## **Vote Summary**

## V1: Vote Overview

This section sets out the Vote Mission, Strategic Objectives, and provides a description of the vote's services (i) Snapshot of Medium Term Budget Allocations

Table V1 below summarises the Medium Term Budget allocations for the Vote:

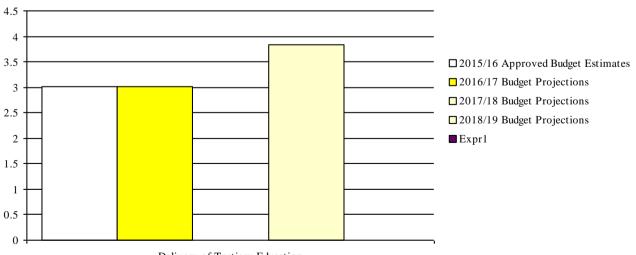
Table V1.1: Overview of Vote Expenditures (UShs Billion)

|               |                     | 2014/15            | 2015            | /16                  | MTEF E  | Budget Proje | ctions  |
|---------------|---------------------|--------------------|-----------------|----------------------|---------|--------------|---------|
| (i) Excluding | Arrears, Taxes      | 2014/15<br>Outturn | Approved Budget | Spent by<br>End Sept | 2016/17 | 2017/18      | 2018/19 |
|               | Wage                | 0.000              | 1.225           | 0.306                | 1.225   | 1.286        | 1.351   |
| Recurrent     | Non Wage            | 0.374              | 0.296           | 0.074                | 0.296   | 0.352        | 0.415   |
| D1            | GoU                 | 1.068              | 1.500           | 0.300                | 1.500   | 1.800        | 2.070   |
| Developmen    | Ext.Fin             | 0.000              | 0.000           | 0.000                | 0.000   | 0.000        | 0.000   |
|               | GoU Total           | 1.442              | 3.021           | 0.680                | 3.021   | 3.438        | 3.836   |
| Total GoU+D   | onor (MTEF)         | 1.442              | 3.021           | 0.680                | 3.021   | 3.438        | 3.836   |
| (ii) Arrears  | Arrears             | 0.000              | 0.000           | 0.000                | 0.000   | N/A          | N/A     |
| and Taxes     | Taxes**             | 0.000              | 0.000           | 0.000                | 0.000   | N/A          | N/A     |
|               | <b>Total Budget</b> | 1.442              | 3.021           | 0.680                | 3.021   | N/A          | N/A     |
| (iii) Non Tax | Revenue             | 0.000              | 20.686          | 5.696                | 31.320  | 34.452       | 37.897  |
|               | <b>Grand Total</b>  | 1.442              | 23.707          | 6.377                | 34.341  | N/A          | N/A     |
| Excluding '   | Taxes, Arrears      | 1.442              | 23.707          | 6.377                | 34.341  | 37.890       | 41.733  |

<sup>\*</sup> Donor expenditure data unavailable

The chart below shows total funding allocations to the Vote by Vote Function over the medium term:

Chart V1.1: Medium Term Budget Projections by Vote Function (UShs Bn, Excluding Taxes, Arrears



Delivery of Tertiary Education

<sup>\*\*</sup> Non VAT taxes on capital expenditure

## **Vote Summary**

#### (ii) Vote Mission Statement

The Vote's Mission Statement is:

To excel in developing sustainable management capacity

## (iii) Vote Outputs which Contribute to Priority Sector Outcomes

The table below sets out the vote functions and outputs delivered by the vote which the sector considers as contributing most to priority sector outcomes.

Table V1.2: Sector Outcomes, Vote Functions and Key Outputs

| Sector Outcome 1:   | Sector Outcome 2:   | Sector Outcome 3:   |
|---|---|---|
| Improved quality and relevancy of education at all levels | Improved equitable access to education  | Improved effectiveness and efficiency in delivery of the education services |
| Vote Function: 07 51 Delivery of Ter                      | tiary Education   |   |
| Outputs Contributing to Outcome 1:                        | Outputs Contributing to Outcome 2:  | Outputs Contributing to Outcome 3:  |
| Outputs Provided  | Outputs Provided  | None  |
| 075101 Teaching and Training                              | 075103 Outreach   |   |
|   | Capital Purchases   |   |
|   | 075180 Construction and rehabilitation of learning facilities (Universities)    |   |
|   | 075181 Lecture Room construction and rehabilitation (Universities)              |   |
|   | 075182 Construction and Rehabilitation of Accomodation Facilities               |   |
|   | 075184 Campus based construction and rehabilitation (walkways, plumbing, other) |   |

## V2: Past Vote Performance and Medium Term Plans

This section describes past and future vote performance, in terms of key vote outputs and plans to address sector policy implementation issues.

### (i) Past and Future Planned Vote Outputs

2014/15 Performance

74% of the hostel rennovation completed, 59% of the classroom/office block completed, secured land for Gulu center, Completed the construction of the 3 temporary class room block, Paid salary to 191staff, Maintained and cleaned the compound

Preliminary 2015/16 Performance

To complete the rennovation of the hostels, Continue the construction of the classroom/office block, Lobby for more funds from Government for capital development

### Table V2.1: Past and 2016/17 Key Vote Outputs\*

| Vote, Vote Function<br>Key Output                  | 2015<br>Approved Budget and<br>Planned outputs   | 5/16<br>Spending and Outputs<br>Achieved by End Sept | 2016/17<br>Proposed Budget and<br>Planned Outputs  |  |  |  |  |  |  |
|--|--|--|--|--|--|--|--|--|--|
| Vote: 140 Uganda Management Institute              |  |  |  |  |  |  |  |  |  |
| Vote Function: 0751 Delivery of Tertiary Education |  |  |  |  |  |  |  |  |  |
| Output: 075101                                     | Teaching and Training  |  |  |  |  |  |  |  |  |
| Description of Outputs:                            | To enroll students to the tune of 95%. Ensure total reduction of students retaking papers. | Registered 300 participants on Long courses          | To enroll students to the tune of 95%. Ensure total reduction of students retaking papers. |  |  |  |  |  |  |
| Performance Indicators: No. students completing    | 4950   | 0  | 5445   |  |  |  |  |  |  |

## **Vote Summary**

| Vote, Vote Function<br>Key Output | Approved Budg<br>Planned output | et and | 2015/16<br>Spending and<br>Achieved by E |       | 2016/17<br>Proposed Budget and<br>Planned Outputs |        |
|-----------------------------------|---------------------------------|--------|--|-------|---|--------|
| courses                           |                                 |        |  |       |   |        |
| No. of participants enrolment     | 5518                            |        | 300                                      |       | 6069  |        |
| Output Cost:                      | UShs Bn:                        | 3.786  | UShs Bn:                                 | 0.000 | UShs Bn:  | 5.000  |
| Vote Function Cost                | UShs Bn:                        | 23     | 3.707 UShs Bn:                           | 0.680 | UShs Bn:  | 34.341 |
| Cost of Vote Services:            | UShs Bn:                        | 23     | <b>3.707</b> UShs Bn:                    | 0.680 | UShs Bn:  | 34.341 |

<sup>\*</sup> Excluding Taxes and Arrears

### 2016/17 Planned Outputs

To complete the office/classroom block, To secure land for the both Mbale and Mbarara centers, To increase on the enrollment and reduction on retaking by the participants

Table V2.2: Past and Medum Term Key Vote Output Indicators\*

| 201  |                    |                  | 16                     | MTEF I  | MTEF Projections |         |  |
|--|--------------------|------------------|------------------------|---------|------------------|---------|--|
| Vote Function Key Output<br>Indicators and Costs:          | 2014/15<br>Outturn | Approved<br>Plan | Outturn by<br>End Sept | 2016/17 | 2017/18          | 2018/19 |  |
| Vote: 140 Uganda Management Inst                           | itute              |                  | -                      |         |                  |         |  |
| Vote Function:0751 Delivery of Tertion                     | ıry Education      |                  |                        |         |                  |         |  |
| No. of participants enrolment                              |                    | 5518             | 300                    | 6069    | 6675             | 7342    |  |
| No. students completing courses                            |                    | 4950             | 0                      | 5445    | 5990             | 6589    |  |
| No. of computer rooms constructed                          |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of computer rooms rehabilitated                        |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of Libraries Constructed                               |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of Libraries Rehabilitated                             |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of Science blocks/Laboratories constructed             |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of Science blocks/Laboratories rehabilitated           |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of lecture rooms constructed                           |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of lecture rooms rehabilitated                         |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of residential staff houses constructed                |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of residential staff houses rehabilitated              |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of student dormatories constructed                     |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of student dormatories rehabilitated                   |                    | 0                | 0                      | 0       | 0                |         |  |
| No. of campus based infrastructure developments undertaken |                    | 0                | 0                      | 0       | 0                |         |  |
| Vote Function Cost (UShs bn)                               | 1.442              | 23.707           | 0.680                  | 34.341  |                  | 41.733  |  |
| Cost of Vote Services (UShs Bn)                            | 1.442              | 23.707           | 0.680                  | 34.341  |                  | 41.733  |  |

#### Medium Term Plans

Align UMI activities as a university with its mandate/ status of "other degree awarding". Continue with the Renovation of hostel, perimeter fence, infrastructure for satelite centres, construct a 5 floor building and new car park as aper estates master plan. Procure a student information system and to develop the estates master plan for provision of classroom space and office space.

### (ii) Efficiency of Vote Budget Allocations

Submission of performance reports to the MoFPED, Lobby for more funding as regards to the completion

## **Vote Summary**

of the classroom/office block and holding of a budgeting conference.

Table V2.3: Allocations to Key Sector and Service Delivery Outputs over the Medium Term

|                          | (i) Allocation (Shs Bn) |         |         |         | (ii) % Vote Budget |         |         |         |
|--------------------------|-------------------------|---------|---------|---------|--------------------|---------|---------|---------|
| Billion Uganda Shillings | 2015/16                 | 2016/17 | 2017/18 | 2018/19 | 2015/16            | 2016/17 | 2017/18 | 2018/19 |
| Key Sector               | 3.8                     | 5.0     | 4.6     | 4.1     | 16.0%              | 14.6%   | 12.0%   | 9.8%    |
| Service Delivery         | 3.8                     | 5.0     | 4.6     | 4.1     | 16.0%              | 14.6%   | 12.0%   | 9.8%    |

N/A

Table V2.4: Key Unit Costs of Services Provided and Services Funded (Shs '000)

| Unit Cost<br>Description  | Actual 2014/15   | Planned 2015/16 | Actual<br>by Sept | Proposed 2016/17 | Costing Assumptions and Reasons for any Changes and Variations from Plan  |
|---|------------------|-----------------|-------------------|------------------|---|
|   |                  |                 |                   |                  |   |
| Vote Function:0751 Deliver  | ry of Tertiary E | ducation        |                   |                  |   |
| Average monthly cost of teaching 1 student  |                  |                 |                   |                  | -Teachers salaries, Classroom overhead costs, Teaching aids and scholastic materials, Library facilities, other direct training costs, Canteen, security and medical services.        |
| Average monthly cost<br>of staff costs and<br>payroll ( Teaching and<br>Non teaching)     |                  |                 |                   |                  | Basic salaries, other employee allowances, NSSF, PAYE, gratuity contributions, benefits, extra workload.  |
| Average monthly cost of administration running of the Institute and other overhead costs. |                  |                 |                   |                  | Electricity, Water, telephones, finance costs, internet services, building repairs and maintainance, motor vehicle running costs, travel costs and related allowances. Training costs |

### (iii) Vote Investment Plans

Funding is at 52% according to the medium term buget of 0.75bn and at 26% of the total annual budget of 1.5bn

Table V2.5: Allocations to Capital Investment over the Medium Term

|  | Tuble ( Fiet I infocutions to Custom in ( estimate of the i) to the i) to the information is the information in the information in the information is the information in the information |                         |         |         |             |                    |         |         |
|--|--|-------------------------|---------|---------|-------------|--------------------|---------|---------|
|  | (i) Allocat  | (i) Allocation (Shs Bn) |         |         | (ii) % Vote | (ii) % Vote Budget |         |         |
| Billion Uganda Shillings                 | 2015/16  | 2016/17                 | 2017/18 | 2018/19 | 2015/16     | 2016/17            | 2017/18 | 2018/19 |
| Consumption Expendture(Outputs Provided) | 17.5   | 25.1                    | 26.2    | 30.0    | 73.8%       | 73.2%              | 69.1%   | 71.9%   |
| Investment (Capital Purchases)           | 6.2  | 9.2                     | 11.7    | 11.7    | 26.2%       | 26.8%              | 30.9%   | 28.1%   |
| Grand Total                              | 23.7   | 34.3                    | 37.9    | 41.7    | 100.0%      | 100.0%             | 100.0%  | 100.0%  |

Secure land for both Mbarara and Mbale center, Purchase of ICT sotware, computers and licences, Construction of the classroom/office block

**Table V2.6: Major Capital Investments** 

| Project, Programme                             | 2015/16  |   | 2016/17   |
|--|--|---|---|
| Vote Function Output  UShs Thousand            | Approved Budget, Planned Outputs (Quantity and Location) | Actual Expenditure and<br>Outputs by September<br>(Quantity and Location) | Proposed Budget, Planned<br>Outputs (Quantity and Location) |
| Project 1106 Support to UN                     | II infrastructure Development                            |   |   |
| 075172 Government Buildings and Administrative | The Administration block completed                       | 80% of Hostel renovation completed  | The Administration block completed                          |
| Infrastructure                                 |  | Hiatus state of the Classroom/office block at 59%                         |   |
|  |  | Started on the construction of the Gulu Centre                            |   |

## **Vote Summary**

| Project, Programme   | 2015/16   |  | 2016/17   |  |
|--|---|--|---|--|
| Vote Function Output  UShs Thousand  | Approved Budget, Planned<br>Outputs (Quantity and Location) | Actual Expenditure and<br>Outputs by September<br>(Quantity and Location)                | Proposed Budget, Planned<br>Outputs (Quantity and Location)       |  |
| Total  | 1,500,000   | 300,000  | 8,000,000   |  |
| GoU Development  | 1,500,000   | <b>1,500,000</b> 300,000   |   |  |
| External Financing   | 0   | 0  | 0   |  |
| NTR  | 0   | 0  | 6,500,000   |  |
| 075176 Purchase of Office ICT equipment and software and ICT Equipment, including Software |   | Procured 4 fibre internet modules and 28 UPS batteries  1 server using IPA was installed | Procurement of computers for computer labs and soft ware licences |  |
| Total  | 4,719,919   | 0  | 1,220,000   |  |
| GoU Development  | 0   | 0  | 0   |  |
| External Financing   | 0   | 0  | 0   |  |
| NTR  | 4,719,919   | 0  | 1,220,000   |  |

## (iv) Vote Actions to improve Priority Sector Outomes

N/A

**Table V2.7: Priority Vote Actions to Improve Sector Performance** 

| 2015/16 Planned Actions:  | 2015/16 Actions by Sept:                                  | 2016/17 Planned Actions:  | MT Strategy:   |  |  |  |  |  |  |
|---|---|---|--|--|--|--|--|--|--|
| Sector Outcome 0:   |   |   |  |  |  |  |  |  |  |
| Vote Function: 07 51 Delivery of Tertiary Education   |   |   |  |  |  |  |  |  |  |
| VF Performance Issue: Inade   | equate training facilities                                |   |  |  |  |  |  |  |  |
| Completion of the renovation expected to complete in the 3rd quarter of FY 2015/16                                | To complete the renovation in 3rd Quarter of FY 2015/16   | N/A   | -Continue with the implementation of the infrastructure master plan to Construct new buildings to provide classroom and office space, renovate hostel and staff quarters, install a modern ICT infrastructure. |  |  |  |  |  |  |
| Sector Outcome 1: Improved  | quality and relevancy of educati                          | on at all levels  |  |  |  |  |  |  |  |
| Vote Function: 07 51 Delivery   | of Tertiary Education                                     |   |  |  |  |  |  |  |  |
| VF Performance Issue: Inade   | equate Classroom and office facil                         | ities   |  |  |  |  |  |  |  |
| Complete the construction of the Administration Block   | To complete the construction in 4th quarter of FY 2015/16 | To lobby for more funding from Government   | completion of first phase of the building.   |  |  |  |  |  |  |
| Sector Outcome 3: Improved  | effectiveness and efficiency in de                        | livery of the education services  |  |  |  |  |  |  |  |
| Vote Function: 0751 Delivery  | of Tertiary Education                                     |   |  |  |  |  |  |  |  |
| VF Performance Issue: Inade   | equate financial resources for cap                        | rital development and staff attract   | tion and/or retention  |  |  |  |  |  |  |
| Continue with lobbying for<br>the scholarships and sponsor<br>UMI ataff. Ranging from<br>PHDs, Masters, and PGDs. | To lobby for funds in 2nd quarter of FY 2015/16           | Sponsor more staff for PhD and other relevant programmes so as to enhance staff capacity development. | -Sponsor more staff for PhD<br>and other relevant<br>programmes so as to enhance<br>staff capacity development.  |  |  |  |  |  |  |

# V3 Proposed Budget Allocations for 2016/17 and the Medium Term

This section sets out the proposed vote budget allocations for 2016/17 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V3.1: Past Outturns and Medium Term Projections by Vote Function\*

| Tuble veilvi use outening und Medium Termini, | CCCIOIIS S. | , tote i difetion |                         |
|---|-------------|-------------------|-------------------------|
|   |             | 2015/16           | MTEF Budget Projections |
|   | 2014/15     | Appr. Spent by    |                         |

## **Vote Summary**

|                                       | Outturn | Budget | End Sept | 2016/17 | 2017/18 | 2018/19 |
|---------------------------------------|---------|--------|----------|---------|---------|---------|
| Vote: 140 Uganda Management Institute |         |        |          |         |         |         |
| 0751 Delivery of Tertiary Education   | 1.442   | 23.707 | 0.680    | 34.341  | 37.890  | 41.733  |
| Total for Vote:                       | 1.442   | 23.707 | 0.680    | 34.341  | 37.890  | 41.733  |

### (i) The Total Budget over the Medium Term

Total Budget = 42.07bn

## (ii) The major expenditure allocations in the Vote for 2016/17

Wage = 1.225bn, Non Wage = 0.296, Capital Development = 1.5bn and NTR = 39.05bn

# (iii) The major planned changes in resource allocations within the Vote for 2016/17 $\ensuremath{\mathrm{N/A}}$

Table V3.2: Key Changes in Vote Resource Allocation

| Changes in Budget Allocations and Outputs from 2016/17                   |                              |        |          |        | Justification for proposed Changes in Expenditure and Outputs   |  |  |
|--|------------------------------|--------|----------|--------|---|--|--|
| Vote Function:0701 Delivery  | of Tertiary Education        |        |          |        |   |  |  |
| Output: 0751 01 Teachi   | ng and Training              |        |          |        |   |  |  |
| UShs Bn: 1.214   | UShs Bn:                     | 0.766  | UShs Bn: | 0.321  | Low enrollment leads to low fees  |  |  |
| Due to the reduction of  | Due to the reduction of      | f      |          |        | collected which leads to the reduction of   |  |  |
| student intake   | student intake               |        |          |        | salaries spent on associates hence  |  |  |
|  |                              |        |          |        | reducing the NSSF and other taxes so<br>since this contributes to the NDP, There<br>will be low figures |  |  |
| Output: 0751 02 Research, Consultancy and Publications                   |                              |        |          |        |   |  |  |
| UShs Bn: 1.150   | UShs Bn:                     | 1.150  | UShs Bn: | 1.150  | Enhancement of Research and   |  |  |
| Enhancement of Research  |                              |        |          |        | innovation in the Institute as per their  |  |  |
| and innovation in the  |                              |        |          |        | mandate   |  |  |
| Institute as per their mandate   |                              |        |          |        |   |  |  |
| Output: 0751 05 Administration and Support Services                      |                              |        |          |        |   |  |  |
| <i>UShs Bn:</i> 4.974  | UShs Bn:                     | 6.768  | UShs Bn: | 11.055 | Multi-purpose block under construction  |  |  |
| Need to provide funds for  | For recruitment of           |        |          |        | to accommodate the teaching and non-  |  |  |
| r  | additional staff             |        |          |        | teaching staff  |  |  |
| administration block   |                              |        |          |        |   |  |  |
| Output: 0751 76 Purchase of Office and ICT Equipment, including Software |                              |        |          |        |   |  |  |
| <i>UShs Bn:</i> -3.500   | UShs Bn:                     | -4.120 | UShs Bn: | -4.120 | Procure office and ICT equipment for  |  |  |
|  | I ICT Procure office and ICT |        |          |        | the newly constructed building  |  |  |
|  | equipment for the new        | ly     |          |        |   |  |  |
| constructed building   | constructed building         |        |          |        |   |  |  |

## V4: Vote Challenges for 2016/17 and the Medium Term

This section sets out the major challenges the vote faces in 2016/17 and the medium term which the vote has been unable to address in its spending plans.

Inadquate classrooms which has led to low enrollment, Limmited funds

## **Table V4.1: Additional Output Funding Requests**

| Additional Requirements for Funding and Outputs in 2016/17:  | Justification of Requirement for<br>Additional Outputs and Funding   |
|--|--|
| Vote Function:0705 Delivery of Tertiary Education Output: 0751 05 Administration and Support Services          |  |
| UShs Bn: 5.259 In order to improve performance, funds need to be increased in order to ensure value for money. | UMI's contribution is aligned to sector outcomes as follows(1)<br>Improved quality and relevancy of education at all levels (2)<br>Improved access to education (3) Improved effectiveness and |

## Vote Summary

| Additional Requirements for Funding and Outputs in 2016/17:                          | Justification of Requirement for Additional Outputs and Funding  |  |  |  |
|--|--|--|--|--|
|  | efficiency in delivery of the education services. The following are planned actions: (a) -Increase Research funding through proposal writing and fundraising -Strengthening Research outputs through increased number of papers presentedIntroduction of new programmes and courses that respond to National interests (b) Strengthen the capacity of the regional outreach centres to better deliver desirable services (c.) -Construction of more lecture rooms at both the main campus and regional outreach centresLobby the Public and private sectors to support the UMI strategic approach of Global Distance Learning System through strengthening the ICT requirements. |  |  |  |
| Output: 0751 72 Government Buildings and Administrat                                 | ive Infrastructure   |  |  |  |
| UShs Bn: 15.526 continue with the Building in Gulu, Mbarara and Mbale centers starts | Inorder to effectively deliver on enhancing emploment creation and continuing support to human and social development through training, UMI needs adequate building ,classroom space and a modern ICT infrastructure. Increased enrolment numbers shall improve NTR revenue capacity generation leading to increased savings. This will be channed to future development and delivery of quality education services.   |  |  |  |

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

### (i) Cross-cutting Policy Issues

(i) Gender and Equity

**Objective:** To increase gender equitability by 95%

Issue of Concern: Gender equity

**Proposed Intervensions** 

Internal and external clients, Staff, MoETS, MoL

Budget Allocations UGX billion 0.2

participants (50 F:50M), Equal division of responsibilities

(ii) HIV/AIDS

**Objective:** To reduce on the spread of HIV/AIDs among the clients and staff by 60%

Issue of Concern: HIV/AIDs awareness

Proposed Intervensions

Internal and external clients, Staff, Media, External Counsellors, TASO, MILDMAY

Budget Allocations UGX billion 0.1

Performance Indicators Number of Guidance and counselling workshops conducted,

Number of mobile clinics conducted

(iii) Environment

**Objective:** To carry out sensitisation workshops

## **Vote Summary**

Issue of Concern: Environment awareness

Proposed Intervensions

Internal and External clients, Staff, External facilitators from different Mnistries

Budget Allocations UGX billion 15000000

Performance Indicators Number of talk shows run, Number of trainings conducted

**Objective:** To fully protect the environment and its sorrrounding

Issue of Concern: Environment awareness

Proposed Intervensions

Internal and externsl clients, Staff, External facilitators from different Ministries

Budget Allocations UGX billion 0.05

Performance Indicators Number of environment posters pinned within the

premises, Number of trees planted

### (ii) Payment Arrears

The table below shows all the payment arrears outstanding for the Vote:

#### (ii) Non Tax Revenue Collections

The table below shows Non-Tax Revenues that will be collected under the Vote:

| Source of NTR                          | UShs Bn | 2014/15<br>Actual | 2015/16<br>Budget | 2015/16<br>Actual by<br>Sept | 2016/17<br>Projected |
|--|---------|-------------------|-------------------|------------------------------|----------------------|
| Educational/Instruction related levies |         |                   | 20.686            |                              | 31.320               |
|  | Total:  |                   | 20.686            |                              | 31.320               |