

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

V1: Summary of Issues in Budget Execution

Table V1.1: Overview of Vote Expenditures (UShs Billion)

	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	% Releases Spent	
Recurrent	Wage	18.449	18.449	0.000	12.095	0.0 %	66.0 %	0.0 %
	Non-Wage	42.464	42.464	0.000	19.417	0.0 %	45.7 %	0.0 %
Devt.	GoU	3.900	3.900	0.000	1.252	0.0 %	32.1 %	0.0 %
	Ext Fin.	0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
GoU Total		64.813	64.813	0.000	32.764	0.0 %	50.6 %	0.0 %
Total GoU+Ext Fin (MTEF)		64.813	64.813	0.000	32.764	0.0 %	50.6 %	0.0 %
Arrears		1.690	1.690	0.000	0.218	0.0 %	10.0 %	0.0 %
Total Budget		66.503	66.503	0.000	32.982	0.0 %	49.6 %	0.0 %
A.I.A Total		0.000	0.000	0.000	0.000	0.0 %	0.0 %	0.0 %
Grand Total		66.503	66.503	0.000	32.982	0.0 %	49.6 %	0.0 %
Total Vote Budget Excluding Arrears		64.813	64.813	0.000	32.764	0.0 %	50.6 %	0.0 %

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Table V1.2: Releases and Expenditure by Programme and Vote Function*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% Budget Released	% Budget Spent	%Releases Spent
Programme:01 Agro-Industrialization	0.100	0.100	0.000	0.027	0.0 %	26.7 %	0.0%
Vote Function:02 Lawful Registration Services	0.100	0.100	0.000	0.027	0.0 %	26.7 %	0.0%
Programme:04 Manufacturing	0.200	0.200	0.000	0.101	0.0 %	50.4 %	0.0%
Vote Function:02 Lawful Registration Services	0.200	0.200	0.000	0.101	0.0 %	50.4 %	0.0%
Programme:07 Private Sector Development	9.479	9.479	0.000	4.916	0.0 %	51.9 %	0.0%
Vote Function:01 General administration, planning, policy and support services	4.190	4.190	0.000	2.328	0.0 %	55.6 %	0.0%
Vote Function:02 Lawful Registration Services	5.289	5.289	0.000	2.588	0.0 %	48.9 %	0.0%
Programme:11 Digital Transformation	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 General administration, planning, policy and support services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:12 Human Capital Development	6.044	6.044	0.000	4.317	0.0 %	71.4 %	0.0%
Vote Function:01 General administration, planning, policy and support services	6.044	6.044	0.000	4.317	0.0 %	71.4 %	0.0%
Programme:13 Innovation, Technology Development and Transfer	2.096	2.096	0.000	1.132	0.0 %	54.0 %	0.0%
Vote Function:02 Lawful Registration Services	2.096	2.096	0.000	1.132	0.0 %	54.0 %	0.0%
Programme:15 Community Mobilization And Mindset Change	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Vote Function:01 General administration, planning, policy and support services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Programme:16 Governance and Security	48.584	48.584	0.000	22.490	0.0 %	46.3 %	0.0%
Vote Function:01 General administration, planning, policy and support services	48.584	48.584	0.000	22.490	0.0 %	46.3 %	0.0%
Vote Function:02 Lawful Registration Services	0.000		0.000	0.000	0.0 %	0.0 %	0.0%
Total for the Vote	66.503	66.503	0.000	32.982	0.0 %	49.6 %	0.0 %

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Table V1.3: High Unspent Balances and Over-Expenditure in the Approved Budget (Ushs Bn)

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V2: Performance Highlights

Table V2.1: PIAP outputs and output Indicators

Programme:01 Agro-Industrialization			
Vote Function:02 Lawful Registration Services			
Department:006 Intellectual Property			
Key Service Area: 460158 Domestic and International Cooperation			
PIAP Output: 01411103 Product differentiation mechanisms developed and promoted			
Programme Intervention: 014111 Promote market penetration for agro-based products			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of PDM groups trained in compliance and enforcement on GI	Number	50	23
Number of Geographical Indication Agricultural products profiled	Number	2	0
Programme:04 Manufacturing			
Vote Function:02 Lawful Registration Services			
Department:006 Intellectual Property Rights			
Key Service Area: 000075 Registration Services			
PIAP Output: 04311102 Innovation and research initiatives supported			
Programme Intervention: 043111 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of innovation and research initiatives supported	Number	1	2
PIAP Output: 04512101 Improved regulation of the manufacturing subsector/ Competitive			
Programme Intervention: 045121 Implement existing Laws and Policies that support Manufacturing (Industrial Licensing Act, Competition Law, Trade Marks Law, Consumer Protection Law.)			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage of Statutes enforced in the manufacturing subsector	Percentage	70%	70%
Programme:07 Private Sector Development			
Vote Function:01 General administration, planning, policy and support services			
Department:001 Regional Offices			
Key Service Area: 460030 Registration Services			
PIAP Output: 07030602 Decentralized services for improved formalization of private sector			
Programme Intervention: 070306 Promote formalisation and business registration			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No. of new service centers established to increase formalization (TREP)	Number	1	0
No. of business enterprises registered in RHDs	Number	250	11910

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Programme:07 Private Sector Development			
Vote Function:01 General administration, planning, policy and support services			
Department:001 Regional Offices			
Key Service Area: 460030 Registration Services			
PIAP Output: 07030701 Business registration system at all levels of Government (Central and local Government) integrated			
Programme Intervention: 070307 Strengthen partnerships between local Governments, MDAs (URA, URSB) and Private sector to streamline formalisation regimes			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No. of businesses updated into the National businesses registry from the LG business registers.	Number	55000	35820
Department:006 Directorate of ICT and Innovations			
Key Service Area: 000019 ICT Services			
PIAP Output: 07241202 Business processes simplified through automation			
Programme Intervention: 072412 Implement Digitalization strategies			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
% of automation for URSB registries	Percentage	90%	85%
Vote Function:02 Lawful Registration Services			
Department:001 Business Registration Services			
Key Service Area: 460030 Registration Services			
PIAP Output: 07020603 Capacity of local service providers strengthened			
Programme Intervention: 070206 Build and strengthen capacity of the local contractor to participate in the domestic market			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of start-ups registered	Number	55000	35820
PIAP Output: 07030101 Compliance to Good corporate Governance best practices improved			
Programme Intervention: 070301 Roll out business development services (BDS) to support MSMEs.			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of Annual Returns filed with URSB	Number	95000	67944
PIAP Output: 07030601 Uptake of business registration enhanced			
Programme Intervention: 070306 Promote formalisation and business registration			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of businesses registered (New Company + Business names)	Number	55000	35820
No. of women enterprises formalized	Number	18300	16265

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Programme:07 Private Sector Development			
Vote Function:02 Lawful Registration Services			
Department:003 Insolvency / Official Receiver			
Key Service Area: 190027 Insolvency services			
PIAP Output: 07030201 Insolvency legal framework strengthened			
Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No. of businesses rehabilitated (after care services)	Number	180	157
No. of Insolvency Practitioners registered	Number	53	78
Department:004 SIMPO / Chattels			
Key Service Area: 460030 Registration services			
PIAP Output: 07011102 Security Interest in Movable Property Registry System fully functional and accepted by the financial industry			
Programme Intervention: 071142 Develop and implement credit information systems to facilitate responsible lending and borrowing, promoting financial stability			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of systems integrated with SIMPO	Number	2	5
PIAP Output: 07111102 Security Interest in Movable Property Registry System fully functional and accepted by the industry			
Programme Intervention: 071111 Increase access and affordability of financial services			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Value of security interest registered (UGX Trn)	Value	1.4	89.146
Number of collateral used to access credit from financial institutions	Number	13946	16446
PIAP Output: 07112601 Individual borrowers and MSMEs accessing credit using movable assets as collateral increased			
Programme Intervention: 071126 Promote use of Security interest in Movable assets in MSMEs			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No. of individual borrowers and MSMEs accessing credit using movable assets as collateral.	Number	11670	19693
Programme:12 Human Capital Development			
Vote Function:01 General administration, planning, policy and support services			
Department:005 Public Relations and Corporate Affairs			
Key Service Area: 000011 Communication and Public Relations			
PIAP Output: 12711101 Increased awareness and capacity of community members to participate in and influence national development processes			
Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of barazas conducted	Number	2	2

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Programme:12 Human Capital Development			
Vote Function:01 General administration, planning, policy and support services			
Department:005 Public Relations and Corporate Affairs			
Key Service Area: 000011 Communication and Public Relations			
PIAP Output: 12711101 Increased awareness and capacity of community members to participate in and influence national development processes			
Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of youths, women, PWDs and older persons sensitized on business formalization	Number	200	515
Number of blind, deaf, and elderly persons sensitized on business, chattels, civil, intellectual property, insolvency registration services	Number	100	0
PIAP Output: 12811104 An enabling environment for Small and medium CCI enterprises created			
Programme Intervention: 128111 Empower culture and creative practitioners with resources, entrepreneurship skills and opportunities using appropriate technologies and innovations for value addition.			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of copyrights registered	Number	115	307
Programme:13 Innovation, Technology Development and Transfer			
Vote Function:02 Lawful Registration Services			
Department:006 Intellectual Property Rights			
Key Service Area: 000075 Registration Services			
PIAP Output: 13311302 National recordal system for traditional knowledge			
Programme Intervention: 133113 Strengthen STI information and knowledge management			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Functional national recordal system for traditional knowledge	Number	0	0
PIAP Output: 13313501 Strategic IPRs Registered/ Commercialised			
Programme Intervention: 133135 Strengthen the Intellectual Property (IP) value chain management			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of Patents Granted	Number	1	5
Number of industrial designs registered	Number	22	5
Number of utility models registered	Number	10	5
Number of copyrights registered	Number	115	307
Number of local trademarks registered	Number	1800	1100
Number of IPR Awareness Engagements Conducted	Number	70	41

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Programme:16 Governance and Security			
Vote Function:01 General administration, planning, policy and support services			
Department:002 Finance and Administration			
Key Service Area: 000014 Administrative and Support Services			
PIAP Output: 16090105 Statutory reports produced			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No. of audit reports produced and submitted	Number	4	3
Number of statutory finance and accounting documents prepared	Number	4	3
Number of Annual Performance reports submitted	Number	1	1
Number of planning and budget statutory reports produced and submitted	Number	4	3
Department:003 Legal and Advisory Unit			
Key Service Area: 000012 Legal advisory services			
PIAP Output: 16211103 Certainty of laws and regulations ensured			
Programme Intervention: 162111 Strengthen coordination of the policy and legislative-making processes			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Number of anti-corruption laws and regulations simplified	Number	1	0
Number of laws translated into local languages	Number	2	0
No. of Commercial laws and administrative reforms updated to promote competitiveness and regional integration	Number	1	1
Department:006 Directorate of ICT and Innovations			
Key Service Area: 000019 ICT Services			
PIAP Output: 16030204 Business Processes Re-engineered			
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
% of New online and administrative business processes innovations implemented	Percentage	85%	80%
PIAP Output: 16030205 JLOS Systems Automated and Integrated			
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Level of Automation of Business Processess	Percentage	90%	85%

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Programme:16 Governance and Security			
Vote Function:01 General administration, planning, policy and support services			
Department:007 Internal Audit			
Key Service Area: 000001 Audit and Risk Management			
PIAP Output: 16090105 Statutory reports produced			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No. of audit reports produced and submitted	Number	4	3
Department:008 Records Unit			
Key Service Area: 000008 Records Management			
PIAP Output: 16090117 Records Management coordinated			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage of records management undertaken	Percentage	100%	60%
Department:011 Procurement and Disposal Unit			
Key Service Area: 000007 Procurement and Disposal Services			
PIAP Output: 16090116 Procurement and Disposal Services coordinated			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
No. of procurement and disposal reports prepared	Number	4	3
Project:1911 Institutional Development of Uganda Registration Services Bureau			
Key Service Area: 000003 Facilities and Equipment Management			
PIAP Output: 16090101 Institutions retooled			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
PIAP Output Indicators	Indicator Measure	Planned 2025/26	Actuals By END Q 3
Percentage of Budgeted Office furniture and fittings Procured	Percentage	100%	5%
Number of Vehicles Procured	Number	5	2

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Performance highlights for the Quarter

URSB collected NTR of UGX 51.645 bn by the end of quarter three, representing 51.6% of the annual target of UGX 100 bn. URSB registered 20,997 new companies, 14,823 business names, 98,754 legal documents, 267 debentures, 19,268 Security interest notices, 7,730 Searches on the SIMPO system, 1,100 Local trademarks, 1,220 foreign trademarks, 1,292 foreign trademark renewals, 564 local trademark renewals, 9 utility model grants, 2 Patent grants, 307 Copyrights, 135 Declaration of solvency, 138 Insolvency resolutions and 78 Insolvency practitioners.

URSB conducted 16 business registration clinics in Quarter three in the following areas: Kayabwe, Buwama, Mbarara City, Masaka City, Ishaka, Kisoro, Lukaya, Kabwohe, Kabale, Lyantonde, Masindi, Bweyale, Fort Portal, Hoima, Rhino Camp & Arua City, and Mbale City, resulting in NTR of over UGX 0.652bn and the registration of 1,675 new businesses.

URSB launched the 38th and 39th Technology and Innovation Support Centres (TISCs) at the Uganda Virus Research Institute (UVRI) and St. Joseph's College Ombaci-Arua, bringing the total number of TISCs nationwide to 39.

The Copyright and Neighbouring Rights (Amendment) Bill, 2025, was passed by Parliament on March 18, 2026, to strengthen copyright protection, enhance enforcement mechanisms, and improve the rights of creators and performers.

URSB conducted a verification exercise for former employees of the defunct Uganda Electricity Board (UEB), overseen by the Official Liquidator, to validate the identities and claims of beneficiaries entitled to terminal benefits.

URSB held a Monitoring and Evaluation (M&E) meeting for the Business Rescue and Aftercare Programme (BRAP), bringing together entrepreneurs from the first to third cohorts to assess the programme's impact.

URSB conducted eight (8) stakeholder consultation engagements on legal reforms for the Non-Individual Legal Framework.

URSB conducted 68 media engagements in quarter three to increase awareness of its services.

Variances and Challenges

URSB was appropriated a total budget of UGX 66.503 bn for FY 2025/26. Out of the approved budget, a total of UGX 47.73 bn was released by end of quarter three, constituting 71.7% of the approved budget, while UGX 40.423 bn was spent, representing a budget absorption rate of 84.7%.

Under Agro-Industrialization, a total of UGX 0.10bn was appropriated, out of which UGX 0.09bn was released and UGX 0.041bn was spent, representing a 45.2% utilization rate

Under Manufacturing, a total of UGX 0.20bn was appropriated, out of which UGX 0.176bn was released and UGX 0.101bn was spent, representing a 57.3% utilization rate.

Under Private Sector Development, a total of UGX 9.479bn was appropriated, out of which UGX 7.19bn was released and UGX 5.633bn was spent, representing a 78.3% utilization rate

Under Human Capital Development, a total of UGX 6.044bn was appropriated, out of which UGX 4.533bn was released and UGX 4.533bn was spent, representing a 100.0% utilization rate

Under Innovation, Technology Development and Transfer, a total of UGX 2.096bn was appropriated, out of which UGX 1.498bn was released and UGX 1.302bn was spent, representing an 86.9% utilization rate

Under Governance and Security, a total of UGX 48.584bn was appropriated, out of which UGX 34.243bn was released and UGX 28.814bn was spent, representing an 84.1% utilization rate.

The variations in utilization were mainly due to ongoing procurements in quarter three.

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V3: Details of Releases and Expenditure

Table V3.1: GoU Releases and Expenditure by Key Service Area*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:01 Agro-Industrialization	0.100	0.100	0.000	0.027	0.0 %	26.7 %	0.0 %
Vote Function:02 Lawful Registration Services	0.100	0.100	0.000	0.027	0.0 %	26.7 %	0.0 %
460158 Domestic and International Cooperation	0.100	0.100	0.000	0.027	0.0 %	26.7 %	
Programme:04 Manufacturing	0.200	0.200	0.000	0.101	0.0 %	50.4 %	0.0 %
Vote Function:02 Lawful Registration Services	0.200	0.200	0.000	0.101	0.0 %	50.4 %	0.0 %
000075 Registration Services	0.200	0.200	0.000	0.101	0.0 %	50.4 %	
Programme:07 Private Sector Development	9.479	9.479	0.000	4.916	0.0 %	51.9 %	0.0 %
Vote Function:01 General administration, planning, policy and support services	4.190	4.190	0.000	2.328	0.0 %	55.6 %	0.0 %
000019 ICT Services	2.547	2.547	0.000	1.351	0.0 %	53.1 %	
460030 Registration Services	1.643	1.643	0.000	0.976	0.0 %	59.4 %	
Vote Function:02 Lawful Registration Services	5.289	5.289	0.000	2.588	0.0 %	48.9 %	0.0 %
190027 Insolvency services	1.458	1.458	0.000	0.541	0.0 %	37.1 %	
460030 Registration services	3.831	3.831	0.000	2.047	0.0 %	53.4 %	
Programme:12 Human Capital Development	6.044	6.044	0.000	4.317	0.0 %	71.4 %	0.0 %
Vote Function:01 General administration, planning, policy and support services	6.044	6.044	0.000	4.317	0.0 %	71.4 %	0.0 %
000011 Communication and Public Relations	6.044	6.044	0.000	4.317	0.0 %	71.4 %	
Programme:13 Innovation, Technology Development and Transfer	2.096	2.096	0.000	1.132	0.0 %	54.0 %	0.0 %
Vote Function:02 Lawful Registration Services	2.096	2.096	0.000	1.132	0.0 %	54.0 %	0.0 %
000075 Registration Services	2.096	2.096	0.000	1.132	0.0 %	54.0 %	
Programme:16 Governance and Security	48.584	48.584	0.000	22.490	0.0 %	46.3 %	0.0 %
Vote Function:01 General administration, planning, policy and support services	48.584	48.584	0.000	22.490	0.0 %	46.3 %	0.0 %
000001 Audit and Risk Management	0.824	0.824	0.000	0.581	0.0 %	70.4 %	
000003 Facilities and Equipment Management	3.900	3.900	0.000	1.252	0.0 %	32.1 %	
000007 Procurement and Disposal Services	0.195	0.195	0.000	0.142	0.0 %	72.6 %	
000008 Records Management	1.100	1.100	0.000	0.219	0.0 %	19.9 %	
000012 Legal advisory services	0.634	0.634	0.000	0.353	0.0 %	55.7 %	
000014 Administrative and Support Services	31.948	31.948	0.000	15.065	0.0 %	47.2 %	
000019 ICT Services	9.983	9.983	0.000	4.879	0.0 %	48.9 %	

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Total for the Vote	66.503	66.503	0.000	32.982	0.0 %	49.6 %	0.0 %

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Table V3.2: GoU Expenditure by Item

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
211102 Contract Staff Salaries	18.449	18.449	0.000	12.095	0.0 %	65.6 %	0.0 %
211104 Employee Gratuity	4.774	4.774	0.000	0.007	0.0 %	0.1 %	0.0 %
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	8.384	8.384	0.000	5.185	0.0 %	61.8 %	0.0 %
211107 Boards, Committees and Council Allowances	0.910	0.910	0.000	0.540	0.0 %	59.4 %	0.0 %
212101 Social Security Contributions	1.845	1.845	0.000	1.220	0.0 %	66.1 %	0.0 %
212102 Medical expenses (Employees)	1.368	1.368	0.000	1.340	0.0 %	97.9 %	0.0 %
221001 Advertising and Public Relations	0.785	0.785	0.000	0.259	0.0 %	33.0 %	0.0 %
221002 Workshops, Meetings and Seminars	2.312	2.312	0.000	0.891	0.0 %	38.5 %	0.0 %
221003 Staff Training	1.274	1.274	0.000	0.827	0.0 %	64.9 %	0.0 %
221004 Recruitment Expenses	0.038	0.038	0.000	0.033	0.0 %	86.7 %	0.0 %
221008 Information and Communication Technology Supplies.	3.519	3.519	0.000	1.231	0.0 %	35.0 %	0.0 %
221009 Welfare and Entertainment	2.724	2.724	0.000	1.321	0.0 %	48.5 %	0.0 %
221011 Printing, Stationery, Photocopying and Binding	1.360	1.360	0.000	0.309	0.0 %	22.7 %	0.0 %
221012 Small Office Equipment	0.022	0.022	0.000	0.010	0.0 %	43.3 %	0.0 %
221017 Membership dues and Subscription fees.	0.272	0.272	0.000	0.226	0.0 %	83.1 %	0.0 %
221020 Litigation and related expenses	0.003	0.003	0.000	0.002	0.0 %	55.2 %	0.0 %
222001 Information and Communication Technology Services.	0.372	0.372	0.000	0.119	0.0 %	32.1 %	0.0 %
222002 Postage and Courier	0.010	0.010	0.000	0.000	0.0 %	0.0 %	0.0 %
223001 Property Management Expenses	0.171	0.171	0.000	0.055	0.0 %	32.3 %	0.0 %
223003 Rent-Produced Assets-to private entities	1.322	1.322	0.000	0.350	0.0 %	26.5 %	0.0 %
223004 Guard and Security services	0.202	0.202	0.000	0.052	0.0 %	25.8 %	0.0 %
223005 Electricity	0.197	0.197	0.000	0.000	0.0 %	0.0 %	0.0 %
224004 Beddings, Clothing, Footwear and related Services	0.119	0.119	0.000	0.001	0.0 %	0.6 %	0.0 %
225101 Consultancy Services	1.248	1.248	0.000	0.011	0.0 %	0.9 %	0.0 %
225201 Consultancy Services-Capital	5.000	5.000	0.000	2.388	0.0 %	47.8 %	0.0 %
227001 Travel inland	2.108	2.108	0.000	1.518	0.0 %	72.0 %	0.0 %
227002 Travel abroad	0.277	0.277	0.000	0.202	0.0 %	72.8 %	0.0 %
227004 Fuel, Lubricants and Oils	1.283	1.283	0.000	0.950	0.0 %	74.1 %	0.0 %
228001 Maintenance-Buildings and Structures	0.006	0.006	0.000	0.004	0.0 %	68.4 %	0.0 %

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
228002 Maintenance-Transport Equipment	0.458	0.458	0.000	0.300	0.0 %	65.4 %	0.0 %
228003 Maintenance-Machinery & Equipment Other than Transport Equipment	0.008	0.008	0.000	0.008	0.0 %	100.0 %	0.0 %
273102 Incapacity, death benefits and funeral expenses	0.055	0.055	0.000	0.039	0.0 %	70.8 %	0.0 %
282101 Donations	0.039	0.039	0.000	0.020	0.0 %	51.8 %	0.0 %
312212 Light Vehicles - Acquisition	1.350	1.350	0.000	0.608	0.0 %	45.0 %	0.0 %
312216 Cycles - Acquisition	0.048	0.048	0.000	0.000	0.0 %	0.0 %	0.0 %
312221 Light ICT hardware - Acquisition	0.538	0.538	0.000	0.368	0.0 %	68.3 %	0.0 %
312235 Furniture and Fittings - Acquisition	0.614	0.614	0.000	0.276	0.0 %	44.9 %	0.0 %
312423 Computer Software - Acquisition	1.350	1.350	0.000	0.000	0.0 %	0.0 %	0.0 %
352899 Other Domestic Arrears Budgeting	1.690	1.690	0.000	0.218	0.0 %	12.9 %	0.0 %
Total for the Vote	66.503	66.503	0.000	32.982	0.0 %	49.6 %	0.0 %

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Table V3.3: Releases and Expenditure by Department and Project*

<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:01 Agro-Industrialization	0.100	0.100	0.000	0.027	0.00 %	26.67 %	0.00 %
Vote Function:02 Lawful Registration Services	0.100	0.100	0.000	0.027	0.00 %	26.67 %	0.0 %
<i>Departments</i>							
006 Intellectual Property	0.100	0.100	0.000	0.027	0.0 %	27.0 %	0.0 %
<i>Development Projects</i>							
N/A							
Programme:04 Manufacturing	0.200	0.200	0.000	0.101	0.00 %	50.39 %	0.00 %
Vote Function:02 Lawful Registration Services	0.100	0.100	0.000	0.027	0.00 %	26.67 %	0.0 %
<i>Departments</i>							
006 Intellectual Property Rights	0.200	0.200	0.000	0.101	0.0 %	50.5 %	0.0 %
<i>Development Projects</i>							
N/A							
Programme:07 Private Sector Development	9.479	9.479	0.000	4.916	0.00 %	51.86 %	0.00 %
Vote Function:01 General administration, planning, policy and support services	4.190	4.190	0.000	2.328	0.00 %	55.55 %	0.0 %
<i>Departments</i>							
001 Regional Offices	1.643	1.643	0.000	0.976	0.0 %	59.4 %	0.0 %
006 Directorate of ICT and Innovations	2.547	2.547	0.000	1.351	0.0 %	53.0 %	0.0 %
<i>Development Projects</i>							
N/A							
Vote Function:02 Lawful Registration Services	0.100	0.100	0.000	0.027	0.00 %	26.67 %	0.0 %
<i>Departments</i>							
001 Business Registration Services	3.359	3.359	0.000	1.894	0.0 %	56.4 %	0.0 %
003 Insolvency / Official Receiver	1.458	1.458	0.000	0.541	0.0 %	37.1 %	0.0 %
004 SIMPO / Chattels	0.472	0.472	0.000	0.154	0.0 %	32.6 %	0.0 %
<i>Development Projects</i>							
N/A							
Programme:12 Human Capital Development	6.044	6.044	0.000	4.317	0.00 %	71.43 %	0.00 %
Vote Function:01 General administration, planning, policy and support services	4.190	4.190	0.000	2.328	0.00 %	55.55 %	0.0 %
<i>Departments</i>							
005 Public Relations and Corporate Affairs	6.044	6.044	0.000	4.317	0.0 %	71.4 %	0.0 %

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:12 Human Capital Development	6.044	6.044	0.000	4.317	0.00 %	71.43 %	0.00 %
<i>Development Projects</i>							
N/A							
Programme:13 Innovation, Technology Development and Transfer	2.096	2.096	0.000	1.132	0.00 %	53.99 %	0.00 %
Vote Function:02 Lawful Registration Services	0.100	0.100	0.000	0.027	0.00 %	26.67 %	0.0 %
<i>Departments</i>							
006 Intellectual Property Rights	2.096	2.096	0.000	1.132	0.0 %	54.0 %	0.0 %
<i>Development Projects</i>							
N/A							
Programme:15 Community Mobilization And Mindset Change	0.000		0.000	0.000	0.00 %	0.00 %	0.00 %
Vote Function:01 General administration, planning, policy and support services	4.190	4.190	0.000	2.328	0.00 %	55.55 %	0.0 %
<i>Departments</i>							
N/A							
<i>Development Projects</i>							
N/A							
Programme:16 Governance and Security	48.584	48.584	0.000	22.490	0.00 %	46.29 %	0.00 %
Vote Function:01 General administration, planning, policy and support services	4.190	4.190	0.000	2.328	0.00 %	55.55 %	0.0 %
<i>Departments</i>							
002 Finance and Administration	31.948	31.948	0.000	15.065	0.0 %	47.2 %	0.0 %
003 Legal and Advisory Unit	0.634	0.634	0.000	0.353	0.0 %	55.7 %	0.0 %
006 Directorate of ICT and Innovations	9.983	9.983	0.000	4.879	0.0 %	48.9 %	0.0 %
007 Internal Audit	0.824	0.824	0.000	0.581	0.0 %	70.5 %	0.0 %
008 Records Unit	1.100	1.100	0.000	0.219	0.0 %	19.9 %	0.0 %
011 Procurement and Disposal Unit	0.195	0.195	0.000	0.142	0.0 %	72.8 %	0.0 %
<i>Development Projects</i>							
1911 Institutional Development of Uganda Registration Services Bureau	3.900	3.900	0.000	1.252	0.0 %	32.1 %	0.0 %
Vote Function:02 Lawful Registration Services	0.100	0.100	0.000	0.027	0.00 %	26.67 %	0.0 %
<i>Departments</i>							
N/A							
<i>Development Projects</i>							
N/A							

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<i>Billion Uganda Shillings</i>	Approved Budget	Revised Budget	Released by End Q3	Spent by End Q3	% GoU Budget Released	% GoU Budget Spent	% GoU Releases Spent
Programme:16 Governance and Security	48.584	48.584	0.000	22.490	0.00 %	46.29 %	0.00 %
Total for the Vote	66.503	66.503	0.000	32.982	0.0 %	49.6 %	0.0 %

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Table V3.4: External Financing Releases and Expenditure by Vote Function and Project

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Quarter 3: Outputs and Expenditure in the Quarter

Outputs Planned in Quarter		Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Programme:01 Agro-Industrialization			
Vote Function:02 Lawful Registration Services			
Departments			
Department:006 Intellectual Property			
Key Service Area:460158 Domestic and International Cooperation			
PIAP Output: 01411103 Product differentiation mechanisms developed and promoted			
Programme Intervention: 014111 Promote market penetration for agro-based products			
1 awareness campaign on Geographical Indication (GI) conducted	URSB conducted 2 awareness campaigns on Geographical Indication (GI), which included stakeholder consultative meetings in West Nile and Acholi, and the engagement with the Acholi Shea Butter Cooperative Society on GI registration.		No variation
	1 Capacity building conducted for G.I. URSB conducted a four-day training from 23rd to 26th February 2026 at Nyaika Hotel, Fort Portal, for beekeepers and traditional healers in Fort Portal, focusing on the use of intellectual property tools.		No variation
Expenditures incurred in the Quarter to deliver outputs			UShs Thousand
Item		Spent	
221002 Workshops, Meetings and Seminars		7,663.200	
Total For Budget Output		7,663.200	
Wage Recurrent		0.000	
Non Wage Recurrent		7,663.200	
Arrears		0.000	
AIA		0.000	
Total For Department		7,663.200	
Wage Recurrent		0.000	
Non Wage Recurrent		7,663.200	
Arrears		0.000	
AIA		0.000	
Develoment Projects			
N/A			
Programme:04 Manufacturing			
Vote Function:02 Lawful Registration Services			
Departments			
Department:006 Intellectual Property Rights			

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Key Service Area:000075 Registration Services		
PIAP Output: 04311101 Increased access to affordable financing for appropriate manufacturing technologies		
Programme Intervention: 043111 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia		
	URSB conducted eleven (11) awareness creation and capacity-building engagements on intellectual property, targeting universities, schools, private sector entities, and innovation ecosystems across the country. These included university-based sessions at Kyambogo University, Lira University, and Mbarara University of Science and Technology, focusing on IP identification and protection; establishment and training of a Technology and Innovation Support Centre (TISC) in Arua; technical support to Kazire Health Products Ltd on patent applications; and an industrial engagement with Roofings Uganda Limited to promote IP protection. Additional activities included participation in a national teacher training (INSET), a policy dialogue on IP-backed financing, school outreach engagements under the IP in Schools initiative, stakeholder consultations on the Geographical Indication for Shea butter, and a specialised training on Traditional Knowledge and Geographical Indications in Fort Portal.	No variation
PIAP Output: 04311102 Innovation and research initiatives supported		
Programme Intervention: 043111 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia		
2 SME groups supported on Brand Creation and protection to develop effective branding strategies and protection of other branding aspects like industrial designs	URSB conducted two (2) engagement sessions to enhance the capacity of SMEs in brand creation and protection, focusing on developing effective branding strategies and safeguarding intellectual property. The engagements included a training session on the utilisation of intellectual property (IP) for the commercialisation of SME green products at the Stanbic Business Incubator in Kampala, as well as a Business Clinic held at Eureka Place, Ntinda. During the Business Clinic, 20 innovators developing climate-smart solutions for farmers in Northern Uganda were engaged.	No variation
PIAP Output: 04512101 Improved regulation of the manufacturing subsector/ Competitive		
Programme Intervention: 045121 Implement existing Laws and Policies that support Manufacturing (Industrial Licensing Act, Competition Law, Trade Marks Law, Consumer Protection Law.)		
3 Compliance inspections/ spot checks and investigations conducted	- 4 Compliance inspections/spot checks and investigations conducted.	No variation
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
227001 Travel inland		56,256.210
Total For Budget Output		56,256.210
Wage Recurrent		0.000

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	56,256.210
	Arrears	0.000
	AIA	0.000
	Total For Department	56,256.210
	Wage Recurrent	0.000
	Non Wage Recurrent	56,256.210
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

Programme:07 Private Sector Development

Vote Function:01 General administration, planning, policy and support services

Departments

Department:001 Regional Offices

Key Service Area:460030 Registration Services

PIAP Output: 07030602 Decentralized services for improved formalization of private sector

Programme Intervention: 070306 Promote formalisation and business registration

1 Sensitization campaign of the public conducted in each of the 6 Regional offices	The six regional offices conducted 53 sensitisation engagements/sessions in Quarter Three to increase awareness of URSB services. These comprised: 7 IP engagements focusing on IP registration, Geographical Indications, and TISC trainings; 8 business registration clinics held across Rhino Camp, Hoima City, Masaka City, Mbale City Chambers, Bukedea, Mbarara City, and Nwoya District; 10 radio talk shows on IUIU FM, Truth FM, Radio Maria Mbale, and Kabalega FM; and 28 stakeholder engagements and trainings across the regions. These activities enhanced public awareness of URSB services, including business registration, SIMPO, insolvency, and intellectual property.	No variation
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PIAP Output: 07030701 Business registration system at all levels of Government (Central and local Government) integrated

Programme Intervention: 070307 Strengthen partnerships between local Governments, MDAs (URA, URSB) and Private sector to streamline formalisation regimes

6 regional offices facilitated with fuel, printing, and stationery to ensure continuity of registration services	Six (6) regional offices were facilitated with fuel and assorted stationery to ensure continuity of business registration services in Quarter three.	No variation
Annual subscription for 6 lawyers at the regional offices paid	Annual subscription for 6 lawyers at the regional offices was paid	No variation
6 Regional offices machinery, equipment and furniture maintained	Maintenance of Machinery, equipment, and furniture for 6 Regional offices was done for quarter three.	No variation

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 07030701 Business registration system at all levels of Government (Central and local Government) integrated		
Programme Intervention: 070307 Strengthen partnerships between local Governments, MDAs (URA, URSB) and Private sector to streamline formalisation regimes		
1 Regional office visit conducted	1 Regional office visit conducted to review the performance of the regional offices and identify key challenges.	No variation
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item	Spent	
211102 Contract Staff Salaries	238,622.358	
227001 Travel inland	34,520.864	
227004 Fuel, Lubricants and Oils	9,000.000	
228001 Maintenance-Buildings and Structures	1,353.000	
228002 Maintenance-Transport Equipment	5,505.143	
228003 Maintenance-Machinery & Equipment Other than Transport Equipment	6,560.000	
	Total For Budget Output	295,561.365
	Wage Recurrent	238,622.358
	Non Wage Recurrent	56,939.007
	Arrears	0.000
	AIA	0.000
	Total For Department	295,561.365
	Wage Recurrent	238,622.358
	Non Wage Recurrent	56,939.007
	Arrears	0.000
	AIA	0.000
Department:006 Directorate of ICT and Innovations		
Key Service Area:000019 ICT Services		
PIAP Output: 07241202 Business processes simplified through automation		
Programme Intervention: 072412 Implement Digitalization strategies		
1 Regional office visits conducted to enhance ICT services.	One (1) regional office visit was conducted to support the enhancement and maintenance of ICT services	No variation
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item	Spent	
211102 Contract Staff Salaries	358,013.049	
221008 Information and Communication Technology Supplies.	476,325.178	
	Total For Budget Output	834,338.227
	Wage Recurrent	358,013.049
	Non Wage Recurrent	476,325.178
	Arrears	0.000
	AIA	0.000

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Total For Department		834,338.227
Wage Recurrent		358,013.049
Non Wage Recurrent		476,325.178
Arrears		0.000
AIA		0.000
Development Projects		
N/A		
Vote Function:02 Lawful Registration Services		
Departments		
Department:001 Business Registration Services		
Key Service Area:460030 Registration Services		
PIAP Output: 07020603 Capacity of local service providers strengthened		
Programme Intervention: 070206 Build and strengthen capacity of the local contractor to participate in the domestic market		
1 Stakeholder consultation meetings on legal reform for Non individual legal framework held.	URSB conducted 8 stakeholder consultation engagements on legal reform for the Non-Individual Legal Framework.	No variation
Membership subscription for 10 staff to professional bodies paid.	Membership subscription for 10 staff to professional bodies was paid.	No variation
PIAP Output: 07030101 Compliance to Good corporate Governance best practices improved		
Programme Intervention: 070301 Roll out business development services (BDS) to support MSMEs.		
Participated in 1 annual international activity.	URSB attended the 51st ESAAMLG Task Force of Senior Officials Meeting held in Arusha from 23rd to 27th March 2026.	No variation
PIAP Output: 07030601 Uptake of business registration enhanced		
Programme Intervention: 070306 Promote formalisation and business registration		
12 Business Clinics conducted	URSB conducted sixteen (16) business clinics in the following areas: Kayabwe, Buwama, Mbarara City, Masaka City, Ishaka, Kisoro, Lukaya, Kabwohe, Kabale, Lyantonde, Masindi, Bweyale, Fort Portal, Hoima, Rhino Camp & Arua City, and Mbale City.	No variation
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item	Spent	
211102 Contract Staff Salaries	188,370.309	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	226,749.468	
221002 Workshops, Meetings and Seminars	97,473.964	
221011 Printing, Stationery, Photocopying and Binding	20,000.001	
221017 Membership dues and Subscription fees.	20,000.000	
227001 Travel inland	162,208.543	
Total For Budget Output		714,802.285

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Wage Recurrent	188,370.309
	Non Wage Recurrent	526,431.976
	Arrears	0.000
	AIA	0.000
	Total For Department	714,802.285
	Wage Recurrent	188,370.309
	Non Wage Recurrent	526,431.976
	Arrears	0.000
	AIA	0.000
Department:003 Insolvency / Official Receiver		
Key Service Area:190027 Insolvency services		
PIAP Output: 07030201 Insolvency legal framework strengthened		
Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities		
- 3 Business Rescue and Aftercare Trainings conducted. - 1 M&E conducted for the Business rescue and aftercare.	- 1 M&E meeting conducted for its Business Rescue and Aftercare Programme (BRAP), gathering entrepreneurs from the first to third cohorts to assess the initiative's impact and chart a path for improvement.	The regional Business Rescue and Aftercare Trainings will be conducted in quarter four.
1 Insolvency conference on corporate rescue with the Judicial Officers, Lawyers, Accountants and chartered secretaries conducted		The Insolvency conference on corporate rescue with the Judicial Officers, Lawyers, Accountants and chartered secretaries is rescheduled for Quarter four.
PIAP Output: 07311201 Insolvency legal framework strengthened		
Programme Intervention: 073112 Strengthen insolvency and corporate rescue frameworks		
Subscription fees to professional and international bodies paid	Subscription fees to professional and international bodies were paid	No variation
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211102 Contract Staff Salaries		132,218.739
221017 Membership dues and Subscription fees.		22,231.515
227002 Travel abroad		18,880.200
	Total For Budget Output	173,330.454
	Wage Recurrent	132,218.739
	Non Wage Recurrent	41,111.715
	Arrears	0.000
	AIA	0.000
	Total For Department	173,330.454
	Wage Recurrent	132,218.739

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	41,111.715
	Arrears	0.000
	AIA	0.000
Department:004 SIMPO / Chattels		
Key Service Area:460030 Registration services		
PIAP Output: 07111102 Security Interest in Movable Property Registry System fully functional and accepted by the industry		
Programme Intervention: 071111 Increase access and affordability of financial services		
1 Judicial officers (magistrates) training on how to handle matters on SIMPO conducted.		The training for the Judicial officers on SIMPO was rescheduled to Quarter four.
PIAP Output: 07112601 Individual borrowers and MSMEs accessing credit using movable assets as collateral increased		
Programme Intervention: 071126 Promote use of Security interest in Movable assets in MSMEs		
2 Lender's workshops held on SIMPO.		The regional Lender's workshops on SIMPO have been rescheduled to Quarter four.
PIAP Output: 07011102 Security Interest in Movable Property Registry System fully functional and accepted by the financial industry		
Programme Intervention: 071142 Develop and implement credit information systems to facilitate responsible lending and borrowing, promoting financial stability		
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
211102 Contract Staff Salaries		78,878.150
221002 Workshops, Meetings and Seminars		4,420.000
227001 Travel inland		4,475.700
	Total For Budget Output	87,773.850
	Wage Recurrent	78,878.150
	Non Wage Recurrent	8,895.700
	Arrears	0.000
	AIA	0.000
	Total For Department	87,773.850
	Wage Recurrent	78,878.150
	Non Wage Recurrent	8,895.700
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:12 Human Capital Development		
Vote Function:01 General administration, planning, policy and support services		

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Departments		
Department:005 Public Relations and Corporate Affairs		
Key Service Area:000011 Communication and Public Relations		
PIAP Output: 12711101 Increased awareness and capacity of community members to participate in and influence national development processes		
Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives		
- 2 sensitization engagements on the formalization of businesses, promotion and registration of intellectual property rights conducted. - 20 engagements with media conducted on URSB services	- URSB conducted 9 community engagements and 19 stakeholder meetings to strengthen business formalisation, promotion and registration of intellectual property, and other registration services. - 68 media engagements conducted on URSB services. These included 29 radio talk shows, 12 newspaper publications, 5 TV talk shows and 22 online platform articles.	No variation
PIAP Output: 12811104 An enabling environment for Small and medium CCI enterprises created		
Programme Intervention: 128111 Empower culture and creative practitioners with resources, entrepreneurship skills and opportunities using appropriate technologies and innovations for value addition.		
Salary for 254 staff paid for 3 months.	Salary for 251 staff paid for quarter three.	No variation
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
211102 Contract Staff Salaries		1,510,998.971
	Total For Budget Output	1,510,998.971
	Wage Recurrent	1,510,998.971
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
	Total For Department	1,510,998.971
	Wage Recurrent	1,510,998.971
	Non Wage Recurrent	0.000
	Arrears	0.000
	AIA	0.000
Develoment Projects		
N/A		
Programme:13 Innovation, Technology Development and Transfer		
Vote Function:02 Lawful Registration Services		
Departments		
Department:006 Intellectual Property Rights		

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Key Service Area:000075 Registration Services		
PIAP Output: 13311302 National recordal system for traditional knowledge		
Programme Intervention: 133113 Strengthen STI information and knowledge management		
1 awareness Creation Workshops on Patents, Industrial Designs, technovations Trademarks, Geographical Indications and Traditional Knowledge conducted	URSB conducted eleven (11) awareness creation and capacity-building engagements on intellectual property, targeting universities, schools, private sector entities, and innovation ecosystems across the country. These included university-based sessions at Kyambogo University, Lira University, and Mbarara University of Science and Technology focusing on IP identification and protection; establishment and training of a Technology and Innovation Support Centre (TISC) in Arua; technical support to Kazire Health Products Ltd on patent applications; and an industrial engagement with Roofings Uganda Limited to promote IP protection. Additional activities included participation in a national teacher training (INSET), a policy dialogue on IP-backed financing, school outreach engagements under the IP in Schools initiative, stakeholder consultations on the Geographical Indication for Shea butter, and a specialized training on Traditional Knowledge and Geographical Indications in Fort Portal.	No variation
2 staff trained on Artificial Intelligence and IP		The training was not conducted due to lack of funds.
1 study visit and training on TK attended		The study visit to TK wasn't conducted due to lack of funds.
6 project staff paid to aid in implementing the National Intellectual Property Policy.	Six (6) project staff paid to fast-track the implementation of the National Intellectual Property (IP) Policy.	No variation
PIAP Output: 13313501 Strategic IPRs Registered/ Commercialised		
Programme Intervention: 133135 Strengthen the Intellectual Property (IP) value chain management		
1 IP clinic conducted at the universities	URSB conducted an IP identification clinic at the Centre of Innovation and Technology Transfer, Mbarara University of Science and Technology, from 25th to 27th March 2026, targeting innovators under the Centre. The session focused on enhancing awareness and capacity to identify and protect IP arising from research and innovation activities.	No variation.
- 1 TISC established at Universities and R&D Institutions. - 1 M&E activity conducted at the TISCs Centres	- URSB established two (2) Technology and Innovation Support Centres (TISCs) at the Uganda Virus Research Institute (UVRI) and St. Joseph’s College Ombaci, significantly enhancing access to intellectual property (IP) services and innovation support. - 1 M&E activity of the TISCs was conducted together with the Division of Policy and Planning in quarter two.	No variation

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Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 13313501 Strategic IPRs Registered/ Commercialised		
Programme Intervention: 133135 Strengthen the Intellectual Property (IP) value chain management		
WIPO Intergovernmental Committee meeting attended	URSB attended the 52nd Session of the WIPO Intergovernmental Committee on Intellectual Property and Genetic Resources, Traditional Knowledge and Folklore (IGC 52) in Geneva from 4th to 13th March, 2026. The session focused on the protection of genetic resources (GRs), traditional knowledge (TK), and traditional cultural expressions (TCEs).	No variation
2 Radio talkshows held		The Radio talkshows will be conducted in quarter four
Participated in the WIPO Standing Committee on Trademarks and Industrial Designs and INTA meetings		The INTA Annual Meeting is scheduled to take place in May (Quarter four). This is where critical IP conversations take shape. Participation in the WIPO Standing Committee on Trademarks and Industrial Designs meeting was not undertaken due to limited funds.
1 Patent/Trademark Examiner attached to EPO, WIPO, ARIPO, USPTO, EUIPO or KIPO for Training.	URSB attended the WIPO PCT Regional training from 9th to 13th March 2026, at the African Regional Intellectual Property Organisation (ARIPO) in Harare, Zimbabwe. The WIPO PCT training covers the fundamentals and practical applications of the Patent Cooperation Treaty, enabling users to file a single international patent application for protection in multiple countries. The training focuses on procedural steps, ePCT filing, managing deadlines, and strategies for international patent protection.	The attachment of one (1) Patent/Trademark Examiner to EPO, WIPO, ARIPO, USPTO, EUIPO, or KIPO was not undertaken due to limited funds.
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211102 Contract Staff Salaries		261,556.746
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		89,041.620
221002 Workshops, Meetings and Seminars		500.000
221003 Staff Training		3,255.548
221011 Printing, Stationery, Photocopying and Binding		8,475.940
221017 Membership dues and Subscription fees.		13,080.000
225101 Consultancy Services		8,954.784
227004 Fuel, Lubricants and Oils		3,000.000
Total For Budget Output		387,864.638
Wage Recurrent		261,556.746
Non Wage Recurrent		126,307.892

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Arrears	0.000
	AIA	0.000
	Total For Department	387,864.638
	Wage Recurrent	261,556.746
	Non Wage Recurrent	126,307.892
	Arrears	0.000
	AIA	0.000

Development Projects

N/A

Programme:16 Governance and Security

Vote Function:01 General administration, planning, policy and support services

Departments

Department:002 Finance and Administration

Key Service Area:000014 Administrative and Support Services

PIAP Output: 16090102 Facilities and equipment managed

Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery

Monthly Electricity bill at the Uganda Business Facilitation Centre paid.	The electricity bill at the Uganda Business Facilitation Centre (UBFC) was paid for quarter three.	No variation
9 ICT systems maintained and supported.	Nine (9) ICT systems were maintained and supported to ensure continuous service delivery.	No variation

PIAP Output: 16090105 Statutory reports produced

Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery

Quarterly asset physical Inspection of regional offices by Finance asset management team conducted.	Quarter Three physical inspection of assets across regional offices was conducted by the Finance and Asset Management Team.	No variation
781 Mass Public and Media campaigns on URSB services conducted	URSB conducted 175 media campaign activities in Quarter Three to promote its services. These included 29 radio talk shows, 12 newspaper publications, 5 TV talk shows, 22 digital stories, 4 online events, 66 online news features, among others.	More media engagements to be conducted in quarter four.
- Monthly salaries for staff paid. - Allowances for 5 enforcement officers paid. - Allowances for 8 board committee members paid. - Monthly Social Security Contributions for staff paid.	- Monthly salaries for staff were paid for quarter three. - Top-up allowances for 5 enforcement officers were paid for quarter three. - Allowances/Board retention fees were cleared for quarter three. - Monthly Social Security Contributions (NSSF) for staff paid for quarter three.	No variation
-1 Monitoring and Evaluation exercises to the regional offices conducted. - One retreat with Senior Management on Budgeting conducted.	-1 Monitoring and Evaluation exercise conducted for the Business Rescue and Aftercare Programme (BRAP).	- One retreat with Senior Management on Budgeting was rescheduled to quarter four.

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Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090105 Statutory reports produced		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
- 6 National events & days attended to increase URSB visibility. - 1 Joint programming with key stakeholders in Mission and the JLOS at National, Regional and international platforms	URSB participated in six (6) national events to enhance institutional visibility and public awareness of its mandate. These included the 40 years of liberation celebrations, the 27th Annual Judges’ Conference, the 49th commemoration of Janani Luwum Day, International Women’s Month celebrations under the theme “Empowered Women, Stronger Institutions,” the National Women Entrepreneurs Conference 2026, and a panel discussion at the Private Sector Development (PSD) Programme Annual Review. URSB undertook six (6) joint programming engagements with key stakeholders at national, regional, and international levels. These included the launch of the PSD Programme Implementation Action Plan under the Fourth National Development Plan, participation in the WIPO Director General nomination process, a collaboration meeting with the Ministry of Education and Sports, the WIPO Intergovernmental Committee on IP and hosting delegations from Zambia’s PACRA and the International Youth Fellowship.	No variation
Expenditures incurred in the Quarter to deliver outputs		<i>US\$ Thousand</i>
Item	Spent	
211102 Contract Staff Salaries	1,494,279.349	
211104 Employee Gratuity	5,396.076	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	1,184,291.073	
211107 Boards, Committees and Council Allowances	200,348.370	
212101 Social Security Contributions	456,350.537	
212102 Medical expenses (Employees)	621,406.400	
221001 Advertising and Public Relations	110,468.400	
221002 Workshops, Meetings and Seminars	118,055.468	
221003 Staff Training	254,793.891	
221004 Recruitment Expenses	9,810.604	
221009 Welfare and Entertainment	725,297.497	
221011 Printing, Stationery, Photocopying and Binding	19,934.863	
221017 Membership dues and Subscription fees.	77,808.059	
222001 Information and Communication Technology Services.	1,000.000	
223001 Property Management Expenses	31,127.000	
223004 Guard and Security services	22,558.000	
227001 Travel inland	198,641.000	
227004 Fuel, Lubricants and Oils	306,641.508	
228002 Maintenance-Transport Equipment	137,666.142	

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
273102 Incapacity, death benefits and funeral expenses		18,950.000
282101 Donations		15,210.000
352899 Other Domestic Arrears Budgeting		218,126.790
	Total For Budget Output	6,228,161.027
	Wage Recurrent	1,494,279.349
	Non Wage Recurrent	4,515,754.888
	Arrears	218,126.790
	AIA	0.000
	Total For Department	6,228,161.027
	Wage Recurrent	1,494,279.349
	Non Wage Recurrent	4,515,754.888
	Arrears	218,126.790
	AIA	0.000
Department:003 Legal and Advisory Unit		
Key Service Area:000012 Legal advisory services		
PIAP Output: 16211103 Certainty of laws and regulations ensured		
Programme Intervention: 162111 Strengthen coordination of the policy and legislative-making processes		
- 3 Compliance inspections/spot checks and investigations conducted. - 1 Training programme in IP Crime Enforcement conducted.	- 4 Compliance inspections/ spot checks and investigations conducted.	- The Training in IP Crime Enforcement will be conducted in quarter four
- Subscription for Uganda Gazette paid. - Annual approval of chambers fees paid - Membership dues and subscriptions for 7 members paid - CLE Practising Certificates for 6 members renewed	- Subscription for Uganda Gazette was paid. - Annual approval of chambers fees was paid - Membership dues and subscriptions for 7 members were paid - CLE Practising Certificates for 6 members were renewed	No variation
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211102 Contract Staff Salaries		103,508.196
221003 Staff Training		7,000.000
221011 Printing, Stationery, Photocopying and Binding		1,952.900
221017 Membership dues and Subscription fees.		1,400.000
221020 Litigation and related expenses		1,850.000
227001 Travel inland		15,005.000
227004 Fuel, Lubricants and Oils		3,000.000
	Total For Budget Output	133,716.096
	Wage Recurrent	103,508.196

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Non Wage Recurrent	30,207.900
	Arrears	0.000
	AIA	0.000
	Total For Department	133,716.096
	Wage Recurrent	103,508.196
	Non Wage Recurrent	30,207.900
	Arrears	0.000
	AIA	0.000
Department:006 Directorate of ICT and Innovations		
Key Service Area:000019 ICT Services		
PIAP Output: 16030204 Business Processes Re-engineered		
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems		
PIAP Output: 16311204 Business Processes Re-engineered		
Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems		
3 Telecommunication services subscribed to and paid. - ISO 27001 implemented	3 Telecommunication services were subscribed to and paid for.	ISO 27001 will be implemented in quarter four
Expenditures incurred in the Quarter to deliver outputs		US\$hs Thousand
Item		Spent
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		634,055.770
221008 Information and Communication Technology Supplies.		234,282.690
225201 Consultancy Services-Capital		1,194,150.000
227001 Travel inland		221,526.830
	Total For Budget Output	2,284,015.290
	Wage Recurrent	0.000
	Non Wage Recurrent	2,284,015.290
	Arrears	0.000
	AIA	0.000
	Total For Department	2,284,015.290
	Wage Recurrent	0.000
	Non Wage Recurrent	2,284,015.290
	Arrears	0.000
	AIA	0.000
Department:007 Internal Audit		
Key Service Area:000001 Audit and Risk Management		

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Quarter 3

Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
PIAP Output: 16090105 Statutory reports produced		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
- PFMA/Internal Auditors Conference participated. - ICPAU subscription fees for 5 members paid - ACCA membership subscription fees for 1 member paid - Annual subscription for 2 members to ISACA paid	- ICPAU subscription fees for 5 members were paid - The ACCA membership subscription fee for 1 member was paid - The Annual subscription to ISACA was paid for 1 member.	PFMA/Internal Auditors Conference is scheduled to take place in quarter four.
1 Regional office audit conducted	Quarter Three regional office audit was conducted to assess the performance of the regional offices.	No variation
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
211102 Contract Staff Salaries		212,110.614
221002 Workshops, Meetings and Seminars		1,500.000
221017 Membership dues and Subscription fees.		59,999.853
227001 Travel inland		13,952.500
	Total For Budget Output	287,562.967
	Wage Recurrent	212,110.614
	Non Wage Recurrent	75,452.353
	Arrears	0.000
	AIA	0.000
	Total For Department	287,562.967
	Wage Recurrent	212,110.614
	Non Wage Recurrent	75,452.353
	Arrears	0.000
	AIA	0.000
Department:008 Records Unit		
Key Service Area:000008 Records Management		
PIAP Output: 16090117 Records Management coordinated		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Subscription fees for 25 records staff paid	Subscription fees for 25 records staff were paid	No variation
Data Conversion Services procured (Scanning and Indexing)	- Records continue to be digitised and automated. URSB scanned and indexed a total of 1,000,600 records in quarter three.	No variation
Quarterly Correspondence Management System Support and Maintenance done.	Quarter Three Correspondence Management System Support and Maintenance done.	No variation
Feasibility study for the archival centre conducted		The feasibility study for the archival centre will be conducted in quarter four.

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
221011 Printing, Stationery, Photocopying and Binding		199,998.200
	Total For Budget Output	199,998.200
	Wage Recurrent	0.000
	Non Wage Recurrent	199,998.200
	Arrears	0.000
	AIA	0.000
	Total For Department	199,998.200
	Wage Recurrent	0.000
	Non Wage Recurrent	199,998.200
	Arrears	0.000
	AIA	0.000
Department:011 Procurement and Disposal Unit		
Key Service Area:000007 Procurement and Disposal Services		
PIAP Output: 16090116 Procurement and Disposal Services coordinated		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
1 staff training conducted		The staff training will be conducted in quarter four.
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
Subscriptions for CIPs paid for 3 PDU staff.		Subscription for CIPs paid for 3 PDU staff will be paid in quarter four.
2 PDU conferences attended.		The PDU conferences are scheduled for quarter four.
Expenditures incurred in the Quarter to deliver outputs		US\$ Thousand
Item		Spent
221002 Workshops, Meetings and Seminars		32,000.000
221003 Staff Training		15,665.547
221009 Welfare and Entertainment		5,600.000
221017 Membership dues and Subscription fees.		3,000.000
	Total For Budget Output	56,265.547
	Wage Recurrent	0.000
	Non Wage Recurrent	56,265.547
	Arrears	0.000
	AIA	0.000
	Total For Department	56,265.547

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	Wage Recurrent	0.000
	Non Wage Recurrent	56,265.547
	Arrears	0.000
	AIA	0.000
Development Projects		
Project:1911 Institutional Development of Uganda Registration Services Bureau		
Key Service Area:000003 Facilities and Equipment Management		
PIAP Output: 16090101 Institutions retooled		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
- 4 motor vehicles procured. - 4 Motorcycles procured.	2 motor vehicles procured.	The motorcycles and additional vehicles will be procured in quarter four.
PIAP Output: 16911101 Institutions Retooled		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
- 30 Signature pads for Non-individual registration procured. - 10 tablets for field work purposes for Planning procured. - Furniture for 4 Planning staff procured. - Projector for Planning staff procured.		- 10 tablets, Furniture and Projector for Planning staff will be procured in quarter four. - 30 Signature pads for Non-individual registration will be procured in quarter four.
Expenditures incurred in the Quarter to deliver outputs		UShs Thousand
Item		Spent
312212 Light Vehicles - Acquisition		608,160.001
312221 Light ICT hardware - Acquisition		367,688.000
	Total For Budget Output	975,848.001
	GoU Development	975,848.001
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	Total For Project	975,848.001
	GoU Development	975,848.001
	External Financing	0.000
	Arrears	0.000
	AIA	0.000
	GRAND TOTAL	14,234,156.328
	Wage Recurrent	4,578,556.481
	Non Wage Recurrent	8,461,625.056
	GoU Development	975,848.001

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Outputs Planned in Quarter	Actual Outputs Achieved in Quarter	Reasons for Variation in performance
	External Financing	0.000
	Arrears	218,126.790
	<i>AIA</i>	0.000

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Quarter 3

Quarter 3: Cumulative Outputs and Expenditure by End of Quarter

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Programme:01 Agro-Industrialization		
Vote Function:02 Lawful Registration Services		
Departments		
Department:006 Intellectual Property		
Key Service Area:460158 Domestic and International Cooperation		
PIAP Output: 01411103 Product differentiation mechanisms developed and promoted		
Programme Intervention: 014111 Promote market penetration for agro-based products		
2 awareness campaigns on Geographical Indication (GI) conducted.	URSB conducted 3 awareness campaigns on Geographical Indication (GI). This included: a meeting with Bugisu Cultural Leadership Institution regarding the registration of Bugisu Arabica Coffee as a G.I, stakeholder consultative meetings in West Nile and Acholi, and engagement with the Acholi Shea Butter Cooperative Society on GI registration. In addition, URSB registered the second Geographical Indication, “CHAMPAGNE,” on the register by the Comité Interprofessionnel du Vin de Champagne of France, highlighting the growing interest in geographical indications in Uganda.	
2 Capacity Building conducted for GI	Seven (7) capacity-building engagements on Geographical Indications (GI) were conducted, focusing on stakeholder mapping, sensitisation, technical guidance, and international knowledge exchange. These included field engagements with stakeholders in the Acholi Shea Butter value chain in Northern Uganda under the WIPO-supported Build Back Better Fund Project; consultative meetings with cultural institutions on GI applications for Bugisu Arabica Coffee and bark cloth; participation in an international WIPO Development Agenda training on post-registration GI strategies; a four-day training for beekeepers and traditional healers in Fort Portal and preliminary technical assessments of Bunjakko Coffee as a potential Geographical Indication.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221002 Workshops, Meetings and Seminars		24,643.200
225101 Consultancy Services		2,024.000
Total For Budget Output		26,667.200
Wage Recurrent		0.000
Non Wage Recurrent		26,667.200
Arrears		0.000
AIA		0.000
Total For Department		26,667.200
Wage Recurrent		0.000

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
	Non Wage Recurrent		26,667.200
	Arrears		0.000
	AIA		0.000
Development Projects			
N/A			
Programme:04 Manufacturing			
Vote Function:02 Lawful Registration Services			
Departments			
Department:006 Intellectual Property Rights			
Key Service Area:000075 Registration Services			
PIAP Output: 04311101 Increased access to affordable financing for appropriate manufacturing technologies			
Programme Intervention: 043111 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia			
4 awareness creation workshops conducted on Patents, Industrial Designs, Technovations Trademarks, and Geographical Indications		URSB conducted 20 awareness and capacity-building engagements on intellectual property targeting students, innovators, SMEs, cultural and research institutions, and traditional knowledge holders. These included activities across universities such as Kyambogo, Lira, and Mbarara University of Science and Technology, focusing on IP identification, protection, and commercialisation, alongside the establishment of a TISC in Arua. Key interventions also involved technical support to industry players like Kazire Health Products Ltd and Roofings Uganda Limited, policy dialogues on IP-backed financing, school outreach under the IP in Schools initiative, and stakeholder consultations on Geographical Indications such as Shea butter. Additional activities included WIPO-led mediation training, mentorship under the K–12 Program, the IP in a Box – Game Lab Project, documentation of traditional medical knowledge, and capacity building for beekeepers, herbalists, and Batik producers.	

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 04311102 Innovation and research initiatives supported		
Programme Intervention: 043111 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia		
10 SME groups supported on Brand Creation and protection to develop effective branding strategies and protection of other branding aspects like industrial designs	URSB conducted 6 engagement sessions to enhance the capacity of SMEs in brand creation and protection, focusing on developing effective branding strategies and safeguarding intellectual property. These engagements comprised: 1 capacity-building session, 2 business clinics, 1 Brand Protection Symposium, and two (2) training sessions on the utilisation of intellectual property (IP) for the commercialisation of SME green products. The engagements reached over 275 participants, including SMEs, young entrepreneurs, fashion designers, innovators and members of the finance and business sectors. The sessions focused on strengthening participants’ understanding of intellectual property and highlighted its strategic importance in supporting innovation, commercialisation, brand creation, trademark registration, industrial design protection, and business formalisation.	
PIAP Output: 04512101 Improved regulation of the manufacturing subsector/ Competitive		
Programme Intervention: 045121 Implement existing Laws and Policies that support Manufacturing (Industrial Licensing Act, Competition Law, Trade Marks Law, Consumer Protection Law.)		
13 Compliance inspections/ spot checks and investigations conducted	- 10 Compliance inspections/ spot checks and investigations conducted. - URSB investigated 19 cases of forgery, trademark counterfeiting, and Copyright piracy. Out of these, three (3) convictions were secured and two (2) acquittals delivered. In addition, URSB in collaboration with the territorial commands, received forty (44) complaints related to alleged forgery, copyright piracy, and trademark counterfeiting.	
1 Consultative Workshop on Trademarks and Patents conducted	URSB conducted 1 consultative meeting on trademarks and patents. The Bureau held a consultative meeting with trademark agents to discuss trademark registration processes, challenges, and best practices. The engagement enhanced collaboration with agents and strengthened the effectiveness and efficiency of trademark registration services.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand
Item		Spent
227001 Travel inland		100,788.868
211102 Contract Staff Salaries		591,849.567
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		214,643.005
221002 Workshops, Meetings and Seminars		132,687.060
221003 Staff Training		3,255.548
221011 Printing, Stationery, Photocopying and Binding		12,664.940
221017 Membership dues and Subscription fees.		13,080.000
225101 Consultancy Services		8,954.784
227002 Travel abroad		145,468.000

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
227004 Fuel, Lubricants and Oils		9,000.000
	Total For Budget Output	100,788.868
	Wage Recurrent	0.000
	Non Wage Recurrent	100,788.868
	Arrears	0.000
	AIA	0.000
	Total For Department	100,788.868
	Wage Recurrent	0.000
	Non Wage Recurrent	100,788.868
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Programme:07 Private Sector Development		
Vote Function:01 General administration, planning, policy and support services		
Departments		
Department:001 Regional Offices		
Key Service Area:460030 Registration Services		
PIAP Output: 07030602 Decentralized services for improved formalization of private sector		
Programme Intervention: 070306 Promote formalisation and business registration		
4 Sensitization campaigns of the public conducted in the 6 Regional offices	- Sensitisation campaigns were conducted in all six regional offices. These include; Intellectual Property (IP) sensitization engagements focusing on IP registration, Geographical Indications, and TISC trainings in the following areas, Gulu (2), Mbale, Koboko, Zombo, Nebbi, Arua (St. Joseph Ombaci), Muni University, Mbarara, Lira, Mbale, Hoima and Masaka; Business Registration Clinics in Opit (Omoro District), Bidibidi Refugee Camp (Yumbe), Kikuube Town, Kalangala, Gulu City, Lira City, Bukomansimbi, Paidha Town Council, Soroti City, Mbale City, Hoima City, Masaka City, Bukedea, Mbarara City, and Nwoya District, and 30 Radio talk shows on IUIU FM (7), Truth FM (7), Radio Maria Mbale (7), 89.9 Spice FM, Ssesse FM, Unity FM, QFM Lira, Radio Maria Hoima (2), Paidha FM, Arua One FM (2), Kabalega FM. The regional offices also conducted a week-long Customer Engagement Week in their respective offices, alongside other key stakeholder meetings and trainings on URSB services.	

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07030701 Business registration system at all levels of Government (Central and local Government) integrated		
Programme Intervention: 070307 Strengthen partnerships between local Governments, MDAs (URA, URSB) and Private sector to streamline formalisation regimes		
6 regional offices facilitated with fuel and printing & stationery to ensure continuity in business registration services	Six (6) regional offices were facilitated with fuel and assorted stationery to ensure continuity of business registration services in Quarter One, Two and Three.	
Annual subscription for 6 lawyers at regional offices paid	Annual subscription for 6 lawyers at the regional offices was paid	
6 Regional offices machinery, equipment and furniture maintained	Machinery, equipment, and furniture for six (6) Regional offices were maintained.	
4 regional office visits conducted	Three (3) regional office visits were conducted for Quarter 1, 2 and 3, to review the performance of the regional offices and identify key challenges.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item	Spent	
211102 Contract Staff Salaries	796,836.711	
221002 Workshops, Meetings and Seminars	22,503.357	
227001 Travel inland	92,250.908	
227004 Fuel, Lubricants and Oils	18,000.000	
228001 Maintenance-Buildings and Structures	3,829.000	
228002 Maintenance-Transport Equipment	34,628.343	
228003 Maintenance-Machinery & Equipment Other than Transport	8,400.000	
Total For Budget Output		976,448.319
Wage Recurrent		796,836.711
Non Wage Recurrent		179,611.608
Arrears		0.000
AIA		0.000
Total For Department		976,448.319
Wage Recurrent		796,836.711
Non Wage Recurrent		179,611.608
Arrears		0.000
AIA		0.000
Department:006 Directorate of ICT and Innovations		
Key Service Area:000019 ICT Services		
PIAP Output: 07241202 Business processes simplified through automation		
Programme Intervention: 072412 Implement Digitalization strategies		
4 Regional office visits conducted to enhance ICT services.	Three (3) regional office visits were conducted to support the enhancement and maintenance of ICT services.	

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
211102 Contract Staff Salaries		817,150.853
221008 Information and Communication Technology Supplies.		533,986.774
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		1,266,222.078
221003 Staff Training		139,389.824
221008 Information and Communication Technology Supplies.		696,923.589
221011 Printing, Stationery, Photocopying and Binding		21,953.570
222001 Information and Communication Technology Services.		116,891.181
225201 Consultancy Services-Capital		2,388,300.000
227001 Travel inland		249,386.860
	Total For Budget Output	1,351,137.627
	Wage Recurrent	817,150.853
	Non Wage Recurrent	533,986.774
	Arrears	0.000
	AIA	0.000
	Total For Department	1,351,137.627
	Wage Recurrent	817,150.853
	Non Wage Recurrent	533,986.774
	Arrears	0.000
	AIA	0.000
Development Projects		
N/A		
Vote Function:02 Lawful Registration Services		
Departments		
Department:001 Business Registration Services		
Key Service Area:460030 Registration Services		

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 07020603 Capacity of local service providers strengthened		
Programme Intervention: 070206 Build and strengthen capacity of the local contractor to participate in the domestic market		
6 Stakeholder consultation meetings on legal reform for Non individual legal framework held.	URSB conducted a total of twenty (20) stakeholder consultation engagements on legal reforms under the Non-Individual Legal Framework between July 2025 and March 2026. These included requirements gathering exercises, harmonization workshops, consultative meetings, and stakeholder engagements with key institutions such as the Ministry of Foreign Affairs, Ministry of Internal Affairs, Ministry of Lands, Housing and Urban Development, Ministry of Labour, Gender and Social Development, Ministry of Trade, Industry and Cooperatives, National Council of Sports, Bank of Uganda, Electoral Commission, Capital Markets Authority, and other stakeholders. The engagements provided technical input and stakeholder feedback to inform the establishment of a centralized Non-Individual Register and support ongoing legal reforms.	
10 staff members' subscriptions to professional bodies paid	Membership subscription for 10 staff to professional bodies was paid.	
PIAP Output: 07030101 Compliance to Good corporate Governance best practices improved		
Programme Intervention: 070301 Roll out business development services (BDS) to support MSMEs.		
Participated in annual international activities including CRF, UNICTRAL-Working Group 2 Dispute Settlement and ESAAMLG	URSB participated in following international events: the first sitting of the 8th Conference on International Coordination of Secured Transactions Reform held at the University of Hong Kong, China, as well as three (3) annual international events, namely the 25th ESAAMLG Council of Ministers Meeting, the 50th Task Force of Senior Officials Meeting, the 51st ESAAMLG Task Force of Senior Officials meeting, and the 8th AML/CTF Public–Private Sector Dialogue.	
PIAP Output: 07030601 Uptake of business registration enhanced		
Programme Intervention: 070306 Promote formalisation and business registration		
50 mass business registration clinics conducted to increase registration uptake and formalization	URSB conducted a total of fifty (50) business registration clinics across fifty (50) areas. These included Katwe, Bunga, Kawempe, Nateete, Omoro District, Kabagala, Kibuye, Mbale City (2), Kalerwe, Mengo, Banda, Najjera, Kikuube District, Kyengera, Gayaza, Nsangi, Kasangati, Kireka, Kira, Nansana, Nakulabye, Kasubi, Kitintale, Kampala Central, Luzira, Abayita Ababiri, Kirinya, Paidha, Gulu, Lira, Soroti, Bweyogerere, Kajjansi, Kayabwe, Buwama, Mbarara City, Masaka City, Ishaka, Kisoro, Lukaya, Kabwohe, Kabale, Lyantonde, Masindi, Bweyale, Fort Portal, Hoima, Rhino Camp, and Arua City.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
211102 Contract Staff Salaries		511,989.329
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		529,114.068
221002 Workshops, Meetings and Seminars		261,699.571
221011 Printing, Stationery, Photocopying and Binding		39,200.000
221017 Membership dues and Subscription fees.		20,000.000
227001 Travel inland		531,885.263

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

Annual Planned Outputs	Cumulative Outputs Achieved by End of Quarter	
	Total For Budget Output	1,893,888.231
	Wage Recurrent	511,989.329
	Non Wage Recurrent	1,381,898.902
	Arrears	0.000
	AIA	0.000
	Total For Department	1,893,888.231
	Wage Recurrent	511,989.329
	Non Wage Recurrent	1,381,898.902
	Arrears	0.000
	AIA	0.000

Department:003 Insolvency / Official Receiver

Key Service Area:190027 Insolvency services

PIAP Output: 07030201 Insolvency legal framework strengthened

Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities	
6 Business Rescue and Aftercare Trainings conducted 2 M&E conducted for the Business rescue and aftercare 10 Temporary staff recruited to enhance NTR collection	- URSB conducted one (1) Business Rescue and Aftercare training, where 157 business owners (69 females and 88 males) were trained in business rescue and aftercare. The training aimed to build entrepreneurs' capacity to sustain and revive their businesses. - 1 M&E meeting conducted for its Business Rescue and Aftercare Programme (BRAP), gathering entrepreneurs from the first to third cohorts to assess the initiative's impact and chart a path for improvement. - 10 temporary staff recruited to enhance NTR collections.
1 Insolvency conference on corporate rescue with the Judicial Officers, Lawyers, Accountants and chartered secretaries conducted	The Insolvency conference on corporate rescue will be conducted in quarter four.

PIAP Output: 07311201 Insolvency legal framework strengthened

Programme Intervention: 073112 Strengthen insolvency and corporate rescue frameworks	
- UNCITRAL Working Group meeting attended. - The International Bar Association Annual Conference attended. - Subscription fees to professional and international bodies paid	URSB participated in the UNCITRAL Working Group meeting and the International Bar Association Annual Conference. Subscription fees to professional and international bodies were paid

Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs	US\$ Thousand
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Item	Spent
211102 Contract Staff Salaries	359,613.735
221002 Workshops, Meetings and Seminars	102,815.109
221017 Membership dues and Subscription fees.	22,231.515
227001 Travel inland	220.000
227002 Travel abroad	56,136.196
Total For Budget Output	541,016.555

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
	Wage Recurrent		359,613.735
	Non Wage Recurrent		181,402.820
	Arrears		0.000
	AIA		0.000
	Total For Department		541,016.555
	Wage Recurrent		359,613.735
	Non Wage Recurrent		181,402.820
	Arrears		0.000
	AIA		0.000
Department:004 SIMPO / Chattels			
Key Service Area:460030 Registration services			
PIAP Output: 0711102 Security Interest in Movable Property Registry System fully functional and accepted by the industry			
Programme Intervention: 071111 Increase access and affordability of financial services			
Annual law conference attended. 2 Judicial officers (magistrates) trainings on how to handle matter on SIMPO conducted.		SIMPO staff participated in the Annual Law Conference 2025	
PIAP Output: 07112601 Individual borrowers and MSMEs accessing credit using movable assets as collateral increased			
Programme Intervention: 071126 Promote use of Security interest in Movable assets in MSMEs			
3 Lender workshops held on SIMPO.		The Lender's workshops on SIMPO will be conducted in quarter four.	
PIAP Output: 0701102 Security Interest in Movable Property Registry System fully functional and accepted by the financial industry			
Programme Intervention: 071142 Develop and implement credit information systems to facilitate responsible lending and borrowing, promoting financial stability			
1 SIMPO Registry User meeting held. 1100 SIMPO Sensitization materials for lenders, police officers, and judicial officers purchased.		- URSB conducted 1 annual SIMPO Users’ meeting for FY 2025/26 at the UBFC Auditorium. The meeting aimed to gather user feedback on the system, share updates on new developments, and discuss how lenders’ interests are protected under the Digital Number Plate framework. A total of 142 lenders attended the meeting. - 300 SIMPO Sensitisation materials for lenders, police officers, and judicial officers were purchased. - 200 flash disks of 32 GBs were purchased	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand	
Item		Spent	
211102 Contract Staff Salaries		136,620.897	
221002 Workshops, Meetings and Seminars		11,896.658	
227001 Travel inland		5,043.286	
Total For Budget Output		153,560.841	
Wage Recurrent		136,620.897	
Non Wage Recurrent		16,939.944	

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
	Arrears		0.000
	AIA		0.000
	Total For Department		153,560.841
	Wage Recurrent		136,620.897
	Non Wage Recurrent		16,939.944
	Arrears		0.000
	AIA		0.000
Development Projects			
N/A			
Programme:12 Human Capital Development			
Vote Function:01 General administration, planning, policy and support services			
Departments			
Department:005 Public Relations and Corporate Affairs			
Key Service Area:000011 Communication and Public Relations			
PIAP Output: 12711101 Increased awareness and capacity of community members to participate in and influence national development processes			
Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives			
10 sensitization engagements on formalization of businesses, promotion and registration of intellectual property rights conducted		- URSB conducted 69 sensitisation engagements on the formalisation of businesses, promotion, and registration of intellectual property rights; thereby increasing public awareness, enhancing compliance with registration requirements, and supporting the growth of formal enterprises and protection of intellectual property in Uganda. - URSB conducted 142 media engagements to promote awareness and visibility of its services. These comprised sixteen (49) radio talk shows conducted in various regions; sixteen (28) newspaper publications, notices, opinion pieces, and stories across print media; nineteen (24) television stories and features; fifteen (37) online platform articles; and four (4) other intellectual property-related media.	
106 engagements with media conducted o URSB services			
PIAP Output: 12811104 An enabling environment for Small and medium CCI enterprises created			
Programme Intervention: 128111 Empower culture and creative practitioners with resources, entrepreneurship skills and opportunities using appropriate technologies and innovations for value addition.			
Gratuity for 254 staff paid. Salary for 254 staff paid for 12 months.		- Staff salaries were paid for 9 months. - Gratuity for staff was paid for 251 staff for the first half of the year.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs			UShs Thousand
Item			Spent
211102 Contract Staff Salaries			4,316,969.490
Total For Budget Output			4,316,969.490
Wage Recurrent			4,316,969.490

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
	Non Wage Recurrent		0.000
	Arrears		0.000
	AIA		0.000
	Total For Department		4,316,969.490
	Wage Recurrent		4,316,969.490
	Non Wage Recurrent		0.000
	Arrears		0.000
	AIA		0.000
Development Projects			
N/A			
Programme:13 Innovation, Technology Development and Transfer			
Vote Function:02 Lawful Registration Services			
Departments			
Department:006 Intellectual Property Rights			
Key Service Area:000075 Registration Services			
PIAP Output: 13311302 National recordal system for traditional knowledge			
Programme Intervention: 133113 Strengthen STI information and knowledge management			
Attended ARIPO Administrative and Ministers council's meeting	URSB participated in the 49th session of the Administrative Council of the African Regional Intellectual Property Organization (ARIPO) held in Accra, Ghana. The session brought together heads of IP offices from member states to review ARIPO’s progress and set strategic priorities for the coming year.		
	URSB also hosted the Director General of WIPO, reinforcing Uganda’s commitment to effective IP governance and global collaboration.		
Conducted 4 awareness Creation Workshops on Patents, Industrial Designs, Technovations Trademarks, Geographical Indications and Traditional Knowledge	URSB conducted 20 awareness and capacity-building engagements on intellectual property targeting students, innovators, SMEs, cultural and research institutions, and traditional knowledge holders. These included activities across universities such as Kyambogo, Lira, and Mbarara University of Science and Technology, focusing on IP identification, protection, and commercialisation, alongside the establishment of a TISC in Arua.		
	Key interventions also involved technical support to industry players like Kazire Health Products Ltd and Roofings Uganda Limited, policy dialogues on IP-backed financing, school outreach under the IP in Schools initiative, and stakeholder consultations on Geographical Indications such as Shea butter. Additional activities included WIPO-led mediation training, mentorship under the K–12 Program, the IP in a Box – Game Lab Project, documentation of traditional medical knowledge, and capacity building for beekeepers, herbalists, and Batik producers.		
2 staff trained on Artificial Intelligence and IP	The training was not conducted due to lack of funds.		

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
PIAP Output: 13311302 National recordal system for traditional knowledge			
Programme Intervention: 133113 Strengthen STI information and knowledge management			
Attended a study visit and training on TK		The study visit and training on TK will be done in quarter four	
6 project staff paid to aid in implementing the National Intellectual Property Policy.		Six (6) project staff paid to fast-track the implementation of the National Intellectual Property (IP) Policy.	
PIAP Output: 13313501 Strategic IPRs Registered/ Commercialised			
Programme Intervention: 133135 Strengthen the Intellectual Property (IP) value chain management			
4 IP clinics conducted at the universities		Ten (10) Intellectual Property (IP) clinics and awareness engagements were conducted at universities, academic institutions, innovation hubs, and training institutions. These engagements targeted researchers, innovators, students, and research coordinators. They included keynote presentations, seminars, training sessions, and guideline dissemination workshops at Kyambogo University, Kampala International University, Muni University, University of Kisubi, Nakawa Vocational Training College, the Response Innovation Lab, the Centre of Innovation and Technology Transfer, Mbarara University of Science and Technology and selected secondary schools (Bukedea Comprehensive School, Dr. Obote College, Comboni College Lira). The activities aimed to promote awareness and utilisation of Intellectual Property for innovation, commercialisation, and sustainable development, in line with the National IP Policy 2019.	
2 TISCs established at Universities and R&D Institutions and 1 M&E conducted at each of the TISCs Centers.		- Two (2) TISCs established at Universities and R&D Institutions. URSB established two additional Technology and Innovation Support Centres (TISCs) at the Uganda Virus Research Institute (UVRI) and St. Joseph’s College Ombaci, significantly enhancing access to intellectual property (IP) services and innovation support. - 1 M&E activity of the TISCs was conducted together with the Division of Policy and Planning in quarter two.	
Attended WIPO Intergovernmental committee meeting		URSB attended the 52nd Session of the WIPO Intergovernmental Committee on Intellectual Property and Genetic Resources, Traditional Knowledge and Folklore (IGC 52) in Geneva from 4th to 13th March, 2026. The session focused on the protection of genetic resources (GRs), traditional knowledge (TK), and traditional cultural expressions (TCEs).	
World IP day organized and celebrated		The World IP Day will be conducted in quarter four.	
Mass Public and Media campaigns conducted (2 TV talk shows, 3 Radio talk shows and 2 publications on Newspapers)		URSB held one (1) radio talk show on Arua One FM, where discussions focused on Intellectual Property (IP) and how Technology and Innovation Support Centres (TISCs) can strengthen research, innovation, and business growth.	

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 13313501 Strategic IPRs Registered/ Commercialised		
Programme Intervention: 133135 Strengthen the Intellectual Property (IP) value chain management		
1 WIPO General Assembly meeting attended. Participated in 1 WIPO Standing Committee on Trademarks and Industrial Designs and INTA meetings. 1 WIPO Standing Committee on the Law of Patents, PCT Working Group meeting, ARIPO Working Groups on IP attended	- URSB participated in the African Continental Free Trade Area (AfCFTA) Committee on Intellectual Property Rights meeting in Djibouti from 21st July to 1st August 2025. The meeting focused on negotiating draft annexes covering patents, utility models, copyrights and related rights, trademarks, Geographical Indications (GIs), and Traditional Knowledge (TK) under the AfCFTA Protocol on Intellectual Property Rights. - URSB participated in the WIPO Standing Committee on the Law of Patents, the PCT working Group meeting, and the ARIPO working groups on Industrial Property.	
1 Patent/Trademark Examiner attached to EPO, WIPO ARIPO, USPTO, EUIPO or KIPO for Training.	URSB attended the WIPO PCT Regional training from 9th to 13th March 2026, at the African Regional Intellectual Property Organisation (ARIPO) in Harare, Zimbabwe. The WIPO PCT training covers the fundamentals and practical applications of the Patent Cooperation Treaty, enabling users to file a single international patent application for protection in multiple countries. The training focuses on procedural steps, ePCT filing, managing deadlines, and strategies for international patent protection.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand
Item	Spent	
227001 Travel inland	100,788.868	
211102 Contract Staff Salaries	591,849.567	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	214,643.005	
221002 Workshops, Meetings and Seminars	132,687.060	
221003 Staff Training	3,255.548	
221011 Printing, Stationery, Photocopying and Binding	12,664.940	
221017 Membership dues and Subscription fees.	13,080.000	
225101 Consultancy Services	8,954.784	
227002 Travel abroad	145,468.000	
227004 Fuel, Lubricants and Oils	9,000.000	
Total For Budget Output		1,131,602.904
Wage Recurrent		591,849.567
Non Wage Recurrent		539,753.337
Arrears		0.000
AIA		0.000
Total For Department		1,131,602.904
Wage Recurrent		591,849.567
Non Wage Recurrent		539,753.337
Arrears		0.000
AIA		0.000

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
Development Projects			
N/A			
Programme:16 Governance and Security			
Vote Function:01 General administration, planning, policy and support services			
Departments			
Department:002 Finance and Administration			
Key Service Area:000014 Administrative and Support Services			
PIAP Output: 16090102 Facilities and equipment managed			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
Monthly Electricity bill at the Uganda Business Facilitation Centre paid.		Payment of the monthly electricity bills at the Uganda Business Facilitation Centre was made for 9 months.	
10 Software Licenses and subscriptions renewed and paid 9 ICT systems maintained and supported.		- 10 Software Licenses and subscriptions were renewed and paid for. - Nine (9) ICT systems were maintained and supported to ensure continuous service delivery.	
PIAP Output: 16090105 Statutory reports produced			
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery			
Quarterly asset physical Inspection of regional offices by Finance asset management team conducted. Participated in 3 Accountants' annual conference & Economic Seminar. 2 External and internal stakeholder engagements conducted		The Finance and Asset Management team conducted three (3) physical asset inspection exercises across the regional offices. The team of accountants from URSB participated in one (1) Annual Accountants’ Conference 2025. URSB conducted 4 internal and 2 external engagements. The internal engagements included two (2) special induction and mentorship briefings for newly recruited staff, 1 Annual Staff General Meeting (AGM), and a two-day capacity-building training on written communication for staff. The external engagements comprised 1 Industrial awareness visit by ISBAT University students and 1 high-level multi-stakeholder meeting involving UPRS, NAB, UFMI, URRO, and UCC. These engagements strengthened internal capacity, corporate governance, and collaboration with external stakeholders.	
Participated in East Africa Public Relations Week CSR policy formulated and implemented. Customer engagement week conducted. 3,125 Mass Public and Media campaigns on URSB Services conducted.		URSB conducted a total of 2,025 mass public and media campaign activities. These included 1,800 radio spot adverts aired on 18 radio stations nationwide, newspaper stories and publications, Television stories, radio talk shows and Registry Magazines. In addition, the Bureau produced 222 digital stories and 12 publications on the URSB Strategic Plan. URSB conducted a Customer Engagement Week across all its offices, during which staff engaged stakeholders to gather feedback on service delivery. The Bureau completed the formulation of the URSB CSR Policy. URSB participated in the East Africa Public Relations Week.	

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090105 Statutory reports produced		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Employee Gratuity for 254 staff paid Salaries for 254 staff paid Allowances for 5 enforcement officers paid Allowances for 8 board committee members paid Social Security Contributions for 254 staff paid The electricity bill at the UBFC cleared	- Employee gratuity for staff was paid for the first half of the year. - Monthly salaries for staff were paid for nine months. - Top-up allowances for 5 enforcement officers were paid for nine months. - Allowances/Board retention fees were cleared for nine months. - Monthly Social Security Contributions (NSSF) for staff paid for nine months.	
4 Monitoring and Evaluation exercises to the regional offices conducted. One retreat with Senior Management on Budgeting conducted. 1 Awareness creation and sensitization on ISO 9001:2015 QMS conducted. 2 ISO Internal Audit for Regional Offices conducted.	URSB conducted 3 Monitoring and Evaluation exercises to assess the performance of the Mass Business Registration Initiative, BRAP and TISCs, to identify implementation challenges, and highlight areas for improvement. One (1) ISO Internal Audit for Regional Offices was conducted to assess compliance with quality management standards and identify areas for improvement.	
National events and days attended to increase URSB visibility Held and participated in the Joint programming with key stakeholders in Mission and the JLOS at National, Regional and international platforms	URSB participated in 24 national events to enhance visibility and public awareness of its mandate. These included national commemorations, professional conferences, business and innovation forums, public service events, and stakeholder engagements, all aimed at promoting URSB services and strengthening stakeholder engagement. These engagements strengthened URSB's visibility and promoted greater public awareness of its services and mandate. URSB undertook 22 joint programming engagements at national, regional, and international levels. These included the PSD Programme launch, WIPO engagements, collaboration with MoES, and hosting delegations from PACRA, Lesotho, and the International Youth Fellowship. Additional engagements covered ARIPO seminars, CEO forums, Uganda-UAE Business Forum, IBA Conference, Kampala Business Forum, IDLO meetings, and the 65th WIPO Assemblies, among others.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		<i>US\$ Thousands</i>
Item	Spent	
211102 Contract Staff Salaries	3,856,759.120	
211104 Employee Gratuity	6,925.296	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)	3,175,113.793	
211107 Boards, Committees and Council Allowances	539,937.045	
212101 Social Security Contributions	1,219,972.095	
212102 Medical expenses (Employees)	1,339,910.030	
221001 Advertising and Public Relations	259,027.800	
221002 Workshops, Meetings and Seminars	264,274.730	
221003 Staff Training	587,297.588	
221004 Recruitment Expenses	32,617.704	
221009 Welfare and Entertainment	1,311,164.979	

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221011 Printing, Stationery, Photocopying and Binding		27,334.463
221012 Small Office Equipment		9,515.000
221017 Membership dues and Subscription fees.		79,339.459
222001 Information and Communication Technology Services.		2,400.000
223001 Property Management Expenses		55,244.120
223003 Rent-Produced Assets-to private entities		349,999.999
223004 Guard and Security services		52,178.000
227001 Travel inland		433,534.509
227004 Fuel, Lubricants and Oils		919,924.524
228002 Maintenance-Transport Equipment		265,151.196
273102 Incapacity, death benefits and funeral expenses		38,950.000
282101 Donations		20,210.000
352899 Other Domestic Arrears Budgeting		218,126.790
	Total For Budget Output	15,064,908.240
	Wage Recurrent	3,856,759.120
	Non Wage Recurrent	10,990,022.330
	Arrears	218,126.790
	AIA	0.000
	Total For Department	15,064,908.240
	Wage Recurrent	3,856,759.120
	Non Wage Recurrent	10,990,022.330
	Arrears	218,126.790
	AIA	0.000
Department:003 Legal and Advisory Unit		
Key Service Area:000012 Legal advisory services		

VOTE: 119 Uganda Registration Services Bureau (URSB)

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16211103 Certainty of laws and regulations ensured		
Programme Intervention: 162111 Strengthen coordination of the policy and legislative-making processes		
11 Compliance inspections/ spot checks and investigations conducted. 1 IP Enforcement meeting with WIPO attended. 1 Training programme in IP Crime Enforcement conducted. Subscription fees to professional bodies for 5 compliance staff paid	- 10 Compliance inspections/ spot checks and investigations conducted. URSB investigated 19 cases of forgery, trademark counterfeiting, and Copyright piracy. In addition, URSB in collaboration with the territorial commands, received forty (40) complaints related to alleged forgery, copyright piracy, and trademark counterfeiting. - 1 IP Enforcement meeting was attended. URSB participated in a training on Intellectual Property (IP) Enforcement in Nairobi, Kenya, organised by the World Intellectual Property Organisation (WIPO), the Anti-Counterfeit Authority (ACA) of Kenya, and the Japan Patent Office (JPO). The training aimed at strengthening the capacity of customs officers, police investigators, and prosecutors to detect, investigate, and prosecute IP-related crimes. - URSB conducted a meeting with tissue manufacturers at the UMA Headquarters to address challenges of trademark infringement, counterfeits, and IP rights enforcement.	
Annual approval of chambers fees paid Subscriptions for 7 members paid Case digest designed CLE Practising Certificates for 6 members renewed Subscription for Uganda Gazette paid East Africa Law Conference attended by 2 staff. ULS Conference attended	- Subscription for Uganda Gazette was paid. - Annual approval of chambers fees was paid - Membership dues and subscriptions for 7 members were paid - CLE Practising Certificates for 6 members were renewed - The East African Law Conference 2025 was attended by Legal staff. - URSB participated in the ULS Digital Transformation Festival, which took place on August 14–15, 2025, and it focused on digital transformation, access to justice, human rights, and innovation.	
1 Professional Development & capacity building training conducted	1 Professional Development & capacity building training was conducted for Legal staff	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand
Item	Spent	
211102 Contract Staff Salaries	262,682.561	
221002 Workshops, Meetings and Seminars	24,297.413	
221003 Staff Training	10,798.420	
221011 Printing, Stationery, Photocopying and Binding	6,720.100	
221017 Membership dues and Subscription fees.	1,400.000	
221020 Litigation and related expenses	1,850.000	
224004 Beddings, Clothing, Footwear and related Services	700.000	
227001 Travel inland	41,535.000	
227004 Fuel, Lubricants and Oils	3,000.000	
Total For Budget Output		352,983.494
Wage Recurrent		262,682.561
Non Wage Recurrent		90,300.933
Arrears		0.000

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Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter	
	AIA		0.000
	Total For Department		352,983.494
	Wage Recurrent		262,682.561
	Non Wage Recurrent		90,300.933
	Arrears		0.000
	AIA		0.000
Department:006 Directorate of ICT and Innovations			
Key Service Area:000019 ICT Services			
PIAP Output: 16030204 Business Processes Re-engineered			
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems			
Cloud & Hybrid Backup paid.		Cloud & Hybrid Backup was paid	
PIAP Output: 16311204 Business Processes Re-engineered			
Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems			
3 Telecommunication services subscribed and paid		- 3 Telecommunication services were subscribed to and paid for.	
10 software Licenses and subscriptions renewed and paid		- 10 Software Licenses and subscriptions were renewed and paid for.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		US\$ Thousand	
Item		Spent	
211102 Contract Staff Salaries		817,150.853	
221008 Information and Communication Technology Supplies.		533,986.774	
211106 Allowances (Incl. Casuals, Temporary, sitting allowances)		1,266,222.078	
221003 Staff Training		139,389.824	
221008 Information and Communication Technology Supplies.		696,923.589	
221011 Printing, Stationery, Photocopying and Binding		21,953.570	
222001 Information and Communication Technology Services.		116,891.181	
225201 Consultancy Services-Capital		2,388,300.000	
227001 Travel inland		249,386.860	
	Total For Budget Output		4,879,067.102
	Wage Recurrent		0.000
	Non Wage Recurrent		4,879,067.102
	Arrears		0.000
	AIA		0.000
	Total For Department		4,879,067.102
	Wage Recurrent		0.000
	Non Wage Recurrent		4,879,067.102
	Arrears		0.000
	AIA		0.000

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Department:007 Internal Audit		
Key Service Area:000001 Audit and Risk Management		
PIAP Output: 16090105 Statutory reports produced		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
ICPAU subscription fees for 5 members paid ACCA membership subscription fees for 1 member paid Annual subscription for 2 members to ISACA paid Annual accountants conference attended by 6 staff PFMA Internal Auditors Conference attended by 6 staff	The team of accountants from URSB participated in the 2025 Annual Accountants’ Conference. ICPAU subscription fees for 5 members were paid. The ACCA membership subscription fee for 1 member was paid The Annual subscription to ISACA was paid for 1 member.	
4 Regional office audits conducted 1 compliance field visist (TREP, TISCs) conducted	- Three (3) regional office audits were conducted. - 1 compliance spot check (filed visit) was conducted for the Mass Business Registration Clinic.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item	Spent	
211102 Contract Staff Salaries	444,257.062	
221002 Workshops, Meetings and Seminars	4,500.000	
221017 Membership dues and Subscription fees.	78,779.853	
227001 Travel inland	53,037.500	
	Total For Budget Output	580,574.415
	Wage Recurrent	444,257.062
	Non Wage Recurrent	136,317.353
	Arrears	0.000
	AIA	0.000
	Total For Department	580,574.415
	Wage Recurrent	444,257.062
	Non Wage Recurrent	136,317.353
	Arrears	0.000
	AIA	0.000
Department:008 Records Unit		
Key Service Area:000008 Records Management		
PIAP Output: 16090117 Records Management coordinated		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Subscription fees for 25 records staff paid	Subscription fees for 25 records staff were paid	

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
PIAP Output: 16090117 Records Management coordinated		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Records systems automated and digitized Quarterly Correspondence Management System Support and Maintenance done.	- Records continue to be digitised and automated. By end of quarter three, a total of 1,009,642 records were scanned and indexed. - Correspondence Management System support and maintenance were done for the last 9 months.	
- 1 Regional office visit conducted to support records management	Correspondence Management System support and maintenance were conducted for Quarter One, Two and Three.	
- Courier Services provided to support document delivery		
Feasibility study for archival centre conducted	The feasibility study for the archival centre will be conducted in quarter four.	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221011 Printing, Stationery, Photocopying and Binding		200,798.200
221017 Membership dues and Subscription fees.		8,000.000
227001 Travel inland		10,000.000
Total For Budget Output		218,798.200
Wage Recurrent		0.000
Non Wage Recurrent		218,798.200
Arrears		0.000
AIA		0.000
Total For Department		218,798.200
Wage Recurrent		0.000
Non Wage Recurrent		218,798.200
Arrears		0.000
AIA		0.000
Department:011 Procurement and Disposal Unit		
Key Service Area:000007 Procurement and Disposal Services		
PIAP Output: 16090116 Procurement and Disposal Services coordinated		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
4 staff trainings conducted	Two (2) staff training sessions were conducted for PDU staff to build their capacity.	
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
Subscriptions for CIPs paid for 3 PDU staff.	Subscription for CIPs will be paid in quarter four.	
4 PDU conferences attended.	The PDU conferences are scheduled for quarter four.	

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		UShs Thousand
Item		Spent
221002 Workshops, Meetings and Seminars		42,000.000
221003 Staff Training		86,525.276
221009 Welfare and Entertainment		10,100.000
221017 Membership dues and Subscription fees.		3,000.000
	Total For Budget Output	141,625.276
	Wage Recurrent	0.000
	Non Wage Recurrent	141,625.276
	Arrears	0.000
	<i>AIA</i>	0.000
	Total For Department	141,625.276
	Wage Recurrent	0.000
	Non Wage Recurrent	141,625.276
	Arrears	0.000
	<i>AIA</i>	0.000
<i>Development Projects</i>		
Project:1911 Institutional Development of Uganda Registration Services Bureau		
Key Service Area:000003 Facilities and Equipment Management		
PIAP Output: 16090101 Institutions retooled		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
4 motor vehicles procured. 4 Motorcycles procured. 47 laptops (7 for Planning and 40 for new staff procured	- 47 laptops (7 for Planning and 40 for new staff) were procured. - 2 motor vehicles procured.	
PIAP Output: 16911101 Institutions Retooled		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
30 Signature pads for Non-individual registration procured. 10 tablets for field work purposes for Planning procured. 1 Space optimizer for records procured. Furniture for 4 Planning staff procured. Projector for Planning staff procured.	- 1 Space optimiser for records was procured	
Cumulative Expenditures made by the End of the Quarter to Deliver Cumulative Outputs		<i>UShs Thousand</i>
Item		Spent
312212 Light Vehicles - Acquisition		608,160.001
312221 Light ICT hardware - Acquisition		367,688.000
312235 Furniture and Fittings - Acquisition		275,766.000
	Total For Budget Output	1,251,614.001
	GoU Development	1,251,614.001

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

Annual Planned Outputs		Cumulative Outputs Achieved by End of Quarter
Project:1911 Institutional Development of Uganda Registration Services Bureau		
	External Financing	0.000
	Arrears	0.000
	<i>AIA</i>	0.000
	Total For Project	1,251,614.001
	GoU Development	1,251,614.001
	External Financing	0.000
	Arrears	0.000
	<i>AIA</i>	0.000
	GRAND TOTAL	32,981,650.763
	Wage Recurrent	12,094,729.325
	Non Wage Recurrent	19,417,180.647
	GoU Development	1,251,614.001
	External Financing	0.000
	Arrears	218,126.790
	<i>AIA</i>	0.000

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Programme:01 Agro-Industrialization		
Vote Function:02 Lawful Registration Services		
Departments		
Department:006 Intellectual Property		
Key Service Area:460158 Domestic and International Cooperation		
PIAP Output: 01411103 Product differentiation mechanisms developed and promoted		
Programme Intervention: 014111 Promote market penetration for agro-based products		
2 awareness campaigns on Geographical Indication (GI) conducted.		
2 Capacity Building conducted for GI	1 Capacity Building conducted for GI	1 Capacity Building conducted for GI
Develoment Projects		
N/A		
Programme:04 Manufacturing		
Vote Function:02 Lawful Registration Services		
Departments		
Department:006 Intellectual Property Rights		
Key Service Area:000075 Registration Services		
PIAP Output: 04311101 Increased access to affordable financing for appropriate manufacturing technologies		
Programme Intervention: 043111 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia		
4 awareness creation workshops conducted on Patents, Industrial Designs, Technovations Trademarks, and Geographical Indications	2 awareness creation workshops conducted on Patents, Industrial Designs, Technovations Trademarks, and Geographical Indications	2 awareness creation workshops conducted on Patents, Industrial Designs, Technovations Trademarks, and Geographical Indications
PIAP Output: 04311102 Innovation and research initiatives supported		
Programme Intervention: 043111 Promote acquisition and use of appropriate technology in collaboration with research institutions and academia		
10 SME groups supported on Brand Creation and protection to develop effective branding strategies and protection of other branding aspects like industrial designs	4 SME groups supported on Brand Creation and protection to develop effective branding strategies and protection of other branding aspects like industrial designs	4 SME groups supported on Brand Creation and protection to develop effective branding strategies and protection of other branding aspects like industrial designs
PIAP Output: 04512101 Improved regulation of the manufacturing subsector/ Competitive		
Programme Intervention: 045121 Implement existing Laws and Policies that support Manufacturing (Industrial Licensing Act, Competition Law, Trade Marks Law, Consumer Protection Law.)		
13 Compliance inspections/ spot checks and investigations conducted	3 Compliance inspections/ spot checks and investigations conducted	3 Compliance inspections/ spot checks and investigations conducted
1 Consultative Workshop on Trademarks and Patents conducted	NA	
Develoment Projects		

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Annual Plans		Quarter's Plan		Revised Plans	
N/A					
Programme:07 Private Sector Development					
Vote Function:01 General administration, planning, policy and support services					
Departments					
Department:001 Regional Offices					
Key Service Area:460030 Registration Services					
PIAP Output: 07030602 Decentralized services for improved formalization of private sector					
Programme Intervention: 070306 Promote formalisation and business registration					
4 Sensitization campaigns of the public conducted in the 6 Regional offices		1 Sensitization campaigns of the public conducted in 6 Regional offices		1 Sensitization campaign of the public conducted in each of the 6 Regional offices	
PIAP Output: 07030701 Business registration system at all levels of Government (Central and local Government) integrated					
Programme Intervention: 070307 Strengthen partnerships between local Governments, MDAs (URA, URSB) and Private sector to streamline formalisation regimes					
6 regional offices facilitated with fuel and printing & stationery to ensure continuity in business registration services		6 regional offices facilitated with fuel and printing & stationery to ensure continuity in business registration services		6 regional offices facilitated with fuel and printing & stationery to ensure continuity in business registration services	
Annual subscription for 6 lawyers at regional offices paid		NA			
6 Regional offices machinery, equipment and furniture maintained		6 Regional offices machinery, equipment and furniture maintained		6 Regional offices machinery, equipment and furniture maintained	
4 regional office visits conducted		1 Regional office visits conducted		1 Regional office visit conducted to review the performance of the regional offices and identify key challenges.	
Department:006 Directorate of ICT and Innovations					
Key Service Area:000019 ICT Services					
PIAP Output: 07241202 Business processes simplified through automation					
Programme Intervention: 072412 Implement Digitalization strategies					
4 Regional office visits conducted to enhance ICT services.		1 Regional office visits conducted to enhance ICT services.		1 Regional office visits conducted to enhance ICT services.	
Develoment Projects					
N/A					
Vote Function:02 Lawful Registration Services					
Departments					
Department:001 Business Registration Services					
Key Service Area:460030 Registration Services					
PIAP Output: 07020603 Capacity of local service providers strengthened					
Programme Intervention: 070206 Build and strengthen capacity of the local contractor to participate in the domestic market					
6 Stakeholder consultation meetings on legal reform for Non individual legal framework held.		1 Stakeholder consultation meetings on legal reform for Non individual legal framework held.		1 Stakeholder consultation meeting on legal reform for Non individual legal framework conducted.	
10 staff members' subscriptions to professional bodies paid		NA			

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Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:460030 Registration Services		
PIAP Output: 07030101 Compliance to Good corporate Governance best practices improved		
Programme Intervention: 070301 Roll out business development services (BDS) to support MSMEs.		
Participated in annual international activities including CRF, UNICTRAL-Working Group 2 Dispute Settlement and ESAAMLG	Participated in 1 annual international activity.	1 annual international activity/event participated in.
PIAP Output: 07030601 Uptake of business registration enhanced		
Programme Intervention: 070306 Promote formalisation and business registration		
50 mass business registration clinics conducted to increase registration uptake and formalization	13 Business Clinics conducted	13 Business Clinics conducted
Department:003 Insolvency / Official Receiver		
Key Service Area:190027 Insolvency services		
PIAP Output: 07030201 Insolvency legal framework strengthened		
Programme Intervention: 070302 Strengthening system capacities to enable and harness benefits of coordinated private sector activities		
6 Business Rescue and Aftercare Trainings conducted 2 M&E conducted for the Business rescue and aftercare 10 Temporary staff recruited to enhance NTR collection	2 Business Rescue and Aftercare Trainings conducted. 1 M&E conducted for the Business rescue and aftercare.	- 5 Business Rescue and Aftercare Trainings conducted (including in the regions). - 1 M&E conducted for the Business rescue and aftercare.
1 Insolvency conference on corporate rescue with the Judicial Officers, Lawyers, Accountants and chartered secretaries conducted	NA	1 Insolvency conference on corporate rescue with the Judicial Officers, Lawyers, Accountants and chartered secretaries conducted.
PIAP Output: 07311201 Insolvency legal framework strengthened		
Programme Intervention: 073112 Strengthen insolvency and corporate rescue frameworks		
- UNCITRAL Working Group meeting attended. - The International Bar Association Annual Conference attended. - Subscription fees to professional and international bodies paid	NA	
Department:004 SIMPO / Chattels		
Key Service Area:460030 Registration services		
PIAP Output: 07111102 Security Interest in Movable Property Registry System fully functional and accepted by the industry		
Programme Intervention: 071111 Increase access and affordability of financial services		
Annual law conference attended. 2 Judicial officers (magistrates) trainings on how to handle matter on SIMPO conducted.	NA	2 Judicial officers (magistrates) trainings conducted on how to handle SIMPO matters.
PIAP Output: 07112601 Individual borrowers and MSMEs accessing credit using movable assets as collateral increased		
Programme Intervention: 071126 Promote use of Security interest in Movable assets in MSMEs		
3 Lender workshops held on SIMPO.	1 Lender workshops held on SIMPO.	3 Lender workshops held on SIMPO.

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Annual Plans		Quarter's Plan	Revised Plans
Key Service Area:460030 Registration services			
PIAP Output: 07011102 Security Interest in Movable Property Registry System fully functional and accepted by the financial industry			
Programme Intervention: 071142 Develop and implement credit information systems to facilitate responsible lending and borrowing, promoting financial stability			
1 SIMPO Registry User meeting held. 1100 SIMPO Sensitization materials for lenders, police officers, and judicial officers purchased.	NA		
Development Projects			
N/A			
Programme:12 Human Capital Development			
Vote Function:01 General administration, planning, policy and support services			
Departments			
Department:005 Public Relations and Corporate Affairs			
Key Service Area:000011 Communication and Public Relations			
PIAP Output: 12711101 Increased awareness and capacity of community members to participate in and influence national development processes			
Programme Intervention: 127111 Promote community mobilization, sensitization and awareness creation for demand and uptake of development initiatives			
10 sensitization engagements on formalization of businesses, promotion and registration of intellectual property rights conducted 106 engagements with media conducted o URSB services	4 sensitization engagements on formalization of businesses, promotion and registration of intellectual property rights conducted. 37 engagements with media conducted on URSB services	- 4 sensitization engagements on formalization of businesses, promotion and registration of intellectual property rights conducted. - 37 engagements with media conducted on URSB services	
PIAP Output: 12811104 An enabling environment for Small and medium CCI enterprises created			
Programme Intervention: 128111 Empower culture and creative practitioners with resources, entrepreneurship skills and opportunities using appropriate technologies and innovations for value addition.			
Gratuity for 254 staff paid. Salary for 254 staff paid for 12 months.	Gratuity for staff paid. Salary for staff paid for 3 months.	- Gratuity for 254 staff paid. - Salary for 254 staff paid for 3 months.	
Development Projects			
N/A			
Programme:13 Innovation, Technology Development and Transfer			
Vote Function:02 Lawful Registration Services			
Departments			
Department:006 Intellectual Property Rights			
Key Service Area:000075 Registration Services			
PIAP Output: 13311302 National recordal system for traditional knowledge			
Programme Intervention: 133113 Strengthen STI information and knowledge management			
Attended ARIPO Administrative and Ministers council's meeting	NA		

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Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000075 Registration Services		
PIAP Output: 13311302 National recordal system for traditional knowledge		
Programme Intervention: 133113 Strengthen STI information and knowledge management		
Conducted 4 awareness Creation Workshops on Patents, Industrial Designs, Technovations Trademarks, Geographical Indications and Traditional Knowledge	1 awareness Creation Workshops on Patents, Industrial Designs, technovations Trademarks, Geographical Indications and Traditional Knowledge conducted	1 awareness Creation Workshop on Patents, Industrial Designs, technovations Trademarks, Geographical Indications and Traditional Knowledge conducted
2 staff trained on Artificial Intelligence and IP	NA	2 staff trained on Artificial Intelligence and IP
Attended a study visit and training on TK	NA	1 study visit and training on TK attended
6 project staff paid to aid in implementing the National Intellectual Property Policy.	6 project staff paid to aid in implementing the National Intellectual Property Policy.	6 project staff paid to aid in implementing the National Intellectual Property Policy.
PIAP Output: 13313501 Strategic IPRs Registered/ Commercialised		
Programme Intervention: 133135 Strengthen the Intellectual Property (IP) value chain management		
4 IP clinics conducted at the universities	1 IP clinic conducted at the universities	1 IP clinic conducted at the universities
2 TISCs established at Universities and R&D Institutions and 1 M&E conducted at each of the TISCs Centers.	NA	1 TISC established at Universities and R&D Institutions
Attended WIPO Intergovernmental committee meeting	NA	
World IP day organized and celebrated	World IP day organized and celebrated	The World IP day organized and celebrated
Mass Public and Media campaigns conducted (2 TV talk shows, 3 Radio talk shows and 2 publications on Newspapers)	1 TV talkshow held	2 TV talkshows held 1 Radio talkshows held 2 Publications on Newspapers
1 WIPO General Assembly meeting attended. Participated in 1 WIPO Standing Committee on Trademarks and Industrial Designs and INTA meetings. 1 WIPO Standing Committee on the Law of Patents, PCT Working Group meeting, ARIPO Working Groups on IP attended	NA	The INTA Annual Meeting attended
1 Patent/Trademark Examiner attached to EPO, WIPO ARIPO, USPTO, EUIPO or KIPO for Training.	NA	1 Patent/Trademark Examiner attached to EPO, WIPO, ARIPO, USPTO, EUIPO or KIPO for Training.
Development Projects		
N/A		
Programme:16 Governance and Security		
Vote Function:01 General administration, planning, policy and support services		
Departments		
Department:002 Finance and Administration		

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Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16090102 Facilities and equipment managed		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Monthly Electricity bill at the Uganda Business Facilitation Centre paid.	Quarterly Correspondence Management System Support and Maintenance done. Monthly Electricity bill at the Uganda Business Facilitation Centre paid.	Monthly Electricity bill at the Uganda Business Facilitation Centre paid.
10 Software Licenses and subscriptions renewed and paid 9 ICT systems maintained and supported.	10 Software Licenses and subscriptions renewed and paid 9 ICT systems maintained and supported.	9 ICT systems maintained and supported.
PIAP Output: 16090105 Statutory reports produced		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Quarterly asset physical Inspection of regional offices by Finance asset management team conducted. Participated in 3 Accountants' annual conference & Economic Seminar. 2 External and internal stakeholder engagements conducted	Quarterly asset physical Inspection of regional offices by Finance asset management team conducted. Participated in 3 Accountants' annual conference & Economic Seminar.	- Quarterly asset physical Inspection of regional offices by Finance asset management team conducted. - Participated in 2 Accountants' annual conference & Economic Seminar.
Participated in East Africa Public Relations Week CSR policy formulated and implemented. Customer engagement week conducted. 3,125 Mass Public and Media campaigns on URSB Services conducted.	781 Mass Public and Media campaigns on URSB services conducted	781 Mass Public and Media campaign activities on URSB services conducted
Employee Gratuity for 254 staff paid Salaries for 254 staff paid Allowances for 5 enforcement officers paid Allowances for 8 board committee members paid Social Security Contributions for 254 staff paid The electricity bill at the UBFC cleared	Employee Gratuity for staff paid. Monthly salaries for staff paid. Allowances for 5 enforcement officers paid. Allowances for 8 board committee members paid.	- Employee Gratuity for 254 staff paid. - Monthly salaries for 254 staff paid. - Monthly Social Security Contributions for 254 staff paid. - Allowances for 5 enforcement officers paid. - Allowances for 8 board committee members paid.
4 Monitoring and Evaluation exercises to the regional offices conducted. One retreat with Senior Management on Budgeting conducted. 1 Awareness creation and sensitization on ISO 9001:2015 QMS conducted. 2 ISO Internal Audit for Regional Offices conducted.	1 Monitoring and Evaluation exercises to the regional offices conducted. 1 ISO Internal Audit for Regional Offices conducted.	- 1 Monitoring and Evaluation exercises to the regional offices conducted. - 1 ISO Internal Audit for Regional Offices conducted. - One retreat with Senior Management on Budgeting was rescheduled to quarter four.

VOTE: 119 Uganda Registration Services Bureau (URSB)

Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000014 Administrative and Support Services		
PIAP Output: 16090105 Statutory reports produced		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
National events and days attended to increase URSB visibility Held and participated in the Joint programming with key stakeholders in Mission and the JLOS at National, Regional and international platforms	8 National events & days attended to increase URSB visibility . 1Joint programming with key stakeholders in Mission and the JLOS at National, Regional and international platforms	- 8 National events & days attended to increase URSB visibility. - 1 Joint programming with key stakeholders in Mission and the JLOS at National, Regional and international platforms
Department:003 Legal and Advisory Unit		
Key Service Area:000012 Legal advisory services		
PIAP Output: 16211103 Certainty of laws and regulations ensured		
Programme Intervention: 162111 Strengthen coordination of the policy and legislative-making processes		
11 Compliance inspections/ spot checks and investigations conducted. 1 IP Enforcement meeting with WIPO attended. 1Training programme in IP Crime Enforcement conducted. Subscription fees to professional bodies for 5 compliance staff paid	3 Compliance inspections/ spot checks and investigations conducted.	- 3 Compliance inspections/spot checks and investigations conducted. - 1 Training programme in IP Crime Enforcement conducted.
Annual approval of chambers fees paid Subscriptions for 7 members paid Case digest designed CLE Practising Certificates for 6 members renewed Subscription for Uganda Gazette paid East Africa Law Conference attended by 2 staff. ULS Conference attended	Case digest designed	Case digest designed
1 Professional Development & capacity building training conducted	NA	
Department:006 Directorate of ICT and Innovations		
Key Service Area:000019 ICT Services		
PIAP Output: 16030204 Business Processes Re-engineered		
Programme Intervention: 160302 Strengthen the justice law and order and governance service delivery systems		
Cloud & Hybrid Backup paid.	NA	
PIAP Output: 16311204 Business Processes Re-engineered		
Programme Intervention: 163112 Strengthen the rule of law and governance service delivery systems		
3 Telecommunication services subscribed and paid 10 software Licenses and subscriptions renewed and paid	3 Telecommunication services subscribed to and paid	- 3 Telecommunication services subscribed to and paid for. - ISO 27001 implemented.
Department:007 Internal Audit		

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Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Key Service Area:000001 Audit and Risk Management		
PIAP Output: 16090105 Statutory reports produced		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
ICPAU subscription fees for 5 members paid ACCA membership subscription fees for 1 member paid Annual subscription for 2 members to ISACA paid Annual accountants conference attended by 6 staff PFMA Internal Auditors Conference attended by 6 staff	NA	PFMA Internal Auditors Conference participated in.
4 Regional office audits conducted 1 compliance field visist (TREP, TISCs) conducted	1 Regional office audit conducted	1 Regional office audit conducted
Department:008 Records Unit		
Key Service Area:000008 Records Management		
PIAP Output: 16090117 Records Management coordinated		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
Subscription fees for 25 records staff paid	NA	
Records systems automated and digitized Quarterly Correspondence Management System Support and Maintenance done.	NA	- Quarterly Correspondence Management System Support and Maintenance done. - Data Conversion Services procured (Scanning and Indexing)
- 1 Regional office visit conducted to support records management - Courier Services provided to support document delivery	Courier Services provided to support document delivery. Quarterly Correspondence Management System Support and Maintenance done.	- Courier Services provided to support document delivery.
Feasibility study for archival centre conducted	NA	Feasibility study for the archival centre conducted
Department:011 Procurement and Disposal Unit		
Key Service Area:000007 Procurement and Disposal Services		
PIAP Output: 16090116 Procurement and Disposal Services coordinated		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
4 staff trainings conducted	1 staff training conducted	1 staff training conducted
PIAP Output: 16911103 Management and Administrative Services coordinated		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
Subscriptions for CIPs paid for 3 PDU staff.	NA	Subscription for CIPs paid for 3 PDU staff.
4 PDU conferences attended.	1 PDU conferences attended.	4 PDU conferences attended.
Develoment Projects		

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Quarter 3

Annual Plans	Quarter's Plan	Revised Plans
Project:1911 Institutional Development of Uganda Registration Services Bureau		
Key Service Area:000003 Facilities and Equipment Management		
PIAP Output: 16090101 Institutions retooled		
Programme Intervention: 160901 Strengthen programme institutions for effective and efficient service delivery		
4 motor vehicles procured. 4 Motorcycles procured. 47 laptops (7 for Planning and 40 for new staff procured	NA	- 2 motor vehicles procured. - 4 Motorcycles procured.
PIAP Output: 16911101 Institutions Retooled		
Programme Intervention: 169111 Strengthen programme institutions for effective and efficient service delivery		
30 Signature pads for Non-individual registration procured. 10 tablets for field work purposes for Planning procured. 1 Space optimizer for records procured. Furniture for 4 Planning staff procured. Projector for Planning staff procured.	NA	- 30 Signature pads for Non-individual registration procured. - 10 tablets for field work purposes for Planning procured. - Furniture for 4 Planning staff procured. - Projector for Planning staff procured.

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Quarter 3

V4: NTR Collections and Off Budget Expenditure

Table 4.1: NTR Collections (Billions)

Revenue Code	Revenue Name	Planned Collection FY2025/26	Actuals By End Q3
142211	Registration fees for Documents and Businesses	87.060	51.644
Total		87.060	51.644

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Table 4.2: Off-Budget Expenditure By Department and Project