VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

		Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	7.372	7.372	5.529	4.586	75.0 %	62.0 %	82.9 %
	Non-Wage	17.798	29.298	26.903	15.023	151.0 %	84.4 %	55.8 %
Devt.	GoU	217.969	207.969	190.000	175.686	87.2 %	80.6 %	92.5 %
	Ext Fin.	90.974	90.974	0.000	0.000	0.0 %	0.0 %	0.0 %
	GoU Total	**243.139**	**244.639**	**222.432**	**195.295**	**91.5 %**	**80.3 %**	**87.8 %**
	Total GoU+Ext Fin (MTEF)	**334.113**	**335.613**	**222.432**	**195.295**	**66.6 %**	**58.5 %**	**87.8 %**
	Arrears	0.419	0.419	0.000	0.000	0.0 %	0.0 %	0.0 %
	Total Budget	**334.532**	**336.032**	**222.432**	**195.295**	**66.5 %**	**58.4 %**	**87.8 %**
	A.I.A Total	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
	Grand Total	**334.532**	**336.032**	**222.432**	**195.295**	**66.5 %**	**58.4 %**	**87.8 %**
	Total Vote Budget Excluding Arrears	**334.113**	**335.613**	**222.432**	**195.295**	**66.6 %**	**58.5 %**	**87.8 %**

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Table V1.2: Releases and Expenditure by Programme and Vote Function*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	%Releases Spent
Programme:01 Agro-Industrialization	**0.200**	**0.200**	**0.102**	**0.057**	**51.0 %**	**28.6 %**	**56.2%**
Vote Function:01 Investment Promotion and Facilitation	0.200	0.200	0.102	0.057	51.0 %	28.6 %	56.2%
Programme:04 Manufacturing	**91.813**	**91.813**	**0.602**	**0.026**	**0.7 %**	**0.0 %**	**4.3%**
Vote Function:01 Investment Promotion and Facilitation	91.813	91.813	0.602	0.026	0.7 %	0.0 %	4.3%
Programme:05 Tourism Development	**0.000**		**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0%**
Vote Function:01 Investment Promotion and Facilitation	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:07 Private Sector Development	**242.519**	**244.019**	**221.729**	**195.211**	**91.4 %**	**80.5 %**	**88.0%**
Vote Function:01 Investment Promotion and Facilitation	2.995	2.995	2.515	0.649	84.0 %	21.7 %	25.8%
Vote Function:02 General Administration and Support Services	239.524	241.024	219.214	194.563	91.5 %	81.2 %	88.8%
Programme:10 Sustainable Urbanisation and Housing	**0.000**		**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0%**
Vote Function:01 Investment Promotion and Facilitation	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:12 Human Capital Development	**0.000**		**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0%**
Vote Function:01 Investment Promotion and Facilitation	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:17 Regional Balanced Development	**0.000**		**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0%**
Vote Function:01 Investment Promotion and Facilitation	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Total for the Vote	**334.532**	**336.032**	**222.433**	**195.294**	**66.5 %**	**58.4 %**	**87.8 %**

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

(i) Major unspent balances

Departments , Projects		
Programme:01 Agro-Industrialization		
Vote Function:01 Investment Promotion and Facilitation		
0.022	Bn Shs	Department : 001 Investment Promotion and Business Development
	Reason: The funds were not spent because the relevant activities were still on-going	
Items		
0.010	UShs	221002 Workshops, Meetings and Seminars
		Reason: The funds were not spent because the relevant activities were still on-going
0.005	UShs	221008 Information and Communication Technology Supplies.
		Reason: The funds were not spent because the relevant activities were still on-going
0.005	UShs	228002 Maintenance-Transport Equipment
		Reason: The funds were not spent because the relevant activities were still on-going
0.023	Bn Shs	Department : 003 Domestic Investments
	Reason: The activities were still on-going.	
Items		
0.015	UShs	221002 Workshops, Meetings and Seminars
		Reason: The activities were still on-going.
Programme:04 Manufacturing		
Vote Function:01 Investment Promotion and Facilitation		
0.171	Bn Shs	Department : 004 Industrial Park Facilitation
	Reason: Activities were still on-going.	
Items		
0.068	UShs	225203 Appraisal and Feasibility Studies for Capital Works
		Reason: Activities were still on-going and they included surveying of land.
0.013	UShs	221002 Workshops, Meetings and Seminars
		Reason: On-going activities
0.015	UShs	228002 Maintenance-Transport Equipment
		Reason: The activity was still on-going
0.020	UShs	225204 Monitoring and Supervision of capital work
		Reason: The activity was still on-going
0.023	UShs	227001 Travel inland
		Reason: Activity was still on-going

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

(i) Major unspent balances

Departments , Projects

Programme:07 Private Sector Development

Vote Function:01 Investment Promotion and Facilitation

0.224	Bn Shs	Department : 001 Investment Promotion and Business Development
	Reason: The processing of travel documents was still on-going. However the staff travelled later after completion of the processing	
Items		
0.167	UShs	227002 Travel abroad
		Reason: Processing of travel documents had not been accomplished.
0.014	UShs	221001 Advertising and Public Relations
		Reason: Procurement process under advertising was still on-going
0.008	UShs	211106 Allowances (Incl. Casuals, Temporary, sitting allowances)
		Reason: The activities had not been accomplished
1.509	Bn Shs	Department : 002 One Stop Centre
	Reason: Procurement process for consultancy for Front Office Operations Management was completed; and the contract has been signed and payment invoices submitted. Implementation is being fast-tracked, and Funds will be spent in Q4.	
Items		
0.008	UShs	221002 Workshops, Meetings and Seminars
		Reason: Processing of the funds was done because the activities were still on-going
1.500	UShs	225101 Consultancy Services
		Reason: Procurement process for consultancy was still on-going; and the contract had been signed
0.091	Bn Shs	Department : 003 Domestic Investments
	Reason: Consultancy services had been initiated and processing of funds was still on-going	
Items		
0.020	UShs	227001 Travel inland
		Reason: Delayed processing of funds
0.026	UShs	225101 Consultancy Services
		Reason: Consultancy services had been initiated and processing of funds was still on-going
0.015	UShs	211106 Allowances (Incl. Casuals, Temporary, sitting allowances)
		Reason: Delayed processing of funds
0.010	UShs	221003 Staff Training
		Reason: Delayed processing of funds
0.005	UShs	221001 Advertising and Public Relations
		Reason: Delayed processing of funds
0.042	Bn Shs	Department : 004 Industrial Park Facilitation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

(i) Major unspent balances

Departments , Projects

Programme:07 Private Sector Development

Vote Function:01 Investment Promotion and Facilitation

		Reason: Funds were not processed because the activities were still on-going
Items		
0.020	UShs	221002 Workshops, Meetings and Seminars
		Reason: Payments not made because the workshops were still on-going
0.012	UShs	221003 Staff Training
		Reason: Funds not paid out because the training activities were still on-goig
0.009	UShs	227001 Travel inland
		Reason: The activities were still on-going; and processing of funds could not be done during the quarter

Vote Function:02 General Administration and Support Services

1.220	Bn Shs	Department : 001 Finance and Administration
		Reason: The Un spent balance was for on going recruitments and activities
Items		
0.016	UShs	221004 Recruitment Expenses
		Reason: The Un spent balance was for on going recruitments and activities
0.030	UShs	221003 Staff Training
		Reason: The Activity was still on going
0.035	UShs	225101 Consultancy Services
		Reason: The Activity was still on going
0.010	UShs	226002 Licenses
		Reason: Funds were being processed
0.005	UShs	223005 Electricity
		Reason: Funds were being processed
7.078	Bn Shs	Department : 002 Corporate Services
		Reason: The contract for processing of the State of Investment report was signed. The process will run from February to June 2026. The funds were not processed during the quarter; since the processing of this document is still on-going
Items		
6.055	UShs	225101 Consultancy Services
		Reason: The contract for processing of the State of Investment report was signed. and the process will run from February to June 2026. The funds were not processed during the quarter; since the processing of this document is still on-going
0.047	UShs	221002 Workshops, Meetings and Seminars

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

(i) Major unspent balances

Departments , Projects

Programme:07 Private Sector Development

Vote Function:02 General Administration and Support Services

		Reason: Activity was still ongoing
0.281	UShs	221003 Staff Training
		Reason: Activity was still ongoing
0.300	UShs	227002 Travel abroad
		Reason: Activity was still ongoing
0.300	UShs	221020 Litigation and related expenses
		Reason: Court Cases were still ongoing and litigation costs are paid after specific milestones have been accomplished

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:01 Agro-Industrialization			
Vote Function:01 Investment Promotion and Facilitation			
Department:001 Investment Promotion and Business Development			
Key Service Area: 010070 Support to Private Sector value chain development			
PIAP Output: 01511101 Affordable agriculture finance upscaled			
Programme Intervention: 015111 Promote affordable agricultural financing mechanisms			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Value (billion UGX) of Foreign Direct Investments attracted in agro industrialization	Status	36	254.2
Department:003 Domestic Investments			
Key Service Area: 010070 Support to Private Sector value chain development			
PIAP Output: 01511101 Affordable agriculture finance upscaled			
Programme Intervention: 015111 Promote affordable agricultural financing mechanisms			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of farmer groups and agro-enterprises supported with finance	Number	80	60
Programme:04 Manufacturing			
Vote Function:01 Investment Promotion and Facilitation			
Department:004 Industrial Park Facilitation			
Key Service Area: 000048 Industrial Park Development and Management			
PIAP Output: 04111101 Improved infrastructure in industrial parks and free zone			
Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of Kilometers in industrial parks and free zones constructed and rehabilitated.	Number	44	33.2
Project:0994 Development of Industrial Parks			
Key Service Area: 000048 Industrial Park Development and Management			
PIAP Output: 04111101 Improved infrastructure in industrial parks and free zone			
Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of Kilometers in industrial parks and free zones constructed and rehabilitated.	Number	44	33.2

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Programme:07 Private Sector Development

Vote Function:01 Investment Promotion and Facilitation

Department:001 Investment Promotion and Business Development

Key Service Area: 190011 Investment climate advisory

PIAP Output: 07241301 Investment promotion undertaken

Programme Intervention: 072413 Undertake Investment Promotion

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of investment licences processed	Number	280	356
Number of contact leads generated and investors licenced.	Number	150	313

Key Service Area: 190021 Investment Licensing and Aftercare Service

PIAP Output: 07241301 Investment promotion undertaken

Programme Intervention: 072413 Undertake Investment Promotion

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of investment licences processed	Number	280	356

Key Service Area: 190032 Product and Services Market Research

PIAP Output: 07211101 Modern Packaging and branding industries supported

Programme Intervention: 072111 Establishment of modern packaging and branding industries and services to support value addition

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of businesses targeted and supported	Number	100	115

Department:002 One Stop Centre

Key Service Area: 190021 Investment Licensing and Aftercare Service

PIAP Output: 07021301 An Integrated One Stop Centre EBiz Investment Management System Implemented and interfaced with other GoU PFM Reforms ICT Systems

Programme Intervention: 072412 Implement Digitalization strategies

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage completion of a modern Investment Management Systems and Investment Licences issued within 48 hours upon submission of all requirements	Percentage	40%	30%

PIAP Output: 07021305 Staff trained & Capacity Built in ICTs and Digital Investment facilitation

Programme Intervention: 072412 Implement Digitalization strategies

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage of Staff trained & Capacity Built in ICTs and Digital Investment facilitation	Percentage	80%	65%

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Programme:07 Private Sector Development			
Vote Function:01 Investment Promotion and Facilitation			
Department:003 Domestic Investments			
Key Service Area: 190015 Private Sector Development Services			
PIAP Output: 07020701 Local content mainstreamed in investiments			
Programme Intervention: 072312 Develop and implement a holistic local content policy, legal and institutional frameworks			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Local content strategy in place	Status	1	00
Key Service Area: 190039 MSMEs Information Services			
PIAP Output: 07021101 MSMEs clustered,Profiled and supported			
Programme Intervention: 070211 Support MSMEs to attain certification, testing and calibration of services			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of MSMEs in priority value chains profiled, clustered and supported	Number	200	207
PIAP Output: 07022001 Markets negotiated and penetrated			
Programme Intervention: 070220 Leverage economic and commercial diplomacy to negotiate targeted markets for the country's exports			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Number of Business Forums and trade exhibitions to link Ugandan business men with their counterparts abroad organised	Number	4	6
Department:004 Industrial Park Facilitation			
Key Service Area: 190011 Investment climate advisory			
PIAP Output: 07021001 Industrial Business Parks Greened inline with ESG guidelines			
Programme Intervention: 070210 Implement Environmental, Social and Governance (ESG), and Climate Greening of Industrial Parks			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
Percentage of Industrial Business Parks Greened inline with ESG guideline	Percentage	12.5%	08%
Vote Function:02 General Administration and Support Services			
Department:001 Finance and Administration			
Key Service Area: 000013 HIV/AIDS Mainstreaming			
PIAP Output: 07040209 Cross cutting issues mainstreamed			
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness			
PIAP Output Indicators	**Indicator Measure**	**Planned 2025/26**	**Actuals By END Q 3**
No. of cross cutting activities undertaken	Number	2	02

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Programme:07 Private Sector Development

Vote Function:02 General Administration and Support Services

Department:001 Finance and Administration

Key Service Area: 000014 Administrative and Support Services

PIAP Output: 07040204 Financial Management undertaken

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of financial reports produced and submitted	Number	3	2

Department:002 Corporate Services

Key Service Area: 000010 Leadership and Management

PIAP Output: 07040206 Statutory Reports produced

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of reports produced and submitted	Number	8	06

PIAP Output: 07040207 Communication legal and corporate Services.

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of activities/events covered	Number	20	16
Number of legal matters resolved	Number	5	04

Project:1895 Institutional Development of Uganda Investment Authority Project

Key Service Area: 000003 Facilities and Equipment Management

PIAP Output: 07040204 Financial Management undertaken

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of financial reports produced and submitted	Number	3	03

PIAP Output: 07040211 Institutions retooled

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage of Budgeted ICT and Office Equipment Procured.	Percentage	100%	Target achieved
Percentage of Budgeted Office furniture and fittings Procured.	Percentage	100%	20%

Key Service Area: 000017 Infrastructure Development and Management

PIAP Output: 07040211 Institutions retooled

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage of Budgeted Office furniture and fittings Procured.	Percentage	100%	100%

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Performance highlights for the Quarter

Performance Highlights for Quarter 3 (January-March 2026)
The overall budget for FY 2025/26 is shs 334.532 billion; out of which shs 0.419 billion was arrears.
Out of the total budget of shs 334.532 billion, shs 243.139 billion was to be received from GoU and shs 90.974 billion was to be received from External Sources.
By the end of Q3; the Authority had realized shs 222.432 billion; representing 66.5 % of its approved budget.

The key achievements in the Q3 FY 2025/26 were as follows:
(i) 6 companies licensed worth USD 30.8 to create 1,322 jobs in fish production and processing, beef processing, commercial farming, animal feeds, and vegetable oil processing.
(ii) Monitoring and support supervision of 10 Industrial Parks conducted (KIBP-Namanve, Luzira, Bweyogerere, Mbale, Soroti, Kasese, Mbarara, Masindi, Kapeeka and Jinja)
(iii) 2 Regional /International investment promotion forums were organised
(iv) 3 Outward missions registered to Zimbabwe, Germany (Berlin) and Kenya.
(v) Under licensing and aftercare; 96 projects were licensed; and 52 licensed operational projects were monitored with an actual investment value of USD279.9M, providing actual employment to 5,372 people.
(vi) Investment License Processing Time Reduced to 24 Hours
(vii) 30% of the Integrated Digital Investment Management System (DIMS) implementation completed
(viii) A total of 88 traders were facilitated and licensed under their company, Blockchain Investments Ltd, to undertake shoe manufacturing of shoes.
(ix) The draft budget and Ministerial Policy Statement prepared and sent to relevant Authorities.
(x) Investment abstract for Quarter 3 prepared and submitted to Management for further action. (xi) Quarter 3 Internal Audit report FY 2025/26 prepared & submitted to management. (xii) 6 Contract Committee meetings for FY2025/26 held and minutes produced.
(xiii) 11 Quarterly and special Board meetings undertaken.(xvi) 31 km road network worked on in Kapeeka IP, & 20.15 km in Mbale IP.

Variances and Challenges

By the end of Quarter 3; the Authority realized a total of shs 222.432 billion; representing 66.5 % of its approved budget. Out of the shs 222,432 billion,
shs 195.338 billion had been spent by the end of the Q3.
Considering non-wage funds; a total of shs 26.903 billion was received by end of the Q2, against a budgeted amount shs 17.798 billion; and this represented a realization rate of 151.0% The over-performance was due to the virement from the Development fund to Non-wage; to cater for Presidential
Directives.
The key challenges faced during implementation in Q2 were as follows
i. Delays in the procurement process.
ii. Limited availability and access to Investment Data and Intelligence Systems.
iii. Weak digitalized internal processes.

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Key Service Area*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:01 Agro-Industrialization	**0.200**	**0.200**	**0.102**	**0.057**	**51.0 %**	**28.6 %**	**56.2 %**
Vote Function:01 Investment Promotion and Facilitation	**0.200**	**0.200**	**0.102**	**0.057**	**51.0 %**	**28.6 %**	**56.2 %**
010070 Support to Private Sector value chain development	0.200	0.200	0.102	0.057	51.0 %	28.6 %	55.9 %
Programme:04 Manufacturing	**0.840**	**0.840**	**0.602**	**0.026**	**71.7 %**	**3.1 %**	**4.3 %**
Vote Function:01 Investment Promotion and Facilitation	**0.840**	**0.840**	**0.602**	**0.026**	**71.7 %**	**3.1 %**	**4.3 %**
000048 Industrial Park Development and Management	0.840	0.840	0.602	0.026	71.7 %	3.1 %	4.3 %
Programme:07 Private Sector Development	**242.519**	**244.019**	**221.729**	**195.211**	**91.4 %**	**80.5 %**	**88.0 %**
Vote Function:01 Investment Promotion and Facilitation	**2.995**	**2.995**	**2.515**	**0.649**	**84.0 %**	**21.7 %**	**25.8 %**
190011 Investment climate advisory	0.858	0.858	0.559	0.323	65.2 %	37.7 %	57.8 %
190015 Private Sector Development Services	0.135	0.135	0.083	0.034	61.1 %	25.3 %	41.0 %
190021 Investment Licensing and Aftercare Service	1.805	1.805	1.724	0.189	95.5 %	10.5 %	11.0 %
190032 Product and Services Market Research	0.013	0.013	0.011	0.006	84.0 %	49.4 %	54.5 %
190039 MSMEs Information Services	0.185	0.185	0.139	0.096	75.1 %	52.0 %	69.1 %
Vote Function:02 General Administration and Support Services	**239.524**	**241.024**	**219.214**	**194.563**	**91.5 %**	**81.2 %**	**88.8 %**
000003 Facilities and Equipment Management	1.574	1.574	1.520	0.184	96.6 %	11.7 %	12.1 %
000010 Leadership and Management	8.920	8.920	8.428	1.350	94.5 %	15.1 %	16.0 %
000013 HIV/AIDS Mainstreaming	0.018	0.018	0.014	0.000	77.8 %	0.0 %	0.0 %
000014 Administrative and Support Services	12.562	24.062	20.772	17.527	165.4 %	139.5 %	84.4 %
000017 Infrastructure Development and Management	216.449	206.449	188.480	175.502	87.1 %	81.1 %	93.1 %
Total for the Vote	**243.558**	**245.058**	**222.433**	**195.294**	**91.3 %**	**80.2 %**	**87.8 %**

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Table V3.2: GoU Expenditure by Item

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	7.372	7.372	5.529	4.586	75.0 %	62.2 %	82.9 %
211104 Employee Gratuity	1.871	1.871	1.403	0.874	75.0 %	46.7 %	62.3 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	0.195	0.195	0.137	0.054	70.3 %	27.9 %	39.7 %
211107 Boards, Committees and Council Allowances	0.485	0.485	0.364	0.300	75.1 %	61.8 %	82.3 %
212101 Social Security Contributions	0.737	0.737	0.547	0.424	74.2 %	57.5 %	77.5 %
212102 Medical expenses (Employees)	0.460	0.460	0.460	0.376	100.0 %	81.7 %	81.7 %
221001 Advertising and Public Relations	0.084	0.084	0.061	0.038	72.5 %	45.6 %	62.9 %
221002 Workshops, Meetings and Seminars	0.525	0.525	0.381	0.190	72.5 %	36.2 %	50.0 %
221003 Staff Training	0.580	0.580	0.365	0.031	62.9 %	5.4 %	8.6 %
221004 Recruitment Expenses	0.023	0.023	0.021	0.005	91.3 %	21.7 %	23.8 %
221007 Books, Periodicals & Newspapers	0.028	0.028	0.021	0.013	75.0 %	47.6 %	63.5 %
221008 Information and Communication Technology Supplies.	0.218	0.218	0.161	0.115	73.9 %	52.9 %	71.6 %
221009 Welfare and Entertainment	0.636	0.636	0.489	0.419	76.8 %	65.9 %	85.8 %
221011 Printing, Stationery, Photocopying and Binding	0.121	0.121	0.093	0.060	76.8 %	50.1 %	65.2 %
221012 Small Office Equipment	0.005	0.005	0.002	0.000	40.0 %	0.0 %	0.0 %
221014 Bank Charges and other Bank related costs	0.001	0.001	0.001	0.000	100.0 %	12.4 %	12.4 %
221017 Membership dues and Subscription fees.	0.066	0.066	0.047	0.037	71.2 %	56.8 %	79.7 %
221020 Litigation and related expenses	0.710	0.710	0.680	0.380	95.8 %	53.5 %	55.9 %
222001 Information and Communication Technology Services.	0.194	0.194	0.174	0.171	89.4 %	88.2 %	98.7 %
223001 Property Management Expenses	0.036	0.036	0.030	0.017	83.1 %	48.4 %	58.2 %
223004 Guard and Security services	0.195	0.195	0.135	0.100	69.2 %	51.1 %	73.8 %
223005 Electricity	0.040	0.040	0.005	0.000	12.5 %	0.0 %	0.0 %
223006 Water	0.024	0.024	0.004	0.000	16.7 %	0.0 %	0.0 %
225101 Consultancy Services	7.950	7.950	7.901	0.285	99.4 %	3.6 %	3.6 %
225203 Appraisal and Feasibility Studies for Capital Works	0.080	0.080	0.080	0.012	100.0 %	14.8 %	14.8 %
225204 Monitoring and Supervision of capital work	29.329	29.329	29.309	16.313	99.9 %	55.6 %	55.7 %
226001 Insurances	0.110	0.110	0.100	0.085	90.9 %	77.3 %	85.0 %
226002 Licenses	0.010	0.010	0.010	0.000	100.0 %	0.0 %	0.0 %
227001 Travel inland	0.668	0.668	0.452	0.337	67.7 %	50.5 %	74.6 %

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
227002 Travel abroad	1.190	1.190	0.915	0.448	76.9 %	37.7 %	49.0 %
227004 Fuel, Lubricants and Oils	0.316	0.316	0.237	0.237	75.0 %	75.0 %	100.0 %
228002 Maintenance-Transport Equipment	0.296	0.296	0.205	0.107	69.3 %	36.1 %	52.1 %
273102 Incapacity, death benefits and funeral expenses	0.005	0.005	0.005	0.005	100.0 %	100.0 %	100.0 %
282104 Compensation to 3rd Parties	0.000	11.500	11.500	10.000	0.0 %	0.0 %	87.0 %
312131 Roads and Bridges - Acquisition	187.180	177.180	159.211	159.199	85.1 %	85.1 %	100.0 %
312216 Cycles - Acquisition	0.020	0.020	0.020	0.000	100.0 %	0.0 %	0.0 %
312221 Light ICT hardware - Acquisition	0.100	0.100	0.100	0.067	100.0 %	66.6 %	66.6 %
312235 Furniture and Fittings - Acquisition	0.280	0.280	0.280	0.007	100.0 %	2.5 %	2.5 %
312423 Computer Software - Acquisition	1.000	1.000	1.000	0.000	100.0 %	0.0 %	0.0 %
352899 Other Domestic Arrears Budgeting	0.419	0.419	0.000	0.000	0.0 %	0.0 %	0.0 %
Total for the Vote	**243.558**	**245.058**	**222.433**	**195.294**	**91.3 %**	**80.2 %**	**87.8 %**

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Table V3.3: Releases and Expenditure by Department and Project*

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:01 Agro-Industrialization	**0.200**	**0.200**	**0.102**	**0.057**	**51.00 %**	**28.64 %**	**56.16 %**
Vote Function:01 Investment Promotion and Facilitation	**0.200**	**0.200**	**0.102**	**0.057**	**51.00 %**	**28.64 %**	**56.2 %**
Departments							
001 Investment Promotion and Business Development	0.100	0.100	0.050	0.028	50.0 %	28.0 %	56.0 %
003 Domestic Investments	0.100	0.100	0.052	0.029	52.0 %	29.0 %	55.8 %
Development Projects							
N/A							
Programme:04 Manufacturing	**0.840**	**0.840**	**0.602**	**0.026**	**71.67 %**	**3.06 %**	**4.27 %**
Vote Function:01 Investment Promotion and Facilitation	**0.200**	**0.200**	**0.102**	**0.057**	**51.00 %**	**28.64 %**	**56.2 %**
Departments							
004 Industrial Park Facilitation	0.840	0.840	0.602	0.026	71.7 %	3.1 %	4.3 %
Development Projects							
0994 Development of Industrial Parks	0.000		0.000	0.000	0.0 %	0.0 %	0.0 %
Programme:07 Private Sector Development	**242.519**	**244.019**	**221.729**	**195.211**	**91.43 %**	**80.49 %**	**88.04 %**
Vote Function:01 Investment Promotion and Facilitation	**0.200**	**0.200**	**0.102**	**0.057**	**51.00 %**	**28.64 %**	**56.2 %**
Departments							
001 Investment Promotion and Business Development	0.965	0.965	0.639	0.414	66.2 %	42.9 %	64.8 %
002 One Stop Centre	1.590	1.590	1.570	0.061	98.7 %	3.8 %	3.9 %
003 Domestic Investments	0.320	0.320	0.222	0.130	69.4 %	40.6 %	58.6 %
004 Industrial Park Facilitation	0.120	0.120	0.085	0.043	70.8 %	35.8 %	50.6 %
Development Projects							
N/A							
Vote Function:02 General Administration and Support Services	**239.524**	**241.024**	**219.214**	**194.563**	**91.52 %**	**81.23 %**	**88.8 %**
Departments							
001 Finance and Administration	12.580	24.080	20.786	17.527	165.2 %	139.3 %	84.3 %
002 Corporate Services	8.920	8.920	8.428	1.350	94.5 %	15.1 %	16.0 %
Development Projects							
1895 Institutional Development of Uganda Investment Authority Project	218.024	208.024	190.000	175.686	87.1 %	80.6 %	92.5 %

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Total for the Vote	**243.558**	**245.058**	**222.433**	**195.294**	**91.3 %**	**80.2 %**	**87.8 %**

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Table V3.4: External Financing Releases and Expenditure by Vote Function and Project

Billion Uganda Shillings	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent
Programme:04 Manufacturing	**90.974**	**90.974**	**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0 %**
Vote Function:01 Investment Promotion and Facilitation	**90.974**	**90.974**	**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0 %**
Development Projects.							
0994 Development of Industrial Parks	90.974	90.974	0.000	0.000	0.0 %	0.0 %	0.0 %
Programme:07 Private Sector Development	**90.974**	**90.974**	**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0 %**
Vote Function:01 Investment Promotion and Facilitation	**90.974**	**90.974**	**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0 %**
Development Projects.							
0994 Development of Industrial Parks	90.974	90.974	0.000	0.000	0.0 %	0.0 %	0.0 %
Total for the Vote	**181.947**	**181.947**	**0.000**	**0.000**	**0.0 %**	**0.0 %**	**0.0 %**

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Quarter 3: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:01 Agro-Industrialization		
Vote Function:01 Investment Promotion and Facilitation		
Departments		
Department:001 Investment Promotion and Business Development		
Key Service Area:010070 Support to Private Sector value chain development		
PIAP Output: 01511101 Affordable agriculture finance upscaled		
Programme Intervention: 015111 Promote affordable agricultural financing mechanisms		
5 investors targeted and attracted for the Agro-manufacturing value addition	6 companies licensed worth USD 30.8 to create 1,322 jobs in fish production and processing, beef processing, commercial farming, animal feeds, and vegetable oil processing	Enhanced targeted investment promotion was implemented in collaboration with Uganda Missions Abroad under the Economic Commercial Diplomacy (ECD) Programme, leveraging strategic business partnerships and associations to attract quality investments into priority sectors.
1 private sector stakeholder engagement held in agriculture	1 (One) stakeholder engagement held on Forestry investments. Key areas discussed and agreed on included the negotiation on the blanket ban of exports of veneer and plywood, as well as asking for tiered export permissions. The meeting also evaluated the incentives and taxes to such investments.	Target met
1 investors foras/stakeholder engagements for financial and export readiness conducted	A power regulators meeting was organised as an aftercare activity resulting from the investor monitoring activities to address the many abnormalities reported by investors regarding frequent power outages, poor power quality (voltage fluctuations), overloaded infrastructure, vandalism of electricity assets, among others. The meeting was well attended by energy sector players such as ERA and MEMD, as well as investors. Agreed actions a)Establish and actively utilise structured reporting and escalation channels, with agencies committing to timely feedback and case-by-case resolution of investor concerns b)Deploy technical teams from MEMD to assess and resolve voltage fluctuations and outages, while fast-tracking key infrastructure projects c)Improve inter-agency coordination to reduce delays in connections and meter installations. d) strengthen sector financing (including metering support), and undertake sustainability studies to ensure long-term reliability, efficiency, and continued	Target met

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
221009 Welfare and Entertainment		5,000.000
221011 Printing, Stationery, Photocopying and Binding		5,000.001
227001 Travel inland		18,009.500
	Total For Budget Output	**28,009.501**
	Wage Recurrent	0.000
	Non Wage Recurrent	28,009.501
	Arrears	0.000
	AIA	0.000
	Total For Department	**28,009.501**
	Wage Recurrent	0.000
	Non Wage Recurrent	28,009.501
	Arrears	0.000
	AIA	0.000

Department:003 Domestic Investments

Key Service Area:010070 Support to Private Sector value chain development

PIAP Output: 01511101 Affordable agriculture finance upscaled

Programme Intervention: 015111 Promote affordable agricultural financing mechanisms

1 bankable investment profile in agri value chain developed and promoted to attract and secure commitments from 10 domestic investors.	6 agri value investment opportunities were developed and promoted focusing on greater Masaka sub-region. These include Fruit Processing & Value addition; dairy processing, and meat processing & packaging; Fish Processing Facilities – Kalangala; Cattle Fattening Project – Lyantonde District; Poultry Production & Processing.	The target was exceeded following the adoption of a sub-regional approach, beginning with the Greater Masaka area
1 agricultural innovation value chain cluster developed with 60 farmers and linked to access affordable financing.	One cluster was facilitated in Kibaale District under the Buseesa Demonstration Farm, empowering smallholder farmers focusing on improved productivity of piggery, poultry (layers), rabbits, dairy cattle, pond fish, banana plantations, Hass avocados, and silage.	Target met

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
221001 Advertising and Public Relations		3,000.000
221002 Workshops, Meetings and Seminars		5,000.000
221011 Printing, Stationery, Photocopying and Binding		2,000.000
227001 Travel inland		17,140.000
228002 Maintenance-Transport Equipment		2,132.600
	Total For Budget Output	**29,272.600**
	Wage Recurrent	0.000
	Non Wage Recurrent	29,272.600

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Arrears	0.000
	AIA	0.000
	Total For Department	**29,272.600**
	Wage Recurrent	0.000
	Non Wage Recurrent	29,272.600
	Arrears	0.000
	AIA	0.000

Develoment Projects

N/A

Programme:04 Manufacturing

Vote Function:01 Investment Promotion and Facilitation

Departments

Department:004 Industrial Park Facilitation

Key Service Area:000048 Industrial Park Development and Management

PIAP Output: 04111101 Improved infrastructure in industrial parks and free zone

Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Monitoring and support supervision of 10 Industrial Parks conducted (KIBP-Namanve, Luzira, Bweyogerere, Mbale, Soroti, Kasese, Mbarara, Masindi, Kapeeka and Jinja) to determine capital invested, jobs created and compliance to environmental standards.	Monitored 10 IPs *Conducted Physical planning activities *Conducted Surveying activities *Considered of re-evaluation of Industrial parks and streamlining of the mortgaging processes *Considered 6 papers for consent to mortgage, 11 papers for lease renewal, 8 land offers at Mbale industrial park *Conducted Water and environment management activities *Conducted various other park management and coordination activities	

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 04111101 Improved infrastructure in industrial parks and free zone		
Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks		
Standard Infrastructure developed in 6 Industrial Parks (Kapeeka, Mbale, Nebbi, Jinja, Kisoro and Kasese)	Supervised 3 IPs Liao Shen Kapeeka IP: *The project received UGX. 21 billion in Qtr. 3 *Phase 2 physical progress: *31 km road network preliminary earthworks *Foundation base works for 2.6 km road S6, S7 and D1 (4 lanes) *overall progress about 15% Mbale IP: 20.15 km of road network and 34 km of water supply, sewage and waste water management • The project received UGX. 20 billion in Qtr. 3. • Lot 1 roads earthworks physical progress stands at 48% while Lot 2 water supply/waste management earthworks, foundation and superstructure works at about 15% progress Kasese IP infrastructure development: •Project at procurement stage Projects at DC-MoFPED: • Nebbi, Jinja, Kapeeka and KIBP Expansion are at profile stage while Mbale, MMP Buikwe and Kisoro IPs are at feasibility stage	General roads and infrastructure works progress at Kapeeka and Mbale were affected by inclement weather (rainy season) and works suspension by contractor due delayed payment of IPCs for Mbale works
Titling, surveying and installation of boarder markers for 2 Industrial Parks for purposes of security of tenure of UIA industrial land.	No activity conducted	No budget provided

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
221009 Welfare and Entertainment		6,136.200
227001 Travel inland		2,330.000
	Total For Budget Output	**8,466.200**
	Wage Recurrent	0.000
	Non Wage Recurrent	8,466.200
	Arrears	0.000
	AIA	0.000
	Total For Department	**8,466.200**
	Wage Recurrent	0.000
	Non Wage Recurrent	8,466.200
	Arrears	0.000
	AIA	0.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Develoment Projects		
N/A		
Programme:07 Private Sector Development		
Vote Function:01 Investment Promotion and Facilitation		
Departments		
Department:001 Investment Promotion and Business Development		
Key Service Area:190011 Investment climate advisory		
PIAP Output: 07241301 Investment promotion undertaken		
Programme Intervention: 072413 Undertake Investment Promotion		
1 Regional /International forum organized	2 Regional /International forums were organised; Uganda Pharma Healthcare Forum and Bricks East Africa Trade Relations Forum, a) 20 contact leads generated in key sectors of pharmaceuticals, logistics, and Minerals b) Distributed 100 promotional materials- bankable projects, guide to investing in Uganda, fact sheets, and sector profiles	Increased collaboration and partnerships with Business Associations and Bilateral corporations.
1 outward investment mission carried out in collaboration with missions abroad	3 Outward missions to Zimbabwe, Berlin and Kenya a) Zimbabwe-Uganda Investment Forum b) EU MARKUP II- Fruit Logistica Trade Show c) Kenya International Investment Conference (KIICO) Outcomes i. 42 contact leads generated in the sectors of Agro processing, Education, Health, Real estate, Logistics, and Manufacturing. ii. Agricultural Market Linkages: FarmInk Market Kenya was identified as a potential market linkage partner for Ugandan agricultural produce. A follow-up meeting to explore export channels is to be done. iii. Distributed 500 QR codes with bankable projects worth USD 1.6bn	Enhanced collaboration with missions abroad under the ECD Strategy
3 Inward investment missions facilitated in collaboration with Missions Abroad	11 inward missions received from the USA, Germany, Norway, Canada, Pakistan, China, Burundi, Denmark, Japan, Eritrea, and Belgium 43 contact leads were generated, and these are being followed up on for actualization.	Enhanced collaboration with Uganda Missions Abroad under the Economic Commercial Diplomancy (ECD) Program

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07241301 Investment promotion undertaken		
Programme Intervention: 072413 Undertake Investment Promotion		
1 Policy intervention through PIRT followed up	a)A consultant has been hired to develop the Mineral Sector Policy to inform PIRT recommendations and drive evidence-based reforms for Uganda's mineral value addition and investment framework. b) Completed the validation of identified film sector challenges and consolidated inputs into actionable PIRT recommendations to streamline governance, establish a one-stop licensing framework, and strengthen coordination across the film value chain.	proactive stakeholder engagement

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		2,617.000
221009 Welfare and Entertainment		1,500.000
221011 Printing, Stationery, Photocopying and Binding		3,499.999
221017 Membership dues and Subscription fees.		14,923.640
227002 Travel abroad		203,669.847
228002 Maintenance-Transport Equipment		4,780.000
	Total For Budget Output	**230,990.486**
	Wage Recurrent	0.000
	Non Wage Recurrent	230,990.486
	Arrears	0.000
	AIA	0.000

Key Service Area:190021 Investment Licensing and Aftercare Service

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07241301 Investment promotion undertaken		
Programme Intervention: 072413 Undertake Investment Promotion		
25 licenced projects monitored	A total of 52 licensed operational projects were monitored with an actual investment value of USD279.9M, providing actual employment to 5,372 people.	Proactive field and investor site visits
70 Domestic and Foreign projects licensed	96 projects licensed. This is estimated to generate a total value of investment of USD 663.63M (35 projects were domestic valued at USD 417. 13M, and 61 projects were foreign worth USD 246.5M), projected jobs of 9,948 targeting males and females, as well as Persons with disabilities, across the country.	Targeted investment promotion and investor facilitation
25 investors supported and facilitated	32 investors facilitated. Issues handled and facilitated in areas such as Power access, Tax exemptions, registrations and regulations.	Proactive investor monitoring and facilitation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07241301 Investment promotion undertaken		
Programme Intervention: 072413 Undertake Investment Promotion		
25 investor issues handled and resolved	28 aftercare issues were worked on, tax incentives applications, environment guidance and assessments, investment funding recommendations, business linkages	Proactive investor facilitation and aftercare
1 Policy consultations and collaborations at AFCFTA conducted	Contributed to regional policy development by supporting verification of production capacity, supply, and industry needs in the glass and tiles subsector, to guide harmonised industrial and trade policy decisions across the EAC.	Enhanced engagements

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
221009 Welfare and Entertainment		1,500.000
222001 Information and Communication Technology Services.		480.681
227001 Travel inland		53,469.300
	Total For Budget Output	**55,449.981**
	Wage Recurrent	0.000
	Non Wage Recurrent	55,449.981
	Arrears	0.000
	AIA	0.000

Key Service Area:190032 Product and Services Market Research

PIAP Output: 07211101 Modern Packaging and branding industries supported

Programme Intervention: 072111 Establishment of modern packaging and branding industries and services to support value addition

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
221001 Advertising and Public Relations		1,180.000
221009 Welfare and Entertainment		1,500.000
221011 Printing, Stationery, Photocopying and Binding		2,499.999
	Total For Budget Output	**5,179.999**
	Wage Recurrent	0.000
	Non Wage Recurrent	5,179.999
	Arrears	0.000
	AIA	0.000
	Total For Department	**291,620.466**
	Wage Recurrent	0.000
	Non Wage Recurrent	291,620.466
	Arrears	0.000
	AIA	0.000

Department:002 One Stop Centre

Key Service Area:190021 Investment Licensing and Aftercare Service

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07021301 An Integrated One Stop Centre EBiz Investment Management System Implemented and interfaced with other GoU PFM Reforms ICT Systems		
Programme Intervention: 072412 Implement Digitalization strategies		
1 Service Level Agreement of OSC-MDAs operationalised	10 Service Level Agreement of OSC-MDAs operationalised	on track
Front Office Manager for One Stop Centre operationalised	Front Office Manager (FOOM) for One Stop Centre contract signed, implementation ongoing and being operationalised, and is on track	On track,
Investment License Processing Time Reduced to 36 Hours	Investment License Processing Time Reduced to 24 Hours	on track to maintain operational efficeincy
25% of the Integrated Digital Investment Management System (DIMS) implementation completed (Terms of Reference developed, Stakeholder validation and Procurement initiated)	30% of the Integrated Digital Investment Management System (DIMS) implementation completed (Stakeholder mapping and engagements undertaken and Procurement, the Evaluation process completed, for onward submission to Contracts Committee-REAP)	On track to complete the procurement process by end of FY2025-26.
PIAP Output: 07021305 Staff trained & Capacity Built in ICTs and Digital Investment facilitation		
Programme Intervention: 072412 Implement Digitalization strategies		
	3 awareness and publicity campaigns of One Stop Centre Investment facilitation services undertaken	On track, annual target met due to high demand of One Stop Centre investment facilitation services offered to investors.
PIAP Output: 07021306 A Digitalized One Stop Centre EBiz Investment Facilitation Management System for Domestic and Foreign Direct Investments Developed and operationalized		
Programme Intervention: 072412 Implement Digitalization strategies		
	2 MDA Systems of URSB and URA, at One Stop Centre Integrated with EBiz,	
Quarterly business process review for two (2) MDAs at the OSC undertaken	Quarterly business process review for three (3) MDAs at the OSC undertaken (UEDCL, CMA, NSSF)	
A total of 5,000 transactions processed at the One Stop Centre resulting in 70 Investment Licenses	A total of 6,070 transactions processed at the One Stop Centre resulting in 96 Investment Licenses	

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item	Spent
221009 Welfare and Entertainment	3,500.000
221017 Membership dues and Subscription fees.	630.000
222001 Information and Communication Technology Services.	2,230.200
227001 Travel inland	7,000.000
227004 Fuel, Lubricants and Oils	4,000.000
Total For Budget Output	**17,360.200**
Wage Recurrent	0.000
Non Wage Recurrent	17,360.200
Arrears	0.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	AIA	0.000
	Total For Department	**17,360.200**
	Wage Recurrent	0.000
	Non Wage Recurrent	17,360.200
	Arrears	0.000
	AIA	0.000
Department:003 Domestic Investments		
Key Service Area:190015 Private Sector Development Services		
PIAP Output: 07020701 Local content mainstreamed in investiments		
Programme Intervention: 072312 Develop and implement a holistic local content policy, legal and institutional frameworks		
30 domestic investors mobilized and licensed to create 150 jobs	35 domestic investors were licensed, with 4 renewing their licences.	Target met
	A total of 35 domestic investors were licensed with 4 renewals and 8 operational projects, investing USD 11,931,866 and creating 1,150 jobs. Additionally, 6 joint ventures were facilitated with domestic investors—AAC Blocks Africa Limited (concrete block manufacturing), Plastiblend Polymers Limited (PVC products), Bio Agro Ventures Limited (animal and poultry feeds), Aqua Havens Fisheries Uganda Limited (fish farming), BeegBee Foods & Beverages Limited (biscuit manufacturing), and CGL Ventures Trading Limited (assembly of home appliances, including blenders and percolators) with a total investment of USD 10,215,000, creating 288 jobs.	Target met
PIAP Output: 07241301 Investment promotion undertaken		
Programme Intervention: 072413 Undertake Investment Promotion		
5 Domestic Investors trained on investment readiness and transitioned from importing and trading to Manufacturing and value addition to promote exports and reduce imports.	88 traders were facilitated and licensed under their company, Blockchain Investments Ltd, and have been licensed to manufacture shoes.	The number is high compared to the set target because a large number is attributed to one company, each with shares.
	A total of 88 traders were facilitated and licensed under their company, Blockchain Investments Ltd, to undertake shoe manufacturing. In addition, one project, The Family Grain Masters Ltd, in posho milling and coffee export, was actualised with an investment of UGX 2 billion, creating 5 jobs.	The number is high compared to the set target because a large number is attributed to one company, each with shares.

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item	Spent
221001 Advertising and Public Relations	650.000
221002 Workshops, Meetings and Seminars	1,407.200
221009 Welfare and Entertainment	2,500.000
221011 Printing, Stationery, Photocopying and Binding	2,450.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item	Spent
222001 Information and Communication Technology Services.	45.000
Total For Budget Output	**7,052.200**
Wage Recurrent	0.000
Non Wage Recurrent	7,052.200
Arrears	0.000
AIA	0.000

Key Service Area:190039 MSMEs Information Services

PIAP Output: 07021101 MSMEs clustered,Profiled and supported

Programme Intervention: 070211 Support MSMEs to attain certification, testing and calibration of services

1 domestic investment outreach on investment information access, competitiveness, compliance and business linkages coordinated and supported	Two (2) local investment outreaches were conducted with 305 businesses, with 255 (84%) participating in the Greater Masaka Investment Profile launch in Masaka City with 10 local governments. This resulted in 39 investment and licensing opportunities, including traders moving to add value to their products while improving coordination between investors and government agencies to solve investor issues. The Women Entrepreneurs Katale 2026 outreach supported 50 SMEs (16%) in collaboration with the Academy for Women Entrepreneurs (AWE), enhancing market access, visibility, and the growth of women-led enterprises.	The overachievement was due to collaboration with other stakeholders, that is, the Academy for Women Entrepreneurs (AWE), Operation Wealth Creation, 10 district Local Governments of Greater Masaka subregion
45 domestic value adding investors facilitated with top tier aftercare services to accelerate their business growth and cementing their success in the investment landscape.	Forty-five (50) licensed investors were assisted in accessing markets and received advice on investment, incentives, finance, standards, and certifications, as well as solving power-related issues and joint ventures.	Target met
50 domestic investors profiled on the National SME Portal and linked to business opportunities	67 SMEs (65% female-owned) were profiled on the SME Portal; In collaboration with the Academy of Women Entrepreneurs, 50 women-owned businesses were facilitated to access markets through a one-day market day (Katale) at UMA Grounds, generating over UGX 50 million from onsite sales; 2 enterprises were licensed; and UGX 1.067 billion was mobilised in financing for 6 SMEs from the GROW Project and UDB for their enterprise growth and scalability.	Target met

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item	Spent
221001 Advertising and Public Relations	6,650.000
221002 Workshops, Meetings and Seminars	7,499.999
221008 Information and Communication Technology Supplies.	2,000.000
221011 Printing, Stationery, Photocopying and Binding	3,516.000
222001 Information and Communication Technology Services.	2,000.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		*UShs Thousand*
Item		**Spent**
227001 Travel inland		10,560.000
227002 Travel abroad		15,000.000
228002 Maintenance-Transport Equipment		732.400
	Total For Budget Output	**47,958.399**
	Wage Recurrent	0.000
	Non Wage Recurrent	47,958.399
	Arrears	0.000
	AIA	0.000
	Total For Department	**55,010.599**
	Wage Recurrent	0.000
	Non Wage Recurrent	55,010.599
	Arrears	0.000
	AIA	0.000
Department:004 Industrial Park Facilitation		
Key Service Area:190011 Investment climate advisory		
PIAP Output: 07021001 Industrial Business Parks Greened inline with ESG guidelines		
Programme Intervention: 070210 Implement Environmental, Social and Governance (ESG), and Climate Greening of Industrial Parks		
50 investors in operational industrial parks trained on eco friendly ,operation technologies	Investor awareness and trainings done -Organized Kasese Investors' Engagement on Strengthening the Industrial Park performance and promoting ESG practices for about 50 investors *Developed a draft Strategy for Greening Industrial Parks *Held the first engagement with UNDP to Discuss possible Collaborations in Greening Opportunities for Industrial Parks with the view of developing a concept paper by UNDP that will guide in the possible support and collaboration	
Expenditures incurred in the Quarter to deliver outputs		*UShs Thousand*
Item		**Spent**
221003 Staff Training		2,575.000
227001 Travel inland		7,051.000
	Total For Budget Output	**9,626.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	9,626.000
	Arrears	0.000
	AIA	0.000
	Total For Department	**9,626.000**
	Wage Recurrent	0.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	9,626.000
	Arrears	0.000
	AIA	0.000

Develoment Projects

N/A

Vote Function:02 General Administration and Support Services

Departments

Department:001 Finance and Administration

Key Service Area:000013 HIV/AIDS Mainstreaming

PIAP Output: 07040209 Cross cutting issues mainstreamed

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

	(1) sensitization campaigns & Health clinics to train all staff on HIV/Aids prevalence & prevention conducted	Achieved

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
	Total For Budget Output	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000014 Administrative and Support Services

PIAP Output: 07040204 Financial Management undertaken

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

Quarter 3 Administrative expenses like utilities, Fleet costs, stationery, toner, fuel, airtime, newspapers, guards and security, cleaning services paid	Administrative expenses like Fleet costs, stationery, toner, fuel, airtime, newspapers, guards and security, cleaning services for FY2025/26 paid	Achieved
i. Treasury Memorandum FY2024/25 prepared and submitted to relevant ministries ii. In year (6 months) financial statements for FY2025/26 prepared and submitted to relevant ministries	The half year financial report and treasury memorandum for FY 2024/25 was prepared and submitted to the relevant Ministries.	Achieved
Quarter 3 Board Resolutions responded to as and when they arise	All the Board resolutions during the quarter were responded to	Achieved
Critical vacant positions in the UIA staff establishment filled	Critical positions like Director Investment Promotion, Deputy director HR, Deputy director Planning, Deputy director Engineering, Project Manager, filled	The other 5 including GIS Officer, Senior Accountant, Senior Executive Officer, Administrative Assistant and Drivers, the interviews are on gong

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07040204 Financial Management undertaken		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Quarter 3 performance reviews undertaken and monitored	Annual performance agreements signed, Quarterly and annual performance reviews FY2025/26 undertaken and monitored for all staff	Achieved
Q3 Staff salary, Gratuity, medical expenses and other staff benefits paid	Staff salary paid Gratuity for staff paid Staff Medical expenses & other staff benefits paid	Target Achieved
Job descriptions and person specification for 20 UIA staff establishment reviewed and standardized	Job descriptions and person specification for 80 UIA staff establishment reviewed and standardized	The other positions for other staff the process is ongoing.
Draft budget estimates FY2026/27 prepared and submitted to relevant ministries	The draft budget and MPS were submitted to relevant Ministries	Target achieved
PIAP Output: 07040205 Board of survey reports in place		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
	Board of Survey Report FY2024/25 prepared	Target Achieved

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211102 Contract Staff Salaries		1,482,201.326
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		47,429.442
212101 Social Security Contributions		148,496.873
212102 Medical expenses (Employees)		3,338.802
221001 Advertising and Public Relations		13,500.000
221002 Workshops, Meetings and Seminars		88,087.580
221004 Recruitment Expenses		1,752.000
221007 Books, Periodicals & Newspapers		4,746.000
221008 Information and Communication Technology Supplies.		65,923.559
221009 Welfare and Entertainment		131,504.800
221011 Printing, Stationery, Photocopying and Binding		14,890.000
221014 Bank Charges and other Bank related costs		28.000
222001 Information and Communication Technology Services.		18,000.000
223001 Property Management Expenses		1,888.000
223004 Guard and Security services		27,822.000
227001 Travel inland		17,584.700
227004 Fuel, Lubricants and Oils		75,000.000
228002 Maintenance-Transport Equipment		10,956.117
273102 Incapacity, death benefits and funeral expenses		1,188.440
	Total For Budget Output	**2,154,337.639**
	Wage Recurrent	1,482,201.326
	Non Wage Recurrent	672,136.313

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Arrears	0.000
	AIA	0.000
	Total For Department	**2,154,337.639**
	Wage Recurrent	1,482,201.326
	Non Wage Recurrent	672,136.313
	Arrears	0.000
	AIA	0.000
Department:002 Corporate Services		
Key Service Area:000010 Leadership and Management		
PIAP Output: 07040206 Statutory Reports produced		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Q3 Investment Abstract FY2025/26 prepared	Investment abstract for Quarter 2 was prepared and submitted	All met.
Quarterly 3 Internal Audit report prepared and submitted to Management	Quarter 3 Internal Audit report FY 2025/26 prepared and submitted to management.	Target met
Q3 of the implementation of the Strategic Plan 2025/26-2029/30 undertaken and report produced	Quarter 3 Monitoring of the implementation of the Strategic Plan 2025/26-2029/30 undertaken and report produced and shared.	Activity done.
Ministerial Policy Statement for FY2026/27 developed and submitted to relevant Authorities	Ministerial Policy Statement for FY2026/27 developed and sent to parliament.	Activity done
Quarter 3 Performance Report for FY2025/26 developed and submitted to relevant Authorities	Quarter 2 Performance Reports for FY2025/26 developed and submitted to relevant Authorities	Target met.
4 Contract Committee meetings for FY2025/26 held and minutes produced	6 Contract Committee meetings for FY2025/26 held and minutes produced	Target met.
5 Evaluation Committee meetings FY2025/26 held and minutes produced	7 Evaluation Committee meetings FY2025/26 held and minutes produced	Target met
PIAP Output: 07040207 Communication legal and corporate Services.		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Investment Code Regulations developed	Draft Investment Code Regulations were developed.	being reviewed by the State Minister for Finance privatization and investment
1 Investment promotional video produced	1 Investment promotional videos produced	Activity done
Quarterly and special Board meetings undertaken	board meetings held -2 special board meetings -3 Committee meetings -6 Total 11	Targets met

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07040207 Communication legal and corporate Services.		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
1 Mitigation of litigation risk against the UIA undertaken	UIA defended the matter with Creston Properties limited vide MSC No. 0037 of 2026 in which the matter was dismissed the application and Creston withdrew the main suit saving UIA from stoppage of the weigh bridge construction that could have been costly in terms of delay of the project and damages under the EPC contract. Case between UIA and Maroola Technologies SMC Limited vide HCT-00-CV-MC-0142-2023 in which they were challenging the withdraw of their land in Namanve was concluded and ruling delivered on 24th February 2026.	3 Cases are still ongoing.
5 Investor success stories produced and published	5 Investor success stories produced and published .	Activity done

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
211107 Boards, Committees and Council Allowances		97,200.000
221001 Advertising and Public Relations		450.000
221002 Workshops, Meetings and Seminars		11,217.000
221003 Staff Training		27,456.184
221009 Welfare and Entertainment		6,100.000
221017 Membership dues and Subscription fees.		5,405.000
222001 Information and Communication Technology Services.		2,505.000
225101 Consultancy Services		285,408.000
227001 Travel inland		27,841.000
227002 Travel abroad		114,310.366
228002 Maintenance-Transport Equipment		7,369.147
	Total For Budget Output	**585,261.697**
	Wage Recurrent	0.000
	Non Wage Recurrent	585,261.697
	Arrears	0.000
	AIA	0.000
	Total For Department	**585,261.697**
	Wage Recurrent	0.000
	Non Wage Recurrent	585,261.697
	Arrears	0.000
	AIA	0.000

Develoment Projects

Project:1895 Institutional Development of Uganda Investment Authority Project

Key Service Area:000003 Facilities and Equipment Management

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Project:1895 Institutional Development of Uganda Investment Authority Project		
PIAP Output: 07040211 Institutions retooled		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Assorted furniture and fixtures for UIA offices procured	Assorted furniture of filing cabinets procured	Other Assorted furniture process on going
Quarterly monitoring of capital projects undertaken	Quarterly monitoring of capital projects undertaken	Achieved
Assorted office ICT equipment procured and maintained	Assorted office ICT equipment procured and maintained	Achieved
	The GIS was planned for under REAP project	other procurement process is on going

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
222001 Information and Communication Technology Services.		7,942.000
225204 Monitoring and Supervision of capital work		10,000.000
312221 Light ICT hardware - Acquisition		66,610.000
312235 Furniture and Fittings - Acquisition		7,000.000
	Total For Budget Output	**91,552.000**
	GoU Development	91,552.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000017 Infrastructure Development and Management

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Project:1895 Institutional Development of Uganda Investment Authority Project		
PIAP Output: 07040211 Institutions retooled		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
	Liao Shen Kapeeka IP: The project received UGX 21 billion in Qtr. 3. Phase 2 Physical Progress: -31 km road nework preliminary earthworks -Foundation base works for 2.6 km road S6, S7 and D1 (4 lanes) Overall progress about 15%. Mbale IP: The project received UGX 20 billion in Qtr. 3. -20.15 km of road network and 34 km of water supply, sewerage and waste water management. -Lot 1 roads earthworks physical progress stands at 48% while lot 2water supply/waste management earthworks, foundation and superstructure works at about 15% progress.	General roads and infrastructure works progress at Kapeeka and Mbale were affected by inclement weather (rainy season) and works suspension by contractor due to delayed payment of IPCs for Mbale works
	All supervision costs for the quarter paid	Target achieved
Boundary markers of Industrial Park land installed and Industrial Park land Titled	Moroto land of 9,900 acres titled for Tororo Cement	Boundary Markers funding was not received
	Water supply and Sewerage net work including the treatment plant has increased from 7% t0 15.1% in Mbale	Achieved

Expenditures incurred in the Quarter to deliver outputs *UShs Thousand*

Item		Spent
312131 Roads and Bridges - Acquisition		41,000,000.000
	Total For Budget Output	**41,000,000.000**
	GoU Development	41,000,000.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	Total For Project	**41,091,552.000**
	GoU Development	41,091,552.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	GRAND TOTAL	**44,270,516.902**

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Wage Recurrent	1,482,201.326
	Non Wage Recurrent	1,696,763.576
	GoU Development	41,091,552.000
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Quarter 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Programme:01 Agro-Industrialization	
Vote Function:01 Investment Promotion and Facilitation	
Departments	
Department:001 Investment Promotion and Business Development	
Key Service Area:010070 Support to Private Sector value chain development	
PIAP Output: 01511101 Affordable agriculture finance upscaled	
Programme Intervention: 015111 Promote affordable agricultural financing mechanisms	
2 Agricultural subsector profiles developed	1 Agro Industrial Sector profile developed, highlighting the sectoral capacity, economic and market analysis, investment opportunities, climate, business costs, and OSC services
20 investors targeted and attracted for the Agro-manufacturing value addition	26 companies were licensed with a cumulative investment value of USD 68.8 million, expected to create 3,438 jobs across the agro-manufacturing, value addition, commercial farming, post-harvest support, and fish production and processing subsectors, covering activities such as cotton and tea processing, dairy, sweet potato and banana processing, animal feed production, cornflakes, vegetable oil, animal feeds manufacturing, and aquaculture.
2 private sector stakeholder engagements held in agriculture	2 (two) stakeholder engagements conducted, a) Investor Rally at Namanve Industrial Park aimed at addressing investor constraints with a focus on the agro-processing investors. - The engagement attracted 260 participants representing 76 companies. Key investor concerns addressed included unreliable power supply, high taxation, limited access to land for expansion, lengthy Environmental Impact Assessment (EIA) processes, high practitioner fees, inadequate access to financing, standardisation challenges, and insufficient water supply within the industrial park. b) A diversified forestry industrial stakeholder meeting (Sunbird) organised with key stakeholders, including the Uganda Revenue Authority, the Ministry of Water and Environment, and NEMA, to advise the investors accordingly.
4 investors foras/stakeholder engagements for financial and export readiness conducted	2 engagements held; a) Uganda–US Export Facilitation Forum targeting exporters and potential exporters of agricultural products to the US market. Attracted 61 investors and focused on providing insights into opportunities, compliance requirements, export procedures, and trade facilitation measures for accessing the US market. b) A power regulators meeting to address investor power challenges.

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221009 Welfare and Entertainment		5,000.000
221011 Printing, Stationery, Photocopying and Binding		5,000.001
227001 Travel inland		18,009.500
	Total For Budget Output	**28,009.501**
	Wage Recurrent	0.000
	Non Wage Recurrent	28,009.501
	Arrears	0.000
	AIA	0.000
	Total For Department	**28,009.501**
	Wage Recurrent	0.000
	Non Wage Recurrent	28,009.501
	Arrears	0.000
	AIA	0.000

Department:003 Domestic Investments

Key Service Area:010070 Support to Private Sector value chain development

PIAP Output: 01511101 Affordable agriculture finance upscaled

Programme Intervention: 015111 Promote affordable agricultural financing mechanisms

2 bankable investment profiles in agri value chain developed and promoted to attract and secure commitments from 20 domestic investors.	12 agri-value investment opportunities developed and promoted. These include coffee processing, maize milling, fruit processing, meat processing, and poultry rearing.
4 agricultural innovation value chain clusters developed with 240 farmers and linked to access affordable financing.	2 clusters were developed. One (1) in Butaleja District for cotton growing, while another cluster was established in Kibaale District, supporting farmers engaged in piggery, poultry (layers), rabbit rearing, dairy farming, fish ponds, banana cultivation, Hass avocado production, and silage production.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221001 Advertising and Public Relations		3,000.000
221002 Workshops, Meetings and Seminars		5,000.000
221011 Printing, Stationery, Photocopying and Binding		2,000.000
227001 Travel inland		17,140.000
228002 Maintenance-Transport Equipment		2,132.600
	Total For Budget Output	**29,272.600**
	Wage Recurrent	0.000
	Non Wage Recurrent	29,272.600
	Arrears	0.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	AIA	0.000
	Total For Department	**29,272.600**
	Wage Recurrent	0.000
	Non Wage Recurrent	29,272.600
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

Programme:04 Manufacturing

Vote Function:01 Investment Promotion and Facilitation

Departments

Department:004 Industrial Park Facilitation

Key Service Area:000048 Industrial Park Development and Management

PIAP Output: 04111101 Improved infrastructure in industrial parks and free zone

Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks

Monitoring and support supervision of 10 Industrial Parks conducted (KIBP-Namanve, Luzira, Bweyogerere, Mbale, Soroti, Kasese, Mbarara, Masindi, Kapeeka and Jinja) to determine capital invested, jobs created and compliance to environmental standards.	Monitored 10 Industrial Parks. Mbale: - The contract is under re-mobilization for the resumption of works after having received Ugx. 64 BN as at close of Qtr 2. - Works are to commence in January 2026 Kasese: - The Development Committee (DC) approved the project feasibility and recommended for the commencement of the pre-commercial contract negotiations to commence. Kapeeka: - Phase 2 Projects works preliminarily commenced in December 2025 after receipt of Ugx. 54 billion. Projects at DC: - Nebbi, MMP Buikwe, Jinja, Kapeeka and KIBP Expansion are at Profile Stage. - MMP Buikwe and Kisoro at Pre-Feasibility stage - Mbale IP at Feasibility Stage - Kasese is at Project Proposal stage. *Conducted Physical planning & Surveying activities *Considered of re-evaluation of Industrial parks & streamlining of the mortgaging processes *Considered 6 papers for consent to mortgage, 11 papers for lease renewal, 8 land offers at Mbale IBP. *Conducted Water & environmental mngmt activities

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 04111101 Improved infrastructure in industrial parks and free zone	
Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks	
Standard Infrastructure developed in 6 Industrial Parks (Kapeeka, Mbale, Nebbi, Kisoro, MMP Buikwe and Kasese)	Supervised 3 IPs Liao Shen Kapeeka IP: • The project received UGX. 75 billion as at Qtr. 3 • Phase 1&2 cumulative physical progress for 33km road network stands at about 15% Mbale IP: 20.15 km of road network and 34 km of water supply, sewage and waste water management • The project received UGX. 99 billion as at Qtr. 3. • Lot 1 roads earthworks physical progress stands at 48% while Lot 2 water supply/waste management earthworks, foundation and superstructure works at about 15% progress Kasese IP infrastructure development: •Project at procurement stage Projects at DC-MoFPED: • Nebbi, Jinja, Kapeeka and KIBP Expansion are at profile stage while Mbale, MMP Buikwe and Kisoro IPs are at feasibility stage
Titling, surveying and installation of boarder markers for 2 Industrial Parks for purposes of security of tenure of UIA industrial land.	No activity conducted

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs

UShs Thousand

Item		Spent
221002 Workshops, Meetings and Seminars		2,414.000
221009 Welfare and Entertainment		8,107.500
225203 Appraisal and Feasibility Studies for Capital Works		11,820.000
227001 Travel inland		3,330.000
	Total For Budget Output	**25,671.500**
	Wage Recurrent	0.000
	Non Wage Recurrent	25,671.500
	Arrears	0.000
	AIA	0.000
	Total For Department	**25,671.500**
	Wage Recurrent	0.000
	Non Wage Recurrent	25,671.500
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Programme:07 Private Sector Development	
Vote Function:01 Investment Promotion and Facilitation	
Departments	
Department:001 Investment Promotion and Business Development	
Key Service Area:190011 Investment climate advisory	
PIAP Output: 07241301 Investment promotion undertaken	
Programme Intervention: 072413 Undertake Investment Promotion	
2 Regional /International forums organized	8 International forums participated in a) China-Uganda Investment Cooperation Symposium b)Kenya - Uganda Trade and Investment Forum c)The American Chamber of Commerce Forum d)The Slovak - East African Forum to promote Trade and Investment opportunities in Uganda and the EAC e) Uganda- UAE Business Forum f) Second International Buyers Week Business Forum g) Uganda Pharma Healthcare Forum h) Bricks East Africa Trade Relations Forum (Russian companies)
1 diaspora conference organized	5 diaspora engagements held a) Uganda - South Africa diaspora forum b) Uganda - USA diaspora forum c) Uganda Homecoming breakfast and Award Gala Dinner d) 2nd Diapora Convention e) Uganda - Beijing diaspora forum
4 outward investment missions carried out in collaboration with missions abroad	11 outward missions carried out to Indonesia, Qatar, Ethiopia, Canada, Malawi, Switzerland, Algeria, China, Zimbabwe, Berlin, and Kenya
12 Inward investment missions facilitated in collaboration with Missions Abroad	26 inward missions received from the USA (2), Saudi Arabia, Norway, German, Canada, Pakistan, Burundi , Denmark, Japan, Eritria, Beligium, Qatar, China (3), South Sudan, Ukraine, Pakistan, UAE (2), Nigeria, Switzerland, Kenya, Turkey, and Oman
4 Policy interventions through PIRT followed up	a) 21 Tax proposals for the financial 2026/2027 consolidated and submitted to MFPED under sectors of Agriculture, Minerals value addition, ICT, Tourism and creatives industry. 12 proposals reviewed and b)A consultant hired to develop a high-level policy paper on Uganda's mineral sector. c) Validation of identified film sector challenges consolidated into actionable PIRT recommendations.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs

UShs Thousand

Item	Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	6,897.000
221002 Workshops, Meetings and Seminars	5,000.000
221009 Welfare and Entertainment	3,500.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221011 Printing, Stationery, Photocopying and Binding		3,499.999
221017 Membership dues and Subscription fees.		28,922.720
222001 Information and Communication Technology Services.		2,500.000
227002 Travel abroad		212,841.582
228002 Maintenance-Transport Equipment		16,581.599
	Total For Budget Output	**279,742.900**
	Wage Recurrent	0.000
	Non Wage Recurrent	279,742.900
	Arrears	0.000
	AIA	0.000

Key Service Area:190021 Investment Licensing and Aftercare Service

PIAP Output: 07241301 Investment promotion undertaken

Programme Intervention: 072413 Undertake Investment Promotion

100 licenced projects monitored	162 projects monitored with a total capital investment of USD 2.266bn and 52,619 actual jobs benefiting both male and female across the country
280 Domestic and Foreign projects licensed	356 projects licensed. This is estimated to generate a total value of investment of USD 2.575.13 bn (123 projects were domestic valued at USD 1,032 M and 233 projects were foreign worth USD 1.54 bn), projected jobs of 38,616 targeting male and female as well as Persons with Disabilities across the country.
100 investors supported and facilitated	115 investors were facilitated through investment support services, including assistance with visas and work permits, tax incentive guidance and advisory, business advisory services, resolution of licensing and immigration delays, land acquisition and access to utilities, power connection, regulatory registrations, tax exemptions, and logistical challenges.
100 investor issues handled and resolved	208 investor issues were handled and facilitated, covering areas such as delayed immigration approvals and work permits, tax and incentive applications, environmental guidance and assessments, investment funding recommendations, business linkages, land access, transport and logistical challenges, power access, and general business facilitation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07241301 Investment promotion undertaken	
Programme Intervention: 072413 Undertake Investment Promotion	
2 Policy consultations and collaborations at EAC and AFCFTA conducted	3 Non-Tariff barrier proposals submitted under the EAC secretariat. i) Removal of discriminatory taxes and levies on Ugandan fish exports to Kenya - 10% excise duty on customs value and the 5% levy imposed by the Kenya Fisheries Service. ii) Eliminate unfair restrictions and levies on Uganda’s flat steel products within EAC and other trade blocs e.g. Tanzania’s 15% industrial levy on Uganda’s flat steel products iii) Harmonize levies in the DRC market to reduce trade disruptions. Contributed to regional policy development by supporting verification of production capacity, supply, and industry needs in the glass and tiles subsector, to guide harmonised industrial and trade policy decisions across the EAC.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221002 Workshops, Meetings and Seminars		2,000.000
221009 Welfare and Entertainment		2,500.000
222001 Information and Communication Technology Services.		1,130.681
227001 Travel inland		119,444.340
228002 Maintenance-Transport Equipment		3,469.806
	Total For Budget Output	**128,544.827**
	Wage Recurrent	0.000
	Non Wage Recurrent	128,544.827
	Arrears	0.000
	AIA	0.000

Key Service Area:190032 Product and Services Market Research

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07211101 Modern Packaging and branding industries supported	
Programme Intervention: 072111 Establishment of modern packaging and branding industries and services to support value addition	
One (1) compendium on bankable investment opportunities developed.	NA

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221001 Advertising and Public Relations		1,180.000
221009 Welfare and Entertainment		2,500.000
221011 Printing, Stationery, Photocopying and Binding		2,499.999
	Total For Budget Output	**6,179.999**
	Wage Recurrent	0.000
	Non Wage Recurrent	6,179.999

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Arrears	0.000
	AIA	0.000
	Total For Department	**414,467.726**
	Wage Recurrent	0.000
	Non Wage Recurrent	414,467.726
	Arrears	0.000
	AIA	0.000

Department:002 One Stop Centre

Key Service Area:190021 Investment Licensing and Aftercare Service

PIAP Output: 07021301 An Integrated One Stop Centre EBiz Investment Management System Implemented and interfaced with other GoU PFM Reforms ICT Systems

Programme Intervention: 072412 Implement Digitalization strategies

2 Service Level Agreements of OSC-MDAs operationalised	11 Service Level Agreements of OSC-MDAs operationalised
The One Stop Centre Front Office Operations Manager (FOOM) implemented and operationalized	Front Office Manager (FOOM) for One Stop Centre contract signed, implementation ongoing and being operationalised upto 60%
Investment License Processing Time Reduced to 36 Hours	Investment License Processing Time Reduced to 24 Hours
30% of the Integrated Digital Investment Management System (DIMS) implementation completed (Terms of Reference developed, Stakeholder validation and Procurement initiated)	30% of the Integrated Digital Investment Management System (DIMS) implementation completed (Stakeholder mapping and engagements undertaken and Procurement, the Evaluation process completed, for onward submission to Contracts Committee-REAP)

PIAP Output: 07021305 Staff trained & Capacity Built in ICTs and Digital Investment facilitation

Programme Intervention: 072412 Implement Digitalization strategies

4 awareness and publicity campaigns of One Stop Centre Investment facilitation services undertaken	4 awareness and publicity campaigns of One Stop Centre Investment facilitation services undertaken

PIAP Output: 07021306 A Digitalized One Stop Centre EBiz Investment Facilitation Management System for Domestic and Foreign Direct Investments Developed and operationalized

Programme Intervention: 072412 Implement Digitalization strategies

2 MDA Systems at One Stop Centre Integrated with EBiz	2 MDA Systems of URSB and URA, at One Stop Centre Integrated with EBiz,
Quarterly business process review for all MDAs at the OSC undertaken	Quarterly business process review for three (3) MDAs at the OSC undertaken (UEDCL, CMA, NSSF)
A total of 20,000 transactions processed at the One Stop Centre resulting in 280 Investment Licenses	A total of 17,477 transactions processed at the One Stop Centre resulting in 356 Investment Licenses processed

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item	**Spent**
221002 Workshops, Meetings and Seminars	6,490.000
221009 Welfare and Entertainment	11,500.000
221017 Membership dues and Subscription fees.	1,133.909
222001 Information and Communication Technology Services.	3,990.147
227001 Travel inland	18,000.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
227004 Fuel, Lubricants and Oils		12,000.000
228002 Maintenance-Transport Equipment		7,674.199
	Total For Budget Output	**60,788.255**
	Wage Recurrent	0.000
	Non Wage Recurrent	60,788.255
	Arrears	0.000
	AIA	0.000
	Total For Department	**60,788.255**
	Wage Recurrent	0.000
	Non Wage Recurrent	60,788.255
	Arrears	0.000
	AIA	0.000

Department:003 Domestic Investments

Key Service Area:190015 Private Sector Development Services

PIAP Output: 07020701 Local content mainstreamed in investiments

Programme Intervention: 072312 Develop and implement a holistic local content policy, legal and institutional frameworks

120 domestic investors mobilized and licensed to create 600 jobs	132 domestic investors licensed
120 domestic investors mobilized and licensed to create 600 jobs	132 domestic investors licensed, investing USD 98,441,866 creating 11,844 jobs

PIAP Output: 07241301 Investment promotion undertaken

Programme Intervention: 072413 Undertake Investment Promotion

Twenty (20) Domestic Investors trained on investment readiness and transitioned from importing and trading to Manufacturing and value addition to promote exports and reduce imports.	105 facilitated traders
Twenty (20) Domestic Investors trained on investment readiness and transitioned from importing and trading to Manufacturing and value addition to promote exports and reduce imports.	105 traders facilitated transitioning in manufacturing and agro-processing sectors

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item	Spent
221001 Advertising and Public Relations	650.000
221002 Workshops, Meetings and Seminars	10,927.200
221009 Welfare and Entertainment	6,500.000
221011 Printing, Stationery, Photocopying and Binding	3,000.000
222001 Information and Communication Technology Services.	45.000
227001 Travel inland	12,000.000
228002 Maintenance-Transport Equipment	1,000.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Total For Budget Output	**34,122.200**
	Wage Recurrent	0.000
	Non Wage Recurrent	34,122.200
	Arrears	0.000
	AIA	0.000

Key Service Area:190039 MSMEs Information Services

PIAP Output: 07021101 MSMEs clustered,Profiled and supported

Programme Intervention: 070211 Support MSMEs to attain certification, testing and calibration of services

4 domestic investment outreaches coordinated and supported to deliver unparalleled access to investment intelligence, competitiveness strategies, compliance mastery, and business linkages to deepen domestic investment agenda.	6 outreaches conducted in Masaka City, Kampala, Busia, and Nairobi.
180 domestic value adding investors facilitated with top tier aftercare services to accelerate their business growth and cementing their success in the investment landscape.	140 licensed investors were provided with aftercare in areas of access to finance, standards, incentives access, power and facilitating joint ventures
200 domestic investors profiled on the National SME Portal and linked to business opportunities	207 SMEs profiled in the portal in sectors of Agro-processing, manufacturing, services, ICT, education, health, and finance.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs

UShs Thousand

Item		Spent
221001 Advertising and Public Relations		6,650.000
221002 Workshops, Meetings and Seminars		22,499.999
221008 Information and Communication Technology Supplies.		2,000.000
221009 Welfare and Entertainment		2,000.000
221011 Printing, Stationery, Photocopying and Binding		8,500.000
222001 Information and Communication Technology Services.		2,000.000
227001 Travel inland		22,830.000
227002 Travel abroad		15,000.000
228002 Maintenance-Transport Equipment		14,732.399
	Total For Budget Output	**96,212.398**
	Wage Recurrent	0.000
	Non Wage Recurrent	96,212.398
	Arrears	0.000
	AIA	0.000
	Total For Department	**130,334.598**
	Wage Recurrent	0.000
	Non Wage Recurrent	130,334.598
	Arrears	0.000
	AIA	0.000

Department:004 Industrial Park Facilitation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Key Service Area:190011 Investment climate advisory	
PIAP Output: 07021001 Industrial Business Parks Greened inline with ESG guidelines	
Programme Intervention: 070210 Implement Environmental, Social and Governance (ESG), and Climate Greening of Industrial Parks	
200 investors in operational industrial parks trained on eco friendly ,operation technologies	Investor awareness and trainings done -Organized Kasese Investors' Engagement on Strengthening the Industrial Park performance and promoting ESG practices for about 50 investors *Developed a draft Strategy for Greening Industrial Parks *Held the first engagement with UNDP to Discuss possible Collaborations in Greening Opportunities for Industrial Parks with the view of developing a concept paper by UNDP that will guide in the possible support and collaboration

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221002 Workshops, Meetings and Seminars		14,658.000
221003 Staff Training		2,575.000
227001 Travel inland		26,010.300
	Total For Budget Output	**43,243.300**
	Wage Recurrent	0.000
	Non Wage Recurrent	43,243.300
	Arrears	0.000
	AIA	0.000
	Total For Department	**43,243.300**
	Wage Recurrent	0.000
	Non Wage Recurrent	43,243.300
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

Vote Function:02 General Administration and Support Services

Departments

Department:001 Finance and Administration

Key Service Area:000013 HIV/AIDS Mainstreaming

PIAP Output: 07040209 Cross cutting issues mainstreamed

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Two (2) sensitization campaigns & Health clinics to train all staff on HIV/ Aids prevalence & prevention conducted	Two (2) sensitization campaigns & Health clinics to train all staff on HIV/ Aids prevalence & prevention conducted

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

Item		Spent
	Total For Budget Output	**0.000**
	Wage Recurrent	0.000
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000014 Administrative and Support Services

PIAP Output: 07040204 Financial Management undertaken

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

Administrative expenses like utilities, Fleet costs, stationery, toner, fuel, airtime, newspapers, guards and security, cleaning services for FY2025/26 paid	All administration expenses paid
In year and annual Financial Report FY2025/26 prepared, submitted to relevant Ministries Treasury Memorandum prepared	NA
Board Resolutions responded to as and when they arise	NA
Critical vacant positions in the UIA new staff establishment filled and staff capacity built	7 staff recruited
Annual performance agreements signed, Quarterly and annual performance reviews FY2025/26 undertaken and monitored for all staff	All the 75 contract staff
Staff salary paid Gratuity for staff paid Staff Medical expenses & other staff benefits paid	All 75 Contract staff
Job descriptions and person specification for 80 UIA staff establishment reviewed and standardized	Job descriptions and person specification for the 12 positions under recruitment reviewed and standardised
Planning and Budgeting for FY2025/26 coordinated	One set of MPS and Budget submitted

PIAP Output: 07040205 Board of survey reports in place

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

Board of Survey Report FY2024/25 prepared	One set of Board of survey

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item	Spent
211102 Contract Staff Salaries	4,585,685.027
211104 Employee Gratuity	873,848.480
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	47,429.442
212101 Social Security Contributions	424,148.963
212102 Medical expenses (Employees)	375,922.771
221001 Advertising and Public Relations	22,450.001
221002 Workshops, Meetings and Seminars	105,175.830

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
221004 Recruitment Expenses		4,993.250
221007 Books, Periodicals & Newspapers		13,328.000
221008 Information and Communication Technology Supplies.		113,333.559
221009 Welfare and Entertainment		361,789.618
221011 Printing, Stationery, Photocopying and Binding		35,852.320
221014 Bank Charges and other Bank related costs		62.000
222001 Information and Communication Technology Services.		54,000.000
223001 Property Management Expenses		17,176.000
223004 Guard and Security services		99,568.000
226001 Insurances		85,036.531
227001 Travel inland		48,371.800
227004 Fuel, Lubricants and Oils		225,000.000
228002 Maintenance-Transport Equipment		29,003.635
273102 Incapacity, death benefits and funeral expenses		4,999.998
282104 Compensation to 3rd Parties		10,000,000.000
	Total For Budget Output	**17,527,175.225**
	Wage Recurrent	4,585,685.027
	Non Wage Recurrent	12,941,490.198
	Arrears	0.000
	AIA	0.000
	Total For Department	**17,527,175.225**
	Wage Recurrent	4,585,685.027
	Non Wage Recurrent	12,941,490.198
	Arrears	0.000
	AIA	0.000

Department:002 Corporate Services

Key Service Area:000010 Leadership and Management

PIAP Output: 07040206 Statutory Reports produced

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

Quarterly Investment Abstracts FY2025/26 prepared	The annual investment abstract for FY 2024/25 ,Quarter 1 and Quarter 2 FY 2025/26 prepared.
Quarterly Internal Audit reports FY2025/26 produced and submitted	Quarter 4 FY 2024/25 ,Q1 and Q2 FY 2025/26 Internal Audit report prepared and submitted to management.
Quarterly Monitoring of the implementation of the Strategic Plan 2025/26-2029/30 undertaken	Monitoring of the implementation of the Strategic Plan 2025/26-2029/30 undertaken and report focusing on FY 2025/26 prepared and shared.

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07040206 Statutory Reports produced	
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness	
Budget Framework Paper FY2026/27 developed and submitted to relevant Authorities	Budget framework paper FY2026/27 developed and submitted to relevant Authorities
Ministerial Policy Statement for FY2026/27 developed and submitted to relevant Authorities	Ministerial Policy Statement for FY2026/27 developed and submitted.
Quarterly Performance Reports for FY2025/26 developed and submitted to relevant Authorities	Developed and submitted annual performance report for FY 2024/25 and the QI,Q2 FY 2025/26 Performance report and submitted to relevant offices.
State of Investment Report FY2025/26 developed	Procurement process for development of the state of investment report FY2025/26 is on going.
16 Contract Committee meetings for FY2025/26 held and minutes produced	17 contract committee meetings for FY 2025/26 held and minutes produced
20 Evaluation Committee meetings FY2025/26 held and minutes produced	18 Evaluation Committee meetings FY2025/26 held and minutes produced
1 Market survey and due diligence conducted	One (1) Market survey and due-diligence conducted.
PIAP Output: 07040207 Communication legal and corporate Services.	
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness	
Investment Code Regulations developed	Draft Investment Code Regulations were developed.
4 Investment promotional videos produced	9 Investment promotional short videos produced and disseminated
Quarterly and special Board meetings FY2025/26 undertaken	33 meetings were held. (Q1 13, Q2 9 and Q3 11).They included committee meetings , infrastructure meeting , special Board meetings and full Board meetings)
4 Mitigation of litigation and other risks against the UIA undertaken	4 mitigations of litigation and other risks against the UIA were undertaken
20 Investor success stories produced and published	7 Investor success stories produced and disseminated. 19 investment promotion news and information published.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item	Spent
211107 Boards, Committees and Council Allowances	299,600.000
221001 Advertising and Public Relations	4,110.000
221002 Workshops, Meetings and Seminars	16,121.000
221003 Staff Training	28,658.084
221009 Welfare and Entertainment	15,920.000
221017 Membership dues and Subscription fees.	7,405.000
221020 Litigation and related expenses	380,000.000
222001 Information and Communication Technology Services.	7,500.000
225101 Consultancy Services	285,408.000
227001 Travel inland	52,333.900
227002 Travel abroad	220,298.106

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
228002 Maintenance-Transport Equipment		32,227.739
	Total For Budget Output	**1,349,581.829**
	Wage Recurrent	0.000
	Non Wage Recurrent	1,349,581.829
	Arrears	0.000
	AIA	0.000
	Total For Department	**1,349,581.829**
	Wage Recurrent	0.000
	Non Wage Recurrent	1,349,581.829
	Arrears	0.000
	AIA	0.000

Development Projects

Project:1895 Institutional Development of Uganda Investment Authority Project

Key Service Area:000003 Facilities and Equipment Management

PIAP Output: 07040211 Institutions retooled

Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness

Assorted furniture and fixtures for UIA offices procured	Two filing cabinets procured
Quarterly monitoring of capital projects undertaken	In 5 industrial Parks of Mbale, KIBP, Kasese, Kapeeka and Jinja
Assorted office ICT equipment procured and maintained	3 high end Laptops and 8 tablets procured
GIS system for monitoring and lease management in Industrial Parks procured	Board software and staff attendance management system procured

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
222001 Information and Communication Technology Services.		99,999.110
225204 Monitoring and Supervision of capital work		10,000.000
312221 Light ICT hardware - Acquisition		66,610.000
312235 Furniture and Fittings - Acquisition		7,000.000
	Total For Budget Output	**183,609.110**
	GoU Development	183,609.110
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

Key Service Area:000017 Infrastructure Development and Management

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Project:1895 Institutional Development of Uganda Investment Authority Project	
PIAP Output: 07040211 Institutions retooled	
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness	
33km of road infrastructure developed and maintained at Kapeeka Industrial Park (UGX80.488Bn)	33km of road infrastruture claered and 3km fully developed in Kapeeka. Liao Shen Kapeeka IP: The project received UGX 21 billion in Qtr. 3. Phase 2 Physical Progress for Kapeeka: -31 km road nework preliminary earthworks -Foundation base works for 2.6 km road S6, S7 and D1 (4 lanes) Overall progress about 15%. Mbale IP: The project received UGX 20 billion in Qtr. 3. -20.15 km of road network and 34 km of water supply, sewerage and waste water management. -Lot 1 roads earthworks physical progress stands at 48% while lot 2water supply/waste management earthworks, foundation and superstructure works at about 15% progress.
Owners Engineer Project Supervision costs at KIBP Namanve (UGX29.269Bn)	All supervision costs for the three quarters 16.3BN paid
Boundary markers of Industrial Park land installed and Industrial Park land Titled	Moroto land of 9,900 acres titled for Tororo Cement
20.15km of road infrastructure developed and maintained at Mbale Industrial Park (UGX105.42Bn)	All the 20.15km road infrastructure is at sub grade level and 84.2 BN has been disbursed

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs *UShs Thousand*

Item		Spent
225204 Monitoring and Supervision of capital work		16,303,400.016
312131 Roads and Bridges - Acquisition		159,198,877.272
	Total For Budget Output	**175,502,277.288**
	GoU Development	175,502,277.288
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	Total For Project	**175,685,886.398**
	GoU Development	175,685,886.398
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	GRAND TOTAL	**195,294,430.932**
	Wage Recurrent	4,585,685.027
	Non Wage Recurrent	15,022,859.507
	GoU Development	175,685,886.398
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Quarter 4: Revised Workplan

Annual Plans	Quarter's Plan	Revised Plans
Programme:01 Agro-Industrialization		
Vote Function:01 Investment Promotion and Facilitation		
Departments		
Department:001 Investment Promotion and Business Development		
Key Service Area:010070 Support to Private Sector value chain development		
PIAP Output: 01511101 Affordable agriculture finance upscaled		
Programme Intervention: 015111 Promote affordable agricultural financing mechanisms		
2 Agricultural subsector profiles developed	1 Agricultural subsector profile developed	1 Agricultural subsector profile developed
20 investors targeted and attracted for the Agro-manufacturing value addition	5 investors targeted and attracted for the Agro-manufacturing value addition	5 investors targeted and attracted for the Agro-manufacturing value addition
2 private sector stakeholder engagements held in agriculture	NA	
4 investors foras/stakeholder engagements for financial and export readiness conducted	1 investors foras/stakeholder engagements for financial and export readiness conducted	1 investors foras/stakeholder engagements for financial and export readiness conducted
Department:003 Domestic Investments		
Key Service Area:010070 Support to Private Sector value chain development		
PIAP Output: 01511101 Affordable agriculture finance upscaled		
Programme Intervention: 015111 Promote affordable agricultural financing mechanisms		
2 bankable investment profiles in agri value chain developed and promoted to attract and secure commitments from 20 domestic investors.	NA	
4 agricultural innovation value chain clusters developed with 240 farmers and linked to access affordable financing.	1 agricultural innovation value chain cluster developed with 60 farmers and linked to access affordable financing.	1 agricultural innovation value chain cluster developed with 60 farmers and linked to access affordable financing.
Develoment Projects		
N/A		
Programme:04 Manufacturing		
Vote Function:01 Investment Promotion and Facilitation		
Departments		
Department:004 Industrial Park Facilitation		
Key Service Area:000048 Industrial Park Development and Management		
PIAP Output: 04111101 Improved infrastructure in industrial parks and free zone		
Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks		
Monitoring and support supervision of 10 Industrial Parks conducted (KIBP-Namanve, Luzira, Bweyogerere, Mbale, Soroti, Kasese, Mbarara, Masindi, Kapeeka and Jinja) to determine capital invested, jobs created and compliance to environmental standards.	Monitoring and support supervision of 10 Industrial Parks conducted (KIBP-Namanve, Luzira, Bweyogerere, Mbale, Soroti, Kasese, Mbarara, Masindi, Kapeeka and Jinja) to determine capital invested, jobs created and compliance to environmental standards.	Monitoring and support supervision of 10 Industrial Parks conducted (KIBP-Namanve, Luzira, Bweyogerere, Mbale, Soroti, Kasese, Mbarara, Masindi, Kapeeka and Jinja) to determine capital invested, jobs created and compliance to environmental standards.

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000048 Industrial Park Development and Management		
PIAP Output: 04111101 Improved infrastructure in industrial parks and free zone		
Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks		
Standard Infrastructure developed in 6 Industrial Parks (Kapeeka, Mbale, Nebbi, Kisoro, MMP Buikwe and Kasese)	Standard Infrastructure developed in 6 Industrial Parks (Kapeeka, Mbale, Nebbi, Jinja, Kisoro and Kasese)	Standard Infrastructure developed in 6 Industrial Parks (Kapeeka, Mbale, Nebbi, Jinja, Kisoro and Kasese)
Titling, surveying and installation of boarder markers for 2 Industrial Parks for purposes of security of tenure of UIA industrial land.	Titling, surveying and installation of boarder markers for 2 Industrial Parks for purposes of security of tenure of UIA industrial land.	Titling, surveying and installation of boarder markers for 2 Industrial Parks for purposes of security of tenure of UIA industrial land.
Develoment Projects		
Project:0994 Development of Industrial Parks		
Key Service Area:000048 Industrial Park Development and Management		
PIAP Output: 04111101 Improved infrastructure in industrial parks and free zone		
Programme Intervention: 041111 Develop and maintain infrastructure in free zones and industrial parks		
Primary Distributor Road (2x8m carriageway), Primary/Secondary Distributor Road (2x4.5m carriageway) and Secondary Distributor Road (2x3.5m carriageway) for Kampala Industrial and Business Park, Namanve Developed	Primary Distributor Road (2x8m carriageway), Primary/Secondary Distributor Road (2x4.5m carriageway) and Secondary Distributor Road (2x3.5m carriageway) for Kampala Industrial and Business Park, Namanve Developed	Primary Distributor Road (2x8m carriageway), Primary/Secondary Distributor Road (2x4.5m carriageway) and Secondary Distributor Road (2x3.5m carriageway) for Kampala Industrial and Business Park, Namanve Developed
Sewerage network and Sewer treatment plant for Kampala Industrial and Business Park, Namanve Developed	Sewerage network and Sewer treatment plant for Kampala Industrial and Business Park, Namanve Developed	Sewerage network and Sewer treatment plant for Kampala Industrial and Business Park, Namanve Developed
Fiber Optic services and CCTV installed	Fiber Optic services and CCTV installed	Fiber Optic services and CCTV installed
Street lighting (Solar) for Kampala Industrial and Business Park, Namanve installed	Street lighting (Solar) for Kampala Industrial and Business Park, Namanve installed	Street lighting (Solar) for Kampala Industrial and Business Park, Namanve installed
MV power services for Kampala Industrial and Business Park, Namanve constructed	MV power services for Kampala Industrial and Business Park, Namanve constructed	MV power services for Kampala Industrial and Business Park, Namanve constructed
Programme:07 Private Sector Development		
Vote Function:01 Investment Promotion and Facilitation		
Departments		
Department:001 Investment Promotion and Business Development		
Key Service Area:190011 Investment climate advisory		
PIAP Output: 07241301 Investment promotion undertaken		
Programme Intervention: 072413 Undertake Investment Promotion		
2 Regional /International forums organized	NA	
1 diaspora conference organized	NA	
4 outward investment missions carried out in collaboration with missions abroad	1 outward investment mission carried out in collaboration with missions abroad	1 outward investment mission carried out in collaboration with missions abroad
12 Inward investment missions facilitated in collaboration with Missions Abroad	3 Inward investment missions facilitated in collaboration with Missions Abroad	3 Inward investment missions facilitated in collaboration with Missions Abroad
4 Policy interventions through PIRT followed up	1 Policy intervention through PIRT followed up	1 Policy intervention through PIRT followed up

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:190021 Investment Licensing and Aftercare Service		
PIAP Output: 07241301 Investment promotion undertaken		
Programme Intervention: 072413 Undertake Investment Promotion		
100 licenced projects monitored	25 licenced projects monitored	25 licenced projects monitored
280 Domestic and Foreign projects licensed	70 Domestic and Foreign projects licensed	70 Domestic and Foreign projects licensed
100 investors supported and facilitated	25 investors supported and facilitated	25 investors supported and facilitated
100 investor issues handled and resolved	25 investor issues handled and resolved	25 investor issues handled and resolved
2 Policy consultations and collaborations at EAC and AFCFTA conducted	NA	
Key Service Area:190032 Product and Services Market Research		
PIAP Output: 07211101 Modern Packaging and branding industries supported		
Programme Intervention: 072111 Establishment of modern packaging and branding industries and services to support value addition		
One (1) compendium on bankable investment opportunities developed.	One (1) compendium on bankable investment opportunities developed.	One (1) compendium on bankable investment opportunities developed.
Department:002 One Stop Centre		
Key Service Area:190021 Investment Licensing and Aftercare Service		
PIAP Output: 07021301 An Integrated One Stop Centre EBiz Investment Management System Implemented and interfaced with other GoU PFM Reforms ICT Systems		
Programme Intervention: 072412 Implement Digitalization strategies		
2 Service Level Agreements of OSC-MDAs operationalised	NA	
The One Stop Centre Front Office Operations Manager (FOOM) implemented and operationalized	Front Office Manager for One Stop Centre operationalised	Front Office Manager for One Stop Centre operationalised
Investment License Processing Time Reduced to 36 Hours	Investment License Processing Time Reduced to 36 Hours	Investment License Processing Time Reduced to 36 Hours
30% of the Integrated Digital Investment Management System (DIMS) implementation completed (Terms of Reference developed, Stakeholder validation and Procurement initiated)	30% of the Integrated Digital Investment Management System (DIMS) implementation completed (Terms of Reference developed, Stakeholder validation and Procurement initiated)	30% of the Integrated Digital Investment Management System (DIMS) implementation completed (Terms of Reference developed, Stakeholder validation and Procurement initiated)
PIAP Output: 07021305 Staff trained & Capacity Built in ICTs and Digital Investment facilitation		
Programme Intervention: 072412 Implement Digitalization strategies		
4 awareness and publicity campaigns of One Stop Centre Investment facilitation services undertaken	1 awareness and publicity of One Stop Centre Investment facilitation services undertaken	
PIAP Output: 07021306 A Digitalized One Stop Centre EBiz Investment Facilitation Management System for Domestic and Foreign Direct Investments Developed and operationalized		
Programme Intervention: 072412 Implement Digitalization strategies		
2 MDA Systems at One Stop Centre Integrated with EBiz	1 MDA System at One Stop Centre Integrated with EBiz	1 MDA System at One Stop Centre Integrated with EBiz
Quarterly business process review for all MDAs at the OSC undertaken	Quarterly business process review for all MDAs at the OSC undertaken	Quarterly business process review for all MDAs at the OSC undertaken

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:190021 Investment Licensing and Aftercare Service		
PIAP Output: 07021306 A Digitalized One Stop Centre EBiz Investment Facilitation Management System for Domestic and Foreign Direct Investments Developed and operationalized		
Programme Intervention: 072412 Implement Digitalization strategies		
A total of 20,000 transactions processed at the One Stop Centre resulting in 280 Investment Licenses	A total of 5,000 transactions processed at the One Stop Centre resulting in 70 Investment Licenses	A total of 5,000 transactions processed at the One Stop Centre resulting in 70 Investment Licenses
Department:003 Domestic Investments		
Key Service Area:190015 Private Sector Development Services		
PIAP Output: 07020701 Local content mainstreamed in investiments		
Programme Intervention: 072312 Develop and implement a holistic local content policy, legal and institutional frameworks		
120 domestic investors mobilized and licensed to create 600 jobs	30 domestic investors mobilized and licensed to create 150 jobs	30 domestic investors mobilized and licensed to create 150 jobs
120 domestic investors mobilized and licensed to create 600 jobs	30 domestic investors mobilized and licensed to create 150 jobs	
PIAP Output: 07241301 Investment promotion undertaken		
Programme Intervention: 072413 Undertake Investment Promotion		
Twenty (20) Domestic Investors trained on investment readiness and transitioned from importing and trading to Manufacturing and value addition to promote exports and reduce imports.	5 Domestic Investors trained on investment readiness and transitioned from importing and trading to Manufacturing and value addition to promote exports and reduce imports.	5 Domestic Investors trained on investment readiness and transitioned from importing and trading to Manufacturing and value addition to promote exports and reduce imports.
Twenty (20) Domestic Investors trained on investment readiness and transitioned from importing and trading to Manufacturing and value addition to promote exports and reduce imports.	5 Domestic Investors trained on investment readiness and transitioned from importing and trading to Manufacturing and value addition to promote exports and reduce imports.	
Key Service Area:190039 MSMEs Information Services		
PIAP Output: 07021101 MSMEs clustered,Profiled and supported		
Programme Intervention: 070211 Support MSMEs to attain certification, testing and calibration of services		
4 domestic investment outreaches coordinated and supported to deliver unparalleled access to investment intelligence, competitiveness strategies, compliance mastery, and business linkages to deepen domestic investment agenda.	1 domestic investment outreach on investment information access, competitiveness, compliance and business linkages coordinated and supported	1 domestic investment outreach on investment information access, competitiveness, compliance and business linkages coordinated and supported
180 domestic value adding investors facilitated with top tier aftercare services to accelerate their business growth and cementing their success in the investment landscape.	45 domestic value adding investors facilitated with top tier aftercare services to accelerate their business growth and cementing their success in the investment landscape.	45 domestic value adding investors facilitated with top tier aftercare services to accelerate their business growth and cementing their success in the investment landscape.
200 domestic investors profiled on the National SME Portal and linked to business opportunities	50 domestic investors profiled on the National SME Portal and linked to business opportunities	50 domestic investors profiled on the National SME Portal and linked to business opportunities
Department:004 Industrial Park Facilitation		

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:190011 Investment climate advisory		
PIAP Output: 07021001 Industrial Business Parks Greened inline with ESG guidelines		
Programme Intervention: 070210 Implement Environmental, Social and Governance (ESG), and Climate Greening of Industrial Parks		
200 investors in operational industrial parks trained on eco friendly ,operation technologies	50 investors in operational industrial parks trained on eco friendly ,operation technologies	50 investors in operational industrial parks trained on eco friendly ,operation technologies
Develoment Projects		
N/A		
Vote Function:02 General Administration and Support Services		
Departments		
Department:001 Finance and Administration		
Key Service Area:000013 HIV/AIDS Mainstreaming		
PIAP Output: 07040209 Cross cutting issues mainstreamed		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Two (2) sensitization campaigns & Health clinics to train all staff on HIV/Aids prevalence & prevention conducted	1 sensitization campaign & Health clinic to train staff on HIV/ Aids prevalence & prevention conducted	1 sensitization campaign & Health clinic to train staff on HIV/ Aids prevalence & prevention conducted
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 07040204 Financial Management undertaken		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Administrative expenses like utilities, Fleet costs, stationery, toner, fuel, airtime, newspapers, guards and security, cleaning services for FY2025/26 paid	Quarter 4 Administrative expenses like utilities, Fleet costs, stationery, toner, fuel, airtime, newspapers, guards and security, cleaning services paid	Quarter 4 Administrative expenses like utilities, Fleet costs, stationery, toner, fuel, airtime, newspapers, guards and security, cleaning services paid
In year and annual Financial Report FY2025/26 prepared, submitted to relevant Ministries Treasury Memorandum prepared	In year (9 months) financial report FY2025/26 prepared and submitted to relevant offices	In year (9 months) financial report FY2025/26 prepared and submitted to relevant offices
Board Resolutions responded to as and when they arise	Quarter 4 Board Resolutions responded to as and when they arise	Quarter 4 Board Resolutions responded to as and when they arise
Critical vacant positions in the UIA new staff establishment filled and staff capacity built	Critical vacant positions in the UIA new staff establishment filled and staff capacity built	Critical vacant positions in the UIA new staff establishment filled and staff capacity built
Annual performance agreements signed, Quarterly and annual performance reviews FY2025/26 undertaken and monitored for all staff	Quarter 4 performance reviews undertaken and monitored	Quarter 4 performance reviews undertaken and monitored
Staff salary paid Gratuity for staff paid Staff Medical expenses & other staff benefits paid	Q4 Staff salary, Gratuity, medical expenses and other staff benefits paid	Q4 Staff salary, Gratuity, medical expenses and other staff benefits paid
Job descriptions and person specification for 80 UIA staff establishment reviewed and standardized	Job descriptions and person specification for 20 UIA staff establishment reviewed and standardized	Job descriptions and person specification for 20 UIA staff establishment reviewed and standardized
Planning and Budgeting for FY2025/26 coordinated	Final budget estimates FY2026/27 prepared and submitted to relevant ministries	Final budget estimates FY2026/27 prepared and submitted to relevant ministries

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 07040205 Board of survey reports in place		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Board of Survey Report FY2024/25 prepared	NA	
Department:002 Corporate Services		
Key Service Area:000010 Leadership and Management		
PIAP Output: 07040206 Statutory Reports produced		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Quarterly Investment Abstracts FY2025/26 prepared	Q4 Investment Abstract FY2025/26 prepared	Q4 Investment Abstract FY2025/26 prepared
Quarterly Internal Audit reports FY2025/26 produced and submitted	Quarterly 4 Internal Audit report prepared and submitted to Management	Quarterly 4 Internal Audit report prepared and submitted to Management
Quarterly Monitoring of the implementation of the Strategic Plan 2025/26-2029/30 undertaken	Q4 of the implementation of the Strategic Plan 2025/26-2029/30 undertaken and report produced	Q4 of the implementation of the Strategic Plan 2025/26-2029/30 undertaken and report produced
Budget Framework Paper FY2026/27 developed and submitted to relevant Authorities	NA	
Ministerial Policy Statement for FY2026/27 developed and submitted to relevant Authorities	NA	
Quarterly Performance Reports for FY2025/26 developed and submitted to relevant Authorities	Quarter 4 Performance Report for FY2025/26 developed and submitted to relevant Authorities	Quarter 4 Performance Report for FY2025/26 developed and submitted to relevant Authorities
State of Investment Report FY2025/26 developed	State of Investment Report FY2025/26 developed	State of Investment Report FY2025/26 developed
16 Contract Committee meetings for FY2025/26 held and minutes produced	4 Contract Committee meetings for FY2025/26 held and minutes produced	4 Contract Committee meetings for FY2025/26 held and minutes produced
20 Evaluation Committee meetings FY2025/26 held and minutes produced	5 Evaluation Committee meetings FY2025/26 held and minutes produced	5 Evaluation Committee meetings FY2025/26 held and minutes produced
1 Market survey and due diligence conducted	NA	
PIAP Output: 07040207 Communication legal and corporate Services.		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Investment Code Regulations developed	NA	
4 Investment promotional videos produced	1 Investment promotional video produced	1 Investment promotional video produced
Quarterly and special Board meetings FY2025/26 undertaken	Quarterly and special Board meetings undertaken	Quarterly and special Board meetings undertaken
4 Mitigation of litigation and other risks against the UIA undertaken	2 Mitigation of litigation risk against the UIA undertaken	2 Mitigation of litigation risk against the UIA undertaken
20 Investor success stories produced and published	5 Investor success stories produced and published	5 Investor success stories produced and published
Develoment Projects		

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Project:1895 Institutional Development of Uganda Investment Authority Project		
Key Service Area:000003 Facilities and Equipment Management		
PIAP Output: 07040211 Institutions retooled		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
Assorted furniture and fixtures for UIA offices procured	Assorted furniture and fixtures for UIA offices procured	Assorted furniture and fixtures for UIA offices procured
Quarterly monitoring of capital projects undertaken	Quarterly monitoring of capital projects undertaken	Quarterly monitoring of capital projects undertaken
Assorted office ICT equipment procured and maintained	Assorted office ICT equipment procured and maintained	Assorted office ICT equipment procured and maintained
GIS system for monitoring and lease management in Industrial Parks procured	NA	
Key Service Area:000017 Infrastructure Development and Management		
PIAP Output: 07040211 Institutions retooled		
Programme Intervention: 074111 Enhance and strengthen the Institutional efficiency and effectiveness		
33km of road infrastructure developed and maintained at Kapeeka Industrial Park (UGX80.488Bn)	NA	
Owners Engineer Project Supervision costs at KIBP Namanve (UGX29.269Bn)	NA	
Boundary markers of Industrial Park land installed and Industrial Park land Titled	Boundary markers of Industrial Park land installed and Industrial Park land Titled	Boundary markers of Industrial Park land installed and Industrial Park land Titled
20.15km of road infrastructure developed and maintained at Mbale Industrial Park (UGX105.42Bn)	NA	

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

V4: NTR Collections and Off Budget Expenditure

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name	Planned Collection FY2025/26	Actuals By End Q3
141501	Rent & Rates - Non-Produced Assets – from private entities	0.620	0.355
	Total	**0.620**	**0.355**

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 3

Table 4.2: Off-Budget Expenditure By Department and Project