

# VOTE: 144 Uganda Police Force

## I. VOTE MISSION STATEMENT

To secure life and property in partnership with the public in a committed and professional manner in order to promote sustainable development.

## II. STRATEGIC OBJECTIVE

The Strategic Objectives of UPF are:

- To Enhance the protection of life and property of all persons
- To Preserve law and order
- To Enhance the capacity of Crime prevention and investigation
- To Enhance the welfare of police officers
- To build capacity to investigate crime effectively
- To Promote Institutional Development, Partnerships and Management

## III. MAJOR ACHIEVEMENTS IN 2025/26

Half Year Performance by Sub Sub Programme

Crime prevention and investigations

In the period under review, the force achieved the following achievements;

In 2025 196,155 crime cases were reported compared to 218,715 in 2024. This is a 10.3% reduction posting a crime rate of 427 per 100,000 persons down from 476 in 2024 based on an estimated population of 45.9million. This reduction is attributed to enhanced policing strategies such as subcounty policing, community engagements, inter agency collaborations and proactive measures being implemented.

782 forensic analysis reports were issued out of 1,477 requests to support criminal and civil investigations/prosecutions.

Investigated 9 cases of Cyber and Financial crimes leading to the recovery of USD 7,609.20.

Processed 13,115 crime scenes across the country and provided expert testimonies in 228 court sessions countrywide to support prosecution of criminal cases in court.

Rescued 14 victims of Human trafficking (03 females,11 males) after being lured to go for lucrative jobs in India and Russia.

Arrested 4 internationally wanted suspects of 24 requests for wanted persons on various crimes.

Arrested 8,460 suspects with the help of canine services. Out of whom 2,968 were taken to court in addition to recovering 3,580 exhibits.

Received 24 requests for persons wanted on various crimes, leading to the arrest of 04 suspects (02 females, 02 males) of whom 01 male & 01 female were deported.

Established additional 04 canine units in Oyam, Koboko, Buyende and Kyegegwa bringing the total to 114 units in 103 district coverage of the 186 police districts. Also, UPF has 298 working dogs and a 100-capacity dog-breeding centre at Naggalama

Participated in various coordination arrangements with other justice players like ODPP, Judiciary, and other investigative agencies like SHACU, IGG among others. This has significantly improved the management of criminal cases.

Held community engagements sessions on the prevention and countering of violent extremism and terrorism with Muslim leaders and communities in Wakiso, Mpigi, Arua, Lira, Gulu and Masaka

Emergency Response

Established additional 4 fire stations in Moyo, Kalangala, Kapeeka and Nebbi.

Responded to 294 of 337 fire emergency calls and saved 400(100F) lives retrieving 43(15 F) bodies.

Conducted a fire safety awareness campaign in Aswa west region covering schools, hospitals, petrol stations, markets, financial institutions, timber yards among others.

Responded to 10 maritime emergencies; rescued 10 people and retrieved 33 dead bodies.

Arrested 230 suspects during enforcement operations for non-compliance to marine safety standards.

Arrested 164,848 traffic offenders and issued Tickets worth Ugx 13,360,220,000 out to the offenders

Territorial Policing

Established 1021 (560) 4 60100 S I C 4 4 11 1

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Established Police Stations in 1251 (50%) out of 2190 Sub-Counties in Uganda

Provided security before during and after the 2026 general elections in addition to other National events and ceremonies

Conducted 52 operations to curb Wetland degradation, forest encroachment, waste disposal in factories, garbage disposal and in which 47 suspects were arrested

Provided general security in Uganda which ensured to a large extent a peace full environment that supported the delivery of other critical National development programmes

General Administration and Support Services

Commenced the construction of 200 new Sub County police stations.

Construction of the Crime Data Analysis Centre is currently at 75%

Improved the Human Resource Capacity of the Force by conducting a Training of Trainers (ToT) course for 2059(610F) to handle training activities of the election special polling constables (ESPCs), training of 10,000 (3,507F) newly recruited PPCs

UPF embarked on the construction of 3,440 housing units (1,200 prefabricated staff accommodation housing units for police officers at Naguru (20 blocks of 60 units each), 240 for Entebbe and Jinja and 2000 units at sub counties).

Enhanced the security of police land by surveying and opening boundaries of 167 Parcels of Land

Acquired 253 single cabin pickups, 95 double cabin pickups, 30 troop carriers, 42 RCVs, 10 Station Wagons, 12 Fire tenders, 02 Ambulances, 90 saloon cars, 2 fire tenders, 05 All-Terrain Vehicles, 04 Cesspool trucks, 02 Garbage trucks, 04 vans, 02 Car Carriers and 590 Motorcycles to support police operations.

UPF continued to expand coverage of radio communication as a component of the subcounty policing model, now available in 150 (81%) out of the 186 police districts/divisions.

Provided all the 186 district police stations with computers

Installed solar power in 20 facilities in Karamoja subregion, Kalangala and Buvuma islands and also carried out an assessment for installation of solar system in 235 facilities (district police stations, specialized units and border point police stations).

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## IV. MEDIUM TERM BUDGET ALLOCATIONS

Table 4.1: Overview of Vote Expenditure (Ushs Billion)

	2025/26		2026/27	MTEF Budget Projections				
	Approved Budget	Spent by End Dec	Budget Estimates	2027/28	2028/29	2029/30	2030/31	
<b>Recurrent</b>	Wage	522.481	260.789	533.617	560.298	588.313	617.728	648.615
	Non-Wage	411.978	268.314	372.901	428.836	514.604	617.524	741.029
<b>Devt.</b>	GoU	266.268	247.632	283.695	312.065	374.477	449.373	539.248
	Ext Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>GoU Total</b>	<b>1,200.727</b>	<b>776.735</b>	<b>1,190.213</b>	<b>1,301.199</b>	<b>1,477.394</b>	<b>1,684.626</b>	<b>1,928.892</b>	
<b>Total GoU+Ext Fin (MTEF)</b>	<b>1,200.727</b>	<b>776.735</b>	<b>1,190.213</b>	<b>1,301.199</b>	<b>1,477.394</b>	<b>1,684.626</b>	<b>1,928.892</b>	
<b>Arrears</b>	49.547	25.214	3.328	0.000	0.000	0.000	0.000	
<b>Total Budget</b>	<b>1,250.274</b>	<b>801.949</b>	<b>1,193.541</b>	<b>1,301.199</b>	<b>1,477.394</b>	<b>1,684.626</b>	<b>1,928.892</b>	
<b>Total Vote Budget Excluding Arrears</b>	<b>1,200.727</b>	<b>776.735</b>	<b>1,190.213</b>	<b>1,301.199</b>	<b>1,477.394</b>	<b>1,684.626</b>	<b>1,928.892</b>	

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**Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)**

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
<b>Programme:05 Tourism Development</b>	<b>0.500</b>	<b>0.000</b>
<b>Vote Function:01 Crime Prevention and Investigation Management</b>	<b>0.500</b>	<b>0.000</b>
001 Counter Terrorism	0.500	0.000
<b>Programme:16 Governance and Security</b>	<b>904.018</b>	<b>283.695</b>
<b>Vote Function:01 Crime Prevention and Investigation Management</b>	<b>171.513</b>	<b>0.000</b>
001 Counter Terrorism	27.672	0.000
002 Crime Intelligence	27.428	0.000
003 Criminal Investigations	46.880	0.000
004 Forensic Services	17.082	0.000
005 Interpol and International Relations	10.791	0.000
006 Oil & Gas Policing	10.575	0.000
007 Police Canine Unit	7.683	0.000
008 Political Commissariat	23.401	0.000
<b>Vote Function:02 Emergency Response &amp; Specialized policing</b>	<b>88.650</b>	<b>0.000</b>
001 Fire Prevention and Rescue Services	26.870	0.000
002 Police Air Wing	25.349	0.000
003 Police Health Services	14.655	0.000
004 Police Marines Unit	14.301	0.000
005 Traffic & Road Safety	7.475	0.000
<b>Vote Function:03 General Administration and Support Services</b>	<b>434.503</b>	<b>283.695</b>
001 Command and Control	18.816	0.000
002 Finance and Office Support	13.110	0.000
003 Human Resource Administration	194.196	0.000
004 Human Resource Development	60.864	0.000
005 Human Rights and Legal Services	6.588	0.000
006 Information and Communication Technology	22.430	0.000
008 Logistics and Engineering	97.734	283.695
009 Professional Standards Unit	4.076	0.000
010 Research, Planning and Development	10.398	0.000

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<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2026/27	
	Recurrent	Development
<b>Programme:16 Governance and Security</b>	<b>904.018</b>	<b>283.695</b>
<b>Vote Function:03 General Administration and Support Services</b>	<b>434.503</b>	<b>283.695</b>
011 Welfare and Production	6.292	0.000
<b>Vote Function:04 Territorial Policing</b>	<b>209.352</b>	<b>0.000</b>
001 Anti – Stock Theft Unit	56.895	0.000
002 Foot and Motorized Patrols	71.565	0.000
003 Metropolitan Policing Services	35.499	0.000
004 Railway Police	7.806	0.000
005 Operations	37.589	0.000
<b>Programme:19 Administration of Justice</b>	<b>0.500</b>	<b>0.000</b>
<b>Vote Function:01 Crime Prevention and Investigation Management</b>	<b>0.500</b>	<b>0.000</b>
003 Criminal Investigations	0.300	0.000
004 Forensic Services	0.200	0.000
<b>Programme:21 Sustainable Extractives Industry Development</b>	<b>1.500</b>	<b>0.000</b>
<b>Vote Function:01 Crime Prevention and Investigation Management</b>	<b>1.000</b>	<b>0.000</b>
006 Oil & Gas Policing	1.000	0.000
<b>Vote Function:04 Territorial Policing</b>	<b>0.500</b>	<b>0.000</b>
005 Operations	0.500	0.000
<b>Total for the Vote</b>	<b>906.518</b>	<b>283.695</b>

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## V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

**Table 5.1: Performance Indicators**

**Programme: 05 Tourism Development**

**Vote Function: 01 Crime Prevention and Investigation Management**

**Department: 001 Counter Terrorism**

**Key Service Area: 460107 Active and Residual Terrorism Management**

**PIAP Output: Wildlife protected areas,use rights licences,and tourism or wildlife training institutions inspected**

**Programme Intervention: 055112 Enforce standards for tourism products and services**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of Wildlife protected areas inspected	Number	2023/24	22	22

**PIAP Output: Safety and security of tourists enhanced.**

**Programme Intervention: 055113 Sustain security and safety of tourists and tourist attractions**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of security patrols conducted in and around Wildlife Protected Areas	Number	2023/24	24644	9145
No. of special tourism police desks established	Number	2023/24	1	2

**Programme: 16 Governance and Security**

**Vote Function: 01 Crime Prevention and Investigation Management**

**Department: 001 Counter Terrorism**

**Key Service Area: 460107 Active and Residual Terrorism Management**

**PIAP Output: Crime Prevention and response Strengthened**

**Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of terror threats detected and neutralized	Percentage	2023/24	1%	100%

**VOTE: 144 Uganda Police Force****Vote Function: 01 Crime Prevention and Investigation Management****Department: 002 Crime Intelligence****Key Service Area: 460108 Crime Prevention****PIAP Output: Crime Prevention and response Strengthened****Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of criminal syndicates dismantled	Number	2023/24	3	4

**Department: 003 Criminal Investigations****Key Service Area: 460105 Crime Management****PIAP Output: Crime Prevention and response Strengthened****Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Detective case workload ratio.	Ratio	2023/24	6.874999999999992E-2	01:31
Proportion of reported cases taken to court.	Percentage	2023/24	29%	51%

**Department: 004 Forensic Services****Key Service Area: 460105 Crime Management****PIAP Output: Crime Prevention and response Strengthened****Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of crime scenes processed	Number	2023/24	3184	3834
Number of police forensic reports issued	Number	2023/24	820	1624
Percentage of police units equipped with SOCO kits	Percentage	2023/24	43%	48%

**Department: 005 Interpol and International Relations****Key Service Area: 460105 Crime Management****PIAP Output: Crime Prevention and response Strengthened****Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems**

**VOTE: 144 Uganda Police Force****Vote Function: 01 Crime Prevention and Investigation Management****Department: 005 Interpol and International Relations****Key Service Area: 460105 Crime Management****PIAP Output: Crime Prevention and response Strengthened**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of certificates of good conduct issued.	Number	2023/24	42121	52326
No. of transnational & cross border joint operations conducted	Number	2023/24	2	3
Proportion of gazetted border points connected to the i-24/7 system.	Percentage	2023/24	2%	10%

**Department: 006 Oil & Gas Policing****Key Service Area: 000042 Projects Management****PIAP Output: Security of vital assets and strategic installations enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of required Oil & Gas, and Mining areas coverage attained.	Number	2023/24	24	66

**Department: 007 Police Canine Unit****Key Service Area: 460105 Crime Management****PIAP Output: Crime Prevention and response Strengthened****Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
%age of police Districts/Divisions with canine services.	Percentage	2023/24	44%	54%

**Department: 008 Political Commissariat****Key Service Area: 460108 Crime Prevention****PIAP Output: Crime Prevention and response Strengthened****Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems**

**VOTE: 144 Uganda Police Force****Vote Function: 01 Crime Prevention and Investigation Management****Department: 008 Political Commissariat****Key Service Area: 460108 Crime Prevention****PIAP Output: Crime Prevention and response Strengthened**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Percentage of villages (out of 71,227) engaged in community policing programmes	Percentage	2023/24	9.8%	19.2%

**Vote Function: 02 Emergency Response & Specialized policing****Department: 001 Fire Prevention and Rescue Services****Key Service Area: 460109 Fire and Rescue Services****PIAP Output: Safety of persons and security of property enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of districts/divisions with required fire emergency and rescue services	Percentage	2023/24	19%	24%
Fireman: population ratio	Ratio	2023/24	1:71,358	1:40809
Response time to fire emergencies and incidents in minutes	Number	2023/24	25	20

**Department: 002 Police Air Wing****Key Service Area: 460113 Air Wing Services****PIAP Output: Safety of persons and security of property enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Flight hours	Number	2023/24	329	587

**Department: 003 Police Health Services****Key Service Area: 000013 HIV/AIDS Mainstreaming****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

**VOTE: 144 Uganda Police Force****Vote Function: 02 Emergency Response & Specialized policing****Department: 003 Police Health Services****Key Service Area: 000013 HIV/AIDS Mainstreaming****PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of HIV/AIDS mainstreaming interventions undertaken	Number	2023/24	4	2

**Key Service Area: 000050 Health Services****PIAP Output: Healthcare services of Security personnel enhanced****Programme Intervention: 161112 Enhance the welfare of security personnel and veterans**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of police units with functional health facilities	Percentage	2023/24	15%	22%

**Department: 004 Police Marines Unit****Key Service Area: 460114 Marine Services****PIAP Output: Safety of persons and security of property enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of maritime policing zones with required marine emergency and rescue services.	Percentage	2023/24	14.9%	37%
Number of marine incidents handled.	Number	2023/24	84	65

**Department: 005 Traffic & Road Safety****Key Service Area: 460117 Traffic Management****PIAP Output: Safety of persons and security of property enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Road Accident Fatality Rate	Percentage	2023/24	14%	11%

**VOTE: 144 Uganda Police Force****Vote Function: 03 General Administration and Support Services****Department: 001 Command and Control****Key Service Area: 460106 Strategic Command and Policy Guidance****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Gender and Equity budgeting compliance score	Number	2023/24	0.57	79

**Department: 002 Finance and Office Support****Key Service Area: 000001 Audit and Risk Management****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Internal Audit reports produced and submitted	Number	2023/24	4	4

**Key Service Area: 000014 Administrative and Support Services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of financial reports produced and submitted	Number	2023/24	4	4

**Department: 003 Human Resource Administration****Key Service Area: 000005 Human Resource Management****PIAP Output: Capacity of Security Personnel Enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of personnel recruited	Number	2023/24	8000	11392
Police: Population Ratio	Ratio	2023/24	0.6902777777777777	1:838

**VOTE: 144 Uganda Police Force****Vote Function: 03 General Administration and Support Services****Department: 003 Human Resource Administration****Key Service Area: 000005 Human Resource Management****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Climate Change mitigation/adaptation interventions undertaken	Number	2023/24	1	2

**Department: 004 Human Resource Development****Key Service Area: 000034 Education and Skills Development****PIAP Output: Capacity of Security Personnel Enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of personnel trained	Number	2023/24	43890	45899
Proportion of personnel trained	Percentage	2023/24	55%	25%

**Department: 005 Human Rights and Legal Services****Key Service Area: 000012 Legal advisory services****PIAP Output: Human Rights Complaints disposed****Programme Intervention: 166112 Enhance protection of human rights and promotion of equity**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of reported human rights complaints against police officers investigated.	Percentage	2023/24	79%	85%
Proportion of Police stations that meet human rights standards.	Percentage	2023/24	26%	46%

**Department: 006 Information and Communication Technology****Key Service Area: 000019 ICT Services****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

**VOTE: 144 Uganda Police Force****Vote Function: 03 General Administration and Support Services****Department: 006 Information and Communication Technology****Key Service Area: 000019 ICT Services****PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of institutional processes automated(%)	Percentage	2023/24	30%	26%

**Department: 008 Logistics and Engineering****Key Service Area: 460111 Logistics and Engineering Services****PIAP Output: Safety of persons and security of property enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of required policing logistical support provided	Percentage	2023/24	25%	55%

**Department: 009 Professional Standards Unit****Key Service Area: 460115 Police Professional Standards****PIAP Output: Prevention, enforcement and prosecution of corruption cases improved****Programme Intervention: 164131 Strengthen prevention and detection of corruption and enforce Anti-corruption Measures**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of corruption cases investigated	Number	2023/24	1101	1171
Percentage of reported public complaints relating to corruption investigated	Percentage	2023/24	0%	56%

**Department: 010 Research, Planning and Development****Key Service Area: 000039 Policies, Regulations and Standards****PIAP Output: Management and Administrative Services coordinated****Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
MDA Certificate of Compliance Rating	Percentage	2023/24	89.5%	77%

**VOTE: 144 Uganda Police Force****Vote Function: 03 General Administration and Support Services****Department: 010 Research, Planning and Development****Key Service Area: 000039 Policies, Regulations and Standards****PIAP Output: Management and Administrative Services coordinated**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of performance reports submitted	Number	2023/24	4	4
No. of project concepts prepared	Number	2023/24	1	1
No. of statistical abstracts produced	Number	2023/24	1	1

**Department: 011 Welfare and Production****Key Service Area: 460119 Production and Productivity enhancement****PIAP Output: Economic empowerment for security personnel and their spouses Enhanced****Programme Intervention: 161112 Enhance the welfare of security personnel and veterans**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No. of security personnel spouses benefiting from the welfare initiatives	Number	2023/24	0.31	3500
Number of customers served by duty free shops	Number	2023/24	10855	11000

**Project: 0385 Assistance to Uganda Police****Key Service Area: 000017 Infrastructure Development and Management****PIAP Output: Modern security infrastructure developed****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of other police infrastructure constructed and/or maintained	Number	2023/24	2	2
No of police offices constructed and/or maintained	Number	2023/24	10	5

**PIAP Output: Housing of Security personnel improved****Programme Intervention: 161112 Enhance the welfare of security personnel and veterans**

**VOTE: 144 Uganda Police Force****Vote Function: 03 General Administration and Support Services****Project: 0385 Assistance to Uganda Police****Key Service Area: 000017 Infrastructure Development and Management****PIAP Output: Housing of Security personnel improved**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
% of entitled police personnel provided with decent accommodation	Percentage	2023/24	22%	26%

**Project: 1864 Institutional Development for Uganda Police Force****Key Service Area: 000003 Facilities and Equipment Management****PIAP Output: Technical Capability enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of required CCTV coverage realised	Percentage	2023/24	32%	84%
Proportion of required police equipment (by value) acquired	Percentage	2023/24	56.6%	72%

**Vote Function: 04 Territorial Policing****Department: 001 Anti – Stock Theft Unit****Key Service Area: 460105 Crime Management****PIAP Output: Safety of persons and security of property enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of stolen animals recovered	Percentage	2023/24	58.9%	69%

**Department: 002 Foot and Motorized Patrols****Key Service Area: 460110 Law and Order Management****PIAP Output: Safety of persons and security of property enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

**VOTE: 144 Uganda Police Force****Vote Function: 04 Territorial Policing****Department: 002 Foot and Motorized Patrols****Key Service Area: 460110 Law and Order Management****PIAP Output: Safety of persons and security of property enhanced**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of public disorders contained.	Percentage	2023/24	69%	100%

**Department: 003 Metropolitan Policing Services****Key Service Area: 460112 Policing of Metropolitan Areas****PIAP Output: Safety of persons and security of property enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
%age of city divisions with functional '999' patrol system	Percentage	2023/24	38.8%	44.7%

**Department: 004 Railway Police****Key Service Area: 460116 Railway Police Services****PIAP Output: Security of vital assets and strategic installations enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of required railway transport coverage attained.	Number	2023/24	23	68

**Department: 005 Operations****Key Service Area: 460110 Law and Order Management****PIAP Output: Safety of persons and security of property enhanced****Programme Intervention: 161111 Maintain modern and formidable security sector agencies, for security and emergencies**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Proportion of "model sub-county" police stations operationalized (%)	Percentage	2023/24	9%	32.0%

**VOTE: 144 Uganda Police Force****Vote Function: 04 Territorial Policing****Department: 005 Operations****Key Service Area: 460110 Law and Order Management****PIAP Output: Electoral processes secured****Programme Intervention: 165111 Strengthen democracy and electoral processes**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of police/security personnel deployed to secure election premises, materials, campaigns, candidates and officials before, during and after elections	Number	2023/24	5750	12750

**Programme: 19 Administration of Justice****Vote Function: 01 Crime Prevention and Investigation Management****Department: 003 Criminal Investigations****Key Service Area: 000034 Education and Skills Development****PIAP Output: Counselling and Psychosocial support provided****Programme Intervention: 191214 Implement special programmes that promote equal opportunities to reduce vulnerability**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of victims offered psychosocial support services	Number	2023/24	0	197

**PIAP Output: Case backlog reduction measures enhanced****Programme Intervention: 192113 Strengthen measures to reduce case backlog**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of case files that are backlog	Number	2023/24	136499	130000
Number of case weeding out exercises conducted	Number	2023/24	4	1
Proportion of disposed of cases that are backlog	Percentage	2023/24	41%	50%

**PIAP Output: Legal reference materials provided****Programme Intervention: 192114 Provide legal reference materials**

**VOTE: 144 Uganda Police Force****Vote Function: 01 Crime Prevention and Investigation Management****Department: 003 Criminal Investigations****Key Service Area: 000034 Education and Skills Development****PIAP Output: Legal reference materials provided**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
No of police districts provided with a full set of legal reference materials	Number	2023/24	20	188

**PIAP Output: Legal and Regulatory framework developed****Programme Intervention: 193111 Strengthen legal and regulatory mechanisms for effective and efficient justice service delivery**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of policy and legal framework review/developed (UPF)	Number	2023/24	0	1

**PIAP Output: Capacity of Administration of Justice institutions to fight corruption strengthened****Programme Intervention: 193112 Strengthen the capacity of Administration of Justice Institutions and Rights holders to fight corruption**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of corruption related complaints disposed of	Number	2023/24	110	50
Number of investigators trained to investigate corruption related cases	Number	2023/24	50	150

**Department: 004 Forensic Services****Key Service Area: 000034 Education and Skills Development****PIAP Output: Presence of Justice service delivery points enhanced****Programme Intervention: 191211 Increase the coverage of justice service delivery points**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Police stations with Criminal Automated Biometric Identification System	Number	2023/24	21	28

**Programme: 21 Sustainable Extractives Industry Development**

**VOTE: 144 Uganda Police Force****Vote Function: 01 Crime Prevention and Investigation Management****Department: 006 Oil & Gas Policing****Key Service Area: 000042 Projects Management****PIAP Output: Downstream petroleum industry licensed, monitored, and regulated.****Programme Intervention: 212212 Improve the stability in the supply of petroleum products**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of petroleum outlets monitored and regulated.	Number	2023/24	76	100

**Vote Function: 04 Territorial Policing****Department: 005 Operations****Key Service Area: 460110 Law and Order Management****PIAP Output: Exploration and production activities regulated and monitored****Programme Intervention: 211112 Undertake licensing, regulation and monitoring of the operations in the extractives industry**

Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2026/27
Number of Mine Site for Designated Minerals regulated and Monitored	Number	2023/24	8	20

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## VI. VOTE NARRATIVE

### Vote Challenges

#### Wage shortfall

Provision for wage for the 10,000 PPCs. The provision is insufficient as it leaves 8,140 new officers unpaid. The required additional wage is UGX 70.040bn leaving a shortfall of UGX 58.904bn

#### Feeding in operations (food, water etc).

The current feeding cost of an officer per day is UGX 10, 000 (Posho 1kg at 3,100, Beans 0.5kg at 2,170, Drinking water at 1500, 0.05kg of sugar at 250, Condiments at 1,770, other fresh foods at 1,210). UPF deploys on average 35,000 officers per day at all the vital & strategic locations at a budget of UGX 127.75Bn. The available funding of UGX 58.200bn can only feed 15,945 personnel. Recourse to closure of some deployments compromises the security of vital government installations

#### Crime Intelligence.

There is need to enhance and continue with collecting intelligence on the ADF infiltration, organized criminal gangs that have infiltrated and are operating in the Rwenzori region and other areas. UGX 10bn required against the UGX 4.051bn provided leaves a shortfall of UGX 5.949bn.

#### Crime Investigations.

UPF requires adequate funds to facilitate quality investigations. On average, a capital criminal case like murder requires UGX 15m for effective investigation and on average police registers 4,000 capital cases annually which translates to UGX 60bn and what is available is only UGX 5.748bn

#### Inadequate provision of Staff uniforms

The UGX 22.822Bn provided for uniforms can only dress 23,865 officers with a complete set of uniform which costs UGX 956,300 a pair yet each officer is entitled to 2 sets annually which amounts to UGX 112.051Bn. Additional UGX 89.229Bn be provided for at least two pairs of uniform.

#### Inadequate provision of Fuel, Lubricants, Oils.

UPF has a fleet of 10,843 (2024 Motor Vehicles, 8,756 motorcycles, 59 marine vessels 3 helicopters and 01 fixed wing aircraft). Each vehicle on average requires at least 10 liters of fuel per day at UGX 5,600 per liter, translating to UGX 221.630bn against a provision of UGX 59.941bn, leaving a funding gap of UGX 161.689bn.

#### Inadequate provision Repairs & Maintenance

The fleet needs to be in a good running condition for its optimal functionality. On average servicing a vehicle costs UGX. 531,234 per month which translates to UGX 65.310bn per year but only UGX 11.944bn is provided leaving a shortfall of UGX 53.366Bn. Also, UGX 9.165Bn is required for proper mobility and functionality of the aircrafts. With UGX 2.620 Bn that has been provided, UPF is trying to put a second aircraft in air out of the 4 aircrafts.

#### High attrition rate

UPF loses averagely 1,000 personnel due to attrition. This requires recruitment of 6000 personnel annually to increase the forces strength at a training cost of UGX 23.276Bn

#### Inadequate provision for skills development

It is critical for the Police to have continuous skills development to enhance professionalism, command & leadership. We require additional UGX 8.896bn to enable training in critical areas.

#### Inadequate decent staff accommodation.

74% entitled staff are living in self-made manyattas or renting outside the barracks using their meagre salary. The unit cost of a low-cost housing unit is UGX 41m and construction of 1,363 housing units would require UGX 95.883bn. The available funds of UGX 30bn can only construct 707 housing Units. Also, UGX 27.229Bn is required for renovation of existing barracks against a provision of UGX 3.559bn, since existing structures require renovation especially replacement of Asbestos roofs, electrical wires & fittings, plumbing & restoration of sewerage systems, general repairs & facelifting.

#### Slow implementation of the Sub County Policing Model.

The model is premised on concentrating limited resources at a Sub County for efficiency & effectiveness in providing policing services to the communities, by establishing a Police station per Sub County with a minimum of 18 personnel, 2 motorcycles per Police station, a counter phone & radio communication, an office & staff accommodation. UPF requires UGX 191Bn, however only UGX 44.415Bn is available.

#### Inadequate provision for CCTV maintenance & Radio Communication

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The 1st and 2nd phase of CCTV were concluded. This require integration and maintenance at UGX 27Bn but only UGX 3.209n has been provided. This requires procurement and installation of new communication infrastructure, accessories & radios in a phased manner. The UGX 3.356bn provided is insufficient, additional UGX 63.66bn is required.

### **AFCON 2027 Tournament**

Confederation of African Football (CAF) awarded hosting rights for African Cup of Nations (AFCON) 2027 to Kenya, Tanzania and Uganda under the PAMOJA bid. The Security Infrastructure needs for policing AFCON Tournament amount to UGX 21.159bn. This funding is necessary to ensure large crowd management & safety inside & outside the stadium, Intelligence Gathering & Surveillance, High-visibility patrols & public order, safeguarding critical infrastructure including hotels, airports & highway routes

### **Plans to improve Vote Performance**

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Crime Prevention and Investigation Management

Automation of UPF processes and procedures (ePIS).

Complete and fully operationalize the National CCTV project.

Expand K9 services to other parts of the country.

Strengthen the Forensics Capacity and Capability by remodeling and repurposing the Forensics Laboratory and equipping SOCOs in the field.

Construction and equipping Regional Forensics Referral Centre at Naguru.

Recruitment and training of new personnel

Increase the number of detectives and undertake additional specialized training

Improve staff Welfare

Construction to house 40 percent of entitled staff

Construction of the Police Hospital

Promotion of staff welfare, Duty free scheme, IGAs, Tailoring, Piggery, Poultry, Backyard farming, Mushroom growing etc

Develop infrastructure for education of Police children

Improve sports facilities, undertake staff wellness programs including psychosocial support

Human Resource Capital

Recruitment and training of new personnel; Refresher & Specialized skilling

Emergency Response services

Expand coverage of fire and marine services

Strengthen operations of airwing through aircraft maintenance and training of crews and acquisition of additional aircraft

Institutional infrastructure development

Improve the training infrastructure, Kabalye, Kikandwa, Olilim, Ikaffe, Kibuli.

Legalization of ownership of UPF Land Survey, Title processing.

Fast track implementation of the Sub County Policing Model

Construction of police stations in new districts and city divisions

Maintenance of UPF structures and facilities and renovation of existing dilapidated structures.

Maintain equipment in a fully operational state including aircrafts, boats and fire tenders.

Construct a marina.

Maintenance of UPF structures and facilities and renovation of existing dilapidated structures.

### **VII. Off Budget Support and NTR Projections**

#### **Table 7.1: Off Budget Support by Project and Department**

N/A

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**Table 7.2: NTR Projections(Uganda Shillings Billions)**

N/A

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### **VIII. PERSONNEL INFORMATION**

#### **Table 8.1: Staff Establishment Analysis**

N / A

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### **Table 8.2: Staff Recruitment Plan**

N/A