

VOTE: 141 Uganda Revenue Authority (URA)

I. VOTE MISSION STATEMENT

Mobilise Revenue for National Development in a Transparent and Efficient Manner.

II. STRATEGIC OBJECTIVE

A Transformational Revenue Service for Uganda Economic Independence

III. MAJOR ACHIEVEMENTS IN 2021/22

URA collected net revenue (gross revenue less refunds) of UGX 10,163.09Bn against a half year target of UGX 11,063.90Bn with a shortfall of UGX 900.81 Bn. There was a growth of revenue UGX 690.61 Bn (7.29%) and a performance of 91.86 % was realised.

Total Domestic revenue collections during the first half of the FY 2021/22 were UGX 6,299.62 billion against a target of UGX 7,180.62 billion. The domestic revenue collections realized during the period July to December represent 42.97 percent of the annual domestic revenue target.

Customs tax collections were UGX 4,076.18Bn against target of UGX 4,102.51 Bn posting shortfall of UGX 26.33 Bn. Revenue growth UGX 389.78 Bn (10.57%), Achieved 99.36%.

182,592 new taxpayers were added onto the register representing a growth of 10.24 percent .

The average filing ratio was 82.54 percent (PAYE 81.23 percent, VAT 83.84 percent) against a target of 89.90 (PAYE 89.90 percent, VAT 89.90 percent)

Post clearance audits assessed UGX 44.41 billion of which UGX 26.99 billion was agreed leading to an audit yield of 60.77 percent.

3,860 seizures were executed which led to a recovery of UGX 47.14 billion

Debt Collection Unit (DCU) recovered UGX54.56Bn against target of UGX 40.00 Bn

85.96 percent of the cases were won and

settled in URA's favour against a set target of 75.00 percent resulting into a performance of 114.61 percent.

A total of 57 Judgements/Rulings were

received, of these 49 cases were decided in favour of URA; 7 cases were decided in favour of taxpayers; and 1 split decision.

103 investigations were completed with recoverable revenue worth UGX 48.58 Bn.

VOTE: 141 Uganda Revenue Authority (URA)**IV. MEDIUM TERM BUDGET ALLOCATIONS****Table 4.1: Overview of Vote Expenditure (Ushs Billion)**

		MTEF Budget Projections				
		2022/23 Proposed Budget	2023/24	2024/25	2025/26	2026/27
Recurrent	Wage	205.495	205.495	205.495	205.495	205.495
	Non-Wage	271.876	271.876	271.876	271.876	271.876
Devt.	GoU	44.063	44.063	44.063	44.063	44.063
	Ext Fin.	0.000	0.000	0.000	0.000	0.000
GoU Total		521.434	521.434	521.434	521.434	521.434
Total GoU+Ext Fin (MTEF)		521.434	521.434	521.434	521.434	521.434
Arrears		0.000	0.000	0.000	0.000	0.000
Total Budget		521.434	521.434	521.434	521.434	521.434
Total Vote Budget Excluding		521.434	521.434	521.434	521.434	521.434

VOTE: 141 Uganda Revenue Authority (URA)**Table 4.2: Budget Allocation by Department for Recurrent and Development (Ushs Billion)**

<i>Billion Uganda Shillings</i>	Draft Budget Estimates FY 2022/23	
	Recurrent	Development
Programme:18 DEVELOPMENT PLAN IMPLEMENTATION	477.371	44.063
SubProgramme:01 Development Planning, Research, Evaluation and Statistics	81.181	0.000
Sub SubProgramme:01 Administration and Support Services	81.181	0.000
002 Internal Audit	6.016	0.000
005 Information Technology & Innovation	75.164	0.000
SubProgramme:02 Resource Mobilization and Budgeting	396.190	44.063
Sub SubProgramme:01 Administration and Support Services	114.098	44.063
001 Corporate Services	87.085	44.063
003 Legal Services & Board Affairs	10.029	0.000
004 Governance and Leadership	16.985	0.000
Sub SubProgramme:02 Revenue Collection & Administration	282.092	0.000
001 Customs	136.514	0.000
002 Domestic Taxes	128.873	0.000
003 Tax Investigations	16.705	0.000
Total for the Vote	477.371	44.063

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V. PERFORMANCE INDICATORS AND PLANNED OUTPUTS

Table 5.1: Performance Indicators

Programme: 18 DEVELOPMENT PLAN IMPLEMENTATION				
SubProgramme: 01 Development Planning, Research, Evaluation and Statistics				
Sub SubProgramme: 01 Administration and Support Services				
Department: 005 Information Technology & Innovation				
Budget Output: 560053 Research and Information Technology				
PIAP Output: Research and Evaluation Capacity built				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Number of staff trained in Research and Evaluation	Number	2017-2018	0	20
SubProgramme: 02 Resource Mobilization and Budgeting				
Sub SubProgramme: 01 Administration and Support Services				
Department: 004 Governance and Leadership				
Budget Output: 560056 Taxpayer Education and Stakeholder Relations				
PIAP Output: Tax Payer engagements and consultations with private sector associations undertaken for improved compliance				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
No of tax payer engagements undertaken	Number	2017-2018	10	20
Project: 1622 Retooling of Uganda Revenue Authority				
Budget Output: 000017 Infrastructure Development and Management				
PIAP Output: Tax compliance improved through increased efficiency in revenue administration				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Assessment report on cost benefit analysis on possibility of outsourcing some compliance	Text	2017-18	0	1
Functional Data Analysis function/unit within URA	List	2017-18	0	1
No of integrity promotional campaigns conducted	Number	2017-18	0	4

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Sub SubProgramme: 01 Administration and Support Services				
Project: 1622 Retooling of Uganda Revenue Authority				
Budget Output: 000017 Infrastructure Development and Management				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Risk management strategy disseminated	List	2017-18	0	1
Tax Payer education strategy	List	2017-18	10	20
Timely assessment report on efficacy and integration of IT systems	List	2017-18	0	1
Sub SubProgramme: 02 Revenue Collection & Administration				
Department: 001 Customs				
Budget Output: 560054 Trade Facilitation				
PIAP Output: Tax compliance improved through increased efficiency in revenue administration				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Assessment report on cost benefit analysis on possibility of outsourcing some compliance	Text	2017-18	no	yes
Functional Data Analysis function/unit within URA	Yes/No	2017-18	no	yes
No of integrity promotional campaigns conducted	Number	2017-18	4	8
Risk management strategy disseminated	Yes/No	2017-18	no	yes
Tax Payer education strategy	Yes/No	2017-18	no	yes
Timely assessment report on efficacy and integration of IT systems	Yes/No	2017-18	no	yes
Department: 002 Domestic Taxes				
Budget Output: 560055 Tax Compliance & Revenue				
PIAP Output: Electronic tax systems at National and LG levels. i.e. E-invoicing ,e- logrev and Digital stamps				

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Sub SubProgramme: 02 Revenue Collection & Administration				
Department: 002 Domestic Taxes				
Budget Output: 560055 Tax Compliance & Revenue				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
% of LGs with e-tax system (Interface with e-logrev)	Percentage	2017-18	-	80%
% of LGs with e-tax system (Interface with e-logrev)	Percentage	2017-18	-	80%
A functional & integrated e-tax system at the National and LG level	Percentage			1%
A functional & integrated e-tax system at the National and LG level	Status	2017-18	no	Yes
Proportion of assessments are automated (human interface)	Percentage	2017-18	-	50%
Proportion of assessments are automated (human interface)	Proportion	2017-18	-	50
Department: 003 Tax Investigations				
Budget Output: 560055 Tax Compliance & Revenue				
PIAP Output: Tax compliance improved through increased efficiency in revenue administration				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Assessment report on cost benefit analysis on possibility of outsourcing some compliance	Text	2017-2018	0	1
Functional Data Analysis function/unit within URA	Yes/No	2017-2018	no	yes
No of integrity promotional campaigns conducted	Number	2017-2018	0	2
Risk management strategy disseminated	Yes/No	2017-2018	no	yes

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Sub SubProgramme: 02 Revenue Collection & Administration				
Department: 003 Tax Investigations				
Budget Output: 560055 Tax Compliance & Revenue				
Indicator Name	Indicator Measure	Base Year	Base Level	Performance Targets
				2022/23
Tax Payer education strategy	Yes/No	2017-2018	no	yes
Timely assessment report on efficacy and integration of IT systems	Yes/No	2017-2018	no	yes

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VI. VOTE NARRATIVE

Vote Challenges

Lack of integration between e-TAX and some Government systems hence failure to maximise potential tax related data.
 Aggressive tax planning by multinational companies alongside increasing globalisation
 Inadequate facilitation to address staff welfare issues & IT resources.
 Obsolete IT Systems and equipment
 Inadequate financing to support compliance management and improve efficiency

Plans to improve Vote Performance

Develop and optimize usage of e-hub business dashboards (Data Warehouse) for 3rd party data matching from companies like UMEME, NWSC, URSB, BOU
 Implement sector-based Compliance and Enforcement initiatives including audits for telecoms, financial services, multi-national enterprises construction companies and oil and gas services
 Deployment of Scanners across the 6 border posts
 Intensify surveillance of wider coverage of porous borders (Speed boats, drones and intelligence)
 Implement Tax arrears recovery initiatives for domestic taxes and customs
 Implement the Electronic Fiscal Receipt and Invoices (EFRIS), Digital Tax Stamps (DTS), Automation of Tax Audit
 System improvement and development of e-tax 2
 Progressively apply the revised valuation database
 Take advantage of Exchange of Information between Uganda and China through the adoption of the mutual recognition agreements (MRA)
 Transit monitoring (e-seals, RECDTS, smart gates, automatic number plate reader, CCTV Cameras, fuel sensor etc

VII. Off Budget Support

Table 7.1: Off Budget Support by Project and Department

N / A

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VIII. VOTE CROSS CUTTING POLICY AND OTHER BUDGETARY ISSUES

Table 8.1: Cross- Cutting Policy Issues

i) Gender and Equity

OBJECTIVE	Reduce Gap in Gender sensitivity in Tax Education, Promote Gender responsiveness, Promote Gender Sensitivity
Issue of Concern	Gap in Gender sensitivity in tax education Gap on Gender responsiveness
Planned Interventions	- Carry out region-based consultations with trade communities on tax reforms (informal sector), -Carry out region-based consultations with trade communities on tax reforms (informal sector), Conduct Tax education targeting women in Business, Tax Clinics
Budget Allocation (Billion)	0.200
Performance Indicators	4

ii) HIV/AIDS

OBJECTIVE	Improve support to staff and their family members affected with HIV/AIDS
Issue of Concern	Requirement for extra financial support over and above the general medical insurance to cater for staff and their family members affected by HIV/AIDS to cover unforeseen infection effects.
Planned Interventions	Provide a special fund to cater for staff and their family members affected with HIV/AIDS.
Budget Allocation (Billion)	0.500
Performance Indicators	100%

iii) Environment

OBJECTIVE	Improve staff knowledge on preserving the environment
Issue of Concern	Some staff do not appreciate the importance of preserving the environment
Planned Interventions	Conduct sensitizations to staff on environmental protection • Procure sanitary and disposal services
Budget Allocation (Billion)	1.000
Performance Indicators	4

iv) Covid

OBJECTIVE	Increase URA's preparedness and response to COVID-19, Reduce the spread of Corona Virus, Observe SOPs and Presidential directives on COVID-19
Issue of Concern	Requirement for extra financial support over and above the general medical Insurance to cater for staff costs associated with COVID 19 protection and treatment.
Planned Interventions	Procurement of COVID 19 response items like Sanitizers, Soap, Personal Protective Gear, Water containers etc. Testing staff of COVID 19 Treating staff of COVID 19
Budget Allocation (Billion)	0.500
Performance Indicators	100%

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IX. PERSONNEL INFORMATION**Table 9.1: Staff Establishment Analysis**

Title	Salary Scale	Number of Approved Positions	Number of filled Positions
ASST. COMM-INFORMATION TECHNOLOGY	RO3 8	2	0
MANAGER	RO4 8	2	0
OFFICE ASSISTANT	RO7	4	0
OFFICER.	OFF 1	99	0
SUPERVISOR	RO5 3	7	0

VOTE: 141 Uganda Revenue Authority (URA)**Table 9.2: Staff Recruitment Plan**

Post Title	Salary Scale	No. Of Approved Posts	No. Of Filled Posts	No. Of Vacant Posts	No. Of Posts Cleared for Filling FY2022/23	Gross Salary Per Month (UGX)	Total Annual Salary (UGX)
ASST. COMM-INFORMATION TECHNOLOGY	RO3 8	2	0	2	2	16,069,288	385,662,912
MANAGER	RO4 8	2	0	2	2	10,876,172	261,028,128
OFFICE ASSISTANT	RO7	4	0	4	4	1,605,000	77,040,000
OFFICER.	OFF 1	99	0	99	99	13,973,420	4,150,105,740
SUPERVISOR	RO5 3	7	0	7	7	5,442,140	457,139,760
Total					114	47,966,020	5,330,976,540

