## **Vote Summary**

### V1: Vote Overview

This section sets out the Vote Mission, Strategic Objectives, and provides a description of the vote's services (i) Snapshot of Medium Term Budget Allocations

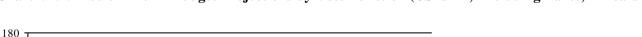
Table V1 below summarises the Medium Term Budget allocations for the Vote:

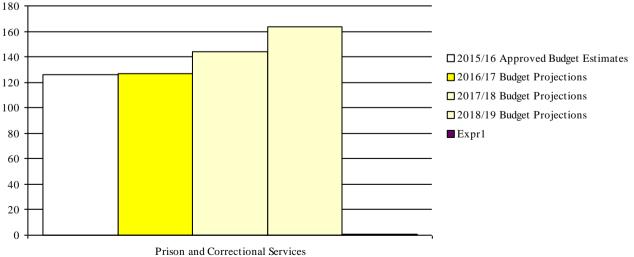
Table V1.1: Overview of Vote Expenditures (UShs Billion)

|                              |                     | 2014/15            | 2015            | /16                  | MTEF F  | Budget Proje | ctions  |
|------------------------------|---------------------|--------------------|-----------------|----------------------|---------|--------------|---------|
| (i) Excluding Arrears, Taxes |                     | 2014/15<br>Outturn | Approved Budget | Spent by<br>End Sept | 2016/17 | 2017/18      | 2018/19 |
|                              | Wage                | 31.235             | 46.020          | 10.246               | 45.856  | 48.149       | 50.557  |
| Recurrent                    | Non Wage            | 44.090             | 60.479          | 14.144               | 60.479  | 71.970       | 84.924  |
| Danalanna                    | GoU                 | 10.409             | 20.187          | 2.500                | 20.187  | 24.224       | 27.858  |
| Development                  | Ext.Fin             | 0.000              | 0.000           | 0.000                | 0.000   | 0.000        | 0.000   |
|                              | GoU Total           | 85.491             | 126.685         | 26.889               | 126.522 | 144.343      | 163.338 |
| Total GoU+D                  | onor (MTEF)         | 85.491             | 126.685         | 26.889               | 126.522 | 144.343      | 163.338 |
| (ii) Arrears                 | Arrears             | 0.000              | 11.392          | 3.430                | 0.000   | N/A          | N/A     |
| and Taxes                    | Taxes**             | 0.243              | 0.542           | 0.000                | 0.000   | N/A          | N/A     |
|                              | <b>Total Budget</b> | 85.734             | 138.619         | 30.319               | 126.522 | N/A          | N/A     |
| (iii) Non Tax                | Revenue             | 0.000              | 10.700          | 0.000                | 16.400  | 18.000       | 34.000  |
|                              | <b>Grand Total</b>  | 85.734             | 149.319         | 30.319               | 142.922 | N/A          | N/A     |
| Excluding                    | Taxes, Arrears      | 85.491             | 137.385         | 26.889               | 142.922 | 162.343      | 197.338 |

<sup>\*</sup> Donor expenditure data unavailable

The chart below shows total funding allocations to the Vote by Vote Function over the medium term: Chart V1.1: Medium Term Budget Projections by Vote Function (UShs Bn, Excluding Taxes, Arrears





<sup>\*\*</sup> Non VAT taxes on capital expenditure

### **Vote Summary**

#### (ii) Vote Mission Statement

The Vote's Mission Statement is:

To contribute to the protection and development of society by providing safe, secure and humane custody of prisoners while placing human rights at the centre of their correctional programmes.

### (iii) Vote Outputs which Contribute to Priority Sector Outcomes

The table below sets out the vote functions and outputs delivered by the vote which the sector considers as contributing most to priority sector outcomes.

Table V1.2: Sector Outcomes, Vote Functions and Key Outputs

| Sector Outcome 1:                                                                     | Sector Outcome 2:                                                        | Sector Outcome 3:                                      |
|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------|
| Strenghtened legal and policy frameworks for JLOS operations and national development | Access to JLOS services particularly for the vulnerable persons enhanced | Observance of Human rights and accountability promoted |
| Vote Function: 12 57 Prison and Corre                                                 | ectional Services                                                        |                                                        |
| Outputs Contributing to Outcome 1:                                                    | Outputs Contributing to Outcome 2:                                       | Outputs Contributing to Outcome 3:                     |
| None                                                                                  | Outputs Provided                                                         | Outputs Provided                                       |
|                                                                                       | 125705 Prisons Management                                                | 125701 Rehabilitation & re-integration of              |
|                                                                                       | Capital Purchases                                                        | offenders                                              |
|                                                                                       | 125780 Construction and Rehabilitation of Prisons                        |                                                        |

### V2: Past Vote Performance and Medium Term Plans

This section describes past and future vote performance, in terms of key vote outputs and plans to address sector policy implementation issues.

#### (i) Past and Future Planned Vote Outputs

2014/15 Performance

- 1 Rate of recidivism reduced from 26% to 23% as a result of intensified rehabilitation programmes
- 2 Average length of stay on remand reduced from 11.4 to 10.5 months (capital offenders) & from 3 to 2 months (petty offenders); however, remand population increased from 55.1% to 55.4%.
- 3 Staff prisoner ratio increased from 1:8 to 1:7 due to recruitment and training of 1,338 staff warders and wardresses. The ideal is 1:3
- 4 Increased Prisons holding capacity by 1,619 (10.9%) from 14,898 to 16,517 arising from completion of construction/renovation of Ruimi, Oyam, Amita, Tororo and Mbarara prisons.
- 5 Escape rate reduced from 8.4 to 7.5 per 1,000 held prisoners
- 6 Reduced mortality rate among prisoners from 1/1,000 to 0.75/1000 prisoners
- 7 Prisons farms contributed 35% to prisoners' maize feeding requirement.

Preliminary 2015/16 Performance

For FY2015/2016, the following has been achieved at output level basing on strategic objectives;

### Vote Summary

Enhance safety and security of prisoners, staff and the public:

a) Completed construction of prisoners' wards at Ruimi, Isingiro, Amuru, and Kaabong prisons and a perimeter fence at Upper prison.

- b) Installation of security equipment (CCTV cameras) at Masaka and Gulu prisons ongoing
- c) Enhanced security by incarcerating a daily average of 45,125 prisoners.

Rehabilitate reform and reintegrate prisoners

2,335 inmates on formal educational programs facilitated with scholastic materials.

9,274 inmates are undergoing training in life skills (9,156 in agricultural skills; 118 in vocational skills)

15,182 inmates given rehabilitative guidance and counseling

12,888 inmates linked to outside world (actors of criminal justice system)

800 offenders reintegrated back into their communities.

42 inmates trade tested in various vocational trades

Contribute to access to justice

Remand population has remained at 55.4%

□A daily average of 987 prisoners produced to 213 courts spread country wide – procurement of 18 vehicles ongoing

Protect and promote human rights of offenders and staff.

Construction of water borne toilets in prisons to eliminate the 'Night soil bucket system' of sanitation and improve sanitation ongoing

Staff and Prisoners' welfare

Construction of 38 staff housing units Arua, Koboko, and Kitalya prisons is ongoing.

All children (240) of female prisoners staying in prison given welfare support for growth and development.

Medical drugs for opportunistic infections and nutritional support given to 662 staff living with HIV/AIDS.

15 regional health units provided with various medical supplies and sundries;

45,125 inmates provided with a pair of uniform each

### Vote Summary

All uniformed staff provided with a pair of uniform each

Enabled 87 staff to construct homes through the Prisons Duty Free shop.

Prisons farms production

- Completed the feasibility studies for development of irrigation systems at Ruimi, Ibuga and Mubuku farm prisons.
- Procurement of 24 tractors and accessories, and 1 bulldozer to enhance food production on prisons farms ongoing
- c) Construction of 4 maize rabos at Isimba, Ibuga, Kiburara and 14 maize cribs at Bugungu YP, Lugore, Amita, Kiburara, Kalidima and Kijumba prisons to reduce post-harvest losses ongoing.
- Construction of a drying platform at Amita ongoing. d)

Promote professionalism and management accountability

- 05 officers are undergoing management training at UMI. a)
- Procurement of construction equipment (Tipping lorry and Hydro form machine) to reduce costs by using Force on Account is on going
- c) Service delivery standards enforced in 247 prisons, 16 regional offices, 58 prison districts & 21 divisions; 23 prisons farms inspected

| Vote, Vote Function<br>Key Output | Approved Budget and Planned outputs                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 5/16<br>Spending and Outputs<br>Achieved by End Sept                                                                                                                                                                                                                                                                                                                                                              | 2016/17<br>Proposed Budget and<br>Planned Outputs                                                                                                                                                                                                                                                                                                                                                                                         |  |  |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| Vote: 145 Uganda Prison           | ns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |
| Vote Function: 1257 Pris          | on and Correctional Services                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |
| Output: 125701                    | Rehabilitation & re-integration of                                                                                                                                                                                                                                                                                                                                                                                                                                                      | of offenders                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |
| Description of Outputs:           | 11,200 prisoners imparted with life skills (8,200 with agricultural skills and 3,000 with vocational skills - Carpentry, tailoring, metal fabrication, hand craft and screen printing); 30,000 offenders linked to the outside world; 500 prisoners reintegrated to their communities; All prisoners and staff given spiritual guidance; 3,000 prisoners on formal education programs in 10 prisons supported with scholastic materials; Guidance and counseling given to all prisoners | 9,274 prisoners are undergoing life skills training; 12,888 offenders linked to the outside world; 800 prisoners reintegrated to their communities; All prisoners and staff given spiritual guidance; 2,335 prisoners on educational programmes in 10 prisons supported with scholastic materials; Guidance and counseling given to 15,182 prisoners and all staff; Recidivism expected to reduce from 23% to 21% | 11,700 prisoners imparted with life skills (8,700 with agricultural skills and 3,000 with vocational skills); 7,000 offenders linked to the outside world; 800 prisoners reintegrated to their communities; All prisoners and staff given spiritual guidance; 3,500 prisoners on formal education programs in 10 prisons supported; Guidance and counseling given to 20,000 prisoners and all staff; Recidivism reduced from 21% to 20.5% |  |  |

# **Vote Summary**

| Vote, Vote Function<br>Key Output                                              | Approved Budget<br>Planned outputs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2015<br>and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 5/16<br>Spending and<br>Achieved by F                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                            | 2016/17<br>Proposed Budget and<br>Planned Outputs                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                            |  |
|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
|                                                                                | and staff; Recidivis                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | m reduced                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                            |  |
| Danfannan an Indiantana                                                        | from 23% to 21%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                            |  |
| Performance Indicators: Percentage of Prisons farm contribution to the overall | 50                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 50                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                            | 50                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                            |  |
| prisoners feeding requirements                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                            |  |
| Number of prisoners on                                                         | 3,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2335                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                            | 3500                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                            |  |
| formal education programme                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                            |  |
| Number of offenders on rehabilitative programs                                 | 11200                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 15182                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                            | 20000                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                            |  |
| Output Cost                                                                    | : UShs Bn:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1.138                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | UShs Bn:                                                                                                                                                                                                                                                                                                                                       | 0.116                                                                                                                                                                                                                                                                                                                                      | UShs Bn:                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1.109                                                                                                                                                                      |  |
| Output: 125702                                                                 | Prisoners and Staff                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Welfare                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                            |  |
| Description of Outputs:                                                        | A daily average of prisoners looked af with basic necessiti All uniformed staff a pair of uniform eaitems (soap, disinfe blades) provided to – 2,200 female prisprovided with 1009 requirements; 242 provided with kitch feeding pans and copots.); Duty free sh (cement, iron sheet ridges, chain link a procured and sold tenabling at least 70 construct homes; 1 maintained; 283 ba with their mothers; looked after; 700 s with HIV/AIDS su (provide with nutri supplementation an opportunistic infections.) | ter (provided les of life); dressed with ach; sanitary extants, razor all prisoners loners of sanitary prisons len utensils (looking looking l | each, 7,435 sta<br>pair of uniform<br>prisoners provi<br>items; a daily<br>female prisone<br>adequate sanita<br>prisons provide<br>utensils; Staff<br>through support<br>and spouses to<br>NAADS progr<br>shop materials<br>sold to staff - et<br>to construct ho<br>staying with the<br>prison looked a<br>living with HI's<br>supported with | ed after and pair of uniform off dressed with a neach; all ided with sanitary average of 2,066 ars provided with ary items; 247 ed with kitchen welfare improved rting female staff male staff under amme; Duty free procured and enabling 87 staff omes; 240 babies eir mothers in after; 662 staff V/AIDS h nutritional on and drugs for | A daily average of 4 prisoners looked aftwith basic necessitic 8,585 uniformed stawith a pair of unifor sanitary items provie prisoners – 2,700 fe prisoners provided vanitary requirement 247 prisons provided kitchen utensils; Dumaterials procured a staff - enabling at le to construct homes; vehicles maintained staying with their mprison looked after; living with HIV/AII supported with nutr supplementation and opportunistic infections. | er (provided es of life); ff dressed m each; ded to all male with 100% es; I with ty free shop ast 100 staff 140 es; 240 babies others in 700 staff DS itional I drugs for |  |
| Performance Indicators: A daily average of prisoners                           | 45,534                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 45125                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                            | 48706                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                            |  |
| looked after (fed) % of prisoners dressed with                                 | 100                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 100                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                            | 100                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                            |  |
| prisoners uniform                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 100                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                            |  |
| % of staff housed                                                              | 100                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 14                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                            | 65                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                            |  |
| Output Cost                                                                    | : UShs Bn:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 53.089                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | UShs Bn:                                                                                                                                                                                                                                                                                                                                       | 11.046                                                                                                                                                                                                                                                                                                                                     | UShs Bn:                                                                                                                                                                                                                                                                                                                                                                                                                                               | 56.257                                                                                                                                                                     |  |
|                                                                                | Prisons Managemen                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                            |  |
| Description of Outputs:                                                        | Service delivery sta<br>human rights obser<br>compliance enforce<br>prisons; 10,560M7<br>produced; access to<br>enhanced through t<br>a daily average of 1                                                                                                                                                                                                                                                                                                                                                         | vance and<br>ed in 242<br>F of Maize<br>o justice<br>ransporting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                | observance and<br>forced in 247<br>OMT of maize                                                                                                                                                                                                                                                                                            | Phase 1 of Prisoners<br>Management Inform<br>System (PMIS) imp<br>vehicles procured for<br>production of prisor<br>and other service de<br>Service delivery star                                                                                                                                                                                                                                                                                       | lation<br>lemented; 9<br>or<br>lers to court<br>livery areas;                                                                                                              |  |

# **Vote Summary**

|                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2015                                                                                                                                                                                                                                   | /16                                                         |                                                                                                                                                                                                                                                                            | 2016/17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                     |
|--------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Vote, Vote Function<br>Key Output                      | Approved Budget a<br>Planned outputs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                        | Spending and Ou<br>Achieved by End S                        |                                                                                                                                                                                                                                                                            | Proposed Budget and<br>Planned Outputs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | l                                                                                                                                                                   |
| Performance Indicators:                                | prisoners to 213 cour country wide; Prison maintained; utility bit Electricity and teleple equipment such as whoilers, radios etc. m security equipment (cameras) procured at at Masaka and Gulu Prisons; Low cost so adopted through repatailoring equipment a prison, Land for 8 pri (Ibuga, Amita, Nama Kumi, Kamuge, Ivuk Kayanja) surveyed at Construct 1 drying p Amita, 14 maize crib Bugungu YP, Lugore Kiburara, Kaladima at Kijumba and construct I simba, Ibuga, Kit Lugore prisons to im production and reduction and reduction and evaluation of the second construction and evaluation of the second construction and evaluation and evaluation of the second construction and evaluation and evaluatio | as buildings ills (Water, none) paid; rater pumps, naintained; CCTV and installed Main plutions air of at Upper asons alu, Erute, cula, and titled; latform at the e, Amita, and and prove food ce on post-risons farms ent activities |                                                             | output on; access to rough y average of courts; naintained; quipment os, boilers, ned; tractors and dozer, allation of I other equipment, vate oratories and g initation in plex, maize cribs gore, Amita, a and onstruction installation s at Isimba, I the 17 other ties | human rights observant compliance enforced in prisons 16,200MT of M produced; access to just enhanced through trans a daily average of 1,32 prisoners to 213 courts country wide; Prisons maintained; utility bill equipment such as wat boilers, radios etc. mais security equipment for prisons procured and it Land for 10 prisons sus and titled; Construct 1 storage at Ruimi and cribs at Bugungu YP, Amita, and Kiburara to food production and repost-harvest losses; 25 farms and other development of the prisons and the development of the production and repost-harvest losses; 25 farms and other development of the prisons and other development of the prisons and other development. | m 247 Maize stice ssporting 11 s spread buildings s paid; er pumps, intained; r selected installed; rveyed silo 4 maize Lugore, o improve educe on 3 prisons opment |
| Warder to prisoner ratio                               | 1:07                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                        | 07                                                          |                                                                                                                                                                                                                                                                            | 1:07                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                     |
| Number of prisons whose land has been surveyed         | 8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                        | 1                                                           |                                                                                                                                                                                                                                                                            | 10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                     |
| A daily average of prisoners delivered to courts       | 1,527                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                        | 987                                                         |                                                                                                                                                                                                                                                                            | 1321                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                     |
| % prison where the bucket<br>system is eliminated      | 100                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                        | 76.1                                                        |                                                                                                                                                                                                                                                                            | 100                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                     |
| % of remand prisoners to the total prisoner population | 50                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                        | 54.4                                                        |                                                                                                                                                                                                                                                                            | 50                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                     |
| Output Cost:                                           | UShs Bn: 5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 57.476                                                                                                                                                                                                                                 | UShs Bn:                                                    | 12.165                                                                                                                                                                                                                                                                     | UShs Bn:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 61.387                                                                                                                                                              |
| •                                                      | Aurchison Bay Hospi                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                        |                                                             |                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                     |
| Description of Outputs:                                | 10,000 in-patients ar<br>out patients treated; I<br>machinery maintaine                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | hospital                                                                                                                                                                                                                               | 200 in-patients and patients treated; ho machinery maintain | spital                                                                                                                                                                                                                                                                     | 16,000 in-patients and<br>out patients treated; X<br>procured for Murchiso<br>hospital; hospital mach<br>maintained                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | -ray<br>n Bay                                                                                                                                                       |
| Performance Indicators:                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                        |                                                             |                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                     |
| mortality rates                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                        |                                                             |                                                                                                                                                                                                                                                                            | 0.75                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                     |
| Output Cost:                                           | UShs Bn:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 0.419                                                                                                                                                                                                                                  | UShs Bn:                                                    | 0.075                                                                                                                                                                                                                                                                      | UShs Bn:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 0.419                                                                                                                                                               |
| Output: 125780                                         | Construction and Rel                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | nabilitation (                                                                                                                                                                                                                         | of Prisons                                                  |                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                     |
| Description of Outputs:                                | Staff welfare improve construction of 44 ne                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                        | GoU Projects for F                                          | Y2015/2016                                                                                                                                                                                                                                                                 | Staff welfare improved construction 36 housing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                     |
|                                                        | C                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                        | Vote Overview                                               |                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                     |

# **Vote Summary**

| Vote, Vote Funct<br>Key Output      | ion                          | Approved Budge<br>Planned outputs                                                                                                  |                                                             | 5/16<br>Spending and<br>Achieved by E                                                                            |                                                                                      | 2016/1<br>Proposed Budg<br>Planned Outpu                                                     | et and                                                                 |  |
|-------------------------------------|------------------------------|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------|--|
|                                     |                              | housing units at A and Kitalya prison holding capacity is through emergence establishment of p Bidibidi and Oron completion of all | ns. Prisons<br>increased<br>by<br>prisons at<br>m Tikau and | Construction o<br>units at Kitalya<br>Koboko, procu                                                              | f 38 housing<br>a, Arua and<br>rement of 7,151<br>upport low cost                    | Lugore Prison, staff accommod and installed at renovations don prison, Renovat Remand prison | 30 uniports for ation procured Luzira; minor e at Mbale ion of Kampala |  |
|                                     |                              | construction proje                                                                                                                 |                                                             | Ruimi, perimet                                                                                                   | ers' twin ward at<br>ter wall fence at<br>and a cotton store                         | Construction of completed.                                                                   |                                                                        |  |
|                                     |                              |                                                                                                                                    |                                                             | JLOS projects                                                                                                    | for FY2015/2016                                                                      |                                                                                              |                                                                        |  |
|                                     |                              |                                                                                                                                    |                                                             | Construction of toilets in 33 presanitation, fend prison, ongoing                                                | isons to improve<br>ring of Namalu                                                   |                                                                                              |                                                                        |  |
|                                     |                              |                                                                                                                                    |                                                             | JLOS projects<br>from previous                                                                                   | brought forward financial years                                                      |                                                                                              |                                                                        |  |
|                                     |                              |                                                                                                                                    |                                                             | Completed correception central Amuru, Kaabo 4 prisoners' was prison, and ren Kampala Rema prisons, Namal ongoing | es at Isingiro,<br>ng, renovation of<br>ards at Tororo<br>ovation of<br>and and Gulu |                                                                                              |                                                                        |  |
|                                     |                              |                                                                                                                                    |                                                             | 35 stations (Na                                                                                                  |                                                                                      | ),                                                                                           |                                                                        |  |
|                                     |                              |                                                                                                                                    |                                                             | Galilaya, Busa<br>Ngogwe, Nago                                                                                   | ana, Nakifuma,<br>je, Nakisunga,<br>wigulu, Kagoma,<br>alangala,                     |                                                                                              |                                                                        |  |
|                                     |                              |                                                                                                                                    |                                                             | Kasaali, Kakuu                                                                                                   | nto, Bukomero,<br>dongo, Kisoko,<br>Giligili,<br>Licheche, and                       |                                                                                              |                                                                        |  |
| Performance Ind                     |                              | .=                                                                                                                                 |                                                             | •                                                                                                                |                                                                                      |                                                                                              |                                                                        |  |
| Carrying capacity                   | y of prisons<br>Output Cost: |                                                                                                                                    | 4.014                                                       | 310<br>UShs Bn:                                                                                                  | 0.220                                                                                | 17634<br><i>UShs Bn:</i>                                                                     | 4.02                                                                   |  |
| Vote Function C<br>Cost of Vote Ser |                              | UShs Bn:<br>UShs Bn:                                                                                                               |                                                             | 9 UShs Bn:<br>5 UShs Bn:                                                                                         |                                                                                      | UShs Bn:<br>UShs Bn:                                                                         | 142.922<br>142.922                                                     |  |

<sup>\*</sup> Excluding Taxes and Arrears

2016/17 Planned Outputs

### **Vote Summary**

Enhance safety and security of prisoners, staff and the public:

- a) Increase Prisons holding capacity by 200 from 17,434 to 17,634 arising from completion of constructions and renovation of prisons at Nebbi, Amuru, and Mbale
- b) Procure and install security equipment for High security prisons
- c) Reduce escape rate from 7.0 to 6.5 per 1,000 held prisoners
- d) Maintain mortality rate among prisoners at 0.75/1000 prisoners; X-ray procured for Murchison Bay hospital
- e) Enhance security by incarcerating a daily average of 48,706 prisoners.

#### Rehabilitate reform and reintegrate prisoners

- a) Reduce rate of recidivism from 21% to 20% through various rehabilitation programmes;
- b) 3,500 inmates on formal educational programs facilitated with scholastic materials.
- c) 11,700 inmates imparted with life skills (8,200 in agricultural skills; 3,000 in vocational skills)
- d) 15,182 inmates given rehabilitative guidance and counseling
- e) 7,000 inmates linked to outside world (actors of criminal justice system)
- f) 800 offenders reintegrated back into their communities.

#### Contribute to access to justice

- c) Reduce average length of stay on remand from 10.5 to 10 months (capital offenders) & from 3 to less than 2 months (petty offenders) sector target
- d) Reduce remand population from 55.4% to 50% sector target
- e) A daily average of 1,312 prisoners produced to 213 courts spread country wide procure 13 vehicles
- f) Ensure 100% adherence to administration of sentences as passed by court

Protect and promote human rights of offenders and staff.

a) Increase level of provision of basic necessities of life (meals, medical care, clothing and sanitary items). Children staying with their mothers in prison given special care for growth and development.

### **Vote Summary**

Staff and Prisoners' welfare

- a) Improve staff living conditions through construction of 36 staff houses at Lugore prison
- b) A daily average of 48,706 prisoners looked after (provided with food, clothing, beddings, sanitary items and other basic necessities of life);
- c) All children (283) of female prisoners staying in prison given welfare support for growth and development.
- d) Medical and nutritional support given to 700 staff living with HIV/AIDS (provided with nutritional supplementation and drugs for opportunistic infections);
- e) 15 regional health units provided with various medical supplies and sundries;
- g) 8,568 uniformed staff provided with a pair of uniform each
- h) Duty free shop materials procured and sold to staff enabling them to construct homes.
- i) Improve staff welfare through Prisons SACCO savings

Prisons farms production-

Reducing tax payers' burden on maintaining offenders in custody by undertaking three (3) projects - 1) seed production, 2) cotton production and 3) maize grain production.

- a) Increase prisons farm contribution to prisoners' maize feeding requirements from 35% to 50%; Produce 16,200MT of maize worth shs16.2bn in NTR from the Prisons farms
- b) Reduce post harvest losses by Procuring and installing a 3,000MT silo storage at Ruimi, constructing 4 maize cribs at Bugungu YP, Amita, Kiburara, and Mwinaina.
- c) Produce 27,840 bales of cotton (2.3% of country cotton requirement) from 11,600acres and 4,050,000 kgs of maize seed (7% of country maize seed requirement) from 3,000acres if funding is secured proposal submitted to Ministry of Finance

Promote professionalism and management accountability

- a) Train 05 officers in management courses at UMI.
- b) Recruit and train 1,150 staff in Prisons Management
- c) Conduct research to guide Policy formulation and development Develop a corrections Policy
- d) Enforce and monitor service delivery standards in 247 prisons, 16 regional offices, 58 prison districts

### **Vote Summary**

& 21 divisions; 23 prisons farms inspected

Table V2.2: Past and Medum Term Key Vote Output Indicators\*

|                                                            |                    | 2015/            | 16                     | MTEF I  | Projections |         |
|------------------------------------------------------------|--------------------|------------------|------------------------|---------|-------------|---------|
| Vote Function Key Output<br>Indicators and Costs:          | 2014/15<br>Outturn | Approved<br>Plan | Outturn by<br>End Sept | 2016/17 | 2017/18     | 2018/19 |
| Vote: 145 Uganda Prisons                                   |                    |                  | •                      |         |             |         |
| Vote Function:1257 Prison and Correct                      | ctional Services   |                  |                        |         |             |         |
| Number of offenders on                                     |                    | 11200            | 15182                  | 20000   | 23500       | 24000   |
| rehabilitative programs                                    |                    |                  |                        |         |             |         |
| Number of prisoners on formal                              |                    | 3,000            | 2335                   | 3500    | 3500        | 4000    |
| education programmes                                       |                    |                  |                        |         |             |         |
| Percentage of Prisons farm                                 |                    | 50               | 50                     | 50      | 70          | 100     |
| contribution to the overall prisoners feeding requirements |                    |                  |                        |         |             |         |
| % of staff housed                                          |                    | 100              | 14                     | 65      | 80          | 100     |
| % of prisoners dressed with prisoners uniform              |                    | 100              | 100                    | 100     | 100         | 100     |
| A daily average of prisoners looked after (fed)            |                    | 45,534           | 45125                  | 48706   | 53679       | 57744   |
| % of remand prisoners to the total prisoner population     |                    | 50               | 54.4                   | 50      | 40          | 30      |
| % prison where the bucket system is eliminated             |                    | 100              | 76.1                   | 100     | 100         | 100     |
| A daily average of prisoners delivered to courts           |                    | 1,527            | 987                    | 1321    | 1620        | 1985    |
| Number of prisons whose land has been surveyed             |                    | 8                | 1                      | 10      | 50          | 50      |
| Warder to prisoner ratio                                   |                    | 1:07             | 07                     | 1:07    | 1:07        |         |
| mortality rates                                            |                    |                  |                        | 0.75    | 0.6         | 0.5     |
| Carrying capacity of prisons                               |                    | 17,434           | 310                    | 17634   | 17800       | 18200   |
| Vote Function Cost (UShs bn)                               | 85.734             | 137.385          | 26.889                 | 142.922 | 162.343     | 197.338 |
| Cost of Vote Services (UShs Bn)                            | 85.734             | 137.385          | 26.889                 | 142.922 | 162.343     | 197.338 |

Medium Term Plans

#### A) ENHANCING PRISONS FARM PRODUCTION AND PRODUCTIVITY

Reducing tax payers' burden of maintaining offenders in custody while contributing to national economy

Three (3) projects will be undertaken:

- 1. Commercial maize for feeding prisoners and staff;
- 2. Maize Seed Production and Processing,
- 3. Cotton Production,

Prisons Farms will act as "Nucleus Farms" for production, processing & marketing of produce (outreach for farmers around the prison) to:

| Vote | <b>Summary</b> |  |
|------|----------------|--|

- create wealth for rural farmers which is in line with NDP;
   act as centers of learning for farmers (as a show case);
   agent of delivery of government programmes
- B) ENHANCING SAFETY AND SECURITY OF PRISONERS, STAFF AND THE PUBLIC BY;
- 1. Solving congestion problem of Luzira through;
  - Public Private Partnership relocation project
  - Construction of Mini max prisons at Kitalya
- 2. Acquisition of security equipment that matches the changing profiles of prisoners
- 3.□ Construction and rehabilitation of prisons to reduce congestion shs19bn for 5 low security prisons per year
- 4. Reducing congestion through renovation of prisons shs120bn.
- 5. Computerization of the service to improve prisoners and staff information management shs5.2bn
- 6. Establishing and equipping a security special unit
- C) ENHANCE ACCESS TO JUSTICE BY;
- 1. Timely delivery of prisoners to court Procure 20 buses shs5.6bn, 20 trucks shs2.2bn, 30 mini trucks shs2.1bn and 30 pickups shs2.1bn to facilitate delivery of prisoners to court
- D) REDUCING SPECIFIC INCIDENCES OF HUMAN RIGHTS VIOLATION THROUGH;
- a) Improving staff welfare by constructing low cost staff houses (500 housing units at shs80 million each) in various prisons per year shs.40bn
- b) Wealth creation programmes support to spouses of male staff and female staff, Staff Duty Free Shop and Prisons SACCO

This is to improve the staff living conditions that will contribute towards reduction of staff attrition

#### E) PROFESSIONALIZATION OF THE SERVICE THROUGH;

### **Vote Summary**

- 1. Restructuring Uganda Prisons Service; job descriptions, person specifications and staff development plan
- 2. Recruitment and staff training (1,150 staff per annum)

#### (ii) Efficiency of Vote Budget Allocations

Development of maize seed and cotton production farms and installation of irrigation system at Ruimi, Mubuku and Ibuga prisons to reduce drought effects enhance production and generate budget savings that will be channeled to cater for other critical unfunded priorities.

Low cost solutions in constructions using Force on Account to construct low cost staff houses to improve staff accommodation.

Afforestation to generate enough wood fuel to mitigate the high expenditure on wood fuel and adverse climatic effects.

Strengthening the capacity of prisons industries to cater for tailoring, furniture and rehabilitation needs of inmates.

Table V2.3: Allocations to Key Sector and Service Delivery Outputs over the Medium Term

|                          | (i) Allocat |         | (ii) % Vote Budget |         |         |         |         |         |
|--------------------------|-------------|---------|--------------------|---------|---------|---------|---------|---------|
| Billion Uganda Shillings | 2015/16     | 2016/17 | 2017/18            | 2018/19 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Key Sector               | 115.7       | 122.8   | 133.3              | 155.3   | 84.2%   | 85.9%   | 82.1%   | 78.7%   |
| Service Delivery         | 116.1       | 123.2   | 133.8              | 161.8   | 84.5%   | 86.2%   | 82.4%   | 82.0%   |

Computerization of the service to improve data storage, communication and enhance security of Prisons

Investment in prisons farms through capitalization and irrigation to improve food production to generate budget savings that will cater for other critical service delivery areas.

Recruitment and training of staff that is tailored to the current security and correctional needs

Construction and rehabilitation of prisons to increase holding capacity for the ever increasing number of prisoners

Table V2.4: Key Unit Costs of Services Provided and Services Funded (Shs '000)

| Unit Cost<br>Description  | Actual 2014/15   | Planned 2015/16 | Actual<br>by Sept | Proposed 2016/17 | Costing Assumptions and Reasons for any Changes and Variations from Plan                                                                                                                                                                  |
|---------------------------|------------------|-----------------|-------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Vote Function: 1257 Priso | n and Correction | al Services     |                   |                  |                                                                                                                                                                                                                                           |
| Staff uniform             |                  | 268             | 121               | 75               | The costing depends on the accessories purchased (boots, officers' shoes, crome buttons, lenyards, socks, berrets, belts, badges of ranks, pips etc). Full set of uniform is estimated at shs 500,000                                     |
| Feeding a prisoner        |                  | 3               | 3                 | 3                | The estimated unit cost per prisoner per day is shs.3,000. It is assumed that Prisons farm produce will supplement the food budget and that Ministry of Finance will provide some additional funding of shs.7.24bn to cover the shortfall |
| Dressing prisoners -      |                  | 17              | 17                | 17               | It is assumed that the cost of materials                                                                                                                                                                                                  |

### **Vote Summary**

| Unit Cost<br>Description | Actual 2014/15 | Planned 2015/16 | Actual<br>by Sept | Proposed 2016/17 | Costing Assumptions and Reasons for any Changes and Variations from Plan |
|--------------------------|----------------|-----------------|-------------------|------------------|--------------------------------------------------------------------------|
| uniform                  |                |                 |                   |                  | will remain the same. Prisoners' population is the major cost driver.    |

#### (iii) Vote Investment Plans

Maize seed and cotton production in UPS - shs135.1bn, establishment of irrigation systems at Ruimi, Mubuku and Ibuga prisons—shs12.96bn.This is to enhance prisons farm production and generate a saving to be channeled towards other critical unfunded/underfunded service delivery areas

Purchase of security equipment to match the changing profiles of offenders- shs.4.65bn. This is to enable the service execute its mandate of custody of prisoners

Procurement of vehicles to facilitate delivery of prisoners to court - shs.12bn. This is to enable timely production of prisoners to court and enhance access to justice.

Construction of low cost staff houses (500 housing units at shs.80 million each) in various prisons per year shs.40bn. This is to improve the staff living conditions that will contribute towards reduction in staff attrition

Construction and renovation of prisons - shs.120bn to reduce congestion and improve prisoners' living conditions.

Computerization of the service – shs.5.2bn to improve data management, effective communication and security of the prisons.

Table V2.5: Allocations to Capital Investment over the Medium Term

| •                                        | (i) Allocation (Shs Bn) |         |         |         |         | (ii) % Vote Budget |         |         |  |
|------------------------------------------|-------------------------|---------|---------|---------|---------|--------------------|---------|---------|--|
| Billion Uganda Shillings                 | 2015/16                 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 2016/17            | 2017/18 | 2018/19 |  |
| Consumption Expendture(Outputs Provided) | 121.3                   | 130.5   | 127.9   | 148.9   | 88.3%   | 91.3%              | 78.8%   | 75.5%   |  |
| Grants and Subsidies (Outputs Funded)    | 0.4                     | 0.4     | 0.5     | 6.5     | 0.3%    | 0.3%               | 0.3%    | 3.3%    |  |
| Investment (Capital Purchases)           | 15.7                    | 12.0    | 33.9    | 41.9    | 11.4%   | 8.4%               | 20.9%   | 21.2%   |  |
| Grand Total                              | 137.4                   | 142.9   | 162.3   | 197.3   | 100.0%  | 100.0%             | 100.0%  | 100.0%  |  |

Major Capital purchases in FY2016/17 will include the following:

Provision of farm inputs (shs5.727bn)

Purchase and installation of silo storage – shs4. 178bn

Information and Communication Technology – shs.1.612bn

Purchase of Vehicles for production of prisoners to court, transportation prisoners' ration, monitoring human rights activities and supporting farm activities – shs2.727bn

Construction of staff houses – shs1.4bn

Construction and renovation of prisons - Shs.2bn

| Vote Summary                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                      |
|--------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Table V2.6: Major Ca                                                     | pital Investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                      |
| Project, Programme                                                       | 2015/16                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2016/17                                                                                                                                                                                                                                                                                                                                                                                              |
| Vote Function Output  UShs Thousand                                      | Approved Budget, Planned<br>Outputs (Quantity and Location)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Actual Expenditure and<br>Outputs by September<br>(Quantity and Location)                                                                                                                                                                                                                                                                                                                                                                                                                                              | Proposed Budget, Planned<br>Outputs (Quantity and Location)                                                                                                                                                                                                                                                                                                                                          |
| Project 0386 Assistance to th                                            | e UPS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | , , ,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                      |
| 125775 Purchase of Motor<br>Vehicles and Other<br>Transport<br>Equipment | 14 Vehicles for production of prisoners to court, transportation of prisoners' rations and monitoring service delivery, 3 vehicles to support farming activities procured.                                                                                                                                                                                                                                                                                                                                                                                         | Procurement of 18 vehicles (1 bus, 10 pickups, 2 lorries, 3 mini buses, 1 tipper truck n 1 station wagon) for production of prisoners to court and monitoring service delivery is ongoing - at evaluation stage.                                                                                                                                                                                                                                                                                                       | 9 vehicles procured for delivery of Prisoners to courts, transfer of high profile prisoners, regional operations (Kigezi region), distribution of Staff Duty Free Shop materials, delivery of quartermaster supplies and aiding service delivery; 8 motor cycles procured for operations of district offices and welfare & rehabilitation function                                                   |
| Tota<br>GoU Developmen<br>External Financing                             | t 1,922,500                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 500,402<br>500,402<br>0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>2,727,000</b> 2,727,000 0                                                                                                                                                                                                                                                                                                                                                                         |
| 125777 Purchase of                                                       | 23 tractors and accessories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Procurement of 20 tractors and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | A 3,000MT Silo storage                                                                                                                                                                                                                                                                                                                                                                               |
| Specialised<br>Machinery &<br>Equipment                                  | procured to enhance farm production, security and ICT equipment installed (Masaka and Gulu prisons); Health of prisoners and staff enhanced by procuring clinical diagnostic equipment for Murchison Bay Hospital; Budget saving measures adopted through purchase of a hydro form machine and 1 tipper lorry to enable use of Force on Account; Cost Saving measures adopted through repair of a tailoring workshop at Upper prison.                                                                                                                              | accessories, contractors for installation of CCTV cameras and other classified security equipment, 2 hammer mills and 2 maize shellers, assorted construction equipment ongoing. 44 tractors, 3 lorries and other farm equipment maintained in all prisons farms;                                                                                                                                                                                                                                                      | procured and installed at Ruimi<br>Prison farm; A set of Land<br>Survey Equipment procured;<br>Security equipment procured                                                                                                                                                                                                                                                                           |
| Tota                                                                     | 9,025,723                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 784,199                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 4,832,714                                                                                                                                                                                                                                                                                                                                                                                            |
| GoU Developmen                                                           | . , , .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 784,199                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 4,832,714                                                                                                                                                                                                                                                                                                                                                                                            |
| External Financing  125780 Construction and Rehabilitation of Prisons    | Night soil bucket system eliminated in 58 prisons by constructing water borne toilets. sanitation improved in Luzira complex by completing renovation of the Luzira complex sewerage line; 44 new staff housing units constructed at Kitalya, Arua and Koboko, and 20 staff housing units completed at Ndorwa prison. All construction projects for last financial years (a second prisoners' twin ward at Ruimi, Upper Prison Luzira - wall fence, prisoners' twin ward at Ruimi- FY2011/12, cotton store at Mubuku, expansion and renovation of Mbarara Prisons, | GoU Projects for FY2015/2016  Construction of 38 housing units at Kitalya, Arua and Koboko and water borne toilets in 33 prisons (Makulubita, Buwunga, Lwemiyaga, Ndagwe, Mateete, Rwebitakuli, Nkozi, Kitala, Kayanja, Buvuma, Bukulula, Kitanda, Mukungwe, Buseruka, Lobule, Bugambe, Lwamaggwa, Kabira, Butagaya, Ivukula, Rubanda, Wabusana, Kyegegwa, Buyinja, Kibiito, Kidera, Kapeeka, Kanoni, Kacheera, Kakumiro, Kijjumba, Kayonza, Kakuuto) (Materials are being delivered and construction works to start), | 36 housing units constructed at Lugore Prison, 30 uniports for staff procured and installed at Luzira, Minor renovations for Mbale prison done, Complete phase 1 for renovation of Kampala Remand prison, Namalu fencing and Construction of Nebbi prison completed; 4 maize cribs constructed at Amita, Kiburara, Bugungu and Muinaina; Construction of a food store at Amita prison farm completed |

### **Vote Summary**

| Project, Programme                  | 2015/16                                                                                                                                                                              |                                                                                                                                                                                                                                     | 2016/17                                                     |
|-------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|
| Vote Function Output  UShs Thousand | Approved Budget, Planned<br>Outputs (Quantity and Location)                                                                                                                          | Actual Expenditure and<br>Outputs by September<br>(Quantity and Location)                                                                                                                                                           | Proposed Budget, Planned<br>Outputs (Quantity and Location) |
|                                     | construction of Mbarara<br>Prisons staff quarters (<br>completion) and a reception<br>centre at Amita, administration<br>block at Gulu (completion), 3<br>wards at patiko completed. | procurement of 7,151 iron sheets to support low cost housing initiatives ongoing.  Completed construction of a second prisoners' twin ward at Ruimi, perimeter wall fence at Upper prison and a cotton store at Mubuku prison farm. |                                                             |
| Total                               | 4,013,758                                                                                                                                                                            | 219,663                                                                                                                                                                                                                             | 4,026,847                                                   |
| GoU Development                     | 4,013,758                                                                                                                                                                            | 219,663                                                                                                                                                                                                                             | 4,026,847                                                   |
| External Financing                  | 0                                                                                                                                                                                    | 0                                                                                                                                                                                                                                   | 0                                                           |

#### (iv) Vote Actions to improve Priority Sector Outomes

Strategic focus will be on measures to transform the UPS into a productive service, generate budget efficiency savings through the following strategic actions:

Enhancement of prisons farm production: Mechanization (tractors and accessories, combine harvesters etc), improving storage (silos) and farming infrastructure, establishing irrigation systems.

Three projects will be undertaken;

- 1. Maize grain production for prisoners' food
- 2. Cotton production for industries
- 3. Seed production to increase availability of good quality seeds

Increase food security in the prison and the whole country.

Generate budget savings to be channeled to addressing other unfunded/underfunded critical service delivery areas.

Renovation and expansion of prisons to reduce overcrowding in prisons from 274% to 175%

Promotion of offenders' rehabilitation programmes with emphasis on individual needs assessment to reduce on recidivism rate from 21% to 18%

Strengthening professionalism and management accountability through continuous reforms in the Prison Training School and implementation of JLOS Anti-Corruption strategy

Promotion of safety and security of prisoners, staff, and the public by strengthening infrastructure and systems to reduce the escape rate from 7.5 to 5 per 1000 prisoners

Computerization of UPS: i) Setting up a data center at Luzira; ii) Software development for different subsystems; iii) Hardware acquisition including Virtual Private Network (VPN)

### **Vote Summary**

Construction and equipping of; 1) National Prisons Referral Hospital for both prisoners and staff; 2) Mini-Regional Referral Hospitals at all the 15 prison regions.

Construction of a min max prison at Kitalya to reduce congestion in Kampala prisons

Development of a Corrections Policy to transform prisons from a penal to a correctional institution

Strengthening the fleet management and procurement of vehicles to facilitate and ensure timely delivery of prisoners to courts

Purchase of security equipment to match the changing profiles of prisoners

Construction of low cost staff houses in various prison stations to provide decent accommodation to 5,500 staff who are currently not properly housed

| staff who are currently no<br><b>Table V2.7: Priority Vot</b>                                                                                                                                                                                                | te Actions to Improve Sect                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | or Performance                                                                                                                                                                                                                      |                                                                                                                     |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| 2015/16 Planned Actions:                                                                                                                                                                                                                                     | 2015/16 Actions by Sept:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2016/17 Planned Actions:                                                                                                                                                                                                            | MT Strategy:                                                                                                        |
| Sector Outcome 2: Access to J                                                                                                                                                                                                                                | LOS services particularly for th                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | e vulnerable persons enhanced                                                                                                                                                                                                       |                                                                                                                     |
| Vote Function: 1257 Prison an                                                                                                                                                                                                                                | d Correctional Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                     |                                                                                                                     |
| VF Performance Issue: Impr                                                                                                                                                                                                                                   | oving the welfare of prisons staff o                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | and inmates                                                                                                                                                                                                                         |                                                                                                                     |
| 13 vehicles procured to deliver a daily average of 1,527 prisoners delivered to courts; enable 700 staff benefit from Duty Free Shop; Improve staff savings through Prisons SACCO; provide a daily average of 45,534 inmates with basic necessities of life. | Procurement of 18 vehicles for production of prisoners to court and monitoring service delivery is ongoing – at evaluation stage, Professionalism encouraged through dressing 7,435 uniformed staff with a pair of uniform; Staff welfare improved through social welfare programs like staff canteens, guidance and counseling, holiday training for staff families and children in all 16 regions, duty free shop materials procured and distributed to all regional and sub-regional stores- 87 staff benefited; Prisoners' welfare enhanced by providing a daily average of 45,125 prisoners with basic necessities of life (meals, medical care, shelter and dressing), looking after babies (240) staying with their mothers in prison, providing sanitary items to all prisoners – a daily average of 2,066 female prisoners provided with adequate sanitary towels. | Procure 9 vehicles for delivery of prisoners to court; a daily average of 1,321 prisoners delivered to 213 courts; 48,706 prisoners dressed with a pair of uniform each; 8,585 uniformed staff provided with a pair of uniform each | Improving staff welfare through Prisons SACCO, Prisons staff Duty Free shop, NAADS, Health and Transport facilities |
| •                                                                                                                                                                                                                                                            | equate rehabilitation facilities and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                     | D 1' 1'6 C 1                                                                                                        |
| 11,200 prisoners imparted with life skills (8,200 in agriculture and 3,000 in                                                                                                                                                                                | Rehabilitation and<br>reintegration of offenders<br>improved enabling 58 stations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 11,700 prisoners imparted with life skills; 800 prisoners re-integrated to their                                                                                                                                                    | Paradigm shift from penal to<br>correctional services with<br>emphasis on retooling of                              |

## **Vote Summary**

| 2015/16 Planned Actions:                                                                                                                                                                 | 2015/16 Actions by Sept:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2016/17 Planned Actions:                                                                                                                                                                 | MT Strategy:                                                                                                                                                                               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| vocational studies); 3,000 prisoners on formal education program supported; rate of recidivism reduced from 23% to 21%                                                                   | to run FAL programs – 1,289 inmates benefited, 9,274 prisoners are undergoing life skills training; 2,335 prisoners on educational programmes in 10 prisons supported with scholastic materials, offering counseling and guidance services to 15,182 inmates, reintegrating 800 inmates back to their communities, training 2,457 inmates in behavioral change and strengthening capacity of 164 prisons to run rehabilitation programs. 800 prisoners were re-integrated to their communities; All prisoners and staff given spiritual guidance. Spiritual and moral rehabilitation facilitated through religious services in all prisons – 27,723 inmates benefited. Recidivism expected to reduce from 23% to 21%. | communities; 3,500 prisoners on education supported; 7,000 offenders linked to outside world                                                                                             | rehabilitation facilities, scalling up of counselling services                                                                                                                             |
| 3                                                                                                                                                                                        | structure (Dilapidated and insuffi<br>tion facilities)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | cient-prisoners and staff accomod                                                                                                                                                        | dation, security fencing,                                                                                                                                                                  |
| 44 new staff housing units constructed at Kitalya, Koboko and Arua prisons and 20 staff housing units completed at Ndorwa prison. Establish emergency prisons at Bidibidi and Orom Tikau | Construction of 38 housing units at Kitalya, Arua and Koboko, procurement of 7,151 iron sheets to support low cost staff housing initiatives ongoing.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Construction 36 housing units at Lugore, installation of 30 staff uniports at Luzira, minor renovations of Mbale prison done; Fencing of Namalu, construction of Nebbi prison completed. | Renovations and expansion of existing prison infrustructure-wards, perimeter fences, construction of low cost staff houses to reduce congestion and improve welfare of staff and prisoners |

## V3 Proposed Budget Allocations for 2016/17 and the Medium Term

This section sets out the proposed vote budget allocations for 2016/17 and the medium term, including major areas of expenditures and any notable changes in allocations.

Table V3.1: Past Outturns and Medium Term Projections by Vote Function\*

|                                       |                    | 2015/16         |                      | MTEF Budget Projections |         |         |
|---------------------------------------|--------------------|-----------------|----------------------|-------------------------|---------|---------|
|                                       | 2014/15<br>Outturn | Appr.<br>Budget | Spent by<br>End Sept | 2016/17                 | 2017/18 | 2018/19 |
| Vote: 145 Uganda Prisons              |                    |                 |                      |                         |         |         |
| 1257 Prison and Correctional Services | 85.734             | 137.385         | 26.889               | 142.922                 | 162.343 | 197.338 |
| Total for Vote:                       | 85.734             | 137.385         | 26.889               | 142.922                 | 162.343 | 197.338 |

#### (i) The Total Budget over the Medium Term

BUDGET OVER THE MEDIUM TERM

to reduce congestion levels

Uganda Prisons Service has been allocated shs 126.522bn in FY2016/2017, shs144.339bn in FY2017/2018 and shs163.331bn in FY2018/2019

### (ii) The major expenditure allocations in the Vote for 2016/17

### **Vote Summary**

Staff salaries - shs.45.86bn which is 36.2% of the total budget

Non-wage - shs.60.45bn which is 47.8% of total budget

Development budget - shs.20.187bn which is 16% of the total budget

Of the non-wage recurrent budget major expenditure allocations are;

Prisoners' food - shs.30.2bn which is 50% of the non-wage recurrent budget

Utilities-water, Electricity and Telecommunications which receive shs5.016bn (8%)

For the capital development;

Farming and farm infrastructure development - shs.11.713bn (58% of the dev't budget)

Purchase of Vehicles - shs.2.737bn (13.6% of the dev't budget)

#### (iii) The major planned changes in resource allocations within the Vote for 2016/17

Construction and renovation of prisoners' infrastructure – shs2bn from shs.1.46bn

Staff welfare: Construction of staff housing units to improve on staff living conditions – 1.4bn from shs.0.7bn

Construction of farm storage facilities (Cribs and silo storage) – shs4.34bn

Purchase of Farm inputs for 9, 000 acres to enable prisons farm produce food worth shs.16.2bn – shs 5.7bn provided

Purchase of transport equipment - from shs1.6bn to shs2.967bn

Purchase of assorted security equipment – shs0.563bn

Computerization of the service (Develop Prisons Management Information System) – shs1.68

**Table V3.2: Key Changes in Vote Resource Allocation** 

| Changes in Budget Allocation 2016/17                                      | ons and Outputs from 2015<br>2017       |                                                                                          | els:<br>2018/19                         | Justification for proposed Changes in Expenditure and Outputs                                                                                   |
|---------------------------------------------------------------------------|-----------------------------------------|------------------------------------------------------------------------------------------|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| Vote Function: 1202 Prison a Output: 1257 02 Prison                       | nd Correctional Services                |                                                                                          |                                         |                                                                                                                                                 |
| UShs Bn: 3.168                                                            | UShs Bn: -1.079 The reduction is due to | The increase is to the welfare of in number of prison staff in terms of medical care and | o cater for creasing oners and feeding, | The allocation is to cater for the increasing number of prisoners and staff undergoing training interms of feeding, clotthing and medical care. |
| Output: 1257 03 Administration, planning, policy & support services       |                                         |                                                                                          |                                         |                                                                                                                                                 |
| UShs Bn: 2.102 The reduction in allocation is due to transfer of funds to | The allocation is meant to              | 8 UShs Bn: The allocation is cater for recruitr                                          | s meant to                              | The current level of congestion is 274%. This poses a security threat to both prisoners and staff and is also an abuse                          |

## **Vote Summary**

| Changes in Budget Allocation 2016/17                                                                                                          | ons and Outputs from 2015/2<br>2017/                                                                                                    |                                                                                                                         | Justification for proposed Changes in Expenditure and Outputs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| and icrease holding capacity.                                                                                                                 | training of new staff to<br>match the ideal staff<br>prisoner ratio of 1:3 and<br>improving reaserch and<br>development                 | training of new staff to<br>match the ideal staff<br>prisoner ratio of 1:3 and<br>improving reaserch and<br>development | of the prisoners rights. This re<br>allocation is intended to improve<br>prisoners' holding space while observing<br>their rights.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Output: 1257 05 Prisons                                                                                                                       | s Management                                                                                                                            |                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| cater for increased farm<br>production and enhance<br>access to justice through                                                               | Increased allocation to cater for increased farm production and enhance access to justice through                                       | Increased allocation to cater for increased farm production and enhance access to justice through                       | Prisoners population is the major cost driver of the prisons budget. This allocation is meant to enhance timely delivery of prisoners to court and increase farm production on prisons farms.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                                                                                                                               |                                                                                                                                         |                                                                                                                         | NDP II also identified Agriculture as Priority Development Area No.1:  "Agriculture has been and remains central to Uganda's economic growth and poverty reduction. It is a major source of raw materials for the manufacturing sector, a market for nonagricultural output and a source of surplus for investment. Government's strategic investments for modernization of this sector will transform it into a springboard for socio-economic transformation. This will lay the foundation for the establishment and expansion of agro processing and consequently light manufacturing industries. As the commercialization and mechanization of agriculture picks pace, the human resource working in the sector will transfer to the manufacturing and service sectors with better wages, thus accelerating the pace of economic growth and transformation". |
|                                                                                                                                               | nment Buildings and Administr                                                                                                           |                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                                                                                                               | UShs Bn: 1.361 Allocation is meant to cater for farm storage facilities and drying platforms to reduce post harvest losses              |                                                                                                                         | The reduction is to supplement the purchase of a silo to reduce post harvest losses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Output: 1257 75 Purcha                                                                                                                        | ase of Motor Vehicles and Other                                                                                                         | r Transport Equipment                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                                                                                                               |                                                                                                                                         |                                                                                                                         | A daily average of 1,312 will de                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Increased allocation to cater<br>for purchase of vehicles for<br>delivery of prisoners to<br>court and enhance service<br>delivery            | delivery of prisoners to court and enhance service delivery                                                                             | for purchase of vehicles for<br>delivery of prisoners to<br>court and enhance service<br>delivery                       | delivered to courts daily. There is need<br>to reduce the number of prisoners and<br>staff walking long distances to court as<br>well as observing the rights of prisoners                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Increased allocation to cater for purchase of vehicles for delivery of prisoners to court and enhance service delivery Output: 1257 77 Purcha | for purchase of vehicles for<br>delivery of prisoners to<br>court and enhance service                                                   | for purchase of vehicles for<br>delivery of prisoners to<br>court and enhance service<br>delivery                       | to reduce the number of prisoners and staff walking long distances to court as                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Increased allocation to cater for purchase of vehicles for delivery of prisoners to court and enhance service delivery Output: 1257 77 Purcha | for purchase of vehicles for delivery of prisoners to court and enhance service delivery ase of Specialised Machinery & UShs Bn: -4.546 | for purchase of vehicles for<br>delivery of prisoners to<br>court and enhance service<br>delivery  Equipment            | to reduce the number of prisoners and staff walking long distances to court as                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

### **Vote Summary**

| Changes in Budget Allocations and Outputs from 2016/17 | n 2015/16 Planned Lev<br>2017/18 | vels:<br>2018/19 | Justification for proposed Changes in Expenditure and Outputs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|--------------------------------------------------------|----------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                        |                                  |                  | Demand for Agricultural Products as one of the key development opportunities." Closely related to the growth in global population, is the rising demand for food and food related items, as evidenced by the high and rising global food prices. The combined effect of the rise in total global population, the increasing numbers of the global middle classes, and the negative impact of climate change on food production around the world (due to flooding and droughts), has resulted in a consistent rise in the demand for food relative to food supply. As a predominantly agricultural country, this situation provides a big opportunity for Uganda to increase production, productivity and add value to a variety of its agricultural outputs". |

## V4: Vote Challenges for 2016/17 and the Medium Term

This section sets out the major challenges the vote faces in 2016/17 and the medium term which the vote has been unable to address in its spending plans.

#### 1. PRISONERS' POPULATION GROWTH RATE OF 10% PER ANNUM

Prisoners' population is the major cost driver of prisons budget. It exerts pressure on housing, sanitation, Medicare, feeding, uniforms, staff numbers and delivery of prisoners to courts. Whereas country population is growing at 3.4% per annum, prisoners' population is increasing at 10%.

#### 2. PRISONERS' FEEDING

Feeding of a daily average of 48,706 Prisoners at shs.3, 000 per prisoner per day requires shs.53.33bn. Provided is shs.30.26bn hence a shortfall of shs23.07bn. At current level of prisons farm investment, the projected output is worth shs.16.2bn. This leaves a shortfall of shs.6.87bn in the FY2016/17. However, the Service brought forward outstanding commitments of food of shs.10.85bn and Budget for FY2015/16 was approved with a shortfall of shs7.14bn, leading to an overall shortfall of shs.24.8bn

However, in FY2017/18 and the medium term, UPS is likely to attain food self-sufficiency in maize production if the required funding is availed – as per the proposal submitted to Ministry of Finance, Planning and Economic Development.

#### Strategic Activities:

- a) Capitalization of Prisons farm (Combine harvesters) shs.1.12bn is required there no provision;
- b)Tractors and accessories Shs.7.2bn is required no provision;
- c)Farm inputs for 2 seasons requires shs.6.413bn against a provision of shs.5.827bn Shs.0.586bn

#### 3. INADEQUATE REHABILITATION SERVICES

### **Vote Summary**

There are inadequate rehabilitation facilities and programs to enhance rehabilitation and reintegration of offenders; only 13 out of 247 prisons have industrial workshops but which are also not well equipped. The existing rehabilitation facilities do not match with the current sentencing regime with many prisoners having sentences of 30 years and above. Establishing, equipping and staffing rehabilitation/correctional centers (industrial workshops) per annum in at least 10 prisons require Shs.4.00bn. A provision of only shs145million has been made.

#### 4. LOW STAFF NUMBERS AND HIGH STAFF ATTRITION

The current level of custodial staffing is 6,269 against the required 15,044. At the projected prisoners' population of 48,706 (more 9,966 staff is required). Prisoners population has increased from a daily average of 39,278 prisoners in FY2012/13 to 45,133 (October, 2015), and is projected at 48,706 in FY2016/2017; Custodial staff to prisoner ratio is 1 staff to 7 prisoners against 1:3 which is ideal.

The Service has been given Authority to recruit and train 1,150 staff. Recruitment has been done. Training 1,150 staff requires shs.4.030bn, shs.300million has been provided, leaving a shortfall of shs3.73bn

#### 5. STAFF WELFARE - STAFF ACCOMMODATION:

6,500 staff are not properly housed. They stay in improvised houses, uniports, Finamores, canteens, while others rent at their own cost. This may explain high staff attrition rate of over 250 staff per year. This also compromises security of the prison and the public at large.

To provide a two bed roomed house per staff for 500 staff per annum requires Shs.40bn (Shs.80million per housing unit) – phased over 10 years. Only shs1.4bn has been provided leaving a shortfall of shs.38.4bn

#### 6. STAFF WORKING UNIFORM:

Each staff is entitled to at least two pairs of uniforms with accessories and protective gear (Rain coats, gum boots, water bottles, shoes helmets, etc). Currently each staff is provided with only 1 pair of uniform that he has to wear on a daily basis. No protective gear is provided.

Non provision of uniform is a source of insecurity on part of staff and the public. To dress all uniformed staff with 2 complete pairs of uniform, shs.8.568bn is required. For FY 2016/2017 a provision of shs.2.04bn has been made, hence a shortfall of shs.6.528bn.

#### 7. PRISONERS' UNIFORMS AND BEDDINGS

A prisoner requires 2 pairs of uniform, a blanket, and a felt mattress. Prisoners have no felt mattresses. For a daily average of 48,706 prisoners; Shs2.630bn is required for adequate provision of prisoners' uniform, shs0.85bn has been provided leaving a shortfall of shs.1.78bn; shs.3.409bn is required for provision of felt mattresses-No provision has been made; and shs1.948 for Blankets – No provision

#### 8. PRISONS HEALTH SERVICES

The coverage of HIV/AIDS services is limited to only 15% of the health units in UPS. Low staffing of

### **Vote Summary**

health facilities: 218 (50%) out of 436 posts are filled. To adequately provide health services in prisons requires an annual provision of shs.3.8bn against a provision of shs1.35bn leaving a short fall of shs2.45bn.

#### 9. ACCESS TO JUSTICE

#### a. Misalignment of Courts and Prisons Location

This not only affects timely delivery of prisoners to court but also increases costs of service delivery (fuel and vehicle maintenance). Examples of misalignment are Bubukwanga to Bundibugyo 16km, Butiti to Kyenjojo 21km, Masafu to Busia 15km, Nebbi to Paidha 20km, Bubulo to Rwakhaka 14km Tororo to Malaba, 17km, Nebbi to Ragem 28km

#### b. Production of prisoners to courts

Shs.3.82bn is required to procure 4 buses, 10 trucks, and 10 pick-ups against a provision of shs.2.73bn leaving a short fall of shs1.1bn. Transporting of prisoners to courts (a daily average of 1,312 prisoners to 213 courts and case backlog sessions) in terms of vehicle maintenance & Fuel requires shs.3.1bn per year. Provided is shs1.6bn, leaving a shortfall of shs1.5bn

#### 10. OVERCROWDING AND ASSOCIATED CHALLENGES

The current prisons carrying capacity is for a daily average of 16,517 prisoners. Current Prisoners' population is 45,133 (October, 2015); Projected to be 48,706 for FY2016/17, exceeding the available capacity by 32,189 inmates (occupancy level is 295%), with some prisons housing up to 3 times their designed holding capacities. Constructing 5 low security prisons per annum at shs.3.8bn per prison requires shs19bn;

#### 11. INADEQUATE MAINTENANCE BUDGET

Uganda Prisons Service is operating 247 prisons, 16 regional offices, 1 referral hospital, 1 Training School and Prisons Headquarters. Annual civil maintenance Budget requirement is shs1.232bn, provided is shs0.314bn, leaving a shortfall of shs.0.918bn

A proposal for major renovation of prisons was submitted to the Ministry of Finance. A phased approach over a period of 05 years was proposed. Ministry of Finance promised to handle renovation of Prisons over the medium term.

#### 12. LAND SURVEYING

190 out 247 prisons land is not surveyed. Of these 190 unsurveyed, only 111 belong to central government. However, 60 prisons formerly under Local Administration are located on Buganda Kingdom land; 19 prisons on other Kingdoms and District Local Government land. It is not easy to survey and title such land.

- a) Shs.1.11bn is required to survey the 111 un-surveyed prisons land. Shs.0.79bn is required for surveying kingdom /district land in case of successful negotiations.
- b) Implementing the strategy of surveying and titling 50 prisons land per year requires shs 500 million.

### **Vote Summary**

Only Ushs.100m is provided leaving a shortfall of Ushs.400million

c) Following the return of kingdom properties including land titles, the kingdoms are demanding rent worth shs1.704bn (shs.0.864bn for Buganda and shs0.84bn) per annum from UPS. No budget provision has been made.

#### 13. UTILITIES (WATER AND ELECTRICITY)

Increase in prisoner population has a direct effect on water bills. Water is a basic necessity of life that must be provided at all times. There has been an increase in number of stations connected to national grid without budget. Increase in tariff rates of utilities without adjusting the MTEF results into accumulation of arrears. For example, the period between FY2010/2011 and FY2014/15, water tariff rate has increased by shs.400 (19%) while electricity increased by shs.182 (48%) per unit but the budget has not increased. Annual budget requirement for utilities FY2016/2017 is;

Water shs.4.559bn; provided is shs1.262bn, leaving a shortfall of shs3.296bn.

Electricity shs.8.876bn; provided is shs3.754bn, leaving a shortfall of shs5.122bn.

#### 14. ARREARS AND OUTSTANDING COMMITMENTS

The vote has arrears for Water – shs.5.53bn, Electricity – shs.6.453bn, 0.061bn, Ground Rent (KCCA) – shs.0.588bn, Prisoners' food – shs.10.845bn, Staff Uniform – shs.1.746bn, Prisoners' uniform – shs.0.810bn, staff training – shs.2.200bn

No provision has been made for Arrears and outstanding commitments

#### 15. FARMING AND FARM INFRASTRUCTURE DEVELOPMENT

To enable prisons generate efficiency budget saving, a maize seed and cotton production proposal has been submitted to MoFPED for funding over a five year period.

The total project sum is shs.135.021bn. However, if UPS is allowed to use a revolving fund, only shs.82.406bn will be released from the Treasury in the 1st three (3) years of the project and the balance will be met from revenue generated.

Shs.117.654bn will have been generated in form of revenue by the end of the 5th year. The seed and cotton production impact will not only address the issues of inadequate seeds for farmers and lack of raw materials for textile industries but also will generate income for UPS to address critical unfunded priorities.

### 16. SECURITY

Given the changing profiles of offenders, with global increase in terrorism, security of both prisons and

### Vote Summary

staff MUST be enhanced when being delivered to court or on transfer.

The sentencing regime has also changed whereby some people are being sentenced to imprisonment for life and others to more than sixty (60) years – brings a condition of no hope that may lead to other criminal acts in the prison if the security, rehabilitation and counseling are not tailored to specific needs of offenders

#### Strategic Activities

Acquisition of assorted and classified security equipment; Required is shs.4.65bn, provided is shs0.564bn, shortfall is shs.4.086bn

Establishing and equipping a Special Unit to enhance security. Required is shs.6.6bn – No Budget provision

#### 17. PENSION AND GRATUITY

#### PENSION:

- a. ☐ Pension Arrears shs.0.236bn. No provision
- b. Pensioners verified and on Pension Pay roll shs.4.437bn. Provided is shs.0.228bn; shortfall is shs.4.209bn
- c. Pension for staff not yet on pension payroll (FY2015/16); Required is shs. 0.013bn, No provision
- d. Pension for staff retiring in FY2016/17. Required is shs.0.027bn, No provision
- e. Total pension requirements, shs 4.713bn, provided is shs.0.228bn; Shortfall is shs 4.485bn

#### **GRATUITY**

- a. ☐ Gratuity Arrears shs.2.049bn; Provided is shs.0.535bn; shortfall is shs.1.514bn
- b. Gratuity for staff retiring in FY2016/17. Required is shs.2.39bn, No Provision
- c. Total Gratuity requirements, shs 5.603bn, provided is shs.1.709bn; Shortfall is shs 3.894bn

### 18. ACQUISITION OF LAND – REQUIRED IS SHS.0.35BN

- a. Amuru prison. Land available is only 3 acres. 30 more acres required. Required is shs.150million. No provision
- b. Kome Prison. There is potential for expansion. Required is shs.200million. No provision

The strategic intent is to transform UPS into a productive Service to reduce tax payers' burden of maintaining offenders in custody. The required additional funding is to invest in three (3) strategic areas;

- 1)Production for prisoners feeding
- 2)Seed production to increase availability of quality seeds by farmers
- 3)Cotton production for textile industries

### **Vote Summary**

#### **Table V4.1: Additional Output Funding Requests**

Additional Requirements for Funding and Outputs in 2016/17:

**Justification of Requirement for Additional Outputs and Funding** 

Vote Function:1201 Prison and Correctional Services

Output: 1257 01 Rehabilitation & re-integration of offenders

UShs Bn:

12.861

Improving farming & farm infrastructure through capitalization to enable prisons attain food self-sufficiency.

Establishing and equipping rehabilitation centers/ workshops to enhance rehabilitation and re integration of offenders

#### INADEQUATE REHABILITATION SERVICES

There are inadequate rehabilitation facilities and programs to enhance rehabilitation and reintegration of offenders; only 13 out of 247 prisons have industrial workshops but which are also not well equipped. The existing rehabilitation facilities do not match with the current sentencing regime with many prisoners having sentences of 30 years and above. The existing facilities and the prevailing rehabilitation process are not tailored to handle such cases. Establishing, equipping and staffing rehabilitation/correctional centers (industrial workshops) per annum in at least 10 prisons require Shs.4.00bn. A provision of only shs145million has been made, leaving a shortfall of shs.3.855bn.

Farming and farm infrastructure development

To enable prisons generate efficiency budget saving, a maize seed and cotton production proposal has been submitted to MoFPED for funding over a five year period.

The total project sum is shs.135.021bn. However, if UPS is allowed to use a revolving fund, only shs.82.406bn will be released from the Treasury in the 1st three (3) years of the project and the balance will be met from revenue generated. Shs.117.654bn will have been generated in form of revenue by the end of the 5th year

In FY2017/18 and the medium term, UPS is likely to attain food self-sufficiency in maize production if the required funding is availed – as per the proposal submitted to Ministry of Finance, Planning and Economic Development.

Required for production of prisoners food is;

a) Capitalization of Prisons farm (Combine harvesters) shs.1.12bn is required – there no provision;

b)Tractors and accessories – Shs. 7.2bn is required – no provision:

c)Farm inputs for 2 seasons requires shs.6.413bn against a provision of shs.5.727bn – Shs.0.686bn is the shortfall

Output: 1257 02 Prisoners and Staff Welfare

UShs Bn:

88.221

Feeding a daily average of 48,706 prisoners requires 53.3; the shortfall is shs.24.8bn

Enhancing food production for food self suffiency short fall is shs 8.906bn

Dressing 8,568 uniformed staff – shortfall of shs.6.528bn.

Provision of clothing and beddings to a daily average of 48.706 prisoners – 7.137bn

Providing proper accommodation to over 6,500 staff not properly housed; constructing 500 staff houses per annum

#### PRISONERS' FEEDING AND FARM PRODUCTION

Feeding of a daily average of 48,706 Prisoners at shs.3, 000 per prisoner per day requires shs.53.33bn. Provided is shs.30.26bn hence a shortfall of shs23.07bn. At current level of prisons farm investment, the projected output is worth shs.16.2bn. This leaves a shortfall of shs.6.87bn in the FY2016/17. However, the Service brought forward outstanding commitments of food of shs.10.85bn and Budget for FY2015/16 was approved with a shortfall of shs7.14bn, leading to an overall shortfall of shs.24.8bn

However, in FY2017/18 and the medium term, UPS is likely to attain food self-sufficiency in maize production if the required

### Vote Summary

# Additional Requirements for Funding and Outputs in 2016/17:

requires shs.40bn; shs1.4bn has been provided; shortfall is shs38.6bn

Provision of adequate health services in prisons- shortfall shs2.45bn

# Justification of Requirement for Additional Outputs and Funding

funding is availed – as per the proposal submitted to Ministry of Finance, Planning and Economic Development.

Strategic Activities:

a) Capitalization of Prisons farm (Combine harvesters) shs.1.12bn is required – there no provision;

b)Tractors and accessories – Shs. 7.2bn is required – no provision;

c)Farm inputs for 2 seasons requires shs.6.413bn against a provision of shs.5.827bn – Shs.0.586bn

INADEQUATE STAFF UNIFORM, PRISONERS' UNIFORMS AND BEDDINGS

#### STAFF UNIFORMS:

Each staff is entitled to at least two pairs of uniforms with accessories and protective gear (Rain coats, gum boots, water bottles, shoes helmets, etc). Currently each staff is provided with only 1 pair of uniform that he has to wear on a daily basis. No protective gear is provided.

Non provision of uniform is a source of insecurity on part of staff and the public. To dress all uniformed staff with 2 complete pairs of uniform, shs.8.568bn is required. For FY 2016/2017 a provision of shs.2.04bn has been made, hence a shortfall of shs.6.528bn.

#### PRISONERS' UNIFORMS AND BEDDINGS

A prisoner requires 2 pairs of uniform, a blanket, and a felt mattress. Prisoners have no felt mattresses. Resources are not sufficient for providing 2 pairs of uniform per prisoner. For a daily average of 48,706 prisoners; Shs2.630bn is required for adequate provision of prisoners' uniform, shs0.85bn has been provided leaving a shortfall of shs.1.78bn; shs.3.409bn is required for provision of felt mattresses-No provision has been made; and shs1.948 for Blankets – No provision

#### PRISONS HEALTH SERVICES

The coverage of HIV/AIDS services is limited to only 15% of the health units in UPS. Low staffing of health facilities: 218 (50%) out of 436 posts are filled. To adequately provide health services in prisons requires an annual provision of shs.3.8bn against a provision of shs1.35bn leaving a short fall of shs2.45bn.

STAFF WELFARE - Staff accommodation:

5,500 staff are not properly housed. They stay in improvised

### Vote Summary

| Additional Requirements for Funding and Outputs in 2016/17: | Justification of Requirement for Additional Outputs and Funding                                                                                                                                                          |
|-------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                             | houses, uniports, Finamores, canteens, while others rent at their own cost. This may explain high staff attrition rate of over 250 staff per year. This also compromises security of the prison and the public at large. |
|                                                             | To provide a two bed roomed house per staff for 500 staff per annum requires Shs.40bn (Shs.80million per housing unit) – phased over 10 years. Only shs1.4bn has been provided leaving a shortfall of shs.38.6bn         |
| Output: 1257 05 Prisons Management                          |                                                                                                                                                                                                                          |
| UShs Rn: 62 574                                             |                                                                                                                                                                                                                          |

Annual budget requirement;

Water - shs4.559bn Electricity - shs10.607bn

Training 1,150 staff requires shs4.030bn; shortfall is shs3.73bn

Maize seed and cotton Production - requires shs39.74bn in the first year of implementation

Purchase of security equipment and establishing special unit for security requires shs10.686bn

#### UTILITIES (WATER AND ELECTRICITY)

Increase in prisoner population has a direct effect on water bills. Water is a basic necessity of life that must be provided at all times. There has been an increase in number of stations connected to national grid without budget. Increase in tariff rates of utilities without adjusting the MTEF results into accumulation of arrears. For example, the period between FY2010/2011 and FY2014/15, water tariff rate has increased by shs.400 (19%) while electricity increased by shs.182 (48%) per unit but the budget has not increased. Annual budget requirement for utilities FY2016/2017 is;

Water shs.4.559bn; provided is shs1.262bn, leaving a shortfall of shs3.296bn.

Electricity shs.8.876bn; provided is shs3.754bn, leaving a shortfall of shs5.122bn.

Farming and farm infrastructure development

To enable prisons generate efficiency budget saving, a maize seed and cotton production proposal has been submitted to MoFPED for funding over a five year period.

The total project sum is shs.135.021bn. However, if UPS is allowed to use a revolving fund, only shs.82.406bn will be released from the Treasury in the 1st three (3) years of the project and the balance will be met from revenue generated. Shs.117.654bn will have been generated in form of revenue by the end of the 5th year

Low Staff Numbers and High Staff Attrition

The current level of custodial staffing is 6,269 against the required 15,044. At the projected prisoners' population of 48,706 (more 9,966 staff is required). Prisoners population has increased from a daily average of 39,278 prisoners in FY2012/13 to 45,133 (October, 2015), and is projected at 48,706 in (FY2016/2017); Custodial staff to prisoner ratio is 1 staff to 7 prisoners against 1:3 which is ideal.

The Service has been given Authority to recruit and train 1,150 staff. Recruitment has been done. Training 1,150 staff requires shs.4.030bn, shs.300million has been provided, leaving a shortfall of shs3.73bn

## **Vote Summary**

| Additional Requirements for Funding and Outputs in 2016/17:                                                                                                                                   | Justification of Requirement for<br>Additional Outputs and Funding                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                               | SECURITY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                                                                                                                                                                               | Given the changing profiles of offenders, with global increase in terrorism, security of both prisons and staff MUST be enhanced when being delivered to court or on transfer.  The sentencing regime has also changed whereby some people are being sentenced to imprisonment for life and others to more than sixty (60) years – brings a condition of no hope that may lead to other criminal acts in the prison if the security, rehabilitation and counselling are not tailored to specific needs of offenders Strategic Activities  Acquisition of assorted and classified security equipment;  Required is shs.4.65bn, provided is shs0.564bn, shortfall is shs.4.086bn  Establishing and equipping a Special Unit to enhance security.  Required is shs.6.6bn – No Budget provision |
| Output: 1257 75 Purchase of Motor Vehicles and Other Tra                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| UShs Bn: 2.600  To mitigate misalignment of Courts and Prisons location and ensure timely delivery of prisoners to court requires purchase of more vehicles and fuel and vehicle maintenance. | Misalignment of Courts and Prisons Location  This not only affects timely delivery of prisoners to court but also                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                                                                                                                                                               | increases costs of service delivery (fuel and vehicle maintenance). Examples of misalignment are Bubukwanga to Bundibugyo 16km, Butiti to Kyenjojo 21km, Masafu to Busia 15km, Nebbi to Paidha 20km, Bubulo to Rwakhaka 14kmTororo to Malaba, 17km, Nebbi to Ragem 28km                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                                                                                                                                                                               | Production of prisoners to courts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                                                                                                                                                               | Shs.3.82bn is required to procure 4 buses, 10 trucks, and 10 pickups against a provision of shs.2.73bn leaving a short fall of shs1.1bn. Transporting of prisoners to courts (a daily average of 1,312 prisoners to 213 courts and case backlog sessions) in terms of vehicle maintenance & Fuel requires shs.3.1bn per year. Provided is shs1.6bn, leaving a shortfall of shs1.5bn                                                                                                                                                                                                                                                                                                                                                                                                         |
| Output: 1257 80 Construction and Rehabilitation of Prison                                                                                                                                     | s                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| UShs Bn: 17.962                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Constructing 5 low security prisons per annum at shs.3.8bn requires shs.19.0bn;                                                                                                               | Overcrowding and Associated Challenges                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Maintenance of the existing 247 prisons country wide – shs1.23bn                                                                                                                              | The current prisons carrying capacity is for a daily average of 16,517 prisoners. Current Prisoners' population is 45,133 (October, 2015); Projected to be 48,706 for FY2016/17, arceeding the available capacity by 32,180 inputes (occupancy)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

The current prisons carrying capacity is for a daily average of 16,517 prisoners. Current Prisoners' population is 45,133 (October, 2015); Projected to be 48,706 for FY2016/17, exceeding the available capacity by 32,189 inmates (occupancy level is 295%), with some prisons housing up to 3 times their designed holding capacities. Constructing 5 low security prisons per annum at shs.3.8bn per prison requires shs19bn;

Inadequate Maintenance Budget

Uganda Prisons Service is operating 247 prisons, 16 regional offices, 1 referral hospital, 1 Training School and Prisons Headquarters. Annual civil maintenance Budget requirement is shs1.232bn, provided is shs0.314bn, leaving a shortfall of shs.0.918bn

A proposal for major renovation of prisons was submitted to the Ministry of Finance. A phased approach over a period of 05

### **Vote Summary**

| Additional Requirements for Funding and Outputs in 2016/17: | Justification of Requirement for<br>Additional Outputs and Funding                                     |
|-------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|
|                                                             | years was proposed. Ministry of Finance promised to handle renovation of Prisons over the medium term. |

This section discusses how the vote's plans will address and respond to the cross-cutting policy, issues of gender and equity; HIV/AIDS; and the Environment, and other budgetary issues such as Arrears and NTR..

#### (i) Cross-cutting Policy Issues

(i) Gender and Equity

#### **Objective:** Gender mainstreaming to attain equity and balance

Issue of Concern: There are several special categories of prisoners in custody including female prisoners (pregnant and breast feeding), foreigners, mentally disordered, the elderly, disabled and the sick that are given preferential treatment.

#### **Proposed Intervensions**

Each category of prisoners has preferential treatment. For example female prisoners are catered for through the provision of sanitary towels – shs99m (100% provision). Provision of special meals to children staying with their mothers in Prison -shs60m. UPS' recruitment policy considers recruitment of female staff at all levels of administration.

The design of all new constructions take into considerations the needs of the physically disabled in terms of accessibility

Budget Allocations UGX billion 0.159

Performance Indicators

- Number prisoners catered for in each category.
- Proportion of female staff recruited.
- Existence of a documented gender policy
- Number of babies staying with their mothers in prisons that are looked after
- Percentage provision of sanitary items to female prisoners

#### (ii) HIV/AIDS

**Objective:** To offer adequate care and appropriate treatment to HIV positive patients, Prevent new HIV infections in prisons through awareness programs

Issue of Concern: HIV/AIDS is one of the leading causes of morbidity and mortality in prisons and it's strongly associated with Tuberculosis (proportion of TB mortality 46.3%, HIV prevalence among TB patients is 64.7%).

#### **Proposed Intervensions**

Shs.409 million has been earmarked for HIV/AIDS patients for nutritional supplementation and drugs for opportunistic infections.

One of the interventions is improving health care by strengthening clinical laboratories, health promotion, regular HIV/AIDS voluntary counseling and testing, developing an HIV/AIDS prevention strategy and provision of treatment/drugs.

Budget Allocations UGX billion 0.409

### **Vote Summary**

Performance Indicators

- Proportion of HIV/AIDS patients supported with treatment and nutritional supplementation;
- HIV/AIDS prevalence rate

#### (iii) Environment

**Objective:** To mitigate high levels of firewood consumption for sustainable environment

Issue of Concern: Wood fuel is the major source of energy for preparation of prisoners food hence deforestation

**Proposed Intervensions** 

The management of UPS has made deliberate efforts to plant trees for firewood (over 800acres have so far been planted), shs. 50million has been earmarked for planting 400 acres of land with trees

Construction of Energy saving stoves

Budget Allocations UGX billion 0.05

Performance Indicators - Number of acres planted per year

#### (ii) Payment Arrears

The table below shows all the payment arrears outstanding for the Vote:

| Payee                | Payment Due Date | Amount (UShs Bn) |
|----------------------|------------------|------------------|
| UMEME                |                  | 6.45             |
| Staff Training       |                  | 2.20             |
| Rent (Establishment) |                  | 0.02             |
| NWSC                 |                  | 5.53             |
| KCCA Rent            |                  | 0.59             |
| Food Suppliers       |                  | 10.85            |
|                      | Total:           | 25.632           |

The budgets for the affected previous financial years were approved with the shortfall for the respective arrears. Efforts have been made to bring it to the attention of the ministry of Finance to provide for Arrears.

#### (ii) Non Tax Revenue Collections

The table below shows Non-Tax Revenues that will be collected under the Vote:

| Source of NTR                 | UShs Bn | 2014/15<br>Actual | 2015/16<br>Budget | 2015/16<br>Actual by<br>Sept | 2016/17<br>Projected |
|-------------------------------|---------|-------------------|-------------------|------------------------------|----------------------|
| Miscellaneous receipts/income |         |                   | 10.700            |                              | 16.400               |
|                               | Total:  |                   | 10.700            |                              | 16.400               |

The major source of NTR collection is from prisons farms. At the current level of investment in prisons farms, food worth shs16.2bn in NTR is expected.