

VOTE: 138

Uganda Investment Authority (UIA)

V1: VOTE OVERVIEW

i) Vote Strategic Objectives

1. To increase FDI percentage contribution to GDP to 30% by 2025 resulting in the creation of 350,000 direct jobs.
2. To facilitate the channeling of 10% of Ugandan Diaspora remittances into investment by 2025.
3. To increase the value of new domestic investment (DI) facilitated by UIA from US\$328.7 million in 2018/19 (24.4% of investment) to US\$1 billion (50% of the planned value of licensed investment by 2025) resulting in creation of 350,000 jobs.
4. To improve Uganda's Global Cost of Doing Business Ranking (WB) from 116 to 91 by 2025
5. To improve Uganda's Global Competitiveness Ranking (WEF) from 115 to 90 by 2025.
6. To promote Investment for economic transformation and employment creation through value addition, technology and knowledge transfer.
7. Conduct research to facilitate informed decisions on investment promotion and policies
8. Advocate for favorable investment measures and policies
9. Foster institutional and inter-agency collaboration to enhance synergy in investment

ii) Snapshot of Medium Term Budget Allocations

Table V1.1 Overview of Vote Medium Term Allocations (Ush Billion)

Billion Uganda Shillings	FY2022/23		FY2023/24	MTEF Budget Projections			
	Approved Budget	Spent by End Sep	Proposed Budget	2024/25	2025/26	2026/27	2027/28
Recurrent Wage	6.833	1.586	6.833	7.174	7.892	8.681	8.681
Non Wage	8.226	0.127	8.226	8.391	10.069	13.593	13.593
Dev. GoU	68.704	0.000	1.404	1.404	1.685	2.359	2.359
ExtFin	221.251	0.000	233.615	0.000	0.000	0.000	0.000
GoU Total	83.763	1.713	16.463	16.969	19.646	24.633	24.633
Total GoU+Ext Fin (MTEF)	305.013	1.713	250.078	16.969	19.646	24.633	24.633
<i>A.I.A Total</i>	0.000	0	0	0.000	0.000	0.000	0.000
Grand Total	305.013	1.713	250.078	16.969	19.646	24.633	24.633

Table V1.2: Medium Term Projections by Programme and Sub-Subprogramme

Billion Uganda Shillings	FY2022/23		2023/24	MTEF Budget Projection			
	Approved Budget	Spent by End Sep	Proposed Budget	2024/25	2025/26	2026/27	2027/28
04 MANUFACTURING							

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01 Investment Promotion and	287.611	0.000	233.615	0.000	0.000	0.000	0.000
Total for the Programme	287.611	0.000	233.615	0.000	0.000	0.000	0.000
07 PRIVATE SECTOR DEVELOPMENT							
01 Investment Promotion and	2.732	0.021	2.000	2.000	3.069	5.593	5.593
02 General Administration and	14.671	1.692	14.463	14.969	16.576	19.040	19.040
Total for the Programme	17.403	1.713	16.463	16.969	19.646	24.633	24.633
Total for the Vote: 138	305.013	1.713	250.078	16.969	19.646	24.633	24.633

V2: MEDIUM TERM BUDGET ALLOCATIONS BY DEPARTMENT AND PROJECT

Table V2.1: Medium Term Projections by Department and Project

Billion Uganda Shillings	FY2022/23		2023/24	MTEF Budget Projection			
	Approved Budget	Spent by End Sep	Proposed Budget	2024/25	2025/26	2026/27	2027/28
Programme: 04 MANUFACTURING							
Sub-SubProgramme: 01 Investment Promotion and Facilitation							
<i>Development</i>							
0994 Development of Industrial Parks	287.611	0.000	233.615	0.000	0.000	0.000	0.000
Total for the Sub-SubProgramme	287.611	0.000	233.615	0.000	0.000	0.000	0.000
Programme: 05 TOURISM DEVELOPMENT							
Sub-SubProgramme: 01 Investment Promotion and Facilitation							
Total for the Sub-SubProgramme	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Programme: 07 PRIVATE SECTOR DEVELOPMENT							
Sub-SubProgramme: 01 Investment Promotion and Facilitation							
<i>Recurrent</i>							
001 Investment Promotion and Business Development	0.912	0.010	0.700	0.800	1.269	1.893	1.900
002 One Stop Centre	1.000	0.004	0.800	0.700	0.900	2.000	1.993
003 Domestic Investments	0.520	0.004	0.300	0.300	0.600	1.000	1.000

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<i>Recurrent</i>							
004 Industrial Park Facilitation	0.300	0.003	0.200	0.200	0.300	0.700	0.700
Total for the Sub-SubProgramme	2.732	0.021	2.000	2.000	3.069	5.593	5.593
Sub-SubProgramme: 02 General Administration and Support Services							
<i>Recurrent</i>							
001 Finance and Administration	11.100	1.642	11.798	12.565	13.892	15.181	15.181
002 Corporate Services	1.228	0.050	1.261	1.000	1.000	1.500	1.500
<i>Development</i>							
1624 Retooling of Uganda Investment Authority	2.344	0.000	1.404	1.404	1.685	2.359	2.359
Total for the Sub-SubProgramme	14.671	1.692	14.463	14.969	16.576	19.040	19.040
Total for the Programme	18.834	1.713	16.463	16.969	19.646	24.633	24.633
Programme: 10 SUSTAINABLE URBANISATION AND HOUSING							
Sub-SubProgramme: 01 Investment Promotion and Facilitation							
Total for the Sub-SubProgramme	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Programme: 12 HUMAN CAPITAL DEVELOPMENT							
Sub-SubProgramme: 01 Investment Promotion and Facilitation							
Total for the Sub-SubProgramme	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Programme: 17 REGIONAL BALANCED DEVELOPMENT							
Sub-SubProgramme: 01 Investment Promotion and Facilitation							
Total for the Sub-SubProgramme	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total for the Vote: 138	305.013	1.713	250.078	16.969	19.646	24.633	24.633

V3: VOTE MEDIUM TERM PLANS

Planned Outputs for FY2023/24 and Medium Term Plans

FY2022/23	FY2023/24
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Plan	BFP Performance	Plan	MEDIUM TERM PLANS
Programme Intervention: 070102 Develop and implement a holistic local content policy, legal and institutional framework			
1. Develop and publicize a transparent incentive framework that supports local investors 2. Implementation of a National and Regional Investment Promotion Strategy to deepen industrialization in Uganda		1. Develop and publicize a transparent incentive framework that supports local investors 2. Implementation of a National and Regional Investment Promotion Strategy to deepen industrialization in Uganda	1. Coordinating, promoting and providing support for access to start-up capital opportunities V&P equity and Support grants 2. Promotion of venture and start-up capital 3. Regional Clusters and Local Content SMEs developed and linked to Large tourism industry players.
Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED			
Publish and avail 4 periodical reports on the state of investment in the country Update the Investment Compendium to provide for new incentives Develop incentives for Diaspora investments		1. Publish and avail 4 periodical reports on the state of investment in the country 2. Update the Investment Compendium to provide for new incentives Develop incentives for Diaspora investments	1. Incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED in place 2. Review of Investment code to support investments for green growth
Programme Intervention: 070202 Fully service the industrial parks and increase access to them by the local private players			

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Establish and service a regional network of 23 Industrial Business Parks spread across the country as per Ugandas Industrial Parks	Establish and service a regional network of 23 Industrial Business Parks spread across the country as per Ugandas Industrial Parks Development Strategy in partnership with Private Sector developers under Public Private Partnerships PPPs arrangements Collaboration with other stakeholders to advocate for policy and legal reforms that promote Ugandas industrialization	Undertaking innovative marketing communications to popularize the advantages and benefits offered to users of the IBPs Publicizing achievements challenges and proposals for facilitating increased investment in Uganda industrial sector. Jointly develop with sister departments and implement annual Programmes to promote investors occupancy of available space in the IBPs. Widely publicize the services offered to industrialists by the IBPs
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Programme Intervention: 070203 Improve data availability on the private sector; and Improving Dialogue between the private sector and Government

1. Establishment of adequate framework for a MSMEs database 2. MSMEs enterprises database to be put in place	1. Establishment of adequate framework for a MSMEs database 2. MSMEs enterprises database to be put in place	1. Establishment of adequate framework for a MSMEs database 2. Collaborate and join platforms and working groups involved in data management and its standardization
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Programme Intervention: 070205 Rationalize and harmonize standards institutions, and policies at local and regional level;

1. Support local SMEs especially manufacturers to meet the standards requires to export their products	1. Support local SMEs especially manufacturers to meet the standards requires to export their products	1. Capacity for research and development strengthened to support private and public investment
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Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through

1. Strengthen Business Development Services centres 2. Increase Automation of business processes 3. De-risk Sub-county skills-based enterprise associations (EMYOGA)	1. Strengthen Business Development Services centres 2. Increase Automation of business processes 3. De-risk Sub-county skills-based enterprise associations (EMYOGA)	1. Clients Business continuity and sustainability Strengthened 2. Measures to increase the automation of business processes undertaken. 3. Formation of producer cooperatives and pooling of resources for credit facilitated
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Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities

1. Develop product and market information systems 2. Establish a One stop centre for business registration and licensing		1. Develop product and market information systems 2. Establish a One stop centre for business registration and licensing	1. Acquisition of FDI intelligence tools targeting investors for Africa 2. Establishment of a one-stop centre for business registration and licensing & other services (Fort portal, Masaka, Hoima, Lira, Soroti, Gulu, Jinja)
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Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas

1. Review and amend the PERD Act		1. Review and amend the PERD Act	1. Pipeline of bankable priority NDP3 projects developed for private investment
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Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business

1. Private firm transacting using ICT increased		1. Private firm transacting using ICT increased	1. Generate evidence - based feasibility studies for bankable projects to support investment decisions. 2. Development of investment clusters along the NDP III growth triangle/ corridor for value addition
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V4: Highlights of Vote Projected Performance

Table V4.1: Budget Outputs and Indicators

Programme:	04 MANUFACTURING
Sub SubProgramme:	01 Investment Promotion and Facilitation
Project:	0994 Development of Industrial Parks
Budget Output:	000048 Industrial Park Development and Management
PIAP Output:	4 Fully Serviced Industrial parks established
Programme Intervention:	040101 Construct 4 fully environmentally sustainable serviced industrial parks (1 per region)

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Sub SubProgramme:	01 Investment Promotion and Facilitation					
PIAP Output:	4 Fully Serviced Industrial parks established					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of feasibility studies towards development of industrial parks undertaken	Number	2020	0	5	1	5
Number of fully equipped labs established in Industrial parks	Number	2020	0	1	0	1
Number of Industrial park sites Equipped with Requisite Infrastructure (Designed, constructed and maintained)	Number	2020	0	5	2	5
Number of Industrial park sites Equipped with Requisite Infrastructure (UIA)	Number	2020	0	5	2	5
Number of Masterplans and ESIA's for Industrial parks developed (UIA)	Number	2020	0	1	1	1
Number of sites (Land) for establishment of industrial parks acquired & secured (UIA)	Number	2020	0	5	2	5
PIAP Output:	Sustainable FDI to Manufacturing Increased					
Programme Intervention:	040104 Provide appropriate financing mechanisms to support manufacturing					

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Sub SubProgramme:	01 Investment Promotion and Facilitation					
PIAP Output:	Sustainable FDI to Manufacturing Increased					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of Bankable manufacturing projects Developed	Number	2020	0			2
Number of feasibility studies to develop Manufacturing investment profiles conducted	Number	2020	0			2
Number of Feasibility Studies Undertaken	Number	2020	0			2
Number of Incentive regime reviews undertaken to attract FDI	Number	2020	0			2
Number of investment promotion missions Undertaken	Number	2020	0			5
Number of Investments secured through partnerships with Missions Abroad	Number	2020	0			2
Number of Investor Forums	Number	2020	0			3
Programme:	07 PRIVATE SECTOR DEVELOPMENT					
Sub SubProgramme:	01 Investment Promotion and Facilitation					
Department:	001 Investment Promotion and Business Development					
Budget Output:	120029 Industrialisation Acceleration and Job Creation					
PIAP Output:	Clients' Business continuity and sustainability Strengthened					
Programme Intervention:	070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
No. of Regional Business Development Service Centres established	Number	2020	0	2	0	2
Number of clients served by the Regional Business Development Service Centres	Number	2020	0	1000	0	1000

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Sub SubProgramme:	01 Investment Promotion and Facilitation					
PIAP Output:	Incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED in place					
Programme Intervention:	070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Value of green growth projects of the private sector (USD Million)	Number	2020	0	33000	2	33000
PIAP Output:	Legal and regulatory framework for Private Equity and Venture Capital strengthened; Increased local firms' Access to Venture and Private equity and support grants;					
Programme Intervention:	070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of new investors result	Number	2020	0			2
PIAP Output:	Pipeline of bankable priority NDP3 projects developed for private investment					
Programme Intervention:	070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of Feasibility Studies	Number	2020	0			2
Number of FDI attracted in the	Number	2020	0			100
Programme Intervention:	070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas					

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Sub SubProgramme:	01 Investment Promotion and Facilitation					
PIAP Output:	Pipeline of bankable priority NDP3 projects developed for private investment					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of FDI attracted in the	Number	2020	0			5
Number of FDI attracted in the developed bankable strategic projects	Number	2020	0	5	2	100
Department:	002 One Stop Centre					
Budget Output:	190021 Investment Licensing and Aftercare Service					
PIAP Output:	Measures to increase the automation of business processes undertaken					
Programme Intervention:	070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
No. of measures undertaken to increase the automation of business processes	Number	2020	0	3	1	3
Number of hands-on trainings in business automation held	Number	2020	0	5	1	5
Number of key businesses processed and re-engineered thru the OSC	Number	2020	0	3	1	3
Number of new e-services launched on the online e-Biz portal	Number	2020	0	3	1	3
Number of transactions under the Electronic single window	Number	2020	0			10
PIAP Output:	One stop centres for business registration and licensing established					
Programme Intervention:	070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities					

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Sub SubProgramme:	01 Investment Promotion and Facilitation					
PIAP Output:	One stop centres for business registration and licensing established					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of one stop centres established in (Fort Portal, Masaka, Hoima, Lira, Soroti, Gulu, Jinja & Entebe)	Number	2020	0	1		1
Number of additional business services accessed at the One Stop Centres (OSC) per year	Number	2020	0	2		2
PIAP Output:	Regional network of OSCs for business processes and licensing implemented					
Programme Intervention:	070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number & functionality of One-Stop Centers	Number	2020	0	1	1	1
PIAP Output:	Regional network of OSCs for business processes and licensing implemented					
Programme Intervention:	070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number & functionality of One-Stop Centers	Number	2020	0	1	1	1
Department:	003 Domestic Investments					
Budget Output:	120030 Investor Education and Stakeholder facilitation					
PIAP Output:	Adequate framework for a MSME database in place					
Programme Intervention:	070203 Improve data availability on the private sector; and Improving Dialogue between the private sector and Government					

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Sub SubProgramme:	01 Investment Promotion and Facilitation					
PIAP Output:	Adequate framework for a MSME database in place					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Establishment of adequate framework for a MSMEs database	List	2020	0	1	0	1
PIAP Output:	Formation of producer cooperatives and pooling of resources for credit facilitated					
Programme Intervention:	070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of Partnerships in form of contractual linkages between skills-based enterprises with established manufacturing firms formed	Number	2020	0	20	2	20
Department:	004 Industrial Park Facilitation					
Budget Output:	190023 Industrial Park Development and Management					
PIAP Output:	Increased fully serviced industrial parks					
Programme Intervention:	070202 Fully service the industrial parks and increase access to them by the local private players					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
No. of local private investors operating in industrial parks	Number	2020	0	1	1	50
Number of fully serviced industrial parks	Number	2020	0	1	1	4
Number of new industrial parks/economic zones developed	Number	2020	0	1	5	5
Sub SubProgramme:	02 General Administration and Support Services					
Department:	001 Finance and Administration					
Budget Output:	000003 Facilities and Equipment Management					

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Sub SubProgramme:	02 General Administration and Support Services					
PIAP Output:	Legal and regulatory framework for Private Equity and Venture Capital strengthened					
Programme Intervention:	070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of new investors resulting from the establishment of the special purpose vehicles/fund of funds	Number	2016/17	0			5
Department:	002 Corporate Services					
Budget Output:	000010 Leadership and Management					
PIAP Output:	Legal and regulatory framework for Private Equity and Venture Capital strengthened					
Programme Intervention:	070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of new investors resulting from the establishment of the special purpose vehicles/fund of funds	Number	2016/17	2			5
Project:	1624 Retooling of Uganda Investment Authority					
Budget Output:	000003 Facilities and Equipment Management					
PIAP Output:	Legal and regulatory framework for Private Equity and Venture Capital strengthened					
Programme Intervention:	070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business					
Indicator Name	Indicator Measure	Base Year	Base Level	FY2022/23		FY2023/24
				Target	Q1 Performance	Proposed
Number of new investors resulting from the establishment of the special purpose vehicles/fund of funds	Number	2020	0	1		5

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V5: VOTE CROSS CUTTING ISSUES

i) Gender and Equity

OBJECTIVE	1. To promote the participation of special interest groups in investment mechanisms and opportunities 2. To reduce Gender Inequity and Inequality.
Issue of Concern	A. Gender Inequality B. Low levels of participation of women, youth and disabled in both public and private investment initiatives.
Planned Interventions	1. Tailor made investment opportunities to women created within the SME environment & under the Industrial park facilities. 2. UIA Entrepreneurship training programs designed to target women & youth as a first priority.
Budget Allocation (Billion)	0.07
Performance Indicators	a). No of Trainings. b). No of Tailor made trainings.

ii) HIV/AIDS

OBJECTIVE	1. To Provide care for staff and dependents living with HIV/AIDS 2. To reduce the increase in cases of HIV/AIDS
Issue of Concern	There might be increased cases of HIV/AIDS among staff and the community around the Industrial Parks.
Planned Interventions	A. Industrial Park community to be educated on the causes of HIV Aids and provided with testing and counseling services. B. Employees to gain access to HIV prevention services.
Budget Allocation (Billion)	0.05
Performance Indicators	A. Industrial park community to get access to testing and counseling services. B. % staff covered on the Medical Insurance Scheme. C. Employees have gained access to sensitization Materials on HIV/ AIDS prevention Mechanisms

iii) Environment

OBJECTIVE	To improve environmental compliance and monitoring during the implementation of investment
Issue of Concern	Lack of Environmental Compliance checks and Monitoring during the Implementation of Investments in Industrial parks areas.
Planned Interventions	A. A requirement for Licensed investors to undertake Environmental and Social Impact assessments before implementing their projects. B. Environment Agency (NEMA) to be incorporated at the One Stop Centre and Industrial Park Facilities around the Country.

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Budget Allocation (Billion)	0.09
Performance Indicators	a). NEMA agency setup at the OSC and Industrial parks to monitor and guide investment in key areas. b). Investor of the Year award to recognize environmentally compliant Investor hubs

iv) Covid

OBJECTIVE	To mitigate against the spread of COVID 19 amongst staff and clients.
Issue of Concern	The staff and clients of the Authority are at risk of contracting COVID 19
Planned Interventions	A. Regularly provide sanitization facilities for staff and all clients. B. Provide staff medical insurance including care for COVID 19 infections for staff and dependents.
Budget Allocation (Billion)	0.08
Performance Indicators	100% staff covered by medical insurance with provision for care for COVID 19