

# VOTE: 141 Uganda Revenue Authority (URA)

## V1: VOTE OVERVIEW

### i) Vote Strategic Objectives

Promote a taxpaying culture that thrives on citizen participation, strategic partnerships and innovative solutions.

Vote Objective 1: Maximize revenue through enhanced compliance, client-focused service delivery and institutional capacity building.

Vote Objective 2: Improve organizational infrastructure to enhance Staff productivity.

### ii) Snapshot of Medium Term Budget Allocations

**Table V1.1 Overview of Vote Medium Term Allocations (Ush Billion)**

<i>Billion Uganda Shillings</i>	FY2025/26		FY2026/27	MTEF Budget Projections			
	Approved Budget	Spent by End Sep	Proposed Budget	2027/28	2028/29	2029/30	2030/31
Recurrent Wage	400.258	87.183	400.258	420.271	441.285	463.349	486.517
Non Wage	412.250	97.324	412.250	474.087	568.905	682.686	819.223
Devt. GoU	64.788	2.217	64.788	71.267	85.520	102.624	123.149
ExtFin	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>GoU Total</b>	<b>877.296</b>	<b>186.723</b>	<b>877.296</b>	<b>965.625</b>	<b>1,095.710</b>	<b>1,248.659</b>	<b>1,428.888</b>
<b>Total GoU+Ext Fin (MTEF)</b>	<b>877.296</b>	<b>186.723</b>	<b>877.296</b>	<b>965.625</b>	<b>1,095.710</b>	<b>1,248.659</b>	<b>1,428.888</b>
<i>A.I.A Total</i>	0.000	0	0	0.000	0.000	0.000	0.000
<b>Grand Total</b>	<b>877.296</b>	<b>186.723</b>	<b>877.296</b>	<b>965.625</b>	<b>1,095.710</b>	<b>1,248.659</b>	<b>1,428.888</b>

**Table V1.2: Medium Term Projections by Programme and Vote Function**

<i>Billion Uganda Shillings</i>	FY2025/26		2026/27	MTEF Budget Projections			
	Approved Budget	Spent by End Sep	Proposed Budget	2027/28	2028/29	2029/30	2030/31
<b>18 Development Plan Implementation</b>							
01 Administration and Support Services	417.120	94.397	416.943	464.110	537.817	625.311	729.300
02 Revenue Collection & Administration	460.176	92.327	460.353	501.516	557.892	623.348	699.588
<b>Total for the Programme</b>	<b>877.296</b>	<b>186.723</b>	<b>877.296</b>	<b>965.625</b>	<b>1,095.710</b>	<b>1,248.659</b>	<b>1,428.888</b>
<b>Total for the Vote: 141</b>	<b>877.296</b>	<b>186.723</b>	<b>877.296</b>	<b>965.625</b>	<b>1,095.710</b>	<b>1,248.659</b>	<b>1,428.888</b>

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## V2: MEDIUM TERM BUDGET ALLOCATIONS BY DEPARTMENT AND PROJECT

Table V2.1: Medium Term Projections by Department and Project

Billion Uganda Shillings	FY2025/26		2026/27	MTEF Budget Projection			
	Approved Budget	Spent by End Sep	Proposed Budget	2027/28	2028/29	2029/30	2030/31
<b>Programme: 18 Development Plan Implementation</b>							
<b>Vote Function: 01 Administration and Support Services</b>							
<i>Recurrent</i>							
001 Corporate Services	139.549	55.121	141.333	159.619	186.953	219.525	258.369
002 Internal Audit	9.938	2.167	9.928	10.755	11.862	13.139	14.617
003 Legal Services & Board Affairs	23.322	4.908	23.072	25.035	27.682	30.741	34.287
004 Governance and Leadership	36.782	6.105	36.606	40.150	45.115	50.919	57.722
005 Information Technology & Innovation	104.989	15.929	103.264	115.531	133.560	154.942	180.334
006 Strategy and Risk Management	21.221	4.121	21.521	23.305	25.693	28.444	31.626
007 Tax Academy	16.531	3.830	16.431	18.448	21.432	24.978	29.195
<i>Development</i>							
1622 Retooling of Uganda Revenue Authority	0.000	0.000	0.000	0.000	0.000	0.000	0.000
1904 Institutional Development of Uganda Revenue Authority	55.931	4.433	46.235	71.267	85.520	102.624	123.149
1918 Construction of Office Accommodation for URA Stations	8.857	0.000	18.553	0.000	0.000	0.000	0.000
<b>Total for the Vote Function 01</b>	<b>417.120</b>	<b>94.397</b>	<b>416.943</b>	<b>464.110</b>	<b>537.817</b>	<b>625.311</b>	<b>729.300</b>
<b>Vote Function: 02 Revenue Collection &amp; Administration</b>							
<i>Recurrent</i>							
001 Customs	163.920	34.909	164.472	179.747	200.899	225.541	254.335
002 Domestic Taxes	261.932	50.530	261.546	284.483	315.715	351.910	393.997
003 Tax Investigations	34.324	6.887	34.335	37.286	41.278	45.897	51.256
<b>Total for the Vote Function 02</b>	<b>460.176</b>	<b>92.327</b>	<b>460.353</b>	<b>501.516</b>	<b>557.892</b>	<b>623.348</b>	<b>699.588</b>
<b>Total for the Programme 18</b>	<b>877.296</b>	<b>186.723</b>	<b>877.296</b>	<b>965.625</b>	<b>1,095.710</b>	<b>1,248.659</b>	<b>1,428.888</b>
<b>Total for the Vote: 141</b>	<b>877.296</b>	<b>186.723</b>	<b>877.296</b>	<b>965.625</b>	<b>1,095.710</b>	<b>1,248.659</b>	<b>1,428.888</b>

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**VOTE: 141**      **Uganda Revenue Authority (URA)**

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Total for the vote: 141	911,220	100,120	811,220	205,020	1,023,710	1,210,020	1,420,000
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## V3: VOTE MEDIUM TERM PLANS

### Planned Outputs for FY2026/27 and Medium Term Plans

FY2026/27	
Plan	MEDIUM TERM PLANS
<b>Programme Intervention: 181142 Strengthen the research and evaluation function to better inform planning and plan implementation across all government units.</b>	
<p>Implement Alternative Dispute Resolution (ADR) Mechanisms for fast recovery of Taxes, Prosecution and Litigation interventions</p> <p>Combat Fraud, Tax evasion and non-compliance through extensive intelligence and tax investigations</p> <p>Implement Science, forensics &amp; Exchange of Information support requests for compliance enhancement</p> <p>Operationalize Tax Academy, competency-based programs and Change Management</p> <p>Talent sourcing, Staff performance management and productivity enhancement</p> <p>Systems upgrade (URANET), Electronic Fiscal Receipt and Invoicing Solution (EFRIS), Digital Tax Solution (DTS), support and maintenance services for efficient revenue mobilization (communication links, hardware and software support, applications support and upgrades)</p>	<p>Enhance use of Alternative Dispute Resolution (ADR) to reduce Arrears portfolio</p> <p>Implement Exchange of Information initiatives</p> <p>Implement Tax Education</p> <p>Initiatives Implement Stakeholder relations and collaboration initiatives</p> <p>Implement Capacity building initiatives</p>
<b>Programme Intervention: 182111 Enhance domestic revenue mobilisation through sustainable tax revenue policy and administration</b>	
<p>Sector based Compliance and Enforcement Actions (Audits &amp; Inspections, compliance visits, advisories, rental tax compliance improvement etc.)</p> <p>Tax Register Expansion Programme (TREP) collaboration interventions</p> <p>Customs compliance enhancement interventions (Post Clearance Audits, Register new Authorized Economic Operators (AEOs), Valuation control, Seizures and destruction of sub-standard goods to eliminate Counterfeits)</p> <p>Deployment of Scanners.</p> <p>Transit monitoring of goods, tracking through the Regional Electronic Cargo and Driver Tracking System (RECDTS), Specialized Vehicles for tracking.</p> <p>Intensify surveillance of wider coverage of porous borders to curb smuggling (Intelligence Focused operations)</p>	<p>Implement Trade Facilitation Initiatives</p> <p>Conduct Comprehensive Audits</p> <p>Implement enforcement mechanisms to combat non-compliance</p>

## V4: Highlights of Vote Projected Performance

**Table V4.1: Key Service Areas and Indicators**

<b>Programme:</b>	18 Development Plan Implementation
<b>Vote Function:</b>	01 Administration and Support Services
<b>Department:</b>	001 Corporate Services

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<b>Vote Function:</b>	01 Administration and Support Services			
<b>Key Service Area:</b>	000004 Finance and Accounting			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Programme Intervention:</b>	185111 Strengthen the programme institutions for effective and efficient service delivery			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Proportion of Vote DPI indicators on reported on	Percentage	2023/24	62%	80%
Proportion of Vote DPI indicators on target	Percentage	2023/24	25%	80%
<b>Department:</b>	002 Internal Audit			
<b>Key Service Area:</b>	000001 Audit and Risk Management			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Programme Intervention:</b>	185111 Strengthen the programme institutions for effective and efficient service delivery			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Proportion of Vote DPI indicators on reported on	Percentage	2023/24	62%	80%
Proportion of Vote DPI indicators on target	Percentage	2023/24	25%	80%
<b>Department:</b>	003 Legal Services & Board Affairs			
<b>Key Service Area:</b>	000012 Legal advisory services			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Programme Intervention:</b>	185111 Strengthen the programme institutions for effective and efficient service delivery			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Proportion of Vote DPI indicators on reported on	Percentage	2023/24	62%	80%
Proportion of Vote DPI indicators on target	Percentage	2023/24	25%	80%
<b>Department:</b>	004 Governance and Leadership			
<b>Key Service Area:</b>	000058 Stakeholder Management			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Programme Intervention:</b>	185111 Strengthen the programme institutions for effective and efficient service delivery			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Proportion of Vote DPI indicators on reported on	Percentage	2023/24	62%	80%
Proportion of Vote DPI indicators on target	Percentage	2023/24	25%	80%

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<b>Vote Function:</b>	01 Administration and Support Services			
<b>Department:</b>	005 Information Technology & Innovation			
<b>Key Service Area:</b>	000019 ICT Services			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Programme Intervention:</b>	185111 Strengthen the programme institutions for effective and efficient service delivery			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Proportion of Vote DPI indicators on reported on	Percentage	2023/24	62%	80%
Proportion of Vote DPI indicators on target	Percentage	2023/24	25%	80%
<b>Department:</b>	006 Strategy and Risk Management			
<b>Key Service Area:</b>	000022 Research and Development			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Programme Intervention:</b>	185111 Strengthen the programme institutions for effective and efficient service delivery			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Proportion of Vote DPI indicators on reported on	Percentage	2023/24	62%	80%
Proportion of Vote DPI indicators on target	Percentage	2023/24	25%	80%
<b>Department:</b>	007 Tax Academy			
<b>Key Service Area:</b>	000029 Capacity Building			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Programme Intervention:</b>	185111 Strengthen the programme institutions for effective and efficient service delivery			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Proportion of Vote DPI indicators on reported on	Percentage	2023/24	62%	80%
Proportion of Vote DPI indicators on target	Percentage	2023/24	25%	80%
<b>Project:</b>	1904 Institutional Development of Uganda Revenue Authority			
<b>Key Service Area:</b>	000003 Facilities and Equipment Management			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Programme Intervention:</b>	185111 Strengthen the programme institutions for effective and efficient service delivery			

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<b>Vote Function:</b>	01 Administration and Support Services			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Proportion of Vote DPI indicators on reported on	Percentage	2023/24	62%	80%
Proportion of Vote DPI indicators on target	Percentage	2023/24	25%	80%
<b>Project:</b>	1918 Construction of Office Accommodation for URA Stations			
<b>Key Service Area:</b>	000017 Infrastructure Development and Management			
<b>PIAP Output:</b>	Institutional coordination, management and reporting			
<b>Programme Intervention:</b>	185111 Strengthen the programme institutions for effective and efficient service delivery			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Proportion of Vote DPI indicators on reported on	Percentage	2023/24	62%	80%
Proportion of Vote DPI indicators on target	Percentage	2023/24	25%	80%
<b>Vote Function:</b>	02 Revenue Collection & Administration			
<b>Department:</b>	001 Customs			
<b>Key Service Area:</b>	560054 Trade Facilitation			
<b>PIAP Output:</b>	Increased Domestic revenue			
<b>Programme Intervention:</b>	182111 Enhance domestic revenue mobilisation through sustainable tax revenue policy and administration			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Amount of Domestic Revenue Collected	Number	2023/24	27726	37,672
<b>Department:</b>	002 Domestic Taxes			
<b>Key Service Area:</b>	560055 Tax Compliance & Revenue			
<b>PIAP Output:</b>	Increased Domestic revenue			
<b>Programme Intervention:</b>	182111 Enhance domestic revenue mobilisation through sustainable tax revenue policy and administration			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Amount of Domestic Revenue Collected	Number	2023/24	27726	37,672
<b>Department:</b>	003 Tax Investigations			
<b>Key Service Area:</b>	560055 Tax Compliance & Revenue			

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<b>Vote Function:</b>	02 Revenue Collection & Administration			
<b>PIAP Output:</b>	Increased Domestic revenue			
<b>Programme Intervention:</b>	182111 Enhance domestic revenue mobilisation through sustainable tax revenue policy and administration			
<b>Indicator Name</b>	<b>Indicator Measure</b>	<b>Base Year</b>	<b>Base Level</b>	<b>FY2026/27</b>
				<b>Proposed</b>
Amount of Domestic Revenue Collected	Number	2023/24	27726	0

### V5: NTR Projections(Uganda Shillings Billions)

N / A