting competitive and fully serviced industrial parks will be key.

3. Targeted Investment Promotion and Anchor Investor Attraction

Carry out targeted investment promotion outreaches focused on attracting high impact anchor investors with the capacity to transform priority value chains, in line with the UIA Strategic Plan and Tenfold Growth Strategy. This has started and it involves systematically profiling and prioritising top tier investors in domestic market and across key embassy regions working with Ministry of Foreign Affairs under commercial diplomacy, guided by sector specific investment opportunities and national development priorities. The approach includes organising targeted investment in ward and outward missions, as well as facilitating structured B2B and B2G engagements to connect investors with viable projects and Government counterparts. In addition, the initiative integrates proactive investor follow up, aftercare, and facilitation support to accelerate investment decision making and project implementation, while ensuring alignment with Ugandas industrialisation, export promotion, and job creation objectives.

4. Integrated Investment Data and Business Intelligence System UIA is developing an integrated Digital Investment Data and Business Intelligence System that will be seamlessly linked to key national databases, including the Uganda Revenue Authority and other relevant institutions, to enable real-time access to reliable investment data and enhance investment facilitation. This effort is being complemented by strategic partnerships with development agencies, such as the International Trade Centre, to strengthen the Authority's investment analytics and foresight capabilities. In parallel, targeted capacity building is being undertaken to equip staff with skills in investment promotion, facilitation and aftercare, as well as data analytics and economic modelling ensuring that UIAs interventions and policy advocacy are increasingly guided by credible, data-driven insights.

VII. Off Budget Support and NTR Projections

Table 7.1: Off Budget Support by Project and Department

N/A

VOTE: 138 Uganda Investment Authority (UIA)**Table 7.2: NTR Projections(Uganda Shillings Billions)**

Revenue Code	Revenue Name	FY2025/26	Projection FY2026/27
141501	Rent & Rates - Non-Produced Assets – from private entities	0.620	0.650
Total		0.620	0.650

VOTE: 138 Uganda Investment Authority (UIA)**VIII. PERSONNEL INFORMATION****Table 8.1: Staff Establishment Analysis**

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
Administrative Assistant	UIA 7	2	0
Deputy Director	UIA 3	3	0
Deputy Director Lands	UIA 4	1	0
Deputy Director Technology	UIA 4	1	0
Driver	UIA 8	6	0
Investment Executive	UIA 6	18	0
Senior Investment Executive	UIA 5	5	0
Support Staff	UIA 8	1	0

VOTE: 138 Uganda Investment Authority (UIA)**Table 8.2: Staff Recruitment Plan**

Post Title	Salary Scale	No. Of Approved Posts	No. Of Filled Posts	No. Of Vacant Posts	No. Of Posts Cleared for Filling FY2026/27	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
Administrative Assistant	UIA 7	2	0	2	2	2,700,000	64,800,000
Deputy Director	UIA 3	3	0	3	3	19,801,464	356,426,352
Deputy Director Lands	UIA 4	1	0	1	1	9,900,732	118,808,784
Deputy Director Technology	UIA 4	1	0	1	1	9,900,732	118,808,784
Driver	UIA 8	6	0	6	6	3,200,000	115,200,000
Investment Executive	UIA 6	18	0	18	18	33,738,690	1,214,592,840
Senior Investment Executive	UIA 5	5	0	5	5	21,070,104	421,402,080
Support Staff	UIA 8	1	0	1	1	1,600,000	19,200,000
Total					37	101,911,722	2,429,238,840