Ministry of Defence Ministerial Policy Statement

Vote: 004 Ministry of Defence

V1: Vote Overview

I. Vote Mission Statement

The mandate of the Ministry of Defence is derived from the Constitution of Republic of Uganda 1995. In accordance with Articles 208 and 209, the UPDF is established and mandated to carry out the following functions;

- a) Defend and protect the sovereignty and territorial integrity of Uganda.
- b) Cooperate with civilian authorities in emergency situations and in cases of natural disasters.
- c) Foster harmony and understanding between Defence forces and civilians.
- d) Engage in productive activities for National development.

II. Strategic Objective

- a. To defend the sovereignty and territorial integrity of Uganda
- b. To strengthen and build strategic security capacity to address both internal and external threats
- c. To provide intelligence and security support for preventing/ mitigating threats against national security and stability
- d. To participate in regional and international peace support operations.
- e. To support regional and continental integration through the East African Community and the African Union

III. Major Achievements in 2016/17

Preliminary performance was assessed in the thematic areas of Trained and Equipped; Deployability; Sustainability and Logistics Support; Joint/Combined Operations; Technology and Doctrine; Human Resource and Welfare; Policy and Planning; Procurement and Infrastructure.

1. TRAINED, EQUIPPED AND DEPLOYABILITY- Conducted courses in the categories of Basic, Command, Staff, Peace support and Leadership. 119 slots in various courses including Air Command & Staff; Combating Terrorism policy & Strategy; International counter terrorism fellows program; Command & general Staff; Engineering; National Defence Course; Officer cadet; Company Commanders Course among others.

Capability consolidation and generation remained a key priority during the period under review. To have the appropriate fire power, protection, deployability and mobility for the troops, MoDVA acquired and maintained strategic military weapon systems. Procurement of assorted spares for repair and overhaul of aircrafts was undertaken. Maintenance of simulators (SU-30MK2/L-39) and assorted ground support equipment is being done.

2. JOINT AND COMBINED OPERATIONS

UPDF remained in Somalia under the AMISOM Umbrella where it has been successfully operating alongside other sister countries. These operations have consequently kept the Al Shaabab terrorists on their heels. UPDF remains a key force multiplier in the operations against the remnants of LRA in Central African Republic under the AU-RTF. UPDF has often participated in training exercises with the most recent being EAC EXERCISE USHIRIKIANO IMARA that was held in November 2016 in Mombasa, Kenya. This field training exercise reflected both Multi-National and Multi- Dimensional aspects of peace support operations. It brought together the sister countries of Uganda, Kenya, Tanzania, Burundi and Rwanda and three components of military police and civilians. UPDF participated in ACRIC joint training exercise that was held in Angola to test Africa's readiness to quickly respond to crisis.

3. SUSTAINABILITY AND LOGISTICS SUPPORT

UPDF officers and Militants were provided with logistics to sustain the operational tempo. Sufficient supplies and maintenance of equipment was provided.

- **a)Clothing:** The Ministry acquired and distributed 30,000 pairs of bulk uniforms and 17,000 pairs of ranger boots. These items catered for AMISOM troops, UPDAF, general recruitment and training of 3,000 recruits and 300 officer cadets. However, most of the troops were not clothed due to inadequate clothing budget. The required budget for Uniform is shs 43bn against an allocation of shs 10bn. The shortfall of 33bn is a big challenge.
- b) **Food** was provided to troops in terms of d ration, Beans, Maize Flour, Sugar, Salt and meat. With increased food prices, inadequate food budget allocation, increased strength due to recruitment; the food budget is greatly underfunded with a shortfall of 40bn a supplementary of shs 20bn was given however, there is still an under funding of shs 20bn. There is need for an uplift on the food budget of shs 40bn to cater for this shortfall.
- **c)Petroleum Oils and Lubricants (POL):** Sustained the operations of UPDF through the provision of POL. Fuel and lubricants were issued to facilitate Strategic headquarters, Land forces, SFC and Airforce. This area also faces a big problem of inadequate budget. By December 2016, the strategic and Landforces had utilized and spent on fuel worth 10bn against an allocation of 11bn for the FY 2016/17. This means by end of FY, there will be a shortfall on the fuel budget.

4. WELFARE

a) Medical Services

MODVA partnered with various Government and Private not-for-profit hospitals to provide medical services to its patients. NMS supplied drugs and sundries to all UPDF health units in cycle 1 & 2. Delivery for cycle 3 is ongoing. Vaccination of troops against Tetanus, meningitis, yellow fever and Hepatitis B was done. However, the Ministry has continued facing budgetary constraints in medical services due to the big volume of Civilian patient outturn. eg the percentage of civilians in military hospitals are; 90% in Rubongi, 72.9% in Nakasongola, 85.2% in Gulu, 65% in FAD and 54% in Mbarara Military hospital. This has over the years overstretched MoDVAs' budget and led to provision of inadequate medical services to UPDF patients. The Ministry requests for an extra shs 1.5bn to cater for this overlap.

- b) **Payment of Salaries and Emoluments** to UPDF and MODVA personnel was done by 28th of every month. A supplementary of shs 6.2bn was given to cater for the troops recruited last FY. The salary of the UPDF personnel is still low; there is need to raise the salary of the Private to equate to that of a Grade 3 teacher. This will go along way in improving the morale and welfare of the soldiers.
- **5. Review of MoDVA Policy and Legal Frame work:** An Inter-Ministerial Task Force was set up comprising of the Ministries of Public Service, Justice and Constitutional Affairs, Gender Labour and Social Development, Defence and Veterans Affairs, Office of the Prime Minister. This committee embarked on the process of reviewing the Defence Policy, the UPDF Act and drafting an instrument to repeal the UVAB Act as well as drafting regulations for implementation of the amended UPDF Act. The draft Defence and Veterans Policy 2017 and the Draft UPDF Amendment Bill have been compiled.

IV. Medium Term Plans

and protecting the sovereignty and territorial integrity of Uganda. This will be done through providing welfare to the troops and their families; providing logistical support; enhancing capabilities through training and acquisition of equipment. More specifically, the ministry will among others;

- i. Shift Air Force elements to Nakasongola
- ii. Capitalize Luwero industries and Uganda Air Cargo Co. Ltd
- iii. Ensure adequate food and clothing for soldiers
- iv. Ensure efficiency in Logistics for training
- v. Ensure efficient use of utilities (water and electricity) in barracks
- vi. Construct a UPDF referral hospital
- vii. Provide housing accommodation to UPDF Officers and Militants (30,000 housing units)
- viii. Gradually and affordably increase the salaries of soldiers until they come in line with the salaries of teachers and medical workers; enhance salaries of UPDF scientists
- ix. Contribute to the building of 22 industrial parks by providing skilled Engineers to construct roads and civil works and to provide utilities e.g. water and electricity
- x. Provide education for soldiers children
- xi. Enhance support of projects of soldiers spouses
- xii. Use military expenditure to support local industries
- xiii. Contribute to the construction of the Standard Gauge Railway
- xiv. Eliminate indebtedness to Veterans of the army, the kasiimo of civilian veterans and cattle compensation

V. Summary of Past Performance and Medium Term Budget Allocations

Table 5.1: Overview of Vote Expenditures (UShs Billion)

		2015/16 Outturn		16/17 Expenditure by End Dec	2017/18	2018/19 N	1TEF Budge 2019/20	et Projection 2020/21	as 2021/22
Recurrent	Wage	410.395	410.393	211.621	414.092	434.797	456.536	479.363	503.331
	Non Wage	708.614	467.368	222.838	470.845	565.014	621.515	714.742	714.742
Devt.	GoU	138.995	138.995	39.093	138.995	180.693	216.832	260.198	260.198
	Ext. Fin.	0.000	475.222	0.000	353.547	913.990	274.879	0.000	0.000
	GoU Total	1,258.004	1,016.756	473.552	1,023.932	1,180.504	1,294.884	1,454.304	1,478.272
Total GoU+	Ext Fin (MTEF)	1,258.004	1,491.977	473.552	1,377.479	2,094.494	1,569.762	1,454.304	1,478.272
	Arrears	5.106	5.843	2.609	17.922	0.000	0.000	0.000	0.000
	Total Budget	1,263.110	1,497.821	476.161	1,395.401	2,094.494	1,569.762	1,454.304	1,478.272
	A.I.A Total	0.000	0.400	0.000	1.500	1.500	1.500	1.500	1.500
	Grand Total	1,263.110	1,498.221	476.161	1,396.901	2,095.994	1,571.262	1,455.804	1,479.772
	Vote Budget Iding Arrears	1,258.004	1,492.377	473.552	1,378.979	2,095.994	1,571.262	1,455.804	1,479.772

VI. Budget By Economic Clasification

Table V6.1 2016/17 and 2017/18 Budget Allocations by Item

	201	6/17 Appro	ved Budg	et	201	17/18 Draft	Estimate	S
Billion Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class : Outputs Provided	991.661	392.169	0.400	1,384.229	999.237	333.268	1.500	1,334.004
211 Wages and Salaries	411.145	236.451	0.000	647.596	414.897	226.886	0.000	641.783
212 Social Contributions	63.721	0.000	0.000	63.721	67.553	0.000	0.000	67.553
213 Other Employee Costs	40.247	0.000	0.000	40.247	32.244	11.317	0.000	43.561
221 General Expenses	58.166	26.688	0.000	84.855	61.098	11.086	0.000	72.184
222 Communications	6.128	5.185	0.000	11.312	6.131	0.080	0.000	6.211
223 Utility and Property Expenses	11.678	0.000	0.400	12.078	15.629	0.000	1.500	17.129
224 Supplies and Services	352.397	41.226	0.000	393.623	352.935	67.167	0.000	420.103
225 Professional Services	0.991	13.621	0.000	14.612	2.445	5.360	0.000	7.805
227 Travel and Transport	31.486	32.541	0.000	64.027	30.652	8.558	0.000	39.210
228 Maintenance	15.302	26.017	0.000	41.319	15.330	2.814	0.000	18.144
273 Employer social benefits	0.000	10.440	0.000	10.440	0.000	0.000	0.000	0.000
282 Miscellaneous Other Expenses	0.400	0.000	0.000	0.400	0.321	0.000	0.000	0.321
Output Class : Capital Purchases	25.095	83.053	0.000	108.148	24.695	20.279	0.000	44.974
311 NON-PRODUCED ASSETS	1.119	3.018	0.000	4.137	1.119	4.000	0.000	5.119

Projection | Projection

Vote: 004 Ministry of Defence

312 FIXED ASSETS	23.976	80.035	0.000	104.011	23.576	16.279	0.000	39.855
Output Class : Arrears	5.843	0.000	0.000	5.843	17.922	0.000	0.000	17.922
321 DOMESTIC	5.843	0.000	0.000	5.843	17.922	0.000	0.000	17.922
Grand Total :	1,016.756	475.222	0.400	1,492.377	1,023.932	353.547	1.500	1,378.979
Total excluding Arrears	1,010.913	475.222	0.400	1,486.534	1,006.010	353.547	1.500	1,361.057

VII. Budget By Programme And Subprogramme

Table V7.1: Past Expenditure Outturns and Medium Term Projections by Programme and SubProgramme

Billion Uganda shillings		FY 201	16/17		Medium Term Projections			ons
	FY 2015/16 Outturn	Approved Budget	Spent By End Dec	2017-18 Proposed Budget	2018-19	2019-20	2020-21	2021-22
01 National Defence (UPDF)	1,148.599	1,362.959	416.491	1,249.225	1,931.229	1,396.439	1,260.881	1,284.849
0023 Defence Equipment Project	138.995	138.995	39.093	137.574	179.273	215.411	258.778	258.778
02 UPDF Land forces	975.103	731.530	371.522	741.041	818.966	887.149	979.770	1,002.339
03 UPDF Airforce	34.501	17.213	5.876	17.063	19.000	19.000	22.333	23.733
1178 UPDF Peace Keeping Mission in Somalia (AMISOM)	0.000	475.222	0.000	353.547	913.990	274.879	0.000	0.000
49 Policy, Planning and Support Services	114.510	135.261	59.670	147.675	164.765	174.823	194.923	194.923
01 Headquarters	114.354	135.029	59.559	146.023	163.112	173.171	193.271	193.271
04 Internal Audit Department	0.157	0.232	0.111	0.232	0.232	0.232	0.232	0.232
1439 Ministry of Defence and Veteran affairs Retooling Project	0.000	0.000	0.000	1.421	1.421	1.421	1.421	1.421
Total for the Vote	1,263.110	1,498.221	476.161	1,396.901	2,095.994	1,571.262	1,455.804	1,479.772
Total Excluding Arrears	1,258.004	1,492.377	473.552	1,378.979	2,095.994	1,571.262	1,455.804	1,479.772

VIII. Programme Performance and Medium Term Plans

Table V8.1: Programme Outcome and Outcome Indicators (Only applicable for FY 2017/18)

· ·								
Programme:	01 National Defence	01 National Defence (UPDF)						
Programme Objective :	b) To build adequatec) To support Region	 a) To Defend the National Sovereignty and territorial integrity. b) To build adequate and credible Defence Capacity to address both Internal and External threats c) To support Regional and continental Integration through the EA community and African Union d) To participate in Regional and International Peace Support Operations 						
Responsible Officer:	Mrs Rosettie Byengo	oma						
Programme Outcome:	Sustained Security							
Sector Outcomes contribu	uted to by the Program	me Outcome						
1. Consolidation and gen	1. Consolidation and generation of capabilities; Provide Combat Service Support							
			Performan	ce Targets				
Outcome Indicators		2015/16	2016/17	2017/18	2018/19	2019/20		
T .								

Target

Actual

Target

Actual

• Level of professionalism of the Defence Forces						Good	Good
Productive activities engaged in						5	7
SubProgramme: 02 UPD	F Land forces						
Output: 02 Logistical supp	port						
Value of petroleum Oil and I procured	Lubricants (POL)				11.476	11.479	11.479
Value of assorted food stuffs	procured and supplied				36.361	36.361	36.361
Value of uniforms procured a	and supplied				10.900	10.9	10.900
Output: 04 Classified UPI	DF support/ Capabilit	ty consolidatio	n				
Value of classified expenditu	res made				223.266	223.266	223.266
Output: 05 Force welfare							
% of required medicare servi officers, militants and their fa					66%	66%	66%
No. of children accessing eduschools.	cation in army formal				34221	34221	34221
No. of projects undertaken (c and upgraded)	onstructed, renovated	54		54	54	54	
Value of wages and salaries p	oaid				412.248	412.248	412.248
Output: 06 Train to enhai	nce combat readiness						
Level of staff training					High	High	High
Programme:	49 Policy, Planning	and Support S	ervices				
Programme Objective :	- To provide support development and see					cure environm	ent for
Responsible Officer:	Mrs Rosettie Byeng	oma					
Programme Outcome:	Provide a supportive	e role to the UI	PDF; Provide	welfare to the	troops		
Sector Outcomes contribu	ted to by the Program	ıme Outcome					
1. Strengthen the policy,	planning and admini	istration funct	ion, and welf	are			
				Performa	nce Targets		
Outcome In	dicators	2015/16	201	6/17	2017/18	2018/19	2019/20
		Actual	Target	Actual	Target	Projection	Projection
• Policies and Plans developed; V projects done	Velfare activities and				5	8	10
SubProgramme: 01 Head	lquarters						
Output: 01 Policy, consul	tation, planning and i	monitoring ser	vices				
Number of plans, policies and strategies implemented					22	24	24

Ministerial Policy Statement

IX. Major Capital Investments And Changes In Resource Allocation

Table 9.1: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

	FY 2016/17		FY 2017/18		
Appr. Budget and Planned Ou	itputs	Expenditures and Achievements by end Dec	Proposed Budget and Planned Outputs		
Vote 004 Ministry of Defence					
Program: 11 01 National Defence (UPDF)					
Development Project : 0023 Defence Equipmen	t Project				
Output: 11 01 71 Acquisition of Land by Gov	ernment				
Land acquired, titled and secured		Surveying of some pieces of land was done	Land acquired, titled and secured		
Total Output Cost(Ushs Thousand)	1,119,268	529,817	1,119,268		
Gou Dev't:	1,119,268	529,817	1,119,268		
Ext Fin:	0	0	0		
A.I.A:	0	0	0		
Output: 11 01 72 Government Buildings and	Administrative	e Infrastructure			
Continued implementation of DSIIP interms of Rehabilitation and maintainance of bldgs	Construction,	Implementation of the DSIIP projects as spelt out in the workplan in the 2nd Qtr workplan were carried out	Continued implementation of DSIIP interms of Construction, Rehabilitation and maintainance of bldgs		
Total Output Cost(Ushs Thousand)	16,410,087	6,973,383	16,410,087		
Gou Dev't:	16,410,087	6,973,383	16,410,087		
Ext Fin:	0	0	0		
A.I.A:	0	0	0		
Output: 11 01 75 Purchase of Motor Vehicles	and Other Tra	ansport Equipment			
Vehicles and other transport equipment procure easy movement of troops and logistics in UPDF		Payment for vehicles worth shs 2,142,750,000 was processed and made	Vehicles and other transport equipment procured to facilitate easy movement of troops and logistics in UPDF		
Total Output Cost(Ushs Thousand)	5,163,000	3,037,005			
Gou Dev't:	5,163,000	3,037,005	4,177,020		
Ext Fin:	0	0	0		
A.I.A:	0	0	0		
Output: 11 01 77 Purchase of Specialised Ma	chinery & Equ	ipment			
Signal, medical, Airforce, classified and CMI ec procured and maintained	luipment	Equipment worth shs 237,667,765 was procured	Signal, medical, Airforce and CMI equipment procured and maintained		
Total Output Cost(Ushs Thousand)	2,229,525	237,668	1,567,795		
Gou Dev't:	2,229,525	237,668	1,567,795		
Ext Fin:	0	0	0		
A.I.A:	0	0	0		
Development Project : 1178 UPDF Peace Keepi	ng Mission in S	omalia (AMISOM)			
Output: 11 01 71 Acquisition of Land by Gov	ernment				
Land acquired			Land acquired, titled and secured		
Total Output Cost(Ushs Thousand)	3,017,970	0	4,000,000		
Gou Dev't:	0	0	0		

Ext Fin:	3,017,970	0	4,000,000
A.I.A:	0	0	0
Output: 11 01 72 Government Building	gs and Administrative l	Infrastructure	
Airforce Infrastracture and Referral Hosp	ital built		Referral hospital and Singo Housing commenced
Total Output Cost(Ushs Thousand)	52,721,772	0	11,592,000
Gou Dev't:	0	0	0
Ext Fin:	52,721,772	0	11,592,000
A.I.A:	0	0	0
Output: 11 01 75 Purchase of Motor Vo	ehicles and Other Tran	sport Equipment	
Vehicles procured to support the AMISO	M operation		Vehicles and other transport equipment procured
Total Output Cost(Ushs Thousand)	16,387,025	0	to facilitate easy movement of troops and logistics. 2,987,411
Gou Dev't:	0	0	0
Ext Fin:	16,387,025	0	2,987,411
A.I.A:	0	0	0
Output: 11 01 77 Purchase of Specialise	ed Machinery & Equip	oment	
Specialised machinery and equipment acc	quired		Procure medical equipment
Total Output Cost(Ushs Thousand)	10,926,383	0	0
Gou Dev't:	0	0	0
Ext Fin:	10,926,383	0	0
A.I.A:	0	0	0
Output: 11 01 78 Purchase of Office an	d Residential Furnitur	e and Fittings	
			Furniture and fixtures procured to quality and on time
Total Output Cost(Ushs Thousand)	0	0	1,200,000
Gou Dev't:	0	0	o
Ext Fin:	0	0	1,200,000
A.I.A:	0	0	o
Program: 11 49 Policy, Planning and S	upport Services		
Development Project : 1439 Ministry of I	Defence and Veteran aff	airs Retooling Project	
Output: 11 49 75 Purchase of Motor Vo	ehicles and Other Tran	sport Equipment	
			Vehicles and motorcycles procured
Total Output Cost(Ushs Thousand)	0	0	585,980
Gou Dev't:	0	0	585,980
Ext Fin:	0	0	0
A.I.A:	0	0	0
Output: 11 49 77 Purchase of Specialise	ed Machinery & Equip	oment	
			Computers, scanners, heavy duty printers procured

Total Output Cost(Ushs Thousand)	0	0 661,730
Gou Dev't:	0	0 661,730
Ext Fin:	0	0
A.I.A:	0	0

Table 9.2: Key Changes in Vote Resource Allocation

N/A

X. Vote Narrative For Past And Medium Term Plans

Vote Challenges

The ministry faces a number of challenges during implementation of the budget. These challenges greatly affect the performance of the ministry; the major challenges are;

- Inadequate budget- The budget has many unfunded and underfunded priorities against increased activities, equipment and existing strength. The major budget shortfalls are;
 - Wage enhancement to increase lower cadres' salary and equate them to that of a primary school teacher. This requires shs 87.594bn; however due inadequate funds, we intend to implement this in 02 phases. In FY 2017/18 **shs 43.797bn** and the balance in FY 2018/19.
 - Procurement of clothing and footwear items from local industries to adequately dress the troops and to pay the expected unpaid bills by end of FY 2016/17 has a shortfall of **shs 84.495bn**.
 - The food budget requires an extra shs 66.6bn to cater for inadequate budget, expected unpaid bills of FY 16/17 and increased food prices.
 - Fuel for movement of troops and logistics, training and operations requires an additional shs 24.3bn
 - The medical budget on referrals to private hospitals is greatly underfunded. The Ministry requires **shs 4.3bn** to settle hospital bills.
 - The existing UPDF fleet requires constant maintenance interms of tyres, spare parts and routine maintenance. The budget requires additional **shs 19.093bn** to cater for this.
 - Transport equipment for mobility of Commanders and logistics is required. This has a budget requirement of
 - Construction of the Military Referral hospital requires shs 130bn but the ministry has only shs 40bn. A balance of **shs 90bn** is required to complete the construction.
 - Pension and gratuity backlog of shs 357.9bn is not funded.

2. Domestic Arrears

The unpaid bills for previous Financial Years continue to be settled on the budget for current FY in line with the Government policy on arrears management and this affects planned activities for the current FY. There is need for Government to clear arrears so as to reduce the burden on the ministry.

Ministry of Defence Ministerial Policy Statement

Vote: 004 Ministry of Defence

Plans to improve Vote Performance

In abid to improve performance of the sector, the Ministry will;

- 1. Continue to improve human development through training and retraining of Officers and Men
- 2. Consolidate and strengthen the monitoring and evaluation functions
- 3. Ministry to engage in income-generating activities such as Production to support the Ministry's budget.
- 4. Request Government and Ministry of land to shift land compensation claims of UGX 72bn to Ministry of Lands for payment in line with the Compulsory Acquisition Act and Land Act 1998.
- 5. Engage Government to uplift the allocations to the Ministry over the MTEF period to cover recurring deficits on feeding, fuel, wage, medical, utilities and classified expenditure.
- 6. Continue to engage Ministry of Finance to have the duty free status for Defence Forces shop regularized.

XI. Vote Cross Cutting Policy And Other Budgetary Issues

Table 11.1: Cross- Cutting Policy Issues

Issue Type: HIV/AIDS

Objective:

Objective :	To fight HIV/AIDS
Issue of Concern:	Prevention and treatment of HIV/AIDS
Planned Interventions:	Through the directorate of HIV/AIDMoD/UPDF will continue providing: • Education and sensitization to mitigate the disease • Counselling and treatment of the affected • Safe male circumcision
Budget Allocation (Billion):	0.090
Performance Indicators:	 Number educated and sensitized Number counseled Number circumcised
Issue Type:	Gender

To mainstream gender in MoD/UPDF

Issue of Concern:	Gender mainstreaming
Planned Interventions:	i) Ensure equitable participation of deserving men and women in missions and courses ii) Monitor adherence to laws and policies against women exploitation during operations iii) Provide support activities intended to build capacity for the spouses
Budget Allocation (Billion):	0.065
Performance Indicators:	i) Number sensitized ii) Number of spouse related groups linked with

Issue Type:	Enviroment
Objective :	To engage in protection of the environment.
Issue of Concern:	Protection of the environment
Planned Interventions:	The MoD/UPDF will increase: • Relying on environment protection laws in combat operations • Use of training simulators where appropriate
Budget Allocation (Billion):	0.000
Performance Indicators:	Value of training simulators procured
	Hectares of trees planted

Table 11.2: AIA Collections

Source of AIA(Ush Bn)	2016/17 Budget	2016/17 Actual by Dec	2017/18 Projected
Rent & Rates - Non-Produced Assets - from private entities	0.000	0.000	1.500
Total	0.000	0.000	1.500

XII. Personnel Information

Table 12.1: Vote Staffing Profile by Post