

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

	Approved Budget	Revised Budget	Released by End Q4	Spent by End Q4	% Budget Released	% Budget Spent	% Releases Spent
Recurrent	Wage	6.833	6.833	6.833	100.0 %	96.0 %	96.4 %
	Non-Wage	8.226	8.226	6.663	81.0 %	81.0 %	100.0 %
Dev.	GoU	68.704	68.704	34.055	49.6 %	49.6 %	100.0 %
	Ext Fin.	221.251	221.251	0.000	0.0 %	0.0 %	0.0 %
GoU Total		83.763	83.763	47.551	56.8 %	56.5 %	99.5 %
Total GoU+Ext Fin (MTEF)		305.013	305.013	47.551	15.6 %	15.5 %	99.5 %
Arrears		2.352	2.352	2.352	100.0 %	0.0 %	0.0 %
Total Budget		307.365	307.365	49.903	16.2 %	15.4 %	94.8 %
A.I.A Total		0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Grand Total		307.365	307.365	49.903	16.2 %	15.4 %	94.8 %
Total Vote Budget Excluding Arrears		305.013	305.013	47.551	15.6 %	15.5 %	99.5 %

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Table V1.2: Releases and Expenditure by Programme and Sub-SubProgramme*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q4	Spent by End Q4	% Budget Released	% Budget Spent	%Releases Spent
Programme:04 Manufacturing	287.611	287.611	32.328	32.328	11.2 %	11.2 %	100.0%
Sub SubProgramme:01 Investment Promotion and Facilitation	287.611	287.611	32.328	32.328	11.2 %	11.2 %	100.0%
Programme:07 Private Sector Development	19.080	19.754	17.574	14.978	92.1 %	78.5 %	85.2%
Sub SubProgramme:01 Investment Promotion and Facilitation	2.732	2.732	1.997	1.997	73.1 %	73.1 %	100.0%
Sub SubProgramme:02 General Administration and Support Services	16.348	17.023	15.577	12.980	95.3 %	79.4 %	83.3%
Total for the Vote	306.691	307.365	49.902	47.305	16.3 %	15.4 %	94.8 %

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Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

<i>(i) Major unspent balances</i>		
Departments , Projects		
Sub SubProgramme:02 General Administration and Support Services		
Sub Programme: 01 Enabling Environment		
0.001	Bn Shs	Department : 001 Finance and Administration
Reason: Due to the ongoing recruitment process, funds under the Wage line were not fully absorbed. Furthermore the amount of NTR collected attracted a minimal amount of Bank charges hence leading to the Unspent balance at the end of Q4.		
<i>Items</i>		
0.001	UShs	221014 Bank Charges and other Bank related costs
Reason: Due to the Minimal amounts of NTR collected Less Bank charges were attracted during the period		
<i>(ii) Expenditures in excess of the original approved budget</i>		
Sub SubProgramme:01 Investment Promotion and Facilitation -01 Enabling Environment		
0.000	Bn Shs	Department : 001 Investment Promotion and Business Development
Reason: 0		
0		
<i>Items</i>		
0.000	Bn Shs	Department : 002 One Stop Centre
Reason: 0		
0		
<i>Items</i>		
Sub SubProgramme:02 General Administration and Support Services -01 Enabling Environment		
0.000	Bn Shs	Department : 001 Finance and Administration
Reason: 0		
<i>Items</i>		
0.000	Bn Shs	Department : 002 Corporate Services
Reason: 0		
<i>Items</i>		

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V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:04 Manufacturing			
SubProgramme:01 Industrial and Technological Development			
Sub SubProgramme:01 Investment Promotion and Facilitation			
Project:0994 Development of Industrial Parks			
Budget Output: 000048 Industrial Park Development and Management			
PIAP Output: 04010101 4 Fully Serviced Industrial parks established			
Programme Intervention: 040101 Construct 4 fully environmentally sustainable serviced industrial parks (1 per region)			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Number of feasibility studies towards development of industrial parks undertaken	Number	5	1
Number of fully equipped labs established in Industrial parks	Number	1	0
Number of Industrial park sites Equipped with Requisite Infrastructure (Designed, constructed and maintained)	Number	5	5
Number of Industrial park sites Equipped with Requisite Infrastructure (UIA)	Number	5	5
Number of Masterplans and ESIA's for Industrial parks developed (UIA)	Number	1	4
Number of sites (Land) for establishment of industrial parks acquired & secured (UIA)	Number	5	17
Programme:07 Private Sector Development			
SubProgramme:01 Enabling Environment			
Sub SubProgramme:01 Investment Promotion and Facilitation			
Department:001 Investment Promotion and Business Development			
Budget Output: 120029 Industrialisation Acceleration and Job Creation			
PIAP Output: 07020102 Incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED in place			
Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Value of green growth projects of the private sector (USD Million)	Value	33000	190

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Programme:07 Private Sector Development			
SubProgramme:01 Enabling Environment			
Sub SubProgramme:01 Investment Promotion and Facilitation			
Department:001 Investment Promotion and Business Development			
Budget Output: 120029 Industrialisation Acceleration and Job Creation			
PIAP Output: 07040301 Pipeline of bankable priority NDP3 projects developed for private investment			
Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Number of FDI attracted in the developed bankable strategic projects	Number	5	20
Department:002 One Stop Centre			
Budget Output: 190021 Investment Licensing and Aftercare Service			
PIAP Output: 07030203 Regional network of OSCs for business processes and licensing implemented			
Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Number & functionality of One-Stop Centers	Number	1	1
PIAP Output: 07050105 Regional network of OSCs for business processes and licensing implemented			
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Number & functionality of One-Stop Centers	Number	1	1
Department:003 Domestic Investments			
Budget Output: 120030 Investor Education and Stakeholder facilitation			
PIAP Output: 07020301 Adequate framework for a MSME database in place			
Programme Intervention: 070203 Improve data availability on the private sector; and Improving Dialogue between the private sector and Government			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Establishment of adequate framework for a MSMEs database	Yes/No	1	1
MSMEs enterprises database in place	Yes/No	1	1

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Programme:07 Private Sector Development			
SubProgramme:01 Enabling Environment			
Sub SubProgramme:01 Investment Promotion and Facilitation			
Department:004 Industrial Park Facilitation			
Budget Output: 190023 Industrial Park Development and Management			
PIAP Output: 07020201 Increased fully serviced industrial parks			
Programme Intervention: 070202 Fully service the industrial parks and increase access to them by the local private players			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
No. of local private investors operating in industrial parks	Number	1	94
Number of fully serviced industrial parks	Number	1	5
Number of new industrial parks/economic zones developed	Number	1	5
Sub SubProgramme:02 General Administration and Support Services			
Department:001 Finance and Administration			
Budget Output: 000003 Facilities and Equipment Management			
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened			
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Number of domestically registered Private Equity and Venture Capital Funds	Number	10	2
Department:002 Corporate Services			
Budget Output: 000010 Leadership and Management			
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened			
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Number of domestically registered Private Equity and Venture Capital Funds	Number	100	50

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Programme:07 Private Sector Development			
SubProgramme:01 Enabling Environment			
Sub SubProgramme:02 General Administration and Support Services			
Project:1624 Retooling of Uganda Investment Authority			
Budget Output: 000003 Facilities and Equipment Management			
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened			
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Number of new investors resulting from the establishment of the special purpose vehicles/fund of funds	Number	1	1
SubProgramme:02 Strengthening Private Sector Institutional and Organizational Capacity			
Sub SubProgramme:01 Investment Promotion and Facilitation			
Department:001 Investment Promotion and Business Development			
Budget Output: 120029 Industrialisation Acceleration and Job Creation			
PIAP Output: 07030105 Clients' Business continuity and sustainability Strengthened			
Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
No. of Regional Business Development Service Centres established	Number	2	0
Number of clients served by the Regional Business Development Service Centres	Number	1000	0
Department:002 One Stop Centre			
Budget Output: 190021 Investment Licensing and Aftercare Service			
PIAP Output: 07030107 Measures to increase the automation of business processes undertaken			
Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
No. of measures undertaken to increase the automation of business processes	Number	3	2
Number of hands-on trainings in business automation held	Number	5	1
Number of key businesses processed and re-engineered thru the OSC	Number	3	1
Number of new e-services launched on the online e-Biz portal	Number	3	1

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Programme:07 Private Sector Development			
SubProgramme:02 Strengthening Private Sector Institutional and Organizational Capacity			
Sub SubProgramme:01 Investment Promotion and Facilitation			
Department:002 One Stop Centre			
Budget Output: 190021 Investment Licensing and Aftercare Service			
PIAP Output: 07030209 One stop centres for business registration and licensing established			
Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Number of one stop centres established in (Fort Portal, Masaka, Hoima, Lira, Soroti, Gulu, Jinja & Entebe)	Number	1	0
Number of additional business services accessed at the One Stop Centres (OSC) per year	Number	2	2
Department:003 Domestic Investments			
Budget Output: 120030 Investor Education and Stakeholder facilitation			
PIAP Output: 07030106 Formation of producer cooperatives and pooling of resources for credit facilitated			
Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through			
PIAP Output Indicators	Indicator Measure	Planned 2022/23	Actuals By END Q 4
Number of Partnerships in form of contractual linkages between skills-based enterprises with established manufacturing firms formed	Number	20	2
Number of Youth and Women mobilised for entrepreneurship, business familiarisation and compliance to regulations	Number	10	3

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Performance highlights for the Quarter

Sustainably lower the cost of doing business – one stop centre.

- a) Seven (7) Business related services are now fully developed for online access by clients on the e-Biz.
- b) 16 Collaborating agencies, 13 of which are Government offering business and investment related services at the OSC.
- c) UIA is working with NITA-U to have the eBiz service access other MDA services via the UG-Hub.

Strengthen the organizational and institutional capacity of the private sector

- a) UIA collaborated with USAID on the Feed the Future Uganda Strategic Investment Activity to strengthen the investment ecosystem.
- b) Rising woman; a collaboration with UIA, DFCU, Monitor Publications/ NTV, 1095 Women in Biz trained in entrepreneurship.
- c) Facilitated SME access to affordable business finance and acceleration programs to support innovation & technology transfer. contribution to GDP 84.77bn and associated jobs created 4310.

Strengthen the role of government in unlocking investment in strategic economic sectors

- a) 17 companies renewed their licenses with a combined actual investment value of USD. 273,622,292 and 383 jobs & 17 investment leads (FDI companies) have been profiled.
- b) 13 investment projects developed by UIA worth USD 1.27bn in Agro industry, infrastructure, energy, education, construction, manufacturing and tourism sector.
- c) 9 SMEs linked to CURAD for production and processing using the Common User Facility (Associated: Jobs 63, GDP UGX 786,560,250).
- d) 53 SMEs in Value addition from Acholi Sub-region linked to State House under the presidential directive, Opportunity Bank and UDB (Associated: Jobs 262, GDP UGX 4.166B).
- e) Facilitated 42 SMES (Start-ups) for investment readiness to be linked to PE and VC Financing. (Associated: Jobs 187, GDP UGX 3.375Bn).

Strengthen the enabling environment and enforcement of standards

- a) 7 green projects worth USD 55.7M were licensed in sectors of clean energy, plastic recycling, hydro energy, and black soldier fly larvae from organic waste.

Variances and Challenges

- i) Inadequate budgetary provisions and funding for critical activities such as investment promotion, monitoring and facilitation, implementing an investor one stop center and Industrial Parks development significantly impacted the implementation and execution of the critical activities of the Authority such as the maintenance of Infrastructure within the Industrial parks and establishment of a fully functional One Stop Centre.
- ii) The shortages in the human capital element with half the approved staff structure not filled has continued to impede timely and effective implementation of interventions towards the attraction, retention and execution of core activities of the Authority in line with investment promotion and facilitation and support of SMES.
- iii) The Authority has a number of unfunded priorities during the year relating to under taking prefeasibility and feasibility studies for all the Industrial Park land under our control and this has contributed to the slow implementation of the Industrialization agenda.

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V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Budget Output*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q4	Spent by End Q4	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:04 Manufacturing	66.360	66.360	32.328	32.328	48.7 %	48.7 %	100.0 %
Sub SubProgramme:01 Investment Promotion and Facilitation	66.360	66.360	32.328	32.328	48.7 %	48.7 %	100.0 %
000048 Industrial Park Development and Management	66.360	66.360	32.328	32.328	48.7 %	48.7 %	100.0 %
Programme:07 Private Sector Development	19.754	19.754	17.574	14.978	89.0 %	75.8 %	85.2 %
Sub SubProgramme:01 Investment Promotion and Facilitation	2.732	2.732	1.997	1.997	73.1 %	73.1 %	100.0 %
120029 Industrialisation Acceleration and Job Creation	0.912	0.912	0.766	0.766	84.1 %	84.1 %	100.0 %
120030 Investor Education and Stakeholder facilitation	0.520	0.520	0.361	0.361	69.3 %	69.3 %	100.0 %
190021 Investment Licensing and Aftercare Service	1.000	1.000	0.635	0.635	63.5 %	63.5 %	100.0 %
190023 Industrial Park Development and Management	0.300	0.300	0.235	0.235	78.3 %	78.3 %	100.0 %
Sub SubProgramme:02 General Administration and Support Services	17.023	17.023	15.577	12.980	91.5 %	76.3 %	83.3 %
000003 Facilities and Equipment Management	15.795	15.795	14.739	12.142	93.3 %	76.9 %	82.4 %
000010 Leadership and Management	1.228	1.228	0.838	0.838	68.3 %	68.3 %	100.0 %
Total for the Vote	86.114	86.114	49.902	47.305	57.9 %	54.9 %	94.8 %

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Table V3.2: GoU Expenditure by Item 2022/23 GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q4	Spent by End Q4	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	6.833	6.833	6.833	6.589	100.0 %	96.4 %	96.4 %
211104 Employee Gratuity	1.700	1.700	1.700	1.700	100.0 %	100.0 %	100.0 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	0.207	0.207	0.152	0.152	73.6 %	73.6 %	100.0 %
211107 Boards, Committees and Council Allowances	0.483	0.483	0.300	0.300	62.1 %	62.1 %	100.0 %
212101 Social Security Contributions	0.655	0.655	0.430	0.430	65.8 %	65.8 %	100.0 %
212102 Medical expenses (Employees)	0.350	0.350	0.350	0.350	100.0 %	100.0 %	100.0 %
221001 Advertising and Public Relations	0.337	0.337	0.205	0.205	60.9 %	60.9 %	100.0 %
221002 Workshops, Meetings and Seminars	0.427	0.427	0.427	0.427	100.0 %	100.0 %	100.0 %
221003 Staff Training	0.213	0.213	0.140	0.140	65.7 %	65.7 %	100.0 %
221004 Recruitment Expenses	0.010	0.010	0.010	0.010	100.0 %	100.0 %	100.0 %
221007 Books, Periodicals & Newspapers	0.023	0.023	0.014	0.014	60.9 %	60.9 %	100.0 %
221008 Information and Communication Technology Supplies.	0.222	0.222	0.184	0.184	83.1 %	83.1 %	100.0 %
221009 Welfare and Entertainment	0.269	0.269	0.263	0.263	97.8 %	97.8 %	100.0 %
221011 Printing, Stationery, Photocopying and Binding	0.159	0.159	0.148	0.148	93.4 %	93.4 %	100.0 %
221012 Small Office Equipment	0.028	0.028	0.018	0.018	65.5 %	65.5 %	100.0 %
221014 Bank Charges and other Bank related costs	0.002	0.002	0.001	0.000	50.0 %	10.8 %	21.6 %
221017 Membership dues and Subscription fees.	0.090	0.090	0.050	0.050	55.1 %	55.1 %	100.0 %
221020 Litigation and related expenses	0.033	0.033	0.033	0.033	100.0 %	100.0 %	100.0 %
222001 Information and Communication Technology Services.	0.184	0.184	0.142	0.142	77.3 %	77.3 %	100.0 %
222002 Postage and Courier	0.002	0.002	0.000	0.000	0.0 %	0.0 %	0.0 %
223001 Property Management Expenses	0.200	0.200	0.200	0.200	100.0 %	100.0 %	100.0 %
223004 Guard and Security services	0.090	0.090	0.090	0.090	100.0 %	100.0 %	100.0 %
223005 Electricity	0.040	0.040	0.000	0.000	0.0 %	0.0 %	0.0 %
223006 Water	0.021	0.021	0.000	0.000	0.0 %	0.0 %	0.0 %
223007 Other Utilities- (fuel, gas, firewood, charcoal)	0.010	0.010	0.008	0.008	80.0 %	80.0 %	100.0 %
224004 Beddings, Clothing, Footwear and related Services	0.010	0.010	0.004	0.004	40.0 %	40.0 %	100.0 %

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q4	Spent by End Q4	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
225101 Consultancy Services	1.261	1.261	0.660	0.660	52.4 %	52.4 %	100.0 %
225202 Environment Impact Assessment for Capital Works	1.000	1.000	0.000	0.000	0.0 %	0.0 %	0.0 %
225203 Appraisal and Feasibility Studies for Capital Works	3.547	3.547	0.650	0.650	18.3 %	18.3 %	100.0 %
225204 Monitoring and Supervision of capital work	5.360	5.360	2.000	2.000	37.3 %	37.3 %	100.0 %
226001 Insurances	0.096	0.096	0.096	0.096	100.0 %	100.0 %	100.0 %
226002 Licenses	0.114	0.114	0.084	0.084	73.0 %	73.0 %	100.0 %
227001 Travel inland	0.265	0.265	0.264	0.264	99.8 %	99.8 %	100.0 %
227004 Fuel, Lubricants and Oils	0.387	0.387	0.387	0.387	100.0 %	100.0 %	100.0 %
228001 Maintenance-Buildings and Structures	0.012	0.012	0.007	0.007	58.3 %	58.3 %	100.0 %
228002 Maintenance-Transport Equipment	0.171	0.171	0.171	0.171	100.0 %	100.0 %	100.0 %
228003 Maintenance-Machinery & Equipment Other than Transport Equipment	0.092	0.092	0.074	0.074	80.4 %	80.4 %	100.0 %
273102 Incapacity, death benefits and funeral expenses	0.020	0.020	0.020	0.020	100.0 %	100.0 %	100.0 %
312121 Non-Residential Buildings - Acquisition	1.354	1.354	0.800	0.800	59.1 %	59.1 %	100.0 %
312131 Roads and Bridges - Acquisition	22.700	22.700	12.731	12.731	56.1 %	56.1 %	100.0 %
312135 Water Plants, pipelines and sewerage networks - Acquisition	23.000	23.000	13.203	13.203	57.4 %	57.4 %	100.0 %
312136 Power lines, stations and plants - Acquisition	8.000	8.000	1.414	1.414	17.7 %	17.7 %	100.0 %
312139 Other Structures - Acquisition	0.100	0.100	0.097	0.097	97.0 %	97.0 %	100.0 %
312149 Other Land Improvements - Acquisition	2.000	2.000	1.500	1.500	75.0 %	75.0 %	100.0 %
312212 Light Vehicles - Acquisition	1.400	1.400	1.400	1.400	100.0 %	100.0 %	100.0 %
312221 Light ICT hardware - Acquisition	0.090	0.090	0.090	0.090	100.0 %	100.0 %	100.0 %
312222 Heavy ICT hardware - Acquisition	0.050	0.050	0.050	0.050	100.0 %	100.0 %	100.0 %
312231 Office Equipment - Acquisition	0.050	0.050	0.050	0.050	100.0 %	100.0 %	100.0 %
312235 Furniture and Fittings - Acquisition	0.040	0.040	0.040	0.040	100.0 %	100.0 %	100.0 %
313121 Non-Residential Buildings - Improvement	0.060	0.060	0.060	0.060	100.0 %	100.0 %	100.0 %
352899 Other Domestic Arrears Budgeting	1.677	2.352	2.352	0.000	140.2 %	0.0 %	0.0 %
Total for the Vote	85.440	86.114	49.902	47.305	58.4 %	55.4 %	94.8 %

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Table V3.3: Releases and Expenditure by Department and Project*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q4	Spent by End Q4	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:04 Manufacturing	66.360	66.360	32.328	32.328	48.72 %	48.72 %	100.00 %
Sub SubProgramme:01 Investment Promotion and Facilitation	66.360	66.360	32.328	32.328	48.72 %	48.72 %	100.0 %
<i>Departments</i>							
001 Investment Promotion and Business Development	0.912	0.912	0.766	0.766	84.1 %	84.1 %	100.0 %
002 One Stop Centre	1.000	1.000	0.635	0.635	63.5 %	63.5 %	100.0 %
003 Domestic Investments	0.520	0.520	0.361	0.361	69.3 %	69.3 %	100.0 %
004 Industrial Park Facilitation	0.300	0.300	0.235	0.235	78.3 %	78.3 %	100.0 %
<i>Development Projects</i>							
0994 Development of Industrial Parks	66.360	66.360	32.328	32.328	48.7 %	48.7 %	100.0 %
Programme:07 Private Sector Development	19.080	19.754	17.574	14.978	92.11 %	78.50 %	85.22 %
Sub SubProgramme:01 Investment Promotion and Facilitation	66.360	66.360	32.328	32.328	48.72 %	48.72 %	100.0 %
<i>Departments</i>							
001 Investment Promotion and Business Development	0.912	0.912	0.766	0.766	84.1 %	84.1 %	100.0 %
002 One Stop Centre	1.000	1.000	0.635	0.635	63.5 %	63.5 %	100.0 %
003 Domestic Investments	0.520	0.520	0.361	0.361	69.3 %	69.3 %	100.0 %
004 Industrial Park Facilitation	0.300	0.300	0.235	0.235	78.3 %	78.3 %	100.0 %
<i>Development Projects</i>							
0994 Development of Industrial Parks	66.360	66.360	32.328	32.328	48.7 %	48.7 %	100.0 %
Sub SubProgramme:02 General Administration and Support Services	16.348	17.023	15.577	12.980	95.28 %	79.40 %	83.3 %
<i>Departments</i>							
001 Finance and Administration	12.777	12.777	12.338	10.415	96.6 %	81.5 %	84.4 %
002 Corporate Services	1.228	1.228	0.838	0.838	68.3 %	68.3 %	100.0 %
<i>Development Projects</i>							
1624 Retooling of Uganda Investment Authority	2.344	3.018	2.401	1.727	102.5 %	73.7 %	71.9 %
Total for the Vote	85.440	86.114	49.902	47.305	58.4 %	55.4 %	94.8 %

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Table V3.4: External Financing Releases and Expenditure by Sub-SubProgramme and Project

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q4	Spent by End Q4	% Budget Released	% Budget Spent	% Releases Spent
Programme:04 Manufacturing	221.251	221.251	0.000	0.000	0.0 %	0.0 %	0.0 %
Sub SubProgramme:01 Investment Promotion and Facilitation	221.251	221.251	0.000	0.000	0.0 %	0.0 %	0.0 %
<i>Development Projects.</i>							
0994 Development of Industrial Parks	221.251	221.251	0.000	0.000	0.0 %	0.0 %	0.0 %
Total for the Vote	221.251	221.251	0.000	0.000	0.0 %	0.0 %	0.0 %

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Quarter 4: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:04 Manufacturing		
SubProgramme:01 Industrial and Technological Development		
Sub SubProgramme:01 Investment Promotion and Facilitation		
Departments		
N/A		
Develoment Projects		
Project:0994 Development of Industrial Parks		
Budget Output:000048 Industrial Park Development and Management		
PIAP Output: 04010101 4 Fully Serviced Industrial parks established		
Programme Intervention: 040101 Construct 4 fully environmentally sustainable serviced industrial parks (1 per region)		
- Sewerage underground pipe networks -2 (10 km) completed. - Supply of fittings including bends, valves etc -2 (10 km) commenced. - Sewerage underground pipe networks -3 (10 km) commences. - Supply of fittings including bends, valves etc -3 (10 km) commenced. - Fixing of all fittings including. construction of manholes etc ????1 (10 km) completed. - Fixing of all fittings including construction of manholes etc ????2 (10 km) continued. Engineering Designs and studies for: - Solar stree lighting - SME Park - Other amenities - Training of Environmental staff in the unit - Construction of the 20Km road Network to Bitumen Standard - Pavement layers phase -2 continues. - Earth works phase -3 commenced. - Pre-treatment waste water network -1 (10 km) completed. - Fixing of all fittings including construction of manholes etc -2 (10 km) commenced. - Pre-treatment waste water network -2 (10 km) commenced. - Supply of fittings including bends, valves etc -3 (10 km) commenced.	- Sewerage underground pipe networks -2 (10 km) completed. - Supply of fittings including bends, valves etc -2 (10 km) commenced. - Supply of fittings including bends, valves etc -3 (10 km) commenced. - Fixing of all fittings including. - Fixing of all fittings including construction of manholes etc 2 (10 km) continued. Engineering Designs and studies for: Solar street lighting - SME Park - Training of Environmental staff in the unit - Construction of the 20Km road Network to Bitumen Standard - Pavement layers phase -2 continues. - Earth works phase -3 commenced. - Pre-treatment waste water network -1 (10 km) completed. - Pre-treatment waste water network -2 (10 km) commenced. - Supply of fittings including bends, valves etc -3 (10 km) commenced. - Four Vehicles Procured to be used to Secure Industrial Park Land & Monitor Kapeeka & Mbale Infrastructure Works.	Due to significant Budget Cuts, Funds meant for Infrastructure development at Kapeeka and Mbale totaling close to UGX 33Bn were not released and this greatly affected the ability to quickly implement the development of Industrial Park works as had been planned.

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Project:0994 Development of Industrial Parks		
PIAP Output: 04010101 4 Fully Serviced Industrial parks established		
Programme Intervention: 040101 Construct 4 fully environmentally sustainable serviced industrial parks (1 per region)		
NA	<div>- Concluded the procurement process for the installation of border markers in six (6) new industrial sites located at Kisoro, Nebbi, Lira, Isingiro, Rukungiri and Pader and sites handed over.</div> <div>- Infrastructure within Industrial Parks maintained to standard level.</div> <div>- Engaged with the World Bank under the INVITE project to support feasibility studies of three (3) industrial parks</div> <div>- Land acquired in 17 locations across the country and this is being secured through feasibility studies.</div> <div>- sites (Land) for establishment of industrial parks acquired & secured (UIA) in 17 locations.</div> <div>- Infrastructure within Industrial Parks maintained to standard level at Jinja, KIBP, Soroti & Kasese Industrial parks</div> <div>- Roads, Water ways were developed across selected Industrial park areas.</div> <div>- Border Marker setup process under implementation around selected Industrial Park Land in West Nile, Kisoro, Soroti and Rukungiri</div>	<div>- Due to Budget shortfalls during the period, Funds meant for Maintenance of Key roads, waterways in Luzira, Soroti and Kasese were not fully executed hence affected easy transportation of Materials and Goods.</div> <div>- Setup of Border Markers across six selected sites was not fully implemented due to Budget shortfalls hence affecting the process of securing Industrial park Land at the risk of encroachment by neighboring communities.</div>
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
225203 Appraisal and Feasibility Studies for Capital Works		620,000.000
225204 Monitoring and Supervision of capital work		2,000,000.000
312131 Roads and Bridges - Acquisition		12,591,292.800
312135 Water Plants, pipelines and sewerage networks - Acquisition		13,203,000.000
312136 Power lines, stations and plants - Acquisition		1,413,536.000
312149 Other Land Improvements - Acquisition		1,500,000.000
312212 Light Vehicles - Acquisition		1,000,000.000
	Total For Budget Output	32,327,828.800
	GoU Development	32,327,828.800
	External Financing	0.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Project:0994 Development of Industrial Parks		
	Arrears	0.000
	AIA	0.000
	Total For Project	32,327,828.800
	GoU Development	32,327,828.800
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
Programme:07 Private Sector Development		
SubProgramme:01 Enabling Environment		
Sub SubProgramme:01 Investment Promotion and Facilitation		
Departments		
Department:001 Investment Promotion and Business Development		
Budget Output:120029 Industrialisation Acceleration and Job Creation		
PIAP Output: 07040301 Pipeline of bankable priority NDP3 projects developed for private investment		
Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas		
NA	- UIA Subscribed to the FDI Markets and obtained the FDI Market tool with Database of of potential and existing Investors in Uganda - During the Quarter UIA Designed investment promotion materials and Disseminated them. - During the period UIA undertook the Review of the PERD Act	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07020102 Incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED in place		
Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED		
Follow up on Forum and targeted marketing of Compendium projects through Uganda's Diplomatic Missions, Diaspora Associations, etc Facilitating 3 inward investment exploratory missions Dissemination and popularisation of the new investment code to support investments by SPVs Follow up on Forum outcomes (potential investments and policy interventions) Targeting 35 companies with investment information and follow up	<ul style="list-style-type: none"> - Follow up on Forum and targeted marketing of Compendium projects through Uganda's Diplomatic Missions, Diaspora Associations executed in Q4. - Facilitated 3 inward investment exploratory missions - Dissemination and popularization of the new investment code to support investments by SPVs executed in Q4. - Follow up on Forum outcomes (potential investments and policy interventions) Targeting 35 companies with investment information and follow up completed in the period. - Licensed 6 Green projects worth Investment value USD 43.2m in Clean energy, liquefied petroleum gas, hydropower generation & waste management. - 2 IPBD staff completed training on renewable energy under the Swedish International Development Cooperation Agency, Global Capacity Development Programme 2023 	No Variation
PIAP Output: 07020103 Pipeline of bankable priority NDP3 projects developed for private investment		
Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED		
NA	<ul style="list-style-type: none"> - UIA Subscribed to the FDI Markets and obtained the FDI Market tool with Database of of potential and existing Investors in Uganda - During the Quarter UIA Designed investment promotion materials and Disseminated them. - During the period UIA undertook the Review of the PERD Act 	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07040302 Pipeline of bankable priority NDP3 projects developed for private investment		
Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas		
NA	<ul style="list-style-type: none"> - Engagement with 5 Districts under the office of the CAO - 50 Projects facilitated through licensing process - 2 dissemination workshops 1 planned sector meeting in Northern Uganda - 12 Local Investment Companies Profiled and Linked to transnational companies (B2B) - 10 Investment Ideas Developed by upcoming Investors - 13 companies were licensed from the inward missions (6 local and 7 foreign). These companies had an investment value of \$54.2million and planned to create 1,026 jobs. - 1000 copies of promotional materials were disseminated in Uganda – South Africa Investment and Trade Forum and the Lohana Investment Forum. - 15 companies profiled and are scheduled to participate in the deal room engagements at the Africa Foods System Forum in Dar es Salaam, September 2023. 	No Variation
NA	<ul style="list-style-type: none"> - Participated in 3 investment conferences, Nigeria–Uganda Investment Summit, Uganda – India Investment roadshow, Uganda –SA Trade and Investment Webinar. - 48 bankable projects were promoted worth 2.7bn during the period. - Engagement with 18 Districts under the office of the CAO - 75 Projects facilitated through licensing process - 2 dissemination workshops 1planned sector meeting in Northern Uganda - 25 Local Investment Companies Profiled and Linked to transnational companies (B2B) - 20 Investment Ideas Developed by upcoming Investors - Licensed 65 companies with Investment value USD 819,888,628 and Planned 4,834 jobs - A concept note for the Diaspora and Domestic Bond was developed and discussed UIA, BOU, MOFA, Standard Chartered Bank, and Bankers Association on June 16, 2023. - 21 companies/Investment leads were generated to be transferred into licensing. 	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07040302 Pipeline of bankable priority NDP3 projects developed for private investment		
Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas		
NA	<ul style="list-style-type: none">- UIA organized and Held 4 Investment Summits; Uganda-EU Business Summit, Afro India Summit, Vietnam - Uganda Business summit, Uganda– Shandong Conference; were 1200 copies of promotional materials were disseminated,- Signed an MOU between UIA and the Brussels Chamber of Commerce, Industry, and Agriculture for Belgium /Luxembourg – Africa – Caribbean– Pacific (CBL-ACP) to enhance investment promotion collaboration- 100 viable private sector investment projects seeking collaboration & partnership were profiled.- 3 European companies were licensed from France &Britain with a capital investment of USD 14.3M to create394 jobs.- 8 Letters of intent worth US\$169,500,000 were signed in sectors of ICT, Recycling & waste management, beverages, electronics, Agro-processing, and mining.- 3 Indian companies were licensed in the sectors of construction & Agro-processing worth USD 1.2M to create131 jobs.- Developed the concept paper for the Presidential Initiative on Cassava Value addition.	No Variation
NA	<ul style="list-style-type: none">- UIA Subscribed to the FDI Markets and obtained the FDI Market tool with Database of of potential and existing Investors in Uganda- During the Quarter UIA Designed investment promotion materials and Disseminated them.- During the period UIA undertook the Review of the PERD Act	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
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PIAP Output: 07050103 Legal and regulatory framework for Private Equity and Venture Capital strengthened; Increased local firms' Access to Venture and Private equity and support grants;

Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business

NA	<ul style="list-style-type: none"> - Developed a concept for the AfCFTA ministerial regulations on the treatment of products within the special economic zones. - Licensed Butama Hydro Electricity Company Ltd to generate Hydro Power Electricity worth USD 19.3million -Signed an MOU between UIA & the Brussels Chamber of Commerce, Industry, and Agriculture for Belgium or Luxembourg, Africa, Caribbean, Pacific CBL & ACP to enhance investment promotion collaboration -100 viable private sector investment projects seeking collaboration &partnership were profiled. -3 European companies were licensed from France &Britain with a capital investment of USD 14.3M to create 394 jobs. -8 Letters of intent worth US\$169,500,000 were signed in sectors of ICT, Recycling & waste management, beverages, electronics, Agro processing, and mining. -3 Indian companies were licensed in the sectors of construction & Agroprocessing worth USD 1.2M to create131 jobs. - 4 Companies worth USD 117.41 million; Heul, Dam Health, Blacklane worth profiled 	No Variation
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Expenditures incurred in the Quarter to deliver outputs	US\$ Thousand
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Item	Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	5,000.000
221001 Advertising and Public Relations	555.140
221002 Workshops, Meetings and Seminars	61,799.185
221003 Staff Training	4,678.903
221009 Welfare and Entertainment	5,650.000
221011 Printing, Stationery, Photocopying and Binding	5,000.000
221017 Membership dues and Subscription fees.	2,017.863
225101 Consultancy Services	23,316.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
226002 Licenses		18,000.000
227004 Fuel, Lubricants and Oils		10,000.000
221009 Welfare and Entertainment		4,400.400
225101 Consultancy Services		140,000.000
227001 Travel inland		3,000.000
227004 Fuel, Lubricants and Oils		2,000.000
228002 Maintenance-Transport Equipment		13,865.680
	Total For Budget Output	136,017.091
	Wage Recurrent	0.000
	Non Wage Recurrent	136,017.091
	Arrears	0.000
	AIA	0.000
	Total For Department	136,017.091
	Wage Recurrent	0.000
	Non Wage Recurrent	136,017.091
	Arrears	0.000
	AIA	0.000
Department:002 One Stop Centre		
Budget Output:190021 Investment Licensing and Aftercare Service		

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
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PIAP Output: 07050105 Regional network of OSCs for business processes and licensing implemented

Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business

- 1 new business service developed and rolled out on the electronic business portal (eBiz) - Develop, operationalize, and upgrade interactive web-based information access one-stop investment and BDS Centers - Progress report on the establishment of the Regional One Stop Centre - Establishment of a one-stop center for business registration and licensing & other services (Fortportal, Masaka, Hoima, Lira, Soroti, Gulu, Jinja, Entebbe) - 30,000 transactions processed through the OSC. - Increase the number of business service access at the OSC 2 Business process re-engineering progress report developed	- Increased inter-governmental collaboration in the handling of business and investment transactions. - Reduced cost & time of doing business to 24hrs to enable investors quickly register their establishments. - Improved Doing Business & Competitiveness Rankings were attained thru Key agencies to fasten Business setups, Licensing & registration - Improved customer experience in key business processing & licensing. - Developed a robust Monitoring & Evaluation Tool to track status of investment in the country. - Web-based Monitoring & Evaluation Resource Planning (MEERP) system dev't & rolledout - Launched the leave Management System, Asset Tracking System & a data analytics tool based on the eBiz Data for the internal customers - A new module for storing investment license application files was development and rolled. - 1 new business service dev't & rolled out on the electronic business portal (eBiz) - 30,000 transactions processed in the period	No Variation
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Expenditures incurred in the Quarter to deliver outputs *US\$ Thousand*

Item	Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	5,000.000
221001 Advertising and Public Relations	20,000.000
221003 Staff Training	10,000.000
221007 Books, Periodicals & Newspapers	2,000.000
221008 Information and Communication Technology Supplies.	30,411.438
221009 Welfare and Entertainment	15,246.501
221011 Printing, Stationery, Photocopying and Binding	21,078.000
221012 Small Office Equipment	6,000.000
221017 Membership dues and Subscription fees.	12.000
225101 Consultancy Services	80,644.000

VOTE: 138 Uganda Investment Authority (UIA)

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
227001 Travel inland		16,239.620
225101 Consultancy Services		35,000.000
226002 Licenses		5,900.000
227001 Travel inland		2,000.000
227004 Fuel, Lubricants and Oils		4,639.620
228002 Maintenance-Transport Equipment		11,661.348
228003 Maintenance-Machinery & Equipment Other than Transport Equipment		38,044.001
	Total For Budget Output	206,631.559
	Wage Recurrent	0.000
	Non Wage Recurrent	206,631.559
	Arrears	0.000
	AIA	0.000
	Total For Department	206,631.559
	Wage Recurrent	0.000
	Non Wage Recurrent	206,631.559
	Arrears	0.000
	AIA	0.000
Department:003 Domestic Investments		
Budget Output:120030 Investor Education and Stakeholder facilitation		

VOTE: 138 Uganda Investment Authority (UIA)

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07010201 An overarching local content policy framework developed		
Programme Intervention: 070102 Develop and implement a holistic local content policy, legal and institutional framework		
Carry out 3 M&E on SME activities in Eastern Uganda - Banana Value addition cluster formed in Bushenyi Promote business linkages between skills-based enterprises/MSMEs with established business firms - Develop SME Database to integrate all SME profiles. - establishment of adequate framework for a small and medium scale enterprises database - Undertake Training for Rising women in SME Business Acumen 1 Exhibition for Cottage industry SMEs facilitated - Facilitate 2 SME Associations in Northern Uganda	<div><div>- 9 SMEs linked to CURAD for production and processing using the Common User Facility.</div><div>- 13 SMEs linked to Marula Protein for skilling in Black Soldier Fly technology.</div><div>- 25 Chief Finance officers and cashiers of SMEs undergoing skilling in the Finance & Mgt program to make SMEs ready for Investment in partnership with Chicago University and Imuka Access.</div><div>- 16 SMEs linked to UNBS for product certification</div><div>- 33 domestic investors that operate at industrial parks linked to UDB for financing, 31 in Agro-processing/ value addition.</div><div>- Linked 2 companies in coffee and Tea to market opportunities thru the France Chamber of Commerce.</div><div>- 100 viable Private Sector investment projects seeking collaboration & partnership were profiled & pitched to over 1,500 participants at the Uganda - EU business forum.</div><div>- 52 SMEs in value addition, emyooga, and PDM were facilitated to exhibit during the presidential tour in Acholi</div><div>- 53 SMEs in Value addition from Acholi Sub-region linked to Opportunity Bank.</div></div>	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07020301 Adequate framework for a MSME database in place		
Programme Intervention: 070203 Improve data availability on the private sector; and Improving Dialogue between the private sector and Government		
NA	<ul style="list-style-type: none">- Organized and held 4 sensitization and launch workshops for the newLEDICs in the Northern and Western regions.- Facilitated 50 SMEs with Standards and taxation- 20 SMEs facilitated with BDS.- adequate framework for a small and medium scale enterprises database was developed and operationalized.- Investment clusters along the NDP III growth triangle/corridor for value addition developed during the period- Adequate framework for MSMEs database Establishment through the National SME Portal Initiative.- MSMEs enterprises database setup in place and being integrated to the EBIZ platform.- 212 local investors were facilitated on investment opportunities, tax incentives, access to finance, and investment licensing through a one-stop centre	No Variation
PIAP Output: 07020501 Institutional and policy frameworks for investment and trade harmonized		
Programme Intervention: 070205 Rationalize and harmonize standards institutions, and policies at local and regional level;		
NA	<ul style="list-style-type: none">- The National SME Database to integrate all SME profiles was developed and data has been uploaded.- Establishment of adequate framework for a small and medium scale enterprises database was designed during the period.- SMEs were Facilitated to access ICT services through innovation hubs and SME Port.- 1 Exhibition for Cottage industry SMEs facilitated- Facilitated 2 SME Associations in Northern Uganda- Coordinated, promoted and provided support for access to start-up capital opportunities (V&P equity and Support grants)	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07050104 Private firm transacting using ICT increased		
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business		
NA	<ul style="list-style-type: none"> - 9 SMEs linked to CURAD for production and processing using the Common User Facility. - 13 SMEs linked to Marula Protein for skilling in Black Soldier Fly technology. - 25 Chief Finance officers and cashiers of SMEs undergoing skilling in the Finance & Mgt program to make SMEs ready for Investment in partnership with Chicago University and Imuka Access. - 16 SMEs linked to UNBS for product certification - 33 domestic investors that operate in the UIA industrial parks linked to UDB for financing from 2 sectors; 31 in Agro-processing/ value addition. - Linked 2 companies in coffee and Tea to market opportunities thru the France Chamber of Commerce. - 100 viable Private Sector investment projects seeking collaboration & partnership were profiled & pitched to over 1,500 participants at the Uganda - EU business forum. - Linked 2 small enterprises that is ZIKA to New Mans for value addition & market access. - 4 Alternative finance providers were identified and 281 SMEs linked 	No Variation
NA	<ul style="list-style-type: none"> - The National SME Database to integrate all SME profiles was developed and data is currently being uploaded. - Establishment of adequate framework for a small and medium scale Enterprises database was designed during the period. - SMEs were Facilitated to access ICT services through innovation hubs and SME Portal. - 2 Innovation centres identified; MTN, MUBs Entrepreneurship Innovation and Incubation Centre. - In collaboration with Imuka Access facilitated 42 SMES (Start-ups) for investment readiness to be linked to PE and VC Financing. 	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		1,855.000
221001 Advertising and Public Relations		150.000
221002 Workshops, Meetings and Seminars		6,500.000
221003 Staff Training		5,000.000
221009 Welfare and Entertainment		8,206.410
221011 Printing, Stationery, Photocopying and Binding		2,000.000
226002 Licenses		15,000.000
227001 Travel inland		4,000.000
227004 Fuel, Lubricants and Oils		4,000.000
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		1,310.000
221008 Information and Communication Technology Supplies.		5,000.000
221009 Welfare and Entertainment		287.700
221012 Small Office Equipment		3,500.000
227001 Travel inland		25,000.000
227004 Fuel, Lubricants and Oils		4,500.000
228002 Maintenance-Transport Equipment		16,904.586
Total For Budget Output		46,711.410
Wage Recurrent		0.000
Non Wage Recurrent		46,711.410
Arrears		0.000
AIA		0.000
Total For Department		46,711.410
Wage Recurrent		0.000
Non Wage Recurrent		46,711.410
Arrears		0.000
AIA		0.000
Department:004 Industrial Park Facilitation		
Budget Output:190023 Industrial Park Development and Management		

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
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PIAP Output: 07020201 Increased fully serviced industrial parks

Programme Intervention: 070202 Fully service the industrial parks and increase access to them by the local private players

- Construction of a new perimeter wall fence at the Mbarara SME Park-Phase II Rally the local private sector to seize the opportunities in industrial parks - Partitioning of offices, burglar proofing and 8 signposts installed to improve industrial parks visibility in the 6-7 new industrial parks/economic zones - Roads opened to gravel level in the 6-7 new industrial parks/economic zones	- Engaged with NPA in on pre-feasibility & feasibility studies for 4 established industrial parks located in Kasese, Soroti, Jinja and Karamoja. - Worked with BHM Ltd UK on the dev't of feasibility studies for the Industrial parks in Kisoro, Nebbi, Pader & Rukungiri districts. - ESIA's & Master Planning for the proposed Kamuli and Masindi Industrial Parks was initiated. - Boundary opening & installation of border markers in six (6) acquired locations (Kisoro, Rukungiri, Pader and Isingiro) & (Nebbi, Lira) executed. - UIA is finalizing the feasibility and ESIA studies together with BHM Construction International (UK) Ltd for the proposed Madi - Okollo, Nebbi, Rukungiri and Pader industrial Parks. - Road and utilities infrastructure maintained in key industrial park areas in Jinja, Soroti, Kasese. - Signposts installed to improve industrial parks visibility in 6 new industrial parks/economic zones - Roads opened to gravel level in the 6 new industrial parks/economic zones.	No Variation
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Expenditures incurred in the Quarter to deliver outputs	<i>US\$ Thousand</i>
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Item	Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	5,327.560
221001 Advertising and Public Relations	10,190.000
221003 Staff Training	10,000.000
221009 Welfare and Entertainment	2,373.420
221011 Printing, Stationery, Photocopying and Binding	4,000.000
225203 Appraisal and Feasibility Studies for Capital Works	30,000.000
227001 Travel inland	22,000.000
227004 Fuel, Lubricants and Oils	5,000.000
228002 Maintenance-Transport Equipment	12,674.572
Total For Budget Output	101,565.552
Wage Recurrent	0.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	101,565.552
	Arrears	0.000
	AIA	0.000
	Total For Department	101,565.552
	Wage Recurrent	0.000
	Non Wage Recurrent	101,565.552
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Sub SubProgramme:02 General Administration and Support Services		
Departments		
Department:001 Finance and Administration		
Budget Output:000003 Facilities and Equipment Management		

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened		
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business		
- Provide a conducive working environment for UIA employees - Programme Review meetings undertaken in correspondence with MOFPED - Budgets, Quarterly progress Reports and Financial Statements submitted to MOFPED	- Staff Salaries, Gratuity & Welfare fully settled in Q4. - Statutory Deductions as NSSF & PAYE on all Staff Salaries and Payments fully paid in Q4. - Procurement of Staff Medical Insurance for UIA staff completed during Q4. - Proper office Mgt and Maintenance of the New UIA offices at the Uganda Business Facilitation centre executed appropriately. - Budget Preparation, Planning and presentation of BFP, MPS and Final Estimates for FY 2023/24 submitted to MOFPED and Parliament for approval. - Programme review meetings of the Programme implementation Action Plans with the PSD and Manufacturing Programmes undertaken during period. - Six, Nine & Twelve Months Accounts for the FY 2022/22 prepared & submitted to Accountant Generals office. -Working space for UIA staff & necessary tools for work fully provided with well sanitized and cleaned environment during Q4. -UIA staff Sensitized on HIV Aids Prevalence in Work place& effects of unprotected sex during Q4 by UAP insurance company.	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened		
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business		
- CPD's for Professional Accountants undertaken in compliance with the Accountants Act 2013 - Human Resource and Accountant Staff Subscription to Professional Bodies settled - Staff Training and Development Undertaken by FAD department - Demand Notes Issued and NTR collected as planned -- Field Visits undertaken within the various industrial parks as mechanism of Increasing revenue collection	- Field Activities undertaken through the Industrial Park areas in Western and North Eastern region towards increased compliance with investors for effective collection of NTR in Kasese, Masindi, Kashari etc. - Needs assessment review and records management trainings were undertaken to identify skill Gaps among UIA employees so as to build Mechanism of Improving Capacity and Performance during Q4 - Four Members attended the 17th Annual Internal Audit Conference 2023 on Standard reviews and Public sector Performance. - Four Members of ICPAU and IIA attended the 27th Annual Accountants Seminar in Entebbe. - Four Members attended the 11th CPA Economic Forum. - CPD's for Professional Accountants were fully undertaken inline with Accountants Act 2013 - Human Resource & Accounts Staff Subscription to Professional Bodies settled - Staff Training & Dev't by FAD staff at Esami in Financial Innovation/ Federation of Uganda Employers, - Demand Notes Issued and NTR collected as planned in Q4.	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened		
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business		
- UIA Staff Sensitized on HIV Aids Prevalence at the Workplace and effects of engaging in an unprotected sexual activities. - Place Condom Dispensaries in all Lavatories within UIA Premises	- UIA Staff Sensitized on HIV Aids and Gender Mainstreaming at the Work Place was undertaken by the HR office to create awareness to staff on the prevalence and spread of HIV. - Staff Training and Development Undertaken by FAD department - Demand Notes were Issued and NTR collected as planned in Q4 - Field Visits were undertaken within the various industrial parks as mechanism of Increasing revenue collection - Payment of Salaries and Statutory deductions settled during Q4 - Staff Welfare and initiatives under taken to maintain a sound efficient and effective work force were executed in Q4.	No Variation
Payment of Salaries and Statutory deductions settled during the period - Staff Welfare and initiatives under taken to maintain a sound efficient and effective force	-Staff Salaries were Paid within the same months and PAYE/ NSSF remitted to the responsible statutory bodies during Q4 - Staff Gratuity and all other entitlements were paid out during Q4 - Staff Welfare and Lunch paid during the Year to enable employees focus to high results during Q4. - Staff welfare issues and Lunch fully provided during the period.	No Variation
- UIA Cars Maintained and Repaired - Property Management at the UBFC Kololo offices - Guard and Security services for UIA offices secured	- Utilities for UIA Offices (Rent, Electricity and Water services) procured. - Assorted Items procured for UIA staff to enable work execution (Telephone & Internet Services, Stationery) - Guard and security services for Head office, Namanve and upcountry parks were paid during Q4. - Electricity and Water services were paid for at all UIA office locations during Q4. - Property Management expenses settled at UBFC (Generator Fuel, Repair of Damaged Doors & Setup of Reception partitions & Window Blinds)	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211102 Contract Staff Salaries		1,618,627.613
211104 Employee Gratuity		886,163.993
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		29,915.235
212101 Social Security Contributions		229,186.173
212102 Medical expenses (Employees)		350,000.000
221002 Workshops, Meetings and Seminars		35,776.365
221003 Staff Training		63,000.000
221007 Books, Periodicals & Newspapers		3,954.948
221008 Information and Communication Technology Supplies.		18,140.283
221009 Welfare and Entertainment		89,161.000
221011 Printing, Stationery, Photocopying and Binding		30,666.072
221012 Small Office Equipment		2,085.000
221014 Bank Charges and other Bank related costs		112.000
222001 Information and Communication Technology Services.		65,000.000
223001 Property Management Expenses		87,098.420
223004 Guard and Security services		19,376.000
223007 Other Utilities- (fuel, gas, firewood, charcoal)		8,000.000
225101 Consultancy Services		15,000.000
226002 Licenses		16,328.061
227001 Travel inland		6,134.000
227004 Fuel, Lubricants and Oils		82,087.730
228001 Maintenance-Buildings and Structures		3,725.703
228002 Maintenance-Transport Equipment		29,454.011
228003 Maintenance-Machinery & Equipment Other than Transport Equipment		2,350.001
273102 Incapacity, death benefits and funeral expenses		2,425.000
352899 Other Domestic Arrears Budgeting		-300,068.357
Total For Budget Output		3,393,699.251
Wage Recurrent		1,618,627.613
Non Wage Recurrent		2,075,139.995
Arrears		-300,068.357

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	AIA	0.000
	Total For Department	3,393,699.251
	Wage Recurrent	1,618,627.613
	Non Wage Recurrent	2,075,139.995
	Arrears	-300,068.357
	AIA	0.000
Department:002 Corporate Services		
Budget Output:000010 Leadership and Management		
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened		
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business		
- 100% implementation of planned activities implemented. - 1 meeting held with development partners, potential investors and other key stakeholders - Quarter 1 field inspection report on the status of Industrial and Business Parks prepared and submitted to Management and Audit Committee.	- Four meetings held with development partners, potential investors and other key stakeholders - Quarterly field inspections to report on the status of Industrial and Business Parks submitted to Mgt for effective decision making. - 4 investment abstracts and a state of investment report were prepared and shared with key stakeholders in Gov't and Private sector under the programme working groups. - 4 Internal Audit reports prepared & submitted to Audit committee of the Board and Internal Auditor general's office at Mofped during the Period. - Partnered with USAID's Feed the Future Institutional and Systems Strengthening Activity. - 1 Concept Note/Funding Proposal approved during Q4. - Results based framework for M & E Developed and disseminated to Management.	No Variation

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
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PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened

Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business

NA	<ul style="list-style-type: none"> - 2 Investment Policy Briefs Prepared and disseminated in Q4. - 4 Public Relation initiatives undertaken. - Automated M& E system Developed to track Performance. - 7 promotional articles were published on the Lohana Summit, Presidential Tour of West Nile, Northern Uganda Women-in-Business Investment Summit, and AIM Global Award. - Automated M&E System prototype developed and approved by Mgt - Quarterly Performance Monitoring Reports, Workplan & Budget prepared. - Quarter 4 report on court cases handled by external lawyers submitted to the Board - Dev't of a Risk Management Strategy Risk Management Strategy for UIA Formulated. - Pre-feasibility studies initiated towards development of the industrial park projects across four regions. 	No Variation
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Expenditures incurred in the Quarter to deliver outputs	<i>US\$ Thousands</i>
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Item	Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	31,759.567
211107 Boards, Committees and Council Allowances	60,000.000
221001 Advertising and Public Relations	36,106.201
221002 Workshops, Meetings and Seminars	30,000.001
221003 Staff Training	22,350.000
221007 Books, Periodicals & Newspapers	2,200.000
221008 Information and Communication Technology Supplies.	2,944.201
221009 Welfare and Entertainment	4,180.000
221011 Printing, Stationery, Photocopying and Binding	12,020.000
221012 Small Office Equipment	1,150.000
221017 Membership dues and Subscription fees.	13,000.000
221020 Litigation and related expenses	20,195.000

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
224004 Beddings, Clothing, Footwear and related Services		2,080.000
225101 Consultancy Services		70,000.000
227001 Travel inland		8,000.000
227004 Fuel, Lubricants and Oils		12,000.000
228002 Maintenance-Transport Equipment		13,149.710
228003 Maintenance-Machinery & Equipment Other than Transport Equipment		18,306.999
	Total For Budget Output	359,441.679
	Wage Recurrent	0.000
	Non Wage Recurrent	359,441.679
	Arrears	0.000
	AIA	0.000
	Total For Department	359,441.679
	Wage Recurrent	0.000
	Non Wage Recurrent	359,441.679
	Arrears	0.000
	AIA	0.000
Development Projects		
Project:1624 Retooling of Uganda Investment Authority		
Budget Output:000003 Facilities and Equipment Management		

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Project:1624 Retooling of Uganda Investment Authority		
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened		
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business		
-Property to house One Stop centre business facility in Mbarara procured -2 Double Cabin pickups procured for field engagements procured -Assorted Office ICT equipment procured & maintained -Two Photocopiers for use at the new UIA offices in Kololo	<ul style="list-style-type: none"> - procurement to acquire Property to house One Stop centre business facility in Arua initiated and contract draft for CGV clearance. -4 Double Cabin pickups & One Station wagon procured for Investment promotion engagements and Industrial park supervision -Assorted Office ICT equipment procured & maintained -One Photocopier for use at the new UIA offices in Kololo procured. - UIA board Room on Sixth Floor partitioned and Key Reception Area refurbished on both Sixth and Seventh Floor. - 10 Laptops for UIA Staff Procured during the period. - Two Tables, Meeting Office set for DG & DDG's offices acquired during the period. - Furniture for UIA offices to facilitated a conducive work environment for staff acquired accordingly. 	<ul style="list-style-type: none"> - Budget shortfalls affected the maintenance and purchase of the Arua One Stop centre property indirectly affecting the ease of doing business in key business region of westnile. - Maintenance of key retooling Equipment and Infrastructure (Servers, Printers and Facilities etc) not executed due to Budget cuts of close to UGX 1BN under the capital budget.
NA	<ul style="list-style-type: none"> -Minor repairs and security for the OSC centre property in Mbale undertaken during the period. -Road Maintenance, Culverts & Bridges for key Industrial Parks selected sites in Kasese & Soroti executed accordingly. - Clearing of Bushes, removal of Anthills and creation of Waterways in Industrial Park selected parks undertaken successfully. - Setup of sign posts on key 10 Industrial park land across different regions undertaken successfully during the period. 	<ul style="list-style-type: none"> - Due to significant Budget cuts under the retooling Budget, funds required for Renovation of Mbale One Stop Centre were not availed hence affecting the execution and operationalization of the Mbale One Stop Centre office. - Due to Budget Shortfalls, Roads, Culverts & Bridges for key Industrial Parks were not maintained and this continued to effect smoothly transportation of materials and Goods in and out of the Parks

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Project:1624 Retooling of Uganda Investment Authority		
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
312121 Non-Residential Buildings - Acquisition		800,010.094
312131 Roads and Bridges - Acquisition		127,911.914
312139 Other Structures - Acquisition		97,000.000
312212 Light Vehicles - Acquisition		400,000.000
312221 Light ICT hardware - Acquisition		33,704.000
312222 Heavy ICT hardware - Acquisition		35,014.000
312231 Office Equipment - Acquisition		11,350.000
312235 Furniture and Fittings - Acquisition		20,750.000
313121 Non-Residential Buildings - Improvement		60,000.000
352899 Other Domestic Arrears Budgeting		-349,000.000
	Total For Budget Output	1,236,740.008
	GoU Development	1,585,740.008
	External Financing	0.000
	Arrears	-349,000.000
	AIA	0.000
	Total For Project	1,236,740.008
	GoU Development	1,585,740.008
	External Financing	0.000
	Arrears	-349,000.000
	AIA	0.000
SubProgramme:02 Strengthening Private Sector Institutional and Organizational Capacity		
Sub SubProgramme:01 Investment Promotion and Facilitation		
Departments		
Department:001 Investment Promotion and Business Development		
Budget Output:120029 Industrialisation Acceleration and Job Creation		

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07030105 Clients’ Business continuity and sustainability Strengthened		
Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through		
Plan and hold Business summits to attract and enable business sustainability and grow. Mentor and Incentive Business operations to enable business continuity	<ul style="list-style-type: none">- FDI intelligence tools targeting investors for Africa Acquired- Product and market information systems Developed- 33 domestic investors that operate in the UIA industrial parks were linked to UDB for financing with 31 in Agro-processing Value addition, 2 in Manufacturing- Linked 2 companies in coffee and Tea (Kigezi highland Thru the France Chamber of Commerce from Uganda - EU forum.- 100 viable Private Sector investment projects seeking collaboration & partnership were profiled linked to 1,500 participants at the Uganda - EU business forum.- 70 operations bankable projects were made to attract partnerships.	NA
NA	<ul style="list-style-type: none">- FDI intelligence tools targeting investors for Africa AcquiredProduct and market information systems Developed- A policy agenda for integrating information Developed- 33 domestic investors that operate in the UIA industrial parks were linked to UDB for financing and these were from 2 sectors; 31 in Agro-processing and value addition, 2 in Manufacturing- Linked 2 companies in coffee and Tea (Kigezi highland Tea and ParadiseBugisu Coffee) to market opportunities through the France Chamber ofCommerce - outcome from the Uganda - EU forum.- 100 viable Private Sector investment projects seeking collaboration and partnership were profiled and pitched to over 1,500 participants at the Uganda - EU business forum and are being promoted on other international platforms.- Together with Imuka Access 50 domestic investors have pitched for PE and VC- 70 operations bankable projects were made to attract partnerships.	No Variation

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Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07030206 Product and market information systems developed		
Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities		
NA	- Key FDI intelligence tools targeting investors for Africa Acquired during the period - Product and market information systems Developed through the National SME Portal. - A policy agenda for integrating information Developed through the M & E Monitoring Tool to track Investor and Jobs created.	Budget Shortfalls significantly affected the implementation of the FDI intelligence tool and Market Information Systems even after the design and completion of the system.
Expenditures incurred in the Quarter to deliver outputs		<i>UShs Thousand</i>
Item	Spent	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	5,000.000	
221001 Advertising and Public Relations	555.140	
221002 Workshops, Meetings and Seminars	61,799.185	
221003 Staff Training	4,678.903	
221009 Welfare and Entertainment	5,650.000	
221011 Printing, Stationery, Photocopying and Binding	5,000.000	
221017 Membership dues and Subscription fees.	2,017.863	
225101 Consultancy Services	23,316.000	
226002 Licenses	18,000.000	
227004 Fuel, Lubricants and Oils	10,000.000	
221009 Welfare and Entertainment	4,400.400	
225101 Consultancy Services	140,000.000	
227001 Travel inland	3,000.000	
227004 Fuel, Lubricants and Oils	2,000.000	
228002 Maintenance-Transport Equipment	13,865.680	
	Total For Budget Output	163,266.080
	Wage Recurrent	0.000
	Non Wage Recurrent	163,266.080
	Arrears	0.000
	<i>AIA</i>	0.000
	Total For Department	163,266.080
	Wage Recurrent	0.000

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Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	163,266.080
	Arrears	0.000
	AIA	0.000
Department:002 One Stop Centre		
Budget Output:190021 Investment Licensing and Aftercare Service		
PIAP Output: 07030107 Measures to increase the automation of business processes undertaken		
Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through		
- Progress report on the establishment of the Regional One Stop Centre - Establishment of a one-stop center for business registration and licensing & other services (Fortportal, Masaka, Hoima, Lira, Soroti, Gulu, Jinja, Entebbe) - 30,000 transactions processed through the OSC. - Increase the number of business service access at the OSC 2 Business process re-engineering progress report developed	- Progress report on the establishment of the Regional One Stop Centres developed - Establishment of a one-stop center for business registration and licensing established in Arua - 950 transactions processed through the OSC. - Increase the number of business service access at the OSC 2 Business process re-engineering progress report developed. - Licensed 328 projects worth USD 10.51 billion and planned employmentof 38,083 jobs during the period. - Developed concept note in collaboration with USAID, regarding growingUganda`s Investment ecosystem, operationalization of District InvestmentCommittees (DICs) and Regional Business Development Services Centres. - Developed Prototype for the Web-based Monitoring and Evaluation Enterprise Resource Planning (MEERP) system as a Warehouse of investment related data to promote lower cost of doing business. - Developed a new module for storing investment license application files.	No Variation

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Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07030209 One stop centres for business registration and licensing established		
Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities		
Purchase property to house One stop centres in Key regions to ease doing of Business. Integrate other key MDAs that play a major role in facilitate business registration and licensing on the EBIZ Platform	<ul style="list-style-type: none"> - One stop centre for business registration and licensing setup in specific regions to ease doing of business. - Key services added onto the EBIZ platform to facilitate business registration and licensing for quick business operations. - Integrated other key MDAs that play a major role in facilitate business registration and licensing on the EBIZ Platform. - Office 365 licenses purchased and renewed during the period. - eBiz domain was renewed, SSL certificate for eBiz domain renewed - The OSC was certified for both ISO 9001 (Quality Management) & ISO 45001 (Environmental & Occupational Health) standards. - A total of 101,970 transactions were handled by end of Q4, slightly - UIA is working with NITA-U to have the eBiz service access other MDA services via the UG-Hub. - 16 Collaborating agencies, 13 of which are Government: (UIA, UFZA, URSB, UMEME, NEMA, NWSC, MLHUD, KCCA, URA, DCIC, UNBS, NIRA, NITA-U & FUE, DTB, Giant 100) offering business and investment related services. 	No Variation

Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item	Spent	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	5,000.000	
221001 Advertising and Public Relations	20,000.000	
221003 Staff Training	10,000.000	
221007 Books, Periodicals & Newspapers	2,000.000	
221008 Information and Communication Technology Supplies.	30,411.438	
221009 Welfare and Entertainment	15,246.501	
221011 Printing, Stationery, Photocopying and Binding	21,078.000	
221012 Small Office Equipment	6,000.000	

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Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
221017 Membership dues and Subscription fees.		12.000
225101 Consultancy Services		80,644.000
227001 Travel inland		16,239.620
225101 Consultancy Services		35,000.000
226002 Licenses		5,900.000
227001 Travel inland		2,000.000
227004 Fuel, Lubricants and Oils		4,639.620
228002 Maintenance-Transport Equipment		11,661.348
228003 Maintenance-Machinery & Equipment Other than Transport Equipment		38,044.001
	Total For Budget Output	97,244.969
	Wage Recurrent	0.000
	Non Wage Recurrent	97,244.969
	Arrears	0.000
	AIA	0.000
	Total For Department	97,244.969
	Wage Recurrent	0.000
	Non Wage Recurrent	97,244.969
	Arrears	0.000
	AIA	0.000
Department:003 Domestic Investments		
Budget Output:120030 Investor Education and Stakeholder facilitation		

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Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07030106 Formation of producer cooperatives and pooling of resources for credit facilitated		
Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through		
- Facilitate 2 SME Associations in Northern Uganda - Coordinating, promoting, and providing support for access to start-up capital opportunities (V&P equity and Support grants	- UIA In partnership with African Green Revolution Forum (AGRF), we formulated agriculture policy tools to unlock investment. - Held a Technical session on Doing Business, Start-ups & Investment Promotion was delivered by the KPMG Team, visited CNOOC and Total E&P in Buliisa, Hoima to ascertain the progress of the crude pipeline(EACOP), the refinery, Kabale Industrial Park and the local content in the construction sector - 8 investor sensitization meetings held with; Uganda National Oil Company, Saachi Manufactures (U) Limited, Tunga Nutrition Limited, Simbisa Group. Masdar LCC & Ecopharm Pharmacy. - 9 SMEs linked to CURAD for production and processing using the Common User Facility (associated: Jobs 63, GDP 786,560,250). - 13 SMEs linked to Marula Protein for skilling in Black soldier Fly insect technology (Associated: Jobs 32, GDP 530,245,000). - Profiled 100 SMEs (30 Cross border SMEs and 70 Textile SMEs) and entered them in the SME Database and updated.	No Variation
- establishment of adequate framework for a small and medium scale enterprises database	- Facilitation of Medium Enterprises through the Top 100 SME survey, the Women in Business initiative with Monitor and KPMG. - SME Outreach program through development of business ideas and BDS undertaken in the period. - Established Business Development Services framework during the period.	No Variation
Expenditures incurred in the Quarter to deliver outputs		<i>US\$ Thousand</i>
Item	Spent	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	1,855.000	
221001 Advertising and Public Relations	150.000	
221002 Workshops, Meetings and Seminars	6,500.000	
221003 Staff Training	5,000.000	

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Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$hs Thousand
Item		Spent
221009 Welfare and Entertainment		8,206.410
221011 Printing, Stationery, Photocopying and Binding		2,000.000
226002 Licenses		15,000.000
227001 Travel inland		4,000.000
227004 Fuel, Lubricants and Oils		4,000.000
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		1,310.000
221008 Information and Communication Technology Supplies.		5,000.000
221009 Welfare and Entertainment		287.700
221012 Small Office Equipment		3,500.000
227001 Travel inland		25,000.000
227004 Fuel, Lubricants and Oils		4,500.000
228002 Maintenance-Transport Equipment		16,904.586
	Total For Budget Output	56,502.286
	Wage Recurrent	0.000
	Non Wage Recurrent	56,502.286
	Arrears	0.000
	AIA	0.000
	Total For Department	56,502.286
	Wage Recurrent	0.000
	Non Wage Recurrent	56,502.286
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
	GRAND TOTAL	38,125,648.685
	Wage Recurrent	1,618,627.613
	Non Wage Recurrent	3,242,520.621
	GoU Development	33,913,568.808
	External Financing	0.000

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Quarter 4

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Arrears	-649,068.357
	AIA	0.000

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Quarter 4

Quarter 4: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Programme:04 Manufacturing		
SubProgramme:01 Industrial and Technological Development		
Sub SubProgramme:01 Investment Promotion and Facilitation		
Departments		
N/A		
Development Projects		
Project:0994 Development of Industrial Parks		
Budget Output:000048 Industrial Park Development and Management		
PIAP Output: 04010101 4 Fully Serviced Industrial parks established		
Programme Intervention: 040101 Construct 4 fully environmentally sustainable serviced industrial parks (1 per region)		
<div>-4 Industrial park sites Equipped with Requisite Infrastructure (Designed, constructed and maintained) - Masterplans and ESIA's for four Industrial parks developed (MTIC) - Three Vehicles Procured to be used to Secure Industrial Park Land</div>		<div>- Sewerage underground pipe networks -2 (10 km) completed. - Supply of fittings including bends, valves etc -2 (10 km) commenced. - Supply of fittings including bends, valves etc -3 (10 km) commenced. - Fixing of all fittings including. - Fixing of all fittings including construction of manholes etc 2 (10 km) continued. Engineering Designs and studies for: Solar street lighting - SME Park - Training of Environmental staff in the unit - Construction of the 20Km road Network to Bitumen Standard - Pavement layers phase -2 continues. - Earth works phase -3 commenced. - Pre-treatment waste water network -1 (10 km) completed. - Pre-treatment waste water network -2 (10 km) commenced. - Supply of fittings including bends, valves etc -3 (10 km) commenced. - Four Vehicles Procured to be used to Secure Industrial Park Land & Monitor Kapeeka & Mbale Infrastructure Works.</div>

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Quarter 4

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Project:0994 Development of Industrial Parks		
PIAP Output: 04010101 4 Fully Serviced Industrial parks established		
Programme Intervention: 040101 Construct 4 fully environmentally sustainable serviced industrial parks (1 per region)		
<div>- sites (Land) for establishment of industrial parks acquired & secured (UIA).</div> <div>- Infrastructure within Industrial Parks maintained to standard level.</div> <div>- Roads, Water ways and Border Markers setup around Industrial Park Land</div>		<div>- Concluded the procurement process for the installation of border markers in six (6) new industrial sites located at Kisoro, Nebbi, Lira, Isingiro, Rukungiri and Pader and sites handed over.</div> <div>- Infrastructure within Industrial Parks maintained to standard level.</div> <div>- Engaged with the World Bank under the INVITE project to support feasibility studies of three (3) industrial parks</div> <div>- Land acquired in 17 locations across the country and this is being secured through feasibility studies.</div> <div>- sites (Land) for establishment of industrial parks acquired & secured (UIA) in 17 locations.</div> <div>- Infrastructure within Industrial Parks maintained to standard level at Jinja, KIBP, Soroti & Kasese Industrial parks</div> <div>- Roads, Water ways were developed across selected Industrial park areas.</div> <div>- Border Marker setup process under implementation around selected Industrial Park Land in West Nile, Kisoro, Soroti and Rukungiri</div>
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$hs Thousand
Item	Spent	
225203 Appraisal and Feasibility Studies for Capital Works	620,000.000	
225204 Monitoring and Supervision of capital work	2,000,000.000	
312131 Roads and Bridges - Acquisition	12,591,292.800	
312135 Water Plants, pipelines and sewerage networks - Acquisition	13,203,000.000	
312136 Power lines, stations and plants - Acquisition	1,413,536.000	
312149 Other Land Improvements - Acquisition	1,500,000.000	
312212 Light Vehicles - Acquisition	1,000,000.000	
Total For Budget Output		32,327,828.800
GoU Development		32,327,828.800
External Financing		0.000
Arrears		0.000
AIA		0.000
Total For Project		32,327,828.800
GoU Development		32,327,828.800

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
		External Financing	0.000
		Arrears	0.000
		<i>AIA</i>	0.000
Programme:07 Private Sector Development			
SubProgramme:01 Enabling Environment			
Sub SubProgramme:01 Investment Promotion and Facilitation			
Departments			
Department:001 Investment Promotion and Business Development			
Budget Output:120029 Industrialisation Acceleration and Job Creation			
PIAP Output: 07040301 Pipeline of bankable priority NDP3 projects developed for private investment			
Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas			
Subscription to the FDI Markets, Database undertaken Updated investment promotion materials Disseminated Review and amend the PERD Act		- UIA Subscribed to the FDI Markets and obtained the FDI Market tool with Database of of potential and existing Investors in Uganda - During the Quarter UIA Designed investment promotion materials and Disseminated them. - During the period UIA undertook the Review of the PERD Act	
PIAP Output: 07020102 Incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED in place			
Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED			
Consensus on incentives for Diaspora investment Review of Investment code to support investments for green growth undertaken Appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED undertaken		- Follow up on Forum and targeted marketing of Compendium projects through Uganda's Diplomatic Missions, Diaspora Associations executed in Q4. - Facilitated 3 inward investment exploratory missions - Dissemination and popularization of the new investment code to support investments by SPVs executed in Q4. - Follow up on Forum outcomes (potential investments and policy interventions) Targeting 35 companies with investment information and follow up completed in the period. - Licensed 6 Green projects worth Investment value USD 43.2m in Clean energy, liquefied petroleum gas, hydropower generation & waste management. - 2 IPBD staff completed training on renewable energy under the Swedish International Development Cooperation Agency, Global Capacity Development Programme 2023	

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 07020103 Pipeline of bankable priority NDP3 projects developed for private investment			
Programme Intervention: 070201 Create appropriate incentives and regulatory frameworks to attract the private sector to finance green growth and promote LED			
Subscription to the FDI Markets, Database undertaken Updated investment promotion materials Disseminated Review and amend the PERD Act		- UIA Subscribed to the FDI Markets and obtained the FDI Market tool with Database of of potential and existing Investors in Uganda - During the Quarter UIA Designed investment promotion materials and Disseminated them. - During the period UIA undertook the Review of the PERD Act	
PIAP Output: 07040302 Pipeline of bankable priority NDP3 projects developed for private investment			
Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas			
A robust investor tracking system Developed Automation of business processes ensured to facilitate easy investment information access Foreign and Domestic Direct Investment enhanced		- Engagement with 5 Districts under the office of the CAO - 50 Projects facilitated through licensing process - 2 dissemination workshops 1 planned sector meeting in Northern Uganda - 12 Local Investment Companies Profiled and Linked to transnational companies (B2B) - 10 Investment Ideas Developed by upcoming Investors - 13 companies were licensed from the inward missions (6 local and 7 foreign). These companies had an investment value of \$54.2million and planned to create 1,026 jobs. - 1000 copies of promotional materials were disseminated in Uganda – South Africa Investment and Trade Forum and the Lohana Investment Forum. - 15 companies profiled and are scheduled to participate in the deal room engagements at the Africa Foods System Forum in Dar es Salaam, September 2023.	

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07040302 Pipeline of bankable priority NDP3 projects developed for private investment	
Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas	
<p>A robust investor tracking system Developed</p> <p>Automation of business processes ensured to facilitate easy investment information access</p> <p>Foreign and Domestic Direct Investment enhanced</p>	<ul style="list-style-type: none"> - Participated in 3 investment conferences, Nigeria– Uganda Investment Summit, Uganda – India Investment roadshow, Uganda –SA Trade and Investment Webinar. - 48 bankable projects were promoted worth 2.7bn during the period. - Engagement with 18 Districts under the office of the CAO - 75 Projects facilitated through licensing process - 2 dissemination workshops 1planned sector meeting in Northern Uganda - 25 Local Investment Companies Profiled and Linked to transnational companies (B2B) - 20 Investment Ideas Developed by upcoming Investors - Licensed 65 companies with Investment value USD 819,888,628 and Planned 4,834 jobs - A concept note for the Diaspora and Domestic Bond was developed and discussed UIA, BOU, MOFA, Standard Chartered Bank, and Bankers Association on June 16, 2023. - 21 companies/Investment leads were generated to be transferred into licensing.
<p>A robust investor tracking system Developed</p> <p>Automation of business processes ensured to facilitate easy investment information access</p> <p>Foreign and Domestic Direct Investment enhanced</p>	<ul style="list-style-type: none"> - UIA organized and Held 4 Investment Summits; Uganda-EU Business Summit, Afro India Summit, Vietnam -Uganda Business summit, Uganda–Shandong Conference; were 1200 copies of promotional materials were disseminated, - Signed an MOU between UIA and the Brussels Chamber of Commerce, Industry, and Agriculture for Belgium /Luxembourg – Africa – Caribbean– Pacific (CBL-ACP) to enhance investment promotion collaboration - 100 viable private sector investment projects seeking collaboration & partnership were profiled. - 3 European companies were licensed from France &Britain with a capital investment of USD 14.3M to create394 jobs. - 8 Letters of intent worth US\$169,500,000 were signed in sectors of ICT, Recycling & waste management, beverages, electronics, Agro-processing, and mining. - 3 Indian companies were licensed in the sectors of construction & Agro-processing worth USD 1.2M to create131 jobs. - Developed the concept paper for the Presidential Initiative on Cassava Value addition.

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 07040302 Pipeline of bankable priority NDP3 projects developed for private investment			
Programme Intervention: 070403 Undertake strategic and sustainable government investment and promote private sector partnerships in key growth areas			
Subscription to the FDI Markets, Database undertaken Updated investment promotion materials Disseminated Review and amend the PERD Act		- UIA Subscribed to the FDI Markets and obtained the FDI Market tool with Database of of potential and existing Investors in Uganda - During the Quarter UIA Designed investment promotion materials and Disseminated them. - During the period UIA undertook the Review of the PERD Act	
PIAP Output: 07050103 Legal and regulatory framework for Private Equity and Venture Capital strengthene; Increased local firms’ Access to Venture and Private equity and support grants;			
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business			
A robust investor tracking system Developed Automation of business processes ensured to facilitate easy investment information access Foreign and Domestic Direct Investment enhanced		- Developed a concept for the AfCFTA ministerial regulations on the treatment of products within the special economic zones. - Licensed Butama Hydro Electricity Company Ltd to generate Hydro Power Electricity worth USD 19.3million -Signed an MOU between UIA & the Brussels Chamber of Commerce, Industry, and Agriculture for Belgium or Luxembourg, Africa, Caribbean, Pacific CBL & ACP to enhance investment promotion collaboration -100 viable private sector investment projects seeking collaboration &partnership were profiled. -3 European companies were licensed from France &Britain with a capital investment of USD 14.3M to create 394 jobs. -8 Letters of intent worth US\$169,500,000 were signed in sectors of ICT, Recycling & waste management, beverages, electronics, Agro processing, and mining. -3 Indian companies were licensed in the sectors of construction & Agroprocessing worth USD 1.2M to create131 jobs. - 4 Companies worth USD 117.41 million; Heul, Dam Health, Blacklane worth profiled	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs			UShs Thousand
Item			Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)			10,000.000
221001 Advertising and Public Relations			69,999.999
221002 Workshops, Meetings and Seminars			261,799.185
221003 Staff Training			15,000.000

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221009 Welfare and Entertainment		15,000.000
221011 Printing, Stationery, Photocopying and Binding		15,000.001
221017 Membership dues and Subscription fees.		17,576.000
222001 Information and Communication Technology Services.		6,000.000
225101 Consultancy Services		99,999.999
226002 Licenses		20,000.000
227004 Fuel, Lubricants and Oils		30,000.000
	Total For Budget Output	560,375.184
	Wage Recurrent	0.000
	Non Wage Recurrent	560,375.184
	Arrears	0.000
	AIA	0.000
	Total For Department	560,375.184
	Wage Recurrent	0.000
	Non Wage Recurrent	560,375.184
	Arrears	0.000
	AIA	0.000
Department:002 One Stop Centre		
Budget Output:190021 Investment Licensing and Aftercare Service		

VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 07050105 Regional network of OSCs for business processes and licensing implemented

Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business

Automate and integrate at least 2 key services annually on the e-Biz platform Implement an annual target of 120,000 transactions at the One Stop Centre Re-engineer and improve at least 2 key business processes annually, and improve SLAs.	<ul style="list-style-type: none"> - Increased inter-governmental collaboration in the handling of business and investment transactions. - Reduced cost & time of doing business to 24hrs to enable investors quickly register their establishments. - Improved Doing Business & Competitiveness Rankings were attained thru Key agencies to fasten Business setups, Licensing & registration - Improved customer experience in key business processing & licensing. - Developed a robust Monitoring & Evaluation Tool to track status of investment in the country. - Web-based Monitoring & Evaluation Resource Planning (MEERP) system dev't & rolledout - Launched the leave Management System, Asset Tracking System & a data analytics tool based on the eBiz Data for the internal customers - A new module for storing investment license application files was development and rolled. - 1 new business service dev't & rolled out on the electronic business portal (eBiz) - 30,000 transactions processed in the period
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Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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Item	Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	15,000.000
221001 Advertising and Public Relations	20,000.000
221003 Staff Training	10,000.000
221007 Books, Periodicals & Newspapers	2,000.000
221008 Information and Communication Technology Supplies.	130,000.000
221009 Welfare and Entertainment	24,000.001
221011 Printing, Stationery, Photocopying and Binding	29,948.000
221012 Small Office Equipment	6,000.000
221017 Membership dues and Subscription fees.	12,000.000
225101 Consultancy Services	210,000.000
227001 Travel inland	36,239.620

Total For Budget Output 495,187.621

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
	Wage Recurrent		0.000
	Non Wage Recurrent		495,187.621
	Arrears		0.000
	<i>AIA</i>		0.000
Total For Department			495,187.621
	Wage Recurrent		0.000
	Non Wage Recurrent		495,187.621
	Arrears		0.000
	<i>AIA</i>		0.000
Department:003 Domestic Investments			
Budget Output:120030 Investor Education and Stakeholder facilitation			
PIAP Output: 07010201 An overarching local content policy framework developed			
Programme Intervention: 070102 Develop and implement a holistic local content policy, legal and institutional framework			
Support local SMEs especially manufacturers to meet the standards requires to export their products		<div>- 9 SMEs linked to CURAD for production and processing using the Common User Facility.</div> <div>- 13 SMEs linked to Marula Protein for skilling in Black Soldier Fly technology.</div> <div>- 25 Chief Finance officers and cashiers of SMEs undergoing skilling in the Finance & Mgt program to make SMEs ready for Investment in partnership with Chicago University and Imuka Access.</div> <div>- 16 SMEs linked to UNBS for product certification</div> <div>- 33 domestic investors that operate at industrial parks linked to UDB for financing, 31 in Agro-processing/ value addition.</div> <div>- Linked 2 companies in coffee and Tea to market opportunities thru the France Chamber of Commerce.</div> <div>- 100 viable Private Sector investment projects seeking collaboration & partnership were profiled & pitched to over 1,500 participants at the Uganda - EU business forum.</div> <div>- 52 SMEs in value addition, emyooga, and PDM were facilitated to exhibit during the presidential tour in Acholi</div> <div>- 53 SMEs in Value addition from Acholi Sub-region linked to Opportunity Bank.</div>	

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 07020301 Adequate framework for a MSME database in place			
Programme Intervention: 070203 Improve data availability on the private sector; and Improving Dialogue between the private sector and Government			
Investment clusters along the NDP III growth triangle/corridor for value addition developed Adequate framework for MSMEs database Establishment MSMEs enterprises database setup in place		<ul style="list-style-type: none">- Organized and held 4 sensitization and launch workshops for the newLEDICs in the Northern and Western regions.- Facilitated 50 SMEs with Standards and taxation- 20 SMEs facilitated with BDS.- adequate framework for a small and medium scale enterprises database was developed and operationalized.- Investment clusters along the NDP III growth triangle/corridor for value addition developed during the period- Adequate framework for MSMEs database Establishment through the National SME Portal Initiative.- MSMEs enterprises database setup in place and being integrated to the EBIZ platform.- 212 local investors were facilitated on investment opportunities, tax incentives, access to finance, and investment licensing through a one-stop centre	
PIAP Output: 07020501 Institutional and policy frameworks for investment and trade harmonized			
Programme Intervention: 070205 Rationalize and harmonize standards institutions, and policies at local and regional level;			
Support local SMEs especially manufacturers to meet the standards requires to export their products		<ul style="list-style-type: none">- The National SME Database to integrate all SME profiles was developed and data has been uploaded.- Establishment of adequate framework for a small and medium scale enterprises database was designed during the period.- SMEs were Facilitated to access ICT services through innovation hubs and SME Port.- 1 Exhibition for Cottage industry SMEs facilitated- Facilitated 2 SME Associations in Northern Uganda- Coordinated, promoted and provided support for access to start-up capital opportunities (V&P equity and Support grants)	

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 07050104 Private firm transacting using ICT increased			
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business			
Support local SMEs especially manufacturers to meet the standards requires to export their products		<ul style="list-style-type: none">- 9 SMEs linked to CURAD for production and processing using the Common User Facility.- 13 SMEs linked to Marula Protein for skilling in Black Soldier Fly technology.- 25 Chief Finance officers and cashiers of SMEs undergoing skilling in the Finance & Mgt program to make SMEs ready for Investment in partnership with Chicago University and Imuka Access.- 16 SMEs linked to UNBS for product certification- 33 domestic investors that operate in the UIA industrial parks linked to UDB for financing from 2 sectors; 31 in Agro-processing/ value addition.- Linked 2 companies in coffee and Tea to market opportunities thru the France Chamber of Commerce.- 100 viable Private Sector investment projects seeking collaboration & partnership were profiled & pitched to over 1,500 participants at the Uganda - EU business forum.- Linked 2 small enterprises that is ZIKA to New Mans for value addition & market access.- 4 Alternative finance providers were identified and 281 SMEs linked	
SMEs Facilitated to access ICT services through innovation hubs		<ul style="list-style-type: none">- The National SME Database to integrate all SME profiles was developed and data is currently being uploaded.- Establishment of adequate framework for a small and medium scale Enterprises database was designed during the period.- SMEs were Facilitated to access ICT services through innovation hubs and SME Portal.- 2 Innovation centres identified; MTN, MUBs Entrepreneurship Innovation and Incubation Centre.- In collaboration with Imuka Access facilitated 42 SMES (Start-ups) for investment readiness to be linked to PE and VC Financing.	

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	<i>US\$ Thousand</i>
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Item	Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	13,000.000
221001 Advertising and Public Relations	20,000.000
221002 Workshops, Meetings and Seminars	25,500.000
221003 Staff Training	5,000.000

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221009 Welfare and Entertainment		19,500.000
221011 Printing, Stationery, Photocopying and Binding		10,000.000
222001 Information and Communication Technology Services.		8,000.000
225101 Consultancy Services		60,000.000
226002 Licenses		15,000.000
227001 Travel inland		20,000.000
227004 Fuel, Lubricants and Oils		14,000.000
	Total For Budget Output	210,000.000
	Wage Recurrent	0.000
	Non Wage Recurrent	210,000.000
	Arrears	0.000
	AIA	0.000
	Total For Department	210,000.000
	Wage Recurrent	0.000
	Non Wage Recurrent	210,000.000
	Arrears	0.000
	AIA	0.000
Department:004 Industrial Park Facilitation		
Budget Output:190023 Industrial Park Development and Management		

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07020201 Increased fully serviced industrial parks		
Programme Intervention: 070202 Fully service the industrial parks and increase access to them by the local private players		
Border markers installed on industrial park land 1 km of road to marram improved sub grade level Health camps for HIV/ Aids & Covid 19 setup in Industrial parks Sensitization and network for 2 regional Business Development service centres	<ul style="list-style-type: none"> - Engaged with NPA in on pre-feasibility & feasibility studies for 4 established industrial parks located in Kasese, Soroti, Jinja and Karamoja. - Worked with BHM Ltd UK on the dev't of feasibility studies for the Industrial parks in Kisoro, Nebbi, Pader & Rukungiri districts. - ESIA's & Master Planning for the proposed Kamuli and Masindi Industrial Parks was initiated. - Boundary opening & installation of border markers in six (6) acquired locations (Kisoro, Rukungiri, Pader and Isingiro) & (Nebbi, Lira) executed. - UIA is finalizing the feasibility and ESIA studies together with BHM Construction International (UK) Ltd for the proposed Madi - Okollo, Nebbi, Rukungiri and Pader industrial Parks. - Road and utilities infrastructure maintained in key industrial park areas in Jinja, Soroti, Kasese. - Signposts installed to improve industrial parks visibility in 6 new industrial parks/economic zones - Roads opened to gravel level in the 6 new industrial parks/economic zones. 	

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item	Spent	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	12,000.000	
221001 Advertising and Public Relations	30,000.000	
221003 Staff Training	10,000.000	
221009 Welfare and Entertainment	10,000.000	
221011 Printing, Stationery, Photocopying and Binding	9,000.000	
222001 Information and Communication Technology Services.	8,000.000	
225203 Appraisal and Feasibility Studies for Capital Works	30,000.000	
227001 Travel inland	60,000.000	
227004 Fuel, Lubricants and Oils	26,000.000	
228002 Maintenance-Transport Equipment	39,999.999	
Total For Budget Output	234,999.999	
Wage Recurrent	0.000	
Non Wage Recurrent	234,999.999	

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Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Arrears	0.000
	AIA	0.000
	Total For Department	234,999.999
	Wage Recurrent	0.000
	Non Wage Recurrent	234,999.999
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

Sub SubProgramme:02 General Administration and Support Services

Departments

Department:001 Finance and Administration

Budget Output:000003 Facilities and Equipment Management

PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened

Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business

-Working space Medical facilities & tools Procured -UIA staff Sensitized on HIV Aids Prevalence in Workplace & effects of unprotected sex. -Office Management -Staff Salaries paid with NSSF & PAYE -Highly trained & Motivated workforce retained	- Staff Salaries, Gratuity & Welfare fully settled in Q4. - Statutory Deductions as NSSF & PAYE on all Staff Salaries and Payments fully paid in Q4. - Procurement of Staff Medical Insurance for UIA staff completed during Q4. - Proper office Mgt and Maintenance of the New UIA offices at the Uganda Business Facilitation centre executed appropriately. - Budget Preparation, Planning and presentation of BFP, MPS and Final Estimates for FY 2023/24 submitted to MOFPED and Parliament for approval. - Programme review meetings of the Programme implementation Action Plans with the PSD and Manufacturing Programmes undertaken during period. - Six, Nine & Twelve Months Accounts for the FY 2022/22 prepared & submitted to Accountant Generals office. -Working space for UIA staff & necessary tools for work fully provided with well sanitized and cleaned environment during Q4. -UIA staff Sensitized on HIV Aids Prevalence in Work place& effects of unprotected sex during Q4 by UAP insurance company.
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VOTE: 138 Uganda Investment Authority (UIA)

Quarter 4

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened	
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business	
<ul style="list-style-type: none"> - Conducive working environment fully equipped within UIA offices - Continuous Professional Development of FAD staff (2staff). - Needs assessment review and records management conducted 	<ul style="list-style-type: none"> - Field Activities undertaken through the Industrial Park areas in Western and North Eastern region towards increased compliance with investors for effective collection of NTR in Kasese, Masindi, Kashari etc. - Needs assessment review and records management trainings were undertaken to identify skill Gaps among UIA employees so as to build Mechanism of Improving Capacity and Performance during Q4 - Four Members attended the 17th Annual Internal Audit Conference 2023 on Standard reviews and Public sector Performance. - Four Members of ICPAU and IIA attended the 27th Annual Accountants Seminar in Entebbe. - Four Members attended the 11th CPA Economic Forum. - CPD's for Professional Accountants were fully undertaken inline with Accountants Act 2013 - Human Resource & Accounts Staff Subscription to Professional Bodies settled - Staff Training & Dev't by FAD staff at Esami in Financial Innovation/ Federation of Uganda Employers, - Demand Notes Issued and NTR collected as planned in Q4.
<ul style="list-style-type: none"> - Highly Skilled and Motivated workforce retained through effective governance and remuneration - Effective and Timely collection of Revenue from NTR sources - Maintenance and Repair of UIA Fleet. 	<ul style="list-style-type: none"> - UIA Staff Sensitized on HIV Aids and Gender Mainstreaming at the Work Place was undertaken by the HR office to create awareness to staff on the prevalence and spread of HIV. - Staff Training and Development Undertaken by FAD department - Demand Notes were Issued and NTR collected as planned in Q4 - Field Visits were undertaken within the various industrial parks as mechanism of Increasing revenue collection - Payment of Salaries and Statutory deductions settled during Q4 - Staff Welfare and initiatives under taken to maintain a sound efficient and effective work force were executed in Q4.

VOTE: 138 Uganda Investment Authority (UIA)**Quarter 4**

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened			
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business			
<div>- Salaries Paid within the same month and PAYE remitted to URA</div> <div>- Staff Welfare and Lunch paid during the Year</div> <div>- UIA Staff Sensitized on HIV Aids and Gender Mainstreaming at the Work Place</div>		<div>-Staff Salaries were Paid within the same months and PAYE/ NSSF remitted to the respo-Staff Salaries were Paid within the same months and PAYE/ NSSF remitted to the responsible statutory bodies during Q4</div> <div>- Staff Gratuity and all other entitlements were paid out during Q4</div> <div>- Staff Welfare and Lunch paid during the Year to enable employees focus to high results during Q4.</div> <div>- Staff welfare issues and Lunch fully provided during the period.nstable statutory bodies during Q4</div> <div>- Staff Gratuity and all other entitlements were paid out during Q4</div> <div>- Staff Welfare and Lunch paid during the Year to enable employees focus to high results during Q4.</div>	
<div>- Utilities for UIA Offices (Rent, Electricity and Water services) procured.</div> <div>- Assorted Items procured for UIA staff to enable work execution (Telephone & Internet Services, Stationery)</div>		<div>- Utilities for UIA Offices (Rent, Electricity and Water services) procured.</div> <div>- Assorted Items procured for UIA staff to enable work execution (Telephone & Internet Services, Stationery)</div> <div>- Guard and security services for Head office, Namanve and upcountry parks were paid during Q4.</div> <div>- Electricity and Water services were paid for at all UIA office locations during Q4.</div> <div>- Property Management expenses settled at UBFC (Generator Fuel, Repair of Damaged Doors & Setup of Reception partitions & Window Blinds)</div>	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand	
Item	Spent		
211102 Contract Staff Salaries	6,588,531.686		
211104 Employee Gratuity	1,700,000.000		
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	40,000.000		
212101 Social Security Contributions	430,428.538		
212102 Medical expenses (Employees)	350,000.000		
221002 Workshops, Meetings and Seminars	80,000.000		
221003 Staff Training	65,000.000		
221004 Recruitment Expenses	10,000.000		
221007 Books, Periodicals & Newspapers	9,000.000		
221008 Information and Communication Technology Supplies.	40,000.000		
221009 Welfare and Entertainment	170,000.000		

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item	Spent	
221011 Printing, Stationery, Photocopying and Binding	59,999.998	
221012 Small Office Equipment	5,000.000	
221014 Bank Charges and other Bank related costs	216.000	
221017 Membership dues and Subscription fees.	7,000.000	
222001 Information and Communication Technology Services.	105,000.000	
223001 Property Management Expenses	200,000.000	
223004 Guard and Security services	90,000.000	
223007 Other Utilities- (fuel, gas, firewood, charcoal)	8,000.000	
225101 Consultancy Services	15,000.000	
226001 Insurances	96,000.001	
226002 Licenses	32,170.361	
227001 Travel inland	16,000.000	
227004 Fuel, Lubricants and Oils	225,500.000	
228001 Maintenance-Buildings and Structures	7,000.000	
228002 Maintenance-Transport Equipment	36,400.000	
228003 Maintenance-Machinery & Equipment Other than Transport	9,000.001	
273102 Incapacity, death benefits and funeral expenses	20,000.001	
Total For Budget Output		10,415,246.586
Wage Recurrent		6,588,531.686
Non Wage Recurrent		3,826,714.900
Arrears		0.000
AIA		0.000
Total For Department		10,415,246.586
Wage Recurrent		6,588,531.686
Non Wage Recurrent		3,826,714.900
Arrears		0.000
AIA		0.000
Department:002 Corporate Services		
Budget Output:000010 Leadership and Management		

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened			
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business			
<div>- 4 investment abstracts prepared</div> <div>- 4 Internal Audit reports prepared & submitted to Board/ Mofped.</div>		<div>- Four meetings held with development partners, potential investors and other key stakeholders</div> <div>- Quarterly field inspections to report on the status of Industrial and Business Parks submitted to Mgt for effective decision making.</div> <div>- 4 investment abstracts and a state of investment report were prepared and shared with key stakeholders in Gov't and Private sector under the programme working groups.</div> <div>- 4 Internal Audit reports prepared & submitted to Audit committee of the Board and Internal Auditor general's office at Mofped during the Period.</div> <div>- Partnered with USAID's Feed the Future Institutional and Systems Strengthening Activity.</div> <div>- 1 Concept Note/Funding Proposal approved during Q4.</div> <div>- Results based framework for M & E Developed and disseminated to Management.</div>	
<div>- 2 Investment Policy Briefs Prepared.</div> <div>- 4 Public Relation initiatives undertaken.</div> <div>- Automated M& E system Developed to track Performance</div>		<div>- 2 Investment Policy Briefs Prepared and disseminated in Q4.</div> <div>- 4 Public Relation initiatives undertaken.</div> <div>- Automated M& E system Developed to track Performance.</div> <div>- 7 promotional articles were published on the Lohana Summit, Presidential Tour of West Nile, Northern Uganda Women-in-Business Investment Summit, and AIM Global Award.</div> <div>- Automated M&E System prototype developed and approved by Mgt</div> <div>- Quarterly Performance Monitoring Reports, Workplan & Budget prepared.</div> <div>- Quarter 4 report on court cases handled by external lawyers submitted to the Board</div> <div>- Dev't of a Risk Management Strategy Risk Management Strategy for UIA Formulated.</div> <div>- Pre-feasibility studies initiated towards development of the industrial park projects across four regions.</div>	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs			UShs Thousand
Item			Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)			55,000.000
211107 Boards, Committees and Council Allowances			300,000.000
221001 Advertising and Public Relations			65,000.001

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item	Spent	
221002 Workshops, Meetings and Seminars	60,000.001	
221003 Staff Training	35,000.000	
221007 Books, Periodicals & Newspapers	3,000.000	
221008 Information and Communication Technology Supplies.	7,000.000	
221009 Welfare and Entertainment	10,000.000	
221011 Printing, Stationery, Photocopying and Binding	24,520.000	
221012 Small Office Equipment	3,500.000	
221017 Membership dues and Subscription fees.	13,000.000	
221020 Litigation and related expenses	33,210.000	
222001 Information and Communication Technology Services.	15,000.000	
224004 Beddings, Clothing, Footwear and related Services	4,000.000	
225101 Consultancy Services	70,000.000	
227001 Travel inland	60,000.000	
227004 Fuel, Lubricants and Oils	35,000.000	
228002 Maintenance-Transport Equipment	25,000.000	
228003 Maintenance-Machinery & Equipment Other than Transport	19,999.999	
Total For Budget Output		838,230.001
Wage Recurrent		0.000
Non Wage Recurrent		838,230.001
Arrears		0.000
AIA		0.000
Total For Department		838,230.001
Wage Recurrent		0.000
Non Wage Recurrent		838,230.001
Arrears		0.000
AIA		0.000
Development Projects		
Project:1624 Retooling of Uganda Investment Authority		
Budget Output:000003 Facilities and Equipment Management		

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Project:1624 Retooling of Uganda Investment Authority			
PIAP Output: 07050101 Legal and regulatory framework for Private Equity and Venture Capital strengthened			
Programme Intervention: 070501 Address non-financial factors (power, transport, ICT, business processes etc) leading to high costs of doing business			
<ul style="list-style-type: none">-Property to house One Stop center business facility procured-2 Double Cabin pickups procured for field engagements procured-Assorted Office ICT equipment procured & maintained-ICT Equipment procured for the OSC		<ul style="list-style-type: none">- procurement to acquire Property to house One Stop centre business facility in Arua initiated and contract draft for CGV clearance.-4 Double Cabin pickups & One Station wagon procured for Investment promotion engagements and Industrial park supervision-Assorted Office ICT equipment procured & maintained-One Photocopier for use at the new UIA offices in Kololo procured.- UIA board Room on Sixth Floor partitioned and Key Reception Area refurbished on both Sixth and Seventh Floor.- 10 Laptops for UIA Staff Procured during the period.- Two Tables, Meeting Office set for DG & DDG's offices acquired during the period.- Furniture for UIA offices to facilitated a conducive work environment for staff acquired accordingly.	
<ul style="list-style-type: none">-Building repaired for the OSC-Road, Culverts & Bridges for key Industrial Parks executed by procuring Road Contractors.		<ul style="list-style-type: none">-Minor repairs and security for the OSC centre property in Mbale undertaken during the period.-Road Maintenance, Culverts & Bridges for key Industrial Parks selected sites in Kasese & Soroti executed accordingly.- Clearing of Bushes, removal of Anthills and creation of Waterways in Industrial Park selected parks undertaken successfully.- Setup of sign posts on key 10 Industrial park land across different regions undertaken successfully during the period.	

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	<i>US\$ Thousand</i>
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Item	Spent
312121 Non-Residential Buildings - Acquisition	800,010.094
312131 Roads and Bridges - Acquisition	140,000.000
312139 Other Structures - Acquisition	97,000.000
312212 Light Vehicles - Acquisition	400,000.000
312221 Light ICT hardware - Acquisition	90,000.000
312222 Heavy ICT hardware - Acquisition	50,000.000
312231 Office Equipment - Acquisition	50,000.000
312235 Furniture and Fittings - Acquisition	40,000.000
313121 Non-Residential Buildings - Improvement	60,000.000

VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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Project:1624 Retooling of Uganda Investment Authority

Total For Budget Output	1,727,010.094
GoU Development	1,727,010.094
External Financing	0.000
Arrears	0.000
AIA	0.000
Total For Project	1,727,010.094
GoU Development	1,727,010.094
External Financing	0.000
Arrears	0.000
AIA	0.000

SubProgramme:02 Strengthening Private Sector Institutional and Organizational Capacity

Sub SubProgramme:01 Investment Promotion and Facilitation

Departments

Department:001 Investment Promotion and Business Development

Budget Output:120029 Industrialisation Acceleration and Job Creation

PIAP Output: 07030105 Clients’ Business continuity and sustainability Strengthened

Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through

- Investment Summits held in Key Priority Regions and Markets to Attract Business Partnerships. - Business owners and Operators equipped with Business skills and sustainable business operational ideas.	- FDI intelligence tools targeting investors for Africa Acquired - Product and market information systems Developed - 33 domestic investors that operate in the UIA industrial parks were linked to UDB for financing with 31 in Agro-processing Value addition, 2 in Manufacturing - Linked 2 companies in coffee and Tea (Kigezi highland Thru the France Chamber of Commerce from Uganda - EU forum. - 100 viable Private Sector investment projects seeking collaboration & partnership were profiled linked to 1,500 participants at the Uganda - EU business forum. - 70 operations bankable projects were made to attract partnerships.
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VOTE: 138 Uganda Investment Authority (UIA)

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Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
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PIAP Output: 07030105 Clients’ Business continuity and sustainability Strengthened

Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through

- FDI intelligence tools targeting investors for Uganda Acquired - Product and market information systems Developed - A policy agenda for integrating information Developed	- FDI intelligence tools targeting investors for Africa Acquired Product and market information systems Developed - A policy agenda for integrating information Developed - 33 domestic investors that operate in the UIA industrial parks were linked to UDB for financing and these were from 2 sectors; 31 in Agro-processing and value addition, 2 in Manufacturing - Linked 2 companies in coffee and Tea (Kigezi highland Tea and ParadiseBugisu Coffee) to market opportunities through the France Chamber ofCommerce - outcome from the Uganda - EU forum. - 100 viable Private Sector investment projects seeking collaboration and partnership were profiled and pitched to over 1,500 participants at the Uganda - EU business forum and are being promoted on other international platforms. - Together with Imuka Access 50 domestic investors have pitched for PE and VC - 70 operations bankable projects were made to attract partnerships.
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PIAP Output: 07030206 Product and market information systems developed

Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities

FDI intelligence tools targeting investors for Africa Acquired Product and market information systems Developed A policy agenda for integrating information Developed	- Key FDI intelligence tools targeting investors for Africa Acquired during the period - Product and market information systems Developed through the National SME Portal. - A policy agenda for integrating information Developed through the M & E Monitoring Tool to track Investor and Jobs created.
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Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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Item	Spent
221009 Welfare and Entertainment	10,000.000
225101 Consultancy Services	140,000.000
227001 Travel inland	20,000.000
227004 Fuel, Lubricants and Oils	16,000.000
228002 Maintenance-Transport Equipment	20,000.000
Total For Budget Output	206,000.000
Wage Recurrent	0.000

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Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Non Wage Recurrent	206,000.000
	Arrears	0.000
	AIA	0.000
	Total For Department	206,000.000
	Wage Recurrent	0.000
	Non Wage Recurrent	206,000.000
	Arrears	0.000
	AIA	0.000

Department:002 One Stop Centre

Budget Output:190021 Investment Licensing and Aftercare Service

PIAP Output: 07030107 Measures to increase the automation of business processes undertaken

Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through

2 services & business processes at the OSC expanded Automation & integration of 2 new services on the OSC online portal added Warehouse of investment related data to promote lower cost of doing business setup Business process re-engineering	- Progress report on the establishment of the Regional One Stop Centres developed - Establishment of a one-stop center for business registration and licensing established in Arua - 950 transactions processed through the OSC. - Increase the number of business service access at the OSC 2 Business process re-engineering progress report developed. - Licensed 328 projects worth USD 10.51 billion and planned employmentof 38,083 jobs during the period. - Developed concept note in collaboration with USAID, regarding growingUganda`s Investment ecosystem, operationalization of District InvestmentCommittees (DICs) and Regional Business Development Services Centres. - Developed Prototype for the Web-based Monitoring and Evaluation Enterprise Resource Planning (MEERP) system as a Warehouse of investment related data to promote lower cost of doing business. - Developed a new module for storing investment license application files.
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Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07030209 One stop centres for business registration and licensing established	
Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities	
<div>- One stop centre for business registration and licensing setup in specific regions to ease doing of business.</div> <div>- Key services added onto the EBIZ platform to facilitate business registration and licensing for quick business operations</div>	<div>- One stop centre for business registration and licensing setup in specific regions to ease doing of business.</div> <div>- Key services added onto the EBIZ platform to facilitate business registration and licensing for quick business operations.</div> <div>- Integrated other key MDAs that play a major role in facilitate business registration and licensing on the EBIZ Platform.</div> <div>- Office 365 licenses purchased and renewed during the period.</div> <div>- eBiz domain was renewed, SSL certificate for eBiz domain renewed</div> <div>- The OSC was certified for both ISO 9001 (Quality Management) & ISO 45001 (Environmental & Occupational Health) standards.</div> <div>- A total of 101,970 transactions were handled by end of Q4, slightly</div> <div>- UIA is working with NITA-U to have the eBiz service access other MDA services via the UG-Hub.</div> <div>- 16 Collaborating agencies, 13 of which are Government: (UIA, UFZA, URSB, UMEME, NEMA, NWSC, MLHUD, KCCA, URA, DCIC, UNBS, NIRA, NITA-U & FUE, DTB, Giant 100) offering business and investment related services.</div>

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand
Item	Spent	
225101 Consultancy Services	35,000.000	
226002 Licenses	16,360.000	
227001 Travel inland	5,000.000	
227004 Fuel, Lubricants and Oils	18,639.620	
228002 Maintenance-Transport Equipment	19,999.999	
228003 Maintenance-Machinery & Equipment Other than Transport	45,000.001	
Total For Budget Output		139,999.620
Wage Recurrent		0.000
Non Wage Recurrent		139,999.620
Arrears		0.000
AIA		0.000
Total For Department		139,999.620
Wage Recurrent		0.000
Non Wage Recurrent		139,999.620

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Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter
Arrears	0.000
AIA	0.000

Department:003 Domestic Investments

Budget Output:120030 Investor Education and Stakeholder facilitation

PIAP Output: 07030106 Formation of producer cooperatives and pooling of resources for credit facilitated

Programme Intervention: 070301 Improve the management capacities of local enterprises through massive provision of Business Development Services geared towards improving firm capabilities through

1. Promote business linkages between skills-based enterprises/MSMEs with established business firms	<ul style="list-style-type: none"> - UIA In partnership with African Green Revolution Forum (AGRF), we formulated agriculture policy tools to unlock investment. - Held a Technical session on Doing Business, Start-ups & Investment Promotion was delivered by the KPMG Team, visited CNOOC and Total E&P in Buliisa, Hoima to ascertain the progress of the crude pipeline(EACOP), the refinery, Kabale Industrial Park and the local content in the construction sector - 8 investor sensitization meetings held with; Uganda National Oil Company, Saachi Manufactures (U) Limited, Tunga Nutrition Limited, Simbisa Group. Masdar LCC & Ecopharm Pharmacy. - 9 SMEs linked to CURAD for production and processing using the Common User Facility (associated: Jobs 63, GDP 786,560,250). - 13 SMEs linked to Marula Protein for skilling in Black soldier Fly insect technology (Associated: Jobs 32, GDP 530,245,000). - Profiled 100 SMEs (30 Cross border SMEs and 70 Textile SMEs) and entered them in the SME Database and updated.
<ul style="list-style-type: none"> - Facilitation of Medium Enterprises through the Top 100 SME survey, the Women in Business initiative; support for BDS - SME Outreach program through development of business ideas and BDS - Establish Business Development Services framework 	<ul style="list-style-type: none"> - Facilitation of Medium Enterprises through the Top 100 SME survey, the Women in Business initiative with Monitor and KPMG. - SME Outreach program through development of business ideas and BDS undertaken in the period. - Established Business Development Services framework during the period.

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs US\$ Thousand

Item	Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	7,000.000
221008 Information and Communication Technology Supplies.	7,000.000
221009 Welfare and Entertainment	4,500.000
221012 Small Office Equipment	3,500.000
225101 Consultancy Services	30,000.000

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
227001 Travel inland		47,000.000
227004 Fuel, Lubricants and Oils		21,500.000
228002 Maintenance-Transport Equipment		30,000.000
	Total For Budget Output	150,500.000
	Wage Recurrent	0.000
	Non Wage Recurrent	150,500.000
	Arrears	0.000
	AIA	0.000
	Total For Department	150,500.000
	Wage Recurrent	0.000
	Non Wage Recurrent	150,500.000
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
	GRAND TOTAL	47,305,377.905
	Wage Recurrent	6,588,531.686
	Non Wage Recurrent	6,662,007.325
	GoU Development	34,054,838.894
	External Financing	0.000
	Arrears	0.000
	AIA	0.000

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V4: NTR Collections, Off Budget Expenditure and Vote Cross Cutting Issues

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name	Planned Collection FY2022/23	Actuals By End Q4
141541	Rent & Rates - Non-Produced Assets – from Gov’t units	0.000	0.438
Total		0.000	0.438

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Table 4.2: Off-Budget Expenditure By Department and Project

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Table 4.3: Vote Crosscutting Issues

i) Gender and Equity

Objective:	1. To promote the participation of special interest groups in investment mechanisms and opportunities 2. To reduce Gender Inequity and Inequality.
Issue of Concern:	A. Gender Inequality B. Low levels of participation of women, youth and disabled in both public and private investment initiatives.
Planned Interventions:	1. Tailor made investment opportunities to women created within the SME environment & under the Industrial park facilities. 2. UIA Entrepreneurship training programs designed to target women & youth as a first priority.
Budget Allocation (Billion):	0.100
Performance Indicators:	a). No of Trainings. b). No of Tailor made trainings.
Actual Expenditure By End Q4	0.5
Performance as of End of Q4	1000 women and youths were facilitated on formalization, taxation and product certification. - Youth and Women were mobilized for entrepreneurship, business familiarization Programmes and compliance to regulations in Investment Symposiums - UIA Entrepreneurship training programs designed to target women & youth as a first priority under the Hospice of Investment programs and engagements.
Reasons for Variations	No Variation

ii) HIV/AIDS

Objective:	1. To Provide care for staff and dependents living with HIV/AIDS 2. To reduce the increase in cases of HIV/AIDS
Issue of Concern:	There might be increased cases of HIV/AIDS among staff and the community around the Industrial Parks.
Planned Interventions:	A. Industrial Park community to be educated on the causes of HIV Aids and provided with testing and counseling services. B. Employees to gain access to HIV prevention services.
Budget Allocation (Billion):	0.050
Performance Indicators:	A. Industrial park community to get access to testing and counseling services. B. % staff covered on the Medical Insurance Scheme. C. Employees have gained access to sensitization Materials on HIV/ AIDS prevention Mechanisms
Actual Expenditure By End Q4	0.03
Performance as of End of Q4	- Industrial park community was provided with access to testing and counseling services at the UIA park offices - 100% staff covered on the Medical Insurance Scheme and educated on HIV prevention methods - All UIA Employees have been given access to sensitization Materials on HIV/ AIDS prevention Mechanisms
Reasons for Variations	No Variation

iii) Environment

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Objective:	To improve environmental compliance and monitoring during the implementation of investments
Issue of Concern:	Lack of Environmental Compliance checks and Monitoring during the Implementation of Investments in Industrial parks areas.
Planned Interventions:	A. A requirement for Licensed investors to undertake Environmental and Social Impact assessments before implementing their projects. B. Environment Agency (NEMA) to be incorporated at the One Stop Centre and Industrial Park Facilities around the Country.
Budget Allocation (Billion):	0.100
Performance Indicators:	a). NEMA agency setup at the OSC and Industrial parks to monitor and guide investment in key areas. b). Investor of the Year award to recognize environmentally compliant Investor hubs,
Actual Expenditure By End Q4	0.4
Performance as of End of Q4	Engagements with NEMA to setup ESIA for KIBP and Mbale Industrial Parks undertaken and plans are at Design Stage. Top 100 investors who are environmentally compliant while setting up their Investment Hubs recognized and encouraged to remain compliant with environmentally friendly operations.
Reasons for Variations	No Variation

iv) Covid

Objective:	To mitigate against the spread of COVID 19 amongst staff and clients
Issue of Concern:	The staff and clients of the Authority are at risk of contracting COVID 19
Planned Interventions:	A. Regularly provide sanitization facilities for staff and all clients. B. Provide staff medical insurance including care for COVID 19 infections for staff and dependents.
Budget Allocation (Billion):	0.100
Performance Indicators:	100% staff covered by medical insurance with provision for care for COVID 19
Actual Expenditure By End Q4	0.4
Performance as of End of Q4	- Sanitizers were provided for all facilities of UIA in line with the MOH Guidelines towards averting spread of Covid Virus. - All staff of UIA were provided with Medical Insurance to have readily available health attention through Hospitals in case of unexpected severe or minor ailments for themselves and their dependents against Covid 19 outbreaks.
Reasons for Variations	No Variation