#### V1: Vote Overview

#### I. Vote Mission Statement

To secure life and property in partnership with the public in a committed and professional manner in order to promote development

#### II. Strategic Objective

The strategic objectives for UPF include: Protection of Life and Property; Preservation of Law and Order; Prevention and Detection of Crime; and Institutional development, governance and management

#### III. Major Achievements in 2016/17

#### 1.0 STRENGTHENING THE LEGAL AND POLICY FRAMEWORK

Draft SOPs completed awaiting approval by Police Advisory Committee (PAC)

Draft crime preventers' policy being discussed by PAC

Developed and printed 2000 copies of the strategic policing plan

#### 2.0 ACCESS TO JLOS SERVICES ENHANCED

#### 2.1 Prevention and Detection of Crime

Crime rate (victims of crime per 100,000 populations) is at 296 down from 298 the previous year.

Received IBIS under EU funding for the Regional Forensics Referral Centre (RFRC) of excellence

CID investigated 20,051 cases which were submitted to DPP for legal advice and prosecution.

The canine tracked 2,294 cases and arrested 1,401 suspects (1146M; 191F; 64J-59M & 05F), There was improved performance by 8% compared to last year's tracking of 2,122 tracking's with 1,033 arrests (792 adult males, 182 adult females, 40 juvenile males and 09 juvenile females)

Conducted 100 community sensitization programs on counter terrorism in 4 markets and 6 taxi parks within KMP and Carried out 04 CT security audits and radio talk shows to create awareness;

Rolled out the neighbourhood watch doctrine of Community Policing to Parish level (manyumba kumi) by engaging 30 crime preventers (30% female) per each of the 54,000 villages

#### 2.2 Protection of life and security of Property

Established 9 emergency response centres along Masaka-Mbarara (2), Gulu- Elegu, Iganga-Tororo, Iganga- Mbale, Mityana-Fortportal, Soroti- Kamdini, Karuma-Arua and Kampala-Hoima

Enhanced enforcement of the traffic and road safety with the 'FIKA SALAMA' oeration especially along the Kampala-Masaka, Masaka-Mbarara Highway where 1,800 drivers were penalized for various traffic offences bringing accidents along these roads from an average of 40 per month to 20

Conducted 50 fire safety inspections on public infrastructure and facilities and sensitized 1,230 (419F) during the fire prevention safety week;

Installed 68 police booths in the City's vulnerable places and black spots and also upgraded 1,376 subcounty and 124 city wards police posts into police stations.

Inspected 56 out of the 129 PSOs and supervised recruitment and training of 1,400 (200 Female) security guards for compliance

to standards

Successfully policed the post elections activities and elections of MPS & LG leaders in the 5 new districts of Kagadi, Kakumiro, Omoro, Rubanda and Kibaale.

Supported evacuations of 15,000 (3000F) Ugandans trapped in South Sudan during the civil unrest.

Established crime intelligence information system countrywide that operates from village-subcounty-district-National level

Recovered 368 cattle & 03 goats out of 446 cattle reported stolen

#### 2.5 Promotion of professionalism and management accountability

Equipped all the 134 police districts with vehicles and motorcycles including 2000 motor cycles for operations and intelligence at the subcounties.

Launched a rectification program and conducted country-wide consultations with the Local leaders, opinion leaders and the communities on how to improve police performance.

Visibility enhanced in all urban centers including the high ways of Elegu-Nimule, Masaka-Mbarara, Jinja-Mbale, Packwach-Arua.

Opened new ASTU detaches at Lopedo, Losilang, Loyoro, Nakasongola, Kisozi and Isingiro.

Opened 3 canine units in Kyenjojo, Sembabule and Kitgum districts and breeding 8 dogs at the canine breeding Centre-Nagalama.

Conducted 276 Maritime sensitizations in all the 23 marine establishments to ensure safe water operations.

Trained a total of 1,765 (18% women) police officers in Specialized skills (investigations, CT, Forensics, aircraft maintenance, Air-borne combat), Command and leadership & Station management

Passed out and deployed 3856 new staff (25% women) improving police: population ratio from 1:816 to 1:754. [i.C/ASPs 1,213 (954M; 259F) and ii. PPCs 2,643 (1,955M, 688F)]

#### 2.6 Regional Cooperation and integration

Attended 1 conference -the 13th heads of NCBs meeting in preparation for the 18th EAPCCO in Kigali.

Intercepted 238 female suspected victims of human trafficking, and repatriated 83 children (4 boys) to Rwanda; and also coordinated investigations of 19 HI-TECH Crimes including suspected illegal ivory & pangolin scales.

2 personnel (males) participated in the IARMS data base management course at RB Nairobi & EAPCCO table Top Cyber Enabled Exercise:

#### 3.0 OBSERVANCE OF HUMAN RIGHTS AND ACCOUNTABILITY PROMOTED

#### 3.1 Protect and promote rights of suspects

The PSU investigated and disposed off 387 disciplinary cases (32 for females) of errant police officers

Conducted gender audit and consultations to collect data for the development of the gender policy.

Trained 40 operators (30% women) on the suspect profiling system

Inspected 25 detention facilities in North Kyoga, West Nile, Aswa, Katonga, Greater Masaka, Greater Bushenyi, Malaba and Kigezi and were found compliant with Human Rights standards;

Expanded electronic billboards to 3 areas of Kiira division, Masaka and Mbarara police stations

#### 3.2 Welfare and Production

Sensitized 891 (125F) Police officers on the new complaints register, prohibition of torture Act (PPTA) and handling of human rights Complaints & abuses

Started the construction of 1st block of 60 staff apartments at Naguru.

Construction of Natete, Kabale Regional Headquarters, and Police Specialized medical center and Logistics headquarters are at completion stage.

Accredited 5 Police Health Centres of Katakwi, Gulu, Hoima, Mbarara & Rukungiri for HIV/AIDS treatment and care.

#### IV. Medium Term Plans

#### Infrastructure

Complete construction of Budaka Police Station, vehicle maintenance centre at Namanve and Construct 200 housing units (part of the 1,020 staff houses) at Naguru compliant to gender needs

#### **Equipment & Transport**

Conclude contractual obligation on fixed wing aircraft, operational vehicles, boats & specialized equipment.

Develop Operations and Maintenance (O&M) facilities for aircrafts, specialized vehicles & equipment

#### **Capacity Building**

Provide appropriate force multipliers through training and skill development for 15,000 (30% female) officers.

#### Welfare

Improve the welfare of personnel by expanding the duty free shops & income generating projects.

#### **Performance Management**

Develop effective M&E strategies to ensure compliance in execution of plans & budgets, build and integrate policing & management systems.

### V. Summary of Past Performance and Medium Term Budget Allocations

Table 5.1: Overview of Vote Expenditures (UShs Billion)

2015		2015/16	2016/17 Approved Expenditure		2017/18	MTEF Budget Project 2018/19 2019/20 2020/21		et Projection	ions 2021/22	
		Outturn	Budget	by End Dec	2017/10	2010/12	2015/20	2020/21	2021,22	
Recurrent	Wage	212.300	236.401	114.960	236.401	248.049	260.452	273.475	287.148	
	Non Wage	251.133	187.704	103.998	183.863	220.635	242.699	279.104	279.104	
Devt.	GoU	174.786	101.664	73.278	101.664	101.664	14.498	17.397	17.397	
	Ext. Fin.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
	GoU Total	638.219	525.769	292.236	521.928	570.349	517.648	569.975	583.649	
Total GoU+Ext Fin (MTEF)		638.219	525.769	292.236	521.928	570.349	517.648	569.975	583.649	
	Arrears		1.437	1.437	8.312	0.000	0.000	0.000	0.000	
	Total Budget	650.295	527.207	293.673	530.240	570.349	517.648	569.975	583.649	
A.I.A Total		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Grand Total		650.295	527.207	293.673	530.240	570.349	517.648	569.975	583.649	
Total Vote Budget Excluding Arrears		638.219	525.769	292.236	521.928	570.349	517.648	569.975	583.649	

### VI. Budget By Economic Clasification

Table V6.1 2016/17 and 2017/18 Budget Allocations by Item

	201	6/17 Appro	ved Budge	et	201	7/18 Draft	Estimates	S
Billion Uganda Shillings	GoU	Ext. Fin	AIA	Total	GoU	Ext. Fin	AIA	Total
Output Class : Outputs Provided	423.835	0.000	0.000	423.835	419.994	0.000	0.000	419.994
211 Wages and Salaries	238.103	0.000	0.000	238.103	237.933	0.000	0.000	237.933
212 Social Contributions	12.203	0.000	0.000	12.203	13.455	0.000	0.000	13.455
213 Other Employee Costs	12.678	0.000	0.000	12.678	10.696	0.000	0.000	10.696
221 General Expenses	51.303	0.000	0.000	51.303	47.458	0.000	0.000	47.458
222 Communications	2.041	0.000	0.000	2.041	2.739	0.000	0.000	2.739
223 Utility and Property Expenses	22.892	0.000	0.000	22.892	29.493	0.000	0.000	29.493
224 Supplies and Services	33.112	0.000	0.000	33.112	32.040	0.000	0.000	32.040
225 Professional Services	0.200	0.000	0.000	0.200	0.200	0.000	0.000	0.200
226 Insurances and Licenses	1.387	0.000	0.000	1.387	1.387	0.000	0.000	1.387
227 Travel and Transport	38.450	0.000	0.000	38.450	33.177	0.000	0.000	33.177
228 Maintenance	9.431	0.000	0.000	9.431	9.381	0.000	0.000	9.381
229 Inventories	2.000	0.000	0.000	2.000	2.000	0.000	0.000	2.000
282 Miscellaneous Other Expenses	0.036	0.000	0.000	0.036	0.036	0.000	0.000	0.036
Output Class : Outputs Funded	0.270	0.000	0.000	0.270	0.270	0.000	0.000	0.270

262 To international organisations	0.270	0.000	0.000	0.270	0.270	0.000	0.000	0.270
Output Class : Capital Purchases	101.664	0.000	0.000	101.664	101.664	0.000	0.000	101.664
281 Property expenses other than interest	0.132	0.000	0.000	0.132	0.070	0.000	0.000	0.070
311 NON-PRODUCED ASSETS	0.468	0.000	0.000	0.468	0.460	0.000	0.000	0.460
312 FIXED ASSETS	101.064	0.000	0.000	101.064	101.134	0.000	0.000	101.134
Output Class : Arrears	1.437	0.000	0.000	1.437	8.312	0.000	0.000	8.312
321 DOMESTIC	1.437	0.000	0.000	1.437	8.312	0.000	0.000	8.312
Grand Total :	527.207	0.000	0.000	527.207	530.240	0.000	0.000	530.240
Total excluding Arrears	525.769	0.000	0.000	525.769	521.928	0.000	0.000	521.928

### VII. Budget By Programme And Subprogramme

Table V7.1: Past Expenditure Outturns and Medium Term Projections by Programme and SubProgramme

Billion Uganda shillings		FY 201	16/17		Med	lium Term	Projection	ons
	FY 2015/16 Outturn	Approved Budget	Spent By End Dec	2017-18 Proposed Budget	2018-19	2019-20	2020-21	2021-22
56 Police Services	650.295	527.207	293.673	530.240	570.349	517.648	569.975	583.649
01 Command and Control	75.774	56.892	22.987	60.996	67.821	70.857	75.715	79.330
02 Directorate of Administration	4.872	7.624	3.782	7.618	10.362	10.137	13.655	13.710
03 Directorate of Human Resource Mangement & Dev't	34.728	31.980	16.075	31.408	35.718	35.494	39.712	40.475
0385 Assistance to Uganda Police	174.786	101.664	73.278	101.664	101.664	14.498	17.397	17.397
04 Directorate of Police Operations	5.205	8.043	4.057	7.852	11.781	14.556	16.474	14.193
05 Directorate of Criminal Intellegence and Invest'ns	32.201	33.379	18.177	33.312	36.117	39.892	45.010	42.865
06 Directorate of Counter Terrorism.	11.636	12.885	6.891	12.884	18.623	21.399	26.316	28.171
07 Directorate of Logistics and Engineering	94.189	77.064	47.152	76.632	77.339	82.402	86.508	89.611
08 Directorate of Interpol & Peace Support Operations	4.232	7.021	3.580	6.757	10.760	14.535	17.453	17.307
09 Directorate of Information and Communications Tech	5.759	7.928	3.580	8.625	10.666	12.442	15.359	16.214
10 Directorate of Political Commissariat	16.509	18.897	10.100	18.665	19.635	20.410	23.328	24.183
11 Directorate of Research, Planning and Development	2.367	5.009	2.213	5.009	6.750	8.525	10.446	11.301
12 Kampala Metropolitan Police	19.192	22.238	11.113	22.237	22.976	26.567	29.469	26.624
13 Specialised Forces Unit	168.385	136.334	70.557	136.333	139.048	143.874	149.611	157.192
14 Internal Audit Unit	0.462	0.248	0.128	0.248	1.086	2.062	3.521	5.076
1484 Institutional support to UPF - Retooling	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total for the Vote	650.295	527.207	293.673	530.240	570.349	517.648	569.975	583.649
<b>Total Excluding Arrears</b>	638.219	525.769	292.236	521.928	570.349	517.648	569.975	583.649

N/A

## Vote: 144 Uganda Police Force

#### **VIII. Programme Performance and Medium Term Plans**

#### Table V8.1: Programme Outcome and Outcome Indicators (Only applicable for FY 2017/18)

Programme: 56 Police Services The strategic objectives for UPF include: Protection of Life and Property; Preservation of Law and Programme Objective: Order; Prevention and Detection of Crime; and Institutional development, governance and management Responsible Officer: Under Secretary/Police **Programme Outcome:** Public Safety & Security of property Sector Outcomes contributed to by the Programme Outcome 1. Enhance JLOS infrastructure and access to JLOS services **Performance Targets** 2016/17 2017/18 2018/19 **Outcome Indicators** 2015/16 2019/20 **Actual Target** Actual **Target Projection Projection** 290 285 Crime Rate 294 Traffic Accident Fatality Rate 12 10 8 20 · Response time to fire, accidents, crime incidents and 18 15 emergencies (days)

#### IX. Major Capital Investments And Changes In Resource Allocation

### Table 9.1: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

	FY 2017/18				
Appr. Budget and Planned C	Outputs	Expenditures and Achievements by end Dec	Proposed Budget and Planned Outputs		
Vote 144 Uganda Police Force					
Program: 12 56 Police Services					
Development Project : 0385 Assistance to Uga	anda Police				
Output: 12 56 71 Acquisition of Land by Go	overnment				
*Police Land secured		Processed titles and surveyed land for 20 barracks.	Land surveys & titles processed for 80 pieces of land; Land use planning, surveying and titling activities supervised & monitored		
Total Output Cost(Ushs Thousand)	480,000	120,000	480,000		
Gou Dev't:	480,000	120,000	480,000		
Ext Fin:	0	0	O		
A.I.A: 0 0					
Output: 12 56 72 Government Buildings and	d Administrative	Infrastructure			

infrastructure constructed  *Police training facilities improved at Bwebajja  *Police mechanical workshop and stores constructed in Namanve industrial park  *Police medical cancer centre (phase III)		Completed plaster works for staff accommodation at PTS Kabalye and Bugiri Started the construction of 1st block of 60 housing units  Completed plaster works at Morulem ASTU Zonal offices and Kabale Regional Police Headqtrs.  Installed Piped Ground Water system at PTS Ikafe	Motor vehicle maintenance centre at Namanve and Budaka police station under PRDP constructed.  120 housing units (part of the 1,020 housing units) constructed at Naguru.	
Total Output Cost(Ushs Thousand)	13,617,661	1,704,682	6,000,000	
Gou Dev't:	13,617,661	1,704,682	6,000,000	
Ext Fin:	0	0	0	
A.I.A:	0	0	0	
Output: 12 56 75 Purchase of Motor Vehicles ar	nd Other Tra	nsport Equipment		
*Contractual obligations on operational, administrative vehicles honoured  * Contractual obligation on helicopters honoured		Part paid Contractual obligations on operational, administrative & specialized vehicles  Finalized payment on Contractual obligation on helicopters	Partial Contractual obligations on operational, administrative and PRDP vehicles honoured Partial obligation on development of Helicopters maintenance centre.  20% of value of contractual obligation for fixed wing aircraft paid	
Total Output Cost(Ushs Thousand)	62,539,322	59,971,823	70,456,983	
Gou Dev't:	62,539,322	59,971,823	70,456,983	
Ext Fin:	0	0	0	
A.I.A:	0	0	0	
Output: 12 56 77 Purchase of Specialised Machi	nery & Equi	ipment		
*Contractual obligation on specialized machinery a equipment honoured	and	Made part payment on the Contractual	Partial Contractual obligation on specialized	
Total Output Cost(Ushs Thousand)	24,626,786	obligation for machinery & equipment 11,383,589	machinery and equipment honoured 24,626,786	
Gou Dev't:	24,626,786	11,383,589	24,626,786	
Ext Fin:	0	0	0	
A.I.A:	0	0	C	
Output: 12 56 78 Purchase of Office and Reside	ntial Furnitu	re and Fittings		
*Assorted furniture procured for police units		Supplied furniture for Bwebajja Police College &PTS Kabalye	Assorted furniture procured for police units	
Total Output Cost(Ushs Thousand)	400,000	97,600	100,000	
Gou Dev't:	400,000	97,600	100,000	
Ext Fin:	0	0	0	
A.I.A:	0	0	0	

**Table 9.2: Key Changes in Vote Resource Allocation** 

Major changes in resource allocation over and above the	Justification for proposed Changes in Expenditure
previous financial year	and Outputs

Programme: 12 56 Police Services						
Output: 12 5672 Government Buildin	ngs and Administrat	ive Infrastructure				
Change in Allocation (UShs Bn): -7.618  Funds have been reallocated for the construction of helicopters maintenance centre						
Output: 12 5678 Purchase of Office a	nd Residential Furn	iture and Fittings				
Change in Allocation (UShs Bn):	-0.300	Funds have been revoted for the construction of helicopters maintenance centre				

#### X. Vote Narrative For Past And Medium Term Plans

#### **Vote Challenges**

UPF has the following challenges/shortfalls in FY 2017/18:

**E-policing Project** (shs203bn): This is to expand the CCTV networks from Kampala Central business district and Entebbe road to highways and major towns to enhance security and monitor road traffic. In addition Police needs to enhance secure wireless communication by incorporating the use of mobile networks, data communication services and upgrade the radio communications (VHF/HF/Tetra/GPS Mapping) and to maintain and upgrade CRMS; EPS and HRMIS;

**Forensics Centre Project (Shs142bn):** The Police Forensic Laboratory (Regional Forensics Referral Center of excellence-RFRC) requires upgrading and equipping to effectively support forensics evidence-based investigations

**Staff Housing project (Shs 59.5bn):** UPF has started the construction of 60 housing apartments (part of the 1020 housing units required) to address the acute shortage of accommodation. However, the current funding of Shs 4.6bn is inadequate to realize this dream. Police requests government to have a deliberate affirmative intervention to solve this acute accommodation problem through budget support.

**O&M** systems: Police lacks maintenance facilities for aircrafts, boats and specialized equipment, limiting the maximum utilization of these equipment. Police plans to construct an airbase (Shs105bn), a mariner (28bn), ICT maintenance workshop (4bn) and 4 regional vehicle maintenance centres (11.9bn).

Rent (shs 0.4bn): Police rents offices and accommodation in districts where there is no infrastructure especially the new districts.

**Utilities (Electricity & Water) (Shs 7.5bn):** Police has increased its manpower by about 9,000 and this has greatly impacted on utility expense. This requires Shs 7.504bn

**Criminal Investigation and Intelligence (shs 105bn):** CID is underfunded and this has impacted on their performance. e.g. CID needs shs.2.1m on average to complete investigating a capital offence. This means that of the estimated 50,000 capital offences, CID requires on average shs.105bn annually to facilitate quality investigations. The shortfall includes underfunding of Shs 30bn for crime intelligence operations and counter terrorism activities.

**Non Tax Revenue (NTR) Collection (Shs7.4bn):** UPF intends to procure a mobile system for EPS to be interface with URA, Face technologies and the Commercial Banks to enhance revenue collection and reduce default rate which is currently at 56.6%

**Feeding in Operations (shs 31bn):** Personnel are always provided with special meals whenever on operational deployments. The funds provided is inadequate. Additional funding of Shs 31bn is required.

Fuel, Oil and lubricants (Shs30.832bn) and Repairs of vehicles (Shs 6.234bn): Police fleet and equipment has increased without commensurate increase in funds for fuel and repairs.

#### Plans to improve Vote Performance

Improve infrastructure (office and residential accommodation and maintenance facilities) as well as police personnel welfare. Maintain vehicles, helicopters and specialized machinery and transport equipment for their optimal operations. Strengthen the garment factory and expand the duty free shop. Strengthen community engagement in crime prevention. Capacity building (Conduct refresher and specialized training).

### XI. Vote Cross Cutting Policy And Other Budgetary Issues

**Table 11.1: Cross- Cutting Policy Issues** 

HIV/AIDS
To encourage behavioral change, prevention and support positive living among the police fraternity
Containment of HIV/AIDS spread among police officers and support to those living with HIV/AIDS
Accredit 6 more police health centres to handle HIV interventions such as prevention, treatment and support.
0.500
Number of police heath centres providing HIV/AIDS interventions
Gender
To improve Gender equality and equity in the Police Force
Complete the gender policy, streamline gender in policing, harmonize existing laws to be gender responsive.
Sensitize personnel on gender and equity, create a gender and family protection directorate, engage women police officers and spouses in EXODUS SACCO and Income Generating programmes to ameliorate their living conditions
0.500
No. of gender sensitive reports
Enviroment
To contribute to environmental protection through replenishment of tree cover and proper waste management
Depletion of forest cover, climate change and poor waste management
Tree planting, Sensitization of barracks dwellers on safe disposal of waste and provision of garbage skips
0.300
Number of trees planted

#### **XII. Personnel Information**

**Table 12.1: Vote Staffing Profile by Post**